

# Operations update



International Federation  
of Red Cross and Red Crescent Societies

## China: Sichuan earthquake

Emergency appeal n° MDRCN003  
GLIDE n° EQ-2008-00062-CHN  
Operations Update n° 30  
5 April 2011

### Period covered by this update:

October- 31 December 2010

**Appeal target (current):** CHF 152.86 million

**Appeal coverage:** With contributions received to date, in cash and kind, the appeal is currently approximately 100 per cent covered. <click [here](#) for interim financial report or [here](#) for contact details>

### Appeal history:

- A revised emergency appeal was launched on 22 September 2010 for CHF 152.86 million (USD 151.4 million or EUR 119.2 million) to assist 200,000 families (up to 1,000,000 people) for 44 months.
- A revised emergency appeal was launched on 20 November 2008 for 167.1 million (USD 137.7 million or EUR 110 million) to assist 200,000 families (up to 1,000,000 people) for 31 months.
- An emergency appeal was launched on 30 May 2008 for CHF 96.7 million (USD 92.7 million or EUR 59.5 million) in response to the huge humanitarian needs and in recognition of the unique position of the Red Cross Society of China (RCSC) supported by Red Cross Red Crescent partners to deliver high quality disaster response and recovery programmes.
- A preliminary emergency appeal of CHF 20.1 million (USD 19.3 million and EUR 12.4 million) was issued on 15 May 2008 to support the RCSC to assist around 100,000 people affected by the earthquake for 12 months.
- CHF 250,000 (USD 240,223 or EUR 155,160) was allocated from the IFRC's Disaster Relief Emergency Fund (DREF) on 12 May 2008, to support the RCSC to immediately start assessments of the affected areas and distribute relief items.

### Summary:

This operations update provides details on the achievements and activities that were conducted in the 4<sup>th</sup> quarter of 2010, from October through December. The activities of the first quarter of 2011 will be reported on in a consolidated three year report that will be issued in May 2011. The focus of this operations update is on the multilateral support to the RCSC earthquake operation provided through the IFRC.

In the last three months of 2010, the RCSC was able to make significant achievements in all areas of support to earthquake affected areas. Much of the Red Cross supported construction has been completed over the course



Children of the Ankang Home in Shuangliu County are doing interactive activities as part of an 'icebreaker session' focusing on helping children who were orphaned or lost one parent during the earthquake. This is one of the regular school activities in the five Red Cross supported psychosocial support programme sites in Sichuan. Photo: IFRC

of the past year, and will continue to wrap up many projects in anticipation of the third anniversary of the quake. Specific details on the projects of the RCSC and those supported by partner national societies will be highlighted in the three-year consolidated report.

The IFRC supported programmes of the RCSC also progressed significantly in this final quarter of 2010. Regarding the implementation of community-based health and first aid (CBHFA), the branches of Sichuan, Gansu and Yunnan have completed their planning for the training of trainers (ToT) and volunteer selection. First aid trainings have been incorporated into ToT trainings in all provinces.

In October, a psychosocial support programme toolkit ToT was held in Chengdu, attended by the teachers from the five programme sites and five volunteers from Sichuan provincial Red Cross. After the training, the schools conducted a baseline survey and made plans accordingly. Psychosocial support activities have already started using the toolkit materials.

The basic water treatment plant construction and the greening landscape were completed, and although the installation of the pipeline was delayed due to the heavy rain, the pipeline installation by the end of 2010 was 41,995 metres, indicating that approximately 95 per cent has been completed.

By the end of December, a total of 3,464 people, including 156 disabled people from all the 21 townships in Mianzhu County completed trainings supported by the IFRC livelihood programme. The microfinance project partnership agreement has been signed by the RCSC at all levels and the cooperation agreement between Red Cross partners has also been signed.

The IFRC, in cooperation with the International Labour Organization (ILO), conducted a livelihood programme mid-term evaluation in October-November. A senior skills and employability specialist of the ILO's office in Bangkok and the IFRC's livelihoods delegate jointly reviewed the project and came up with recommendations for the remaining activities. Meanwhile, two project impact assessments were conducted.

In the community-based disaster preparedness (CBDP) programme, community preparedness plans for 20 villages in Shaanxi province were finalized. The CBDP programme in Gansu was delayed due to continuous floods and mudslides operation in the area in the summer time. Their village preparedness plans were prepared and were presently under further discussion and refinement.

By end of December, four out of the five inspected prefecture level disaster preparedness centres have finished all preparation work, including obtaining land permission, official approval letter from local government, and with construction plan ready.

**Many partner national societies have made contributions to the appeal:** American Red Cross/American government, Australian Red Cross/Australian government, Belgian Red Cross/Belgian government, British Red Cross, Bulgarian Red Cross, Canadian Red Cross/Canadian government, Cook Islands Red Cross, Croatian Red Cross, Czech Red Cross, Danish Red Cross/Danish government, Estonian Red Cross, Finnish Red Cross/Finnish government, French Red Cross, German Red Cross, Icelandic Red Cross/ Icelandic government, Indian Red Cross, Iranian Red Crescent, Irish Red Cross/ Irish government, Italian Red Cross, Japanese Red Cross/Japanese government, Lithuanian Red Cross, Malaysian Red Crescent, Mauritius Red Cross, Monaco Red Cross, Netherlands Red Cross/Netherlands government, New Zealand Red Cross/New Zealand government, Norwegian Red Cross/Norwegian government, Qatar Red Crescent, Romanian Red Cross, Singapore Red Cross, Spanish Red Cross, Sri Lanka Red Cross, Swedish Red Cross/ Swedish government, Turkish Red Crescent and United Arab Emirates Red Crescent Society, as well as contributions from American, Greek, Italian, Luxembourg, Slovenian and South Africa governments, OPEC Fund for International Development, the Stavros Niarchos Foundation and many corporate partners.

**The Red Cross Society of China has also received many bilateral contributions of funding,** including the following: Canadian Red Cross, Cambodian Red Cross, French Red Cross, German Red Cross, Japanese Red Cross, Republic of Korea Red Cross, Norwegian Red Cross, Pakistan Red Crescent, Qatar Red Crescent, Singapore Red Cross, Spanish Red Cross, Swiss Red Cross, Thai Red Cross, Turkish Red Crescent and Viet Nam Red Cross. These contributions have been added to the various substantial resources raised domestically by the Red Cross Society of China in its national fundraising appeal.

IFRC, on behalf of the Red Cross Society of China, would like to thank all partners for their generous response to this appeal.

