

PROGRAMME UPDATE



International Federation of Red Cross and Red Crescent Societies
Fédération Internationale des Sociétés de la Croix-Rouge et du Croissant-Rouge
Federación Internacional de Sociedades de la Cruz Roja y de la Media Luna Roja
الاتحاد الدولي لجمعيات الصليب الأحمر والهلال الأحمر

CHAD

14 March 2005

The Federation's mission is to improve the lives of vulnerable people by mobilizing the power of humanity. It is the world's largest humanitarian organization and its millions of volunteers are active in over 181 countries.

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In Brief

**Appeal No. 01.42/2004; Programme Update no. 2; Period covered: April to December 2004;
Appeal coverage: 2.7%; Outstanding needs: CHF 150,260 (USD 126,400 or EUR 97,000).**

[Click here to go directly to the attached Contributions List, also available on the website.](#)

Appeal target: CHF 154,394 (USD 115,954 or EUR 99,384)

Related Emergency or Annual Appeals: Central Africa sub-regional programmes, 2005 Annual Appeal no. 05AA038 (includes Cameroon, Chad, Equatorial Guinea, São Tomé and Príncipe, and sub-regional office)

– http://www.ifrc.org/cgi/pdf_appeals.pl?annual05/05AA038.pdf

Programme summary: Armed conflict in the Darfur region of western Sudan in early 2003 resulted in several thousands of Sudanese to seek refuge in neighbouring Chad. In December 2004, UNHCR and the Government of Chad estimated the number of Sudanese refugees in Chad at 250,000 persons. To respond to their humanitarian needs, the Red Cross of Chad¹ and the Federation launched Emergency Appeal no. 23/2003 in July; this has been revised, most recently in December 2004.

At the same time, the socio-economic conditions of the local population which were already poor before the arrival of the refugees have worsened, with a public health system deprived of its normal capacity to face the needs of the most vulnerable.

The unpredictable refugee issue was a big challenge for the national society's operational capacity to respond to the emergency. New skilled staff were appointed at regional levels for administrative and financial coordination; they received technical training and support to build national society capacities and to comply Federation rules, procedures and budget cycles. These increases to human resource capacity at headquarters and regional levels were very helpful during the November/December polio and measles vaccination campaigns, and again in January 2005 for the response to the meningitis epidemic in eastern Chad.

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¹ Red Cross of Chad - <http://www.ifrc.org/where/country/check.asp?countryid=45>

This Programme Update reflects activities to be implemented over a one-year period. This forms part of, and is based on, longer-term, multi-year planning (refer below to access the detailed logframe documents).

All International Federation assistance seeks to adhere to the Code of Conduct and is committed to the Humanitarian Charter and Minimum Standards in Disaster Response in delivering assistance to the most vulnerable. For support to or for further information concerning Federation programmes or operations in this or other countries, or for a full description of the national society profile, please access the Federation's website at <http://www.ifrc.org>

Overall analysis of the programme

The Red Cross of Chad response to the Sudanese refugees operation in eastern Chad has had an enormous impact on the national society's programmes and activities throughout 2004. In accordance with its mandate to "relieve the suffering population and improve the conditions of the most vulnerable", the Red Cross of Chad in cooperation with the Federation has dedicated tremendous time and resources to work in the affected region. The constraints and complexity of the refugees operation have totally absorbed the operational capacity of the national society and almost handicapped the implementation of the activities planned under the 2004 Annual Appeal. Regardless, the national society participated fully in a series of national vaccination campaigns against polio, measles and meningitis.

The activities related to the refugees operation showed the need to improve the capacities of the Red Cross of Chad to deal with unpredictable situations like population movements which have become a serious disaster in Chad over the past 20 years. The main constraint is to increase the number of volunteers and ensure appropriate training and equipping of the human resources, as they are involved in nearly all aspects of the refugee operation.

During this reporting period, the national society has followed up on the recommendations of the September 2004 General Assembly and is preparing to draft a new 3-year Strategic Development Plan (SDP), beginning in 2005. This new SDP will focus on improving the national society's management systems, strengthening its financial and human resources by generating technical capacities which will enable the finance department to produce accurate and timely reports in compliance with Federation rules, procedures and budget cycles.