## Background

An 8.0 magnitude earthquake devastated Wenchuan county and the surrounding areas of Sichuan, Gansu and Shaanxi provinces in western China on 12 May 2008. The official death toll stands at over 87,449<sup>1</sup>, second only in China to the Tangshan earthquake in 1976 which killed an estimated 240,000 people. The devastating earthquake injured 375,000 people and caused the initial displacement of up to 15 million people. Up to five million houses were destroyed and the homeless and displaced were moved into temporary shelters. The region continues to experience aftershocks till this day.

## Progress towards objectives

### Shelter support programme

As mentioned in the last report the balance for the shelter programme will be relocated to three parts: establishment of emergency response teams (ERT), reconstruction for schools and hospitals and community-based programming. The reallocation of the earmarked funds is made in consensus with partner national societies based on the actual needs and their priorities.

**Community-based programmes** The IFRC and RCSC jointly conducted a preliminary assessment on 14 - 20 November to study the feasibility of an integrated community-based programme initiative in Sichuan province. The regional disaster management officer, regional health officer and an external consultant accompanied by RCSC representatives visited three prefectures in Sichuan province. According to the assessment, two out of the three prefectures were unsuitable as they didn't meet the selection criteria. Another finding is that the concept of an integrated community-based programme in the China context is complex and understood differently by different stakeholders. Based on the findings, the regional disaster management team has developed an integrated community-based programme framework and introduced it to the RCSC headquarters and Sichuan branch. The framework provides an integrated approach that incorporates the best practices from CBDRR, CBHFA, livelihoods and branch capacity building that are already being done in China. The framework has been well accepted by the RCSC and Sichuan branch. Now, all parties are discussing the proper management structure at various levels before working out an agreement.

**Reconstruction** The reconstruction of two school facilities and three health facilities in five prefectures in Sichuan were agreed upon by RCSC and IFRC after the joint assessment in October. The agreement is planned to be signed in April 2011.

### Health and psychosocial support (PSP)

Objective	Expected results
1. Vulnerability of the earthquake-affected population to public health risks is reduced through a community-based health (CBH) approach.	<ul style="list-style-type: none"> <li>- There is significantly increased knowledge how to prevent and manage public health risks among earthquake affected communities</li> <li>- The knowledge and capacity of RCSC board members, staff and volunteers to coordinate, manage and implement programmes is significantly strengthened</li> </ul>
2. Psychological resilience of the earthquake affected population is improved.	<ul style="list-style-type: none"> <li>- Earthquake-affected people are able to manage stress and overcome crisis in their communities, individually, and among their families</li> </ul>
3. RCSC's capacity to provide health and psychosocial support to disaster affected communities is increased.	<ul style="list-style-type: none"> <li>- RCSC's human resources and equipment to respond to health in emergencies are developed</li> </ul>

### Progress:

#### Community-based health and first aid (CBHFA)

During the week of 18 – 21 November, Shaanxi held its first quarterly coordination meeting on CBHFA. The CBHFA team of the Shaanxi branch reviewed the progress of the programme. The meeting provided all parties an opportunity to share experiences and observations from past activities. The team was able to gather positive steps to pave the way forward for the next quarter, beginning with first aid trainings for ToT's.

<sup>1</sup> No official statement by the government has been issued on the status of the 18,500 missing people. However, some media reports quote a death toll of more than 80,000 people. According to Xinhua news, 86,663 deaths alone were from Sichuan province.

Branches in the other three provinces (Sichuan, Gansu and Yunnan) completed their planning for the ToT trainings and volunteer selection. First aid trainings are incorporated into ToT trainings in all provinces. The next round of ToTs is planned to be Sichuan, with chosen sites in Longtan and Guanghui Township in Guang'an prefecture, and Fengyi Township and Fulong County in Yibin prefecture. The implementing area is quite impoverished and very far from urban infrastructures, thus has been identified as an area that would benefit from long-term community-based programmes. The CBHFA methodology will provide a good opportunity to begin working with this community. From 3 – 6 November, Sichuan branch did a volunteer management sensitisation workshop that was well received by participants.

From 12 – 16 October, two participants from RCSC and IFRC participated in the CBHFA Asia Pacific – Lesson Learned and Monitoring and Evaluation workshop held in Bangkok. The RCSC participants came from the CBHFA team at headquarters and from the Shaanxi branch, after having completed the ToT training. It's a good opportunity for China participants to learn about the development of CBHFA in other implementing countries, to have a better understanding about the lessons learned and best practices from other more experienced national societies. It provided good networking contacts for RCSC; lessons learned about the development of teaching aids and handouts for volunteers and communities. In this workshop, the RCSC CBHFA programme details such as translation and localisation process of tools, manuals was also shared with other participants.

Psychosocial support programme:

From 21 – 23 October, a psychosocial support programme (PSP) toolkit ToT was conducted in Chengdu, attended by the teachers from the five programme sites (one or two teachers from each school) and five volunteers from the Sichuan provincial branch. Besides the toolkit training, the participants also were trained on baseline survey and planning. After the training, the schools did a baseline survey respectively and made plans accordingly. Regularly activities such as art, song, storytelling, and role playing have started to be implemented using the toolkit materials.

From 25 – 27 November, a training was conducted for all 20 teachers selected to participate in PSP activities at the school level in Suining prefecture. Sessions using the various tools from the toolkits, such as icebreakers, group games, story telling, art and others, were part of the curriculum. These will all become regular activities in the implementing. The participants will be expected to carry out a similar training in nine other schools as part of their rolling out the programme to other areas.

During the week of 3 – 6 November, the Sichuan branch did a volunteer management sensitisation workshop. Programme managers & programme officers from Sichuan branch, CBHFA and PSP implementing prefectures and Sichuan branch volunteers attended the sensitisation workshop.

The Sichuan branch will be following the RCSC national volunteer management requirements to recruit volunteers for ERT and teachers for the PSP programme. The provincial branch will coordinate with the prefectures to process the volunteer recruitment & interviews for the selection of volunteers.

The health and PSP delegate was able to participate in the psychosocial support roster meeting held at the Referral Centre in Copenhagen from 13-15 October. He was able to present the RCSC PSP programme development, allowing other technical specialist to contribute & support the programme development.

Other activities

As a continuation of the 2009 World First Aid Day activities supported by the IFRC earthquake operation, a series of first aid trainings intended to reach 2,000 people to five prefectures affected by the earthquake is underway and all activities will be completed before March 2011. This training will be provided to community members, school teachers, government officials and people who would be first responders in emergency situations.

**Water, sanitation and hygiene promotion**

Objective	Expected results
1. To reduce vulnerability of earthquake-affected populations from water-borne diseases by improving access to safe water and sanitation facilities and empowering community based organizations on water	<ul style="list-style-type: none"> <li>- Communities have improved access to water and sanitation facilities according to minimum Sphere standards in three townships of Mianzhu county</li> <li>- Communities and RCSC have skills and knowledge to identify</li> </ul>

governance.	problems and solutions involving water, sanitation and hygiene practice issues through participatory hygiene activities.
2. To provide technical assistance and training to RCSC in water and sanitation for emergencies and post-emergency situations.	– RCSC has the relevant skills and capacity at national level to deploy water and sanitation emergency response units domestically

**Progress:**

Due to heavy torrential rainfall in early August and subsequent heavy flooding, constructed facilities at the water intake site were washed out. An inspection team from Deyang Water Bureau was deployed on 11 August and an incident report with recommendations was produced in October. Recommendations include: detailed geological exploration (would include the geotechnical survey & debris investigation survey), detailed hydrologic survey of the Mawei River (the water resource), detailed construction plan which takes in to account the geological exploration reports, the hydrologic data report, and actual conditions of the site. The new design should account for enhancing the foundation treatment and reinforcing the river channel and banks. Construction is to start after the plan has been reviewed and approved by relevant authorities, which in this case is the Deyang Water Bureau. The water intake will be redesigned with due consideration for the post-earthquake geological and hydrological characteristics of the watershed and river basin.

Mianzhu Water Bureau arranged five senior experts from provincial level institutes to survey the water intake site and in November the geotechnical survey report was produced. The report concludes that the planned construction site has seriously suffered from geological hazards and has poor stability, which makes it unfavourable for construction work. A more suitable location for the water intake is found to be 200 metres upstream. A geotechnical survey was conducted for the 2<sup>nd</sup> water intake location, under the responsibility of the design company.

The basic water treatment plant construction and the landscape greening have been completed, waiting for the water treatment equipment, power supply equipment and water supply facilities to be in place.



Sedimentation and filtration tanks at water treatment plant by the end of November. Photo: IFRC

The installation of the pipeline was delayed due to heavy rain. Random inspection of pipeline construction was conducted jointly by the supervision company, the Water Bureau and IFRC in July at 23 locations. Only one location was identified with faulty pipe size which will be corrected for its entire length. Pipeline installation to date is 41,995 metres, which indicates that approximately 95 per cent has been done. The remaining five per cent includes some feeder pipelines needing land access compensation and the final stage which includes household hook-up. The responsibility for household hook-up lies with each household with technical support from the Mianzhu Water Bureau and the Mianzhu water supply and sewerage company. IFRC is expecting a new round of survey data on household hook-up applications that will be verified with the data collected in October from the local Red Cross branch.

Meetings with the village offices verified the original number of eight villages to be covered by this water project. During these visits, it was found that 397 households were left out of the water supply design coverage, and another 123 households were newly settled in the project area. Crosschecking with Hanwang Township revealed that the 397 households have been settled in a high risk area not authorized by government and additionally, the land elevation cannot be supported by this gravity fed water supply system. The 123 newly-settled households will be covered by the project.

Technical working group meetings were reduced to a biweekly schedule and all partners participating agreed to submit specific and critical agenda topics for discussion. The working meeting is a useful mechanism for encouraging exchange of information and experience, collective problem solving and mutual understanding of achieving a common goal. RCSC branches are taking more ownership of the project by active

participation of the technical working group meeting, involving more in the discussion and problem solving.

The Hanwang Township Hospital has also been involved in the hygiene promotion component given the limited capacity of the Red Cross branch and the Mianzhu Centre for Disease Control (CDC). A hygiene promotion proposal has been submitted by RCSC Mianzhu, which emphasizes the role of the Red Cross in hygiene promotion and includes dissemination of the RCSC work done with the water system. A meeting took place with RCSC Sichuan and RCSC headquarters on possible activities for the upcoming Global Hand Washing Day event.

A hygiene promotion box packing list (i.e. materials needed to conduct hygiene promotion activities: templates for making hygiene promotion messages, brochures, poster, various stationeries, manuals for drawing and making puppets, megaphones, blank T-shirts, etc.) has been translated into Chinese and shared with RCSC headquarters counterpart. Preliminary discussion is underway regarding procurement or replication of the hygiene promotion box and training for hygiene promotion in the emergency response phase.

The planned second water and sanitation project in Qingping Township, Mianzhu County, was cancelled when IFRC received a memo dated 18 November from RCSC Mianzhu on the cancellation of request for funding support on the Qingping Project. According to the written document, the target area has been included in the government centralized support.

### Capacity building

The counterpart for water and sanitation projects within the RCSC headquarters and the IFRC water and sanitation delegate attended the Asia Pacific Zone Water and Sanitation Software workshop from 1-5 November. At the workshop, participants (1) experienced participatory methods of adult learning, (2) better understood the connection between software and hardware, (3) better understood the importance of national society volunteers, (4) learned what other national societies were involved with concerning water and sanitation activities, e.g. community-led total sanitation (CLTS) and PHAST, and (5) better understood the purpose of an in-country water and sanitation delegate.

The ERU manual (Spanish and Austrian Red Cross) which was translated into Chinese is currently being used by the RCSC branches and public works personnel. Through their usage of the manual, improvements on the translation and contextualization are being made directly by those parties.

### Challenges

IFRC received a request for extension of the Hanwang Xinkai water project on 11 October. There have been some difficulties in determining definite dates for completion with respect to water intake due to instability in the area making it difficult to conduct geological and hydrological assessments. Other challenges include calculating the feeder pipeline to determine compensation where crop production has been affected. Also, because RCSC Mianzhu branch has been established quite recently, and they do not yet have a strong volunteer base, the branch is challenged to carry out the software components of the project.

### Livelihoods

Objective	Expected results
1. Income and employment viability of relocated farmers and disabled people in Mianzhu County is increased.	<ul style="list-style-type: none"> <li>- In the course of 5 years, up to 3,700 relocated farmers, disabled and other vulnerable people receive funds for the purpose of resuming and establishing businesses.</li> <li>- Up to 5,000 relocated farmers and 600 disabled farmers in Mianzhu County receive vocational or/and business skills training and information assistance to become better employed or start a business.</li> </ul>
2. RCSC capacity to plan and implement employment promotion projects, especially in vocational training and microfinance is developed	- Capacity of RCSC at headquarters and branch level, especially Mianzhu and Deyang Red Cross branches to develop and implement livelihoods projects is increased.

### Progress:

#### Training

As of 31 December 2010, 3,464 earthquake-affected vulnerable people benefited from the vocational training project, including 156 disabled people. The training component of the programme was included into the

government plan of farmers training by the Mianzhu County government.

At the invitation of the local government, RCSC/IFRC has agreed to resume training activity in Qingping Township that was earlier suspended due to the summer floods. Given that many residents are still busy with the reconstruction of their homes, it will be a while before the training is able to be rolled-out on a full-scale basis. However, three more training workshops were organized for Qingping in the final quarter of 2010, with more than 100 people trained.

The second round of impact assessment was done from October-December, for which a total of 30 beneficiaries of the training component were interviewed in Tianchi and Jinhua townships. Of those interviewed, 17 people found regular employment, two have started businesses and 11 are still unemployed.

Current income in comparison with the pre-training one :

- a. Increased: 19, 63.3%
- b. Same as it was: 8, 26.7%
- c. Decreased: 3, 10.0%

Degree of satisfaction with the training course :

- a. Satisfied completely: 25, 83.3%
- b. Course was somewhat useful: 5, 16.7%
- c. Not at all: 0%

Some beneficiaries considered the duration of the training as too short. Those involved in cash crop cultivation experience some difficulties with sales, resulting in challenges in their attempt to increase their income.

The IFRC in cooperation with ILO conducted a mid-term evaluation of this project in October-November. A senior skills and employability specialist from the ILO's office in Bangkok, jointly with the IFRC's livelihoods delegate, reviewed the project's activities and came up with recommendations for the remaining implementation timeframe. The evaluation included a desk review of documents, interviews with project partners and beneficiaries and visits to training sites.

Based on a review of the training proposal submitted by the Mianzhu Labour Bureau in December, RCSC/IFRC has recommended to cancel three training courses in embroidery. This was done because of the number of people trained in embroidery to-date, as well as on considerations of shrinking job opportunities and sales for this speciality.

#### Microfinance

A project partnership agreement has been signed by the RCSC (all-levels: national headquarters, Sichuan provincial, Deyang prefecture and Mianzhu county). A cooperation agreement between Red Cross partners (Deyang prefecture and Mianzhu County Red Cross branches and IFRC on one hand and Postal Savings Bank of China, on the other) was also signed. The project's funds transfer plan of action has been endorsed by Deyang prefecture and Mianzhu county Red Cross branches.

A memorandum on cooperation for the microfinance component between RCSC (Deyang and Mianzhu



Ms. Zhu Shuyi, 42-years old, lives in Xinghe Village, Tumen township. Her family includes her husband and school-aged daughter. They were relocated after the earthquake, and it was only recently that they have built a new house. Her family still owes CNY 50,000 (approximately CHF 7,291) to the bank for the house reconstruction loan. The housing reconstruction loan interest is subsidized by the government, but it is still a heavy financial burden on her family. A wicker-work course, supported by the RCSC/IFRC livelihood programme, has provided timely training which also helped beneficiaries to start earning extra income even during the training. The products made by the trainees are purchased by the company sub-contracted to provide training. Most of items are exported to Europe and the USA.

Ms. Zhu Shuyi says, "Training is good not only because of income improvement, but also it's so nice to know that someone cares about us and we are not alone to face such major life challenges caused by the earthquake". Photo: IFRC

branches) and the Mianzhu Labour Bureau has also been signed towards the end of 2010. Taking into consideration the importance of the business training part in order for participants to be eligible for microcredit, parties have agreed to cooperate and coordinate between themselves on the microfinance project in Mianzhu county.

An information dissemination leaflet and poster for targeted beneficiaries were developed, endorsed and will be printed in 2011. A terms of reference for the microfinance project management committee was drafted and approved by stakeholders. The strategy on information dissemination was also developed, discussed and adopted by the project stakeholders.

A microfinance national consultant was contracted to provide help in the implementation of the project. The microcredit service provider (PSBC) has appointed three staff members to serve as focal points for the livelihoods programme's microcredit project.

#### RCSC capacity building

Training on "Start or Improve Your Business" (SIYB) was delivered to RCSC and Labour Bureau staff on 7-14 December. The training included general aspects of the skills development of the targeted population as well as an introduction into microfinance basics related to this programme's frameworks. Representatives of the Postal Savings Bank of China (PSBC) also took part in the training. The training was jointly organized by the IFRC, ILO and the consultancy firm - PlaNet Finance China. The local Labour Bureau has increased its capacity through having 13 more SIYB certified instructors trained by the ILO and Provincial Department of Labour's master trainers. Mianzhu Labour Bureau will continue delivering SIYB training to vulnerable people well beyond the Red Cross's project's duration.

To implement the microfinance project, the RCSC recruited two staff members: the financial controller in the Deyang prefecture municipal Red Cross branch level and Mianzhu Red Cross' microfinance coordinator. Both staff form the RCSC microfinance unit are based within the Mianzhu Red Cross's office. Office equipment (desktop computer, notebook computer, printer, two digital photo cameras) and office furniture for the Mianzhu Red Cross branch's microfinance unit were donated to RCSC by the IFRC.

A joint microfinance task force group consisting of Deyang and Mianzhu branches of RCSC, Mianzhu Labour Bureau, PSBC and IFRC held two meetings in November-December to define the plans and coordinate the work. The group has approved the terms of reference of the microfinance project management committee, revised their information dissemination plan, defined the roles and responsibilities between the members and tasked the project implementation office (controller, coordinator, and consultant) with preparatory work regarding the rolling-out of the microcredit services for the beneficiaries.

#### **Challenges:**

Due to heavy workloads, it is difficult for RCSC/IFRC to organize more impact assessments and/or tracer studies. It has been agreed that stakeholders will pay more attention to the assessment of the project activities in coming months.

To minimize negative effects of a systematic problem tied up with abiding the project implementation guidelines by the Mianzhu Labour Bureau and its training institutions, IFRC, in conjunction with RCSC and ILO, developed a policy on documentation flows with defined timing. A policy on financial penalties for non-compliance with the agreements was also developed. This included compliance with training plan arrangements, non-provision of services to beneficiaries including follow-ups, training non-delivery or cancellation of training activity without reporting and poor quality of training. Such a policy has been approved by the programme working group on 28 October 2010.

#### **Disaster management**

Objective	Expected results
1. Vulnerability of targeted communities in Gansu and Shaanxi is reduced through mitigation measures and an enhanced capacity to prepare for and respond to future disasters.	<ul style="list-style-type: none"> <li>- Communities' knowledge and awareness in disaster risk reduction (DRR) and community-based disaster preparedness (CBDP) measures are increased in selected village communities.</li> <li>- Disaster risk reduction mitigation measures are identified, established and implemented through community-based approaches in selected vulnerable communities.</li> </ul>
2. Capacity of Gansu and Shaanxi Red Cross staff and volunteers in	<ul style="list-style-type: none"> <li>- Disaster management knowledge is enhanced through effective project management and monitoring systems.</li> </ul>

disaster risk reduction/disaster preparedness is enhanced.	– Disaster management institutional linkages of Gansu and Shaanxi branches of RCSC is strengthened and expanded.
3. RCSC capacity to effectively prepare and respond to disasters is improved.	<ul style="list-style-type: none"> <li>– 9 disaster preparedness centres are established in Sichuan, Gansu, and Shaanxi provinces.</li> <li>– Provincial Red Cross staff are trained to operate and maintain the disaster preparedness centres effectively.</li> <li>– 3 emergency response teams (ERT) are developed in Yunnan, Hubei and Hunan and storage capacity for essential equipments are ensured.</li> </ul>

**Progress:**

Community-based disaster preparedness (CBDP)

During the reporting period, community preparedness plans for 20 villages in Shaanxi province were finalized. Programmes include mitigation measures like construction of evacuation roads, dams and irrigation systems as well as components to building up the capacity and resilience of villagers, such as providing trainings on disaster preparedness knowledge, personal hygiene, first aid and knowledge to enhance their livelihood such as best practise of agriculture. The community work plan is unique for each of the villages, based on different needs and capacities identified and analyzed with the vulnerability and capacity assessment process. Volunteer resources in the village and the capacity of the local Red Cross branch will also be enhanced through programme planning and implementation.

The CBDP programme in Gansu was delayed due to continuous floods and mudslides and the response to those disasters during the summer months. The county Red Cross branch has facilitated the preparing of village preparedness plans which were under further discussion and refinement. The programme is expected to resume normal pace after the winter where mitigation work was hindered due to extreme cold weather.

Disaster preparedness centres

During 10-12 November and 21-22 November 2010, the regional disaster management team conducted site inspections for the disaster preparedness centres in five prefectures (Aba, Deyang, Guangyuan, Mianyang and Ya’an) in Sichuan province. By the end of December, four out of the five inspected prefecture level disaster preparedness centres (Aba, Deyang, Guangyuan, Mianyang of Sichuan province) have finished all preparation work, including obtaining land permission, official approval letter from the local government, and the development of the construction plan. Local agreements with government have been approved and signed between all parties. The Ya’an disaster management centre was delayed due to a change of construction location and is currently awaiting formal approval from local government.

Emergency response teams (ERTs)

The programme supported and organized a study tour for representatives from RCSC national headquarters disaster management department and leaders from the three provincial branches (Hunan, Hubei and Yunnan) to Indonesia during 11-16 October 2010. This study tour is to increase the water and sanitation response capacity of the RCSC (Yunnan, Hunan and Hubei branches) through learning the successes and challenges of the water and sanitation ERT establishment over the last five years in Indonesia Red Cross (PMI). The regional disaster management delegate facilitated the visit during which the participants visited the water and sanitation ERT, warehouse and also exchanged views with PMI and the Spanish Red Cross.

Following the visit, a technical support mission was organized to support Yunnan and Hubei Red Cross branches in November. The regional team, with support from the zone office and the Spanish Red Cross, arranged two water and sanitation technical delegates from Spanish Red Cross to visit the two provinces, providing technical assistance in checking on the existing water equipment. The RCSC took stock of all equipment in the two provinces in December, and all the equipment was cleaned and repaired for future use. A list of equipment that needs to be replaced was prepared for each of the provinces for further local market search and procurement. A simulation exercise with local volunteers was also conducted during the stay of the delegates in each of the provinces. At the debriefing with RCSC headquarters, both sides agreed on the development plans and preliminary schedules for the next few months.

Translation of the Standard Operation Manual (SOP) on ERT into Chinese was completed. The translation will be used as a basis for discussion within the RCSC to be adopted for national ERT management.

On a higher level, the RCSC headquarters, the regional disaster management team together with water and sanitation delegates from the Spanish Red Cross and the zone office met with four senior representatives and technical advisors from the National Department of Water supply on 14 December. As a first contact with

this department at the national level, it provided the platform for understanding and cooperation basis which is very important in the ERT development process in the provinces.

#### **Challenges:**

The severe flooding and landslides in the programme areas caused some delays, especially in CDBP and construction. The programme was able to adjust accordingly and continue.

## **Coordination and partnerships**

The IFRC continues to support the RCSC in coordinating multilateral funding from Red Cross Red Crescent partners. The RCSC has requested that partners take a unified approach towards responding to the needs of Red Cross beneficiaries and supporting the RCSC throughout the response.

The RCSC is still regularly involved in high level coordination meetings with government authorities, and has been closely involved in discussions with the various ministries regarding recovery planning. The coordination efforts between the IFRC operations support team, RCSC at all levels and relevant official agencies have been positive and have helped facilitate solutions towards reconstruction and recovery challenges.

The IFRC has been coordinating closely with ILO and Planet Finance in the livelihoods programme and Mianzhu Water Bureau in the water and sanitation programme. The health programme also works with Save the Children on psychological first aid. These collaborations are valued by relevant parties as it helps with information sharing and the leveraging of additional resources.

### **Capacity of the Red Cross Society of China**

The Red Cross Society of China was founded in 1904, becoming one of the first members of the International Federation in 1919. The mission of RCSC is reflected in its law, acknowledged by the central and provincial governments, and is indicative of the good working relationship with the government, particularly in the fields of relief and health activities. Today with over 21 million members, headquarters in Beijing and established provincial and municipality branches corresponding to state administrative units, RCSC is well placed to act as a valuable auxiliary partner to the government in times of disaster.

In recent years, China has experienced many earthquakes, during which RCSC has conducted key relief activities. In addition, RCSC has responded to massive disasters caused by earthquakes, typhoons, torrential rains and snow/ice in the past few years. Through these experiences, RCSC has improved its response mechanisms to deliver assistance to affected individuals. When disaster strikes, RCSC branches at the provincial and local levels immediately launch local appeals for funding and collect items such as warm clothing to assist those affected by disasters.

The RCSC maintains a nationwide network of six regional disaster preparedness centres. These are essentially warehouses with stocks of relief supplies, but they also serve as focal points for training staff in disaster management, including logistics, report writing skills and first aid, tailored to different kinds of disasters.

### **Capacity of the IFRC**

The IFRC's East Asia regional office in Beijing is comprised of a head of office and technical specialists as well as skilled local staff in disaster management, health and care, planning, monitoring, evaluation and reporting (PMER), media and communications and finance. This office supports the East Asia region, which includes China, Mongolia and the DPRK Red Cross societies in annual and emergency programmes. The regional office is backed by a team of staff in the IFRC's Asia Pacific zone office in Kuala Lumpur, and relevant technical departments in Geneva.

The earthquake coordinator has ended his mission towards the end of 2010, and those responsibilities have been absorbed by existing team members and the East Asia regional office in Beijing. The operation time frame for this operation was extended to the end of 2011, and the team is planning the transition of all earthquake support programmes to longer-term IFRC-supported China programmes, with implications of national scope and replication of models where possible.

## How we work

**All IFRC assistance seeks to adhere to the [Code of Conduct for the International Red Cross and Red Crescent Movement and Non-Governmental Organizations \(NGOs\) in Disaster Relief](#) and is committed to the [Humanitarian Charter and Minimum Standards in Disaster Response \(Sphere\)](#) in delivering assistance to the most vulnerable.**

The IFRC's vision is to inspire, encourage, facilitate and promote at all times all forms of humanitarian activities by National Societies, with a view to preventing and alleviating human suffering, and thereby contributing to the maintenance and promotion of human dignity and peace in the world.

The IFRC's work is guided by [Strategy 2020](#) which puts forward three strategic aims:

1. Save lives, protect livelihoods, and strengthen recovery from disaster and crises.
2. Enable healthy and safe living.
3. Promote social inclusion and a culture of non-violence and peace.

## Contact information

**For further information specifically related to this operation please contact:**

- Red Cross Society of China: Mr. Ren Hao, acting director of external relations department; email: [rcsc@redcross.org.cn](mailto:rcsc@redcross.org.cn); phone: +86.10.6404.8366, fax +86.10.6402.9928.
- IFRC East Asia regional office in China: Mr. Martin Faller, head of regional office, mobile: +86 10 6532 7162, email: [martin.faller@ifrc.org](mailto:martin.faller@ifrc.org)
- Federation zone office in Kuala Lumpur:
  - Jagan Chapagain, acting head of zone office, phone: +603 9207 5701, email: [jagan.chapagain@ifrc.org](mailto:jagan.chapagain@ifrc.org),
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  - Jeremy Francis, regional logistics coordinator, phone: +603 9207 5753, fax: +603 2168 8573, email: [jeremy.francis@ifrc.org](mailto:jeremy.francis@ifrc.org)
  - Pledges of funding: Mr. Alan Bradbury, resource mobilization and PMER coordinator, phone: +603 9207 5775, email: [alan.bradbury@ifrc.org](mailto:alan.bradbury@ifrc.org).
  - Please send all funding pledges to [zonerm.asiapacific@ifrc.org](mailto:zonerm.asiapacific@ifrc.org).
  - For media enquiries: Francis Markus, communications delegate, mobile: +86 1391 0096 892, email: [francis.markus@ifrc.org](mailto:francis.markus@ifrc.org)

***<interim financial report below; click here to return to the title page>***

**MDRCN003 - China - Sichuan Earthquake**

Appeal Launch Date: 15 may 08

Appeal Timeframe: 12 may 08 to 31 dec 11

**Interim Financial Report**

Selected Parameters	
Reporting Timeframe	2008/5-2010/12
Budget Timeframe	2008/5-2011/12
Appeal	MDRCN003
Budget	APPEAL

All figures are in Swiss Francs (CHF)

**I. Consolidated Funding**

	Disaster Management	Health and Social Services	National Society Development	Principles and Values	Coordination	TOTAL
<b>A. Budget</b>	<b>142,460,768</b>	<b>6,893,832</b>			<b>3,503,178</b>	<b>152,857,778</b>
<b>B. Opening Balance</b>	<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>
<b>Income</b>						
<b>Cash contributions</b>						
American Red Cross	41,544,518	668,409			3,735	42,216,662
Australian Red Cross	5,206,972	998,000			514,859	6,719,831
Australian Red Cross (from Australian Government)	995,500					995,500
Austria - Private Donors	485					485
Belgian Red Cross (Flanders)	93,682					93,682
Belgian Red Cross (Flanders) (from Belgian Federal Government)	36,523					36,523
Brazil - Private Donors	6,373					6,373
British Red Cross	3,719,695	50,750				3,770,445
Bulgarian Red Cross	5,000					5,000
Cambodia - Private Donors	170					170
Canada - Private Donors	5,200					5,200
Canadian Red Cross	14,755,014	1,468,000				16,223,014
Canadian Red Cross (from Canadian Government)	17,816,762					17,816,762
Charities Aid Foundation		98,414				98,414
China - Private Donors	32					32
Cook Islands Red Cross	78					78
Croatian Red Cross	24,882					24,882
Czech Red Cross	10,202					10,202
Danish Red Cross	10,749	11,539				22,289
Danish Red Cross (from Danish Government)	154,622	515,408				670,030
DELL Direct Giving Campaign	525				89,342	89,867
Estonia Red Cross	4,035					4,035
Finnish Red Cross	418,224					418,224
Finnish Red Cross (from Finnish Government)	692,936					692,936
France - Private Donors	2,668					2,668
French Red Cross	876,026					876,026
Germany - Private Donors	121					121
Germany - Private Donors (from Switzerland - Private Donors)	100					100
Germany Red Cross	167,633					167,633
Great Britain - Private Donors	22,503					22,503
Hellenic Government		327,000				327,000
IATA	8,650					8,650
Icelandic Red Cross (from Icelandic Government)	109,646					109,646
ICRC (from Unidentified donor)	153					153
IFRC at the UN Inc (from Adams Street Partners)	3,000					3,000
IFRC at the UN Inc (from Alcatel Lucent)	157,661					157,661
IFRC at the UN Inc (from Applied Materials)	15,686					15,686
IFRC at the UN Inc (from Bechtel Group Foundation)	3,037	57,698				60,735
IFRC at the UN Inc (from Black Rock)	53,573	29,950				83,524
IFRC at the UN Inc (from Citadel Investment group)	2,347	44,590				46,937
IFRC at the UN Inc (from Codexis)	1,763					1,763
IFRC at the UN Inc (from EMC Corporation)	80,360				104,447	184,807

**International Federation of Red Cross and Red Crescent Societies**  
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IFRC at the UN Inc (from Fibrogen)	10,961			10,961
IFRC at the UN Inc (from Genzyme Corporation)	11,786			11,786
IFRC at the UN Inc (from Heinz H.J. Company)	105,107			105,107
IFRC at the UN Inc (from Hospira)	105,107			105,107
IFRC at the UN Inc (from Huber)	52,554			52,554
IFRC at the UN Inc (from Jones Apparel Group)	1,171		21,804	22,975
IFRC at the UN Inc (from Kraft Foods Company)	141,247	16,253		157,500
IFRC at the UN Inc (from Mellon Bank)	26,787			26,787
IFRC at the UN Inc (from Monsanto Foundation)	56,398			56,398
IFRC at the UN Inc (from Motorola Foundation)	1,532	29,112		30,644
IFRC at the UN Inc (from New York Life)	125,345			125,345
IFRC at the UN Inc (from Otis LG Elevator Co)	7,143			7,143
IFRC at the UN Inc (from PricewaterhouseCoopers)			278,531	278,531
IFRC at the UN Inc (from Schering Plough)	29,309			29,309
IFRC at the UN Inc (from THERMO FISCHER)	1,071	20,358		21,429
IFRC at the UN Inc (from United States - Private Donors)	10,525		39,085	49,610
IFRC at the UN Inc (from United Technologies)	12,475	237,021		249,496
IFRC at the UN Inc (from Yahoo)	8,572			8,572
Indian Red Cross	32,773			32,773
Indian Red Cross (from India - Private Donors)	3,481			3,481
India - Private Donors	5,040			5,040
Indonesia - Private Donors	2,209			2,209
Infineum UK Ltd		70,413		70,413
Ireland - Private Donors	1,256			1,256
Irish Government	1,627,000			1,627,000
Irish Red Cross	346,715	15,094		361,809
Italian Government Bilateral Emergency Fund	917,700		694,450	1,612,150
Italian Red Cross	98,887			98,887
Japanese Government	1,785,000			1,785,000
Japanese Red Cross	24,278,180	1,355,070	429,002	26,062,252
Japan - Private Donors	3,150			3,150
Lithuanian Red Cross	976			976
Luxembourg Government	24,150	80,750		104,900
Malaysian Red Crescent	10,546			10,546
Malaysia - Private Donors	1,780			1,780
Mauritius Red Cross	191			191
Monaco Red Cross			114,914	114,914
Netherlands - Private Donors	8,335			8,335
Netherlands Red Cross	1,025,922			1,025,922
Netherlands Red Cross (from Netherlands Government)	12,000	801,500		813,500
New Zealand Red Cross	186,719		235,893	422,612
New Zealand Red Cross (from New Zealand Government)	664,365			664,365
Nigeria private donors	1,024			1,024
Norwegian Red Cross	87,122			87,122
Norwegian Red Cross (from Norwegian Government)	373,383			373,383
Office of the Representative of the Dalai Lama	52,671			52,671
On Line donations	399,419		360,777	760,197
OPEC Fund For International Development	1,158,078			1,158,078
Other	14,304			14,304
Qatar Red Crescent	59,400			59,400

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Appeal	MDRCN003
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Romanian Red Cross	58,857			58,857
Royal & Sun Alliance	12,714			12,714
Russia - Private Donors	2,686			2,686
Singapore - Private Donors	9,975			9,975
Singapore Red Cross	114,048			114,048
Slovenia Government			161,500	161,500
South Africa Government	119,796		73,254	193,050
South Africa - Private Donors	361			361
Spain - Private Donors	1,985			1,985
Sri Lanka Red Cross	3,250			3,250
Stavros Niarchos Foundation			260,000	260,000
Swedish - Private Donors	32			32
Swedish Red Cross	167,874			167,874
Swedish Red Cross (from Swedish Government)	342,400			342,400
Switzerland - Private Donors	31,036			31,036
Thailand - Private Donors	5,200			5,200
Total	51,000			51,000
Turkish Red Crescent	5,264			5,264
United Arab Emirates - Private Donors	1,115			1,115
United Arab Emirates Red Crescent	20,981			20,981
United States Government - Missions	520,000			520,000
United States - Private Donors	159,248			159,248
United Technologies	262,500			262,500
United Technologies (from United States - Private Donors)	5,250			5,250
UN Staff Council / UNOG	13,631			13,631
VERF/WHO Voluntary Emergency Relief	4,400			4,400
WIPO /OMPI staff	2,760			2,760
<b>C1. Cash contributions</b>	<b>122,812,334</b>	<b>6,895,330</b>	<b>3,381,594</b>	<b>133,089,258</b>

**Outstanding pledges (Revalued)**

British Red Cross	1,065,451			1,065,451
<b>C2. Outstanding pledges (Revalued)</b>	<b>1,065,451</b>			<b>1,065,451</b>

**Inkind Goods & Transport**

Belgian Red Cross (Flanders)	134,228			134,228
British Red Cross	2,589,652			2,589,652
Canadian Government	249,696			249,696
Canadian Red Cross	2,247,991			2,247,991
Danish Red Cross	1,395,009			1,395,009
Finnish Red Cross	886,681			886,681
Germany Red Cross	1,183,335			1,183,335
Japanese Red Cross	3,217,992			3,217,992
Netherlands Red Cross	3,662,744			3,662,744
Norwegian Red Cross	1,889,444			1,889,444
Spanish Red Cross	695,552			695,552
<b>C4. Inkind Goods &amp; Transport</b>	<b>18,152,323</b>			<b>18,152,323</b>

**Inkind Personnel**

American Red Cross	57,493		22,000	79,493
Australian Red Cross	57,200		22,000	79,200
Canadian Red Cross	24,640			24,640
Other	26,107		73,700	99,807
<b>C5. Inkind Personnel</b>	<b>165,440</b>		<b>117,700</b>	<b>283,140</b>

**Other Income**

Miscellaneous Income	1,024		39	1,063
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**International Federation of Red Cross and Red Crescent Societies**  
**MDRCN003 - China - Sichuan Earthquake**

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Appeal	MDRCN003
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<i>Services</i>	-92,071	-1,498		6,559	-87,010
<b>C6. Other Income</b>	<b>-91,048</b>	<b>-1,498</b>		<b>6,598</b>	<b>-85,948</b>
<b>C. Total Income = SUM(C1..C6)</b>	<b>142,104,501</b>	<b>6,893,833</b>		<b>3,505,892</b>	<b>152,504,225</b>
<b>D. Total Funding = B + C</b>	<b>142,104,501</b>	<b>6,893,833</b>		<b>3,505,892</b>	<b>152,504,225</b>
<b>Appeal Coverage</b>	<b>100%</b>	<b>100%</b>		<b>100%</b>	<b>100%</b>

**II. Movement of Funds**

	Disaster Management	Health and Social Services	National Society Development	Principles and Values	Coordination	TOTAL
<b>B. Opening Balance</b>	0	0			0	<b>0</b>
<b>C. Income</b>	142,104,501	6,893,833			3,505,892	<b>152,504,225</b>
<b>E. Expenditure</b>	-117,159,143	-1,976,941			-1,608,317	<b>-120,744,401</b>
<b>F. Closing Balance = (B + C + E)</b>	<b>24,945,358</b>	<b>4,916,892</b>			<b>1,897,575</b>	<b>31,759,824</b>

**International Federation of Red Cross and Red Crescent Societies**  
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### III. Consolidated Expenditure vs. Budget

Account Groups	Budget	Expenditure					TOTAL	Variance
		Disaster Management	Health and Social Services	National Society Development	Principles and Values	Coordination		
A		B					A - B	
<b>BUDGET (C)</b>		<b>142,460,768</b>	<b>6,893,832</b>			<b>3,503,178</b>	<b>152,857,778</b>	
<b>Supplies</b>								
Shelter - Relief	24,610,307	23,527,757				23,527,757	1,082,550	
Shelter - Transitional		1,082,550				1,082,550	-1,082,550	
Clothing & textiles	2,729,821	2,542,243				2,542,243	187,578	
Food	3,602,000	-4,673				-4,673	3,606,673	
Water & Sanitation	3,416,337	648				648	3,415,689	
Medical & First Aid	598,581	7,355	6			7,361	591,220	
Teaching Materials	503,387						503,387	
Utensils & Tools		3,661				3,661	-3,661	
Other Supplies & Services	67,211,633	2,024,838				2,024,838	65,186,795	
ERU		3,429,933				3,429,933	-3,429,933	
<b>Total Supplies</b>	<b>102,672,066</b>	<b>32,614,312</b>	<b>6</b>			<b>32,614,318</b>	<b>70,057,748</b>	
<b>Land, vehicles &amp; equipment</b>								
Land & Buildings	7,537,990						7,537,990	
Vehicles	131,219	141,634				141,634	-10,415	
Computers & Telecom	40,942	51,340				51,340	-10,398	
Office/Household Furniture & Equipm.	38,262	17,094			-173	16,921	21,341	
Others Machinery & Equipment		2,660				2,660	-2,660	
<b>Total Land, vehicles &amp; equipment</b>	<b>7,748,413</b>	<b>212,728</b>			<b>-173</b>	<b>212,555</b>	<b>7,535,858</b>	
<b>Transport &amp; Storage</b>								
Storage	39,219	40,919				40,919	-1,700	
Distribution & Monitoring	10,174,407	11,197,523				11,197,523	-1,023,116	
Transport & Vehicle Costs	1,355,934	75,578	10,046		21,929	107,553	1,248,381	
<b>Total Transport &amp; Storage</b>	<b>11,569,560</b>	<b>11,314,019</b>	<b>10,046</b>		<b>21,929</b>	<b>11,345,994</b>	<b>223,565</b>	
<b>Personnel</b>								
International Staff	3,632,566	1,325,075	391,953		973,472	2,690,500	942,067	
Regionally Deployed Staff	5,423	1,100			25,403	26,503	-21,080	
National Staff	925,304	278,479	86,438		149,178	514,096	411,208	
National Society Staff	979,818	10,016			1,930	11,946	967,872	
Other Staff Benefits		5,763				5,763	-5,763	
Consultants	698,550	365,370			10,693	376,063	322,487	
<b>Total Personnel</b>	<b>6,241,661</b>	<b>1,985,802</b>	<b>478,391</b>		<b>1,160,677</b>	<b>3,624,870</b>	<b>2,616,791</b>	
<b>Workshops &amp; Training</b>								
Workshops & Training	8,256,948	115,258	38,213		30,080	183,551	8,073,397	
<b>Total Workshops &amp; Training</b>	<b>8,256,948</b>	<b>115,258</b>	<b>38,213</b>		<b>30,080</b>	<b>183,551</b>	<b>8,073,397</b>	
<b>General Expenditure</b>								
Travel	444,222	181,987	26,354		80,626	288,967	155,255	
Information & Public Relation	1,286,369	64,387	55,415		28,909	148,711	1,137,658	
Office Costs	410,869	60,761	303		64,302	125,366	285,503	
Communications	158,905	24,089	1,072		15,414	40,574	118,331	
Professional Fees	103,028	108,812	420		21,337	130,569	-27,541	
Financial Charges	160,706	146,976	21		55,193	202,190	-41,484	
Other General Expenses	3,190,723	6,967			3,256	10,223	3,180,500	
<b>Total General Expenditure</b>	<b>5,754,823</b>	<b>593,979</b>	<b>83,584</b>		<b>269,037</b>	<b>946,600</b>	<b>4,808,222</b>	
<b>Contributions &amp; Transfers</b>								
Cash Transfers National Societies	1,274,010	62,075,674	1,242,558		26,067	63,344,300	-62,070,290	
<b>Total Contributions &amp; Transfers</b>	<b>1,274,010</b>	<b>62,075,674</b>	<b>1,242,558</b>		<b>26,067</b>	<b>63,344,300</b>	<b>-62,070,290</b>	
<b>Programme &amp; Service Support</b>								
Programme & Service Support	9,329,348	7,727,705	116,305		89,227	7,933,237	1,396,111	

**International Federation of Red Cross and Red Crescent Societies**  
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### III. Consolidated Expenditure vs. Budget

Account Groups	Budget	Expenditure					TOTAL	Variance
		Disaster Management	Health and Social Services	National Society Development	Principles and Values	Coordination		
A							B	A - B
<b>BUDGET (C)</b>		<b>142,460,768</b>	<b>6,893,832</b>			<b>3,503,178</b>	<b>152,857,778</b>	
<b>Total Programme &amp; Service Support</b>	<b>9,329,348</b>	<b>7,727,705</b>	<b>116,305</b>			<b>89,227</b>	<b>7,933,237</b>	<b>1,396,111</b>
<b>Services</b>								
Services & Recoveries		500,691					<b>500,691</b>	<b>-500,691</b>
Services & Recoveries		18,225	7,839			1,372	<b>27,436</b>	<b>-27,436</b>
Shared Services	10,950	750				10,100	<b>10,850</b>	<b>100</b>
<b>Total Services</b>	<b>10,950</b>	<b>519,666</b>	<b>7,839</b>			<b>11,472</b>	<b>538,977</b>	<b>-528,027</b>
<b>TOTAL EXPENDITURE (D)</b>	<b>152,857,778</b>	<b>117,159,143</b>	<b>1,976,941</b>			<b>1,608,317</b>	<b>120,744,401</b>	<b>32,113,377</b>
<b>VARIANCE (C - D)</b>		<b>25,301,625</b>	<b>4,916,891</b>			<b>1,894,861</b>	<b>32,113,377</b>	