In cooperation with the Federation Delegation in Chad, the Red Cross of Chad has been able to face some of its sovereignty duties among which is salary payment to the Red Cross staff working at National and Regional levels. Skilled staff recruitment has also begun modestly. In the medical field, the Red Cross of Chad organized several awareness and vaccination campaigns both for the Sudanese refugees and the local populations.

Operational developments

In line with the "cooperation strategies" of the Federation Central Africa sub-regional office all partners working with the Red Cross of Chad are committed to support various aspects of the priorities set out in the three-year SDP document of the national society for 2003-2005. The French Red Cross was committed to mobilize WatSan resources for schools in the outskirts of N'Djamena and also to support the organizational development of the national society by assisting local branches to improve their organization standards through appropriate training and utilization of volunteers. The Swiss Red Cross was expected to make contribution in the field of Community health project and support for women and development activities. The Spanish Red Cross supposed to have refurbished the national society's garage; while the ICRC undertook to pursue its classic programme with the national society in the fields of Cooperation, Emergency preparedness (conflicts), Dissemination of information / IHL and tracing agency.

Unfortunately, the country witnessed in 2003 a devastating weather which continued throughout 2004 and coincided with the massive influx of Sudanese refugees. Subsequent efforts by national society in Emergency Response to the needs of the refugees are registered as part of the activities planned under the 2004 Disaster Preparedness Programme. The Red Cross of Chad has also made some progress in training trainers to carry out HIV/AIDS activities in some of the big cities and also at regional and local levels for youth and vulnerable groups, volunteers, health professionals and corporate staff. The national society is expected to assess the campaign in relation to its goals in order to know the impact on the target population.

Health and care: Support to Community Health

Goal: Reduction of the populations' vulnerability to common diseases prevalent in the community.

Objective: The target populations will adopt behavioural patterns that are health compatible and will make more use of the national society's health and care services.

In conformity with ARCHI 2010, the national society has developed a National Health and Care programme to assist the most vulnerable and the general public in the areas of the global fight against HIV/AIDS through community-based first Aid (CBFA).

Achievements in relation to the global fight against HIV/AIDS

- Through Federation supported training for the youth, Red Cross staff and volunteers, and health professionals, a number of projects are launched at local levels in Moundou, N'Djaména and Bitkine;
- Also, the Red Cross of Chad has established working relationships with the National Societies of the Central Africa sub-region² where the process of global fighting against HIV/AIDS is also developed.
- Some tools like posters and HIV/AIDS training manuals are produced for trainers, peer educators and also for learners of different socio-professional categories. The national society intends to update very soon the tools in order to adapt them to the rapid socio-cultural changes affecting the Chadian environment; and also to provide more understanding for the messages they convey.
- For more efficiency in the programme, discussions are opened with many partners like UNICEF, WHO, UNAIDS, in order to mobilize resources and technical support of information sharing, continual assessment and training needs for the full success of the national society's objectives . By doing so, the Red Cross of Chad fully subscribes to the ARCHI 2010 strategy by committing itself to the activities set out in the health development plan. During the last semester of 2004, the national society has continued deploying, the potential of its volunteers in a range of activities in the field of health, either in cooperation with the Government (Ministry of Health) and other agencies, or directly with the Federation in the Sudanese Refugees Operation. The volunteers were mainly used to conduct social mobilisation and vaccination campaigns at regional and local levels in combating epidemics and other recurrent diseases like measles and polio. These include the first, second and third rounds of the synchronised vaccination campaign against polio, and other vaccinations against measles and meningitis. Additionally, regular coordination with all the national and international NGO operating in the Chadian Health system has played a vital role in strengthening the cooperation links between the Red Cross of Chad and its partners - including the government represented by the Ministry of Health.

The Red Cross of Chad leadership's intention by combating HIV/AIDS and other diseases is mainly to consolidate the national society's capacity in Emergency response and to help reduce the morbidity and mortality of diseases.

- During this period, the Red Cross of Chad also partnered with WHO in combating HIV/AIDS. The partnership serves as a strong argument for the national society to require support for its activities and to highlight priority issues relating to HIV/AIDS.
- Red Cross of Chad authorities attended many national and international meetings, notably the WHO-organized HIV/AIDS meetings in N'Djaména, Gounou Gaya, Bitkine, Kello. The national society presence in those meetings allowed the opportunity to highlight the need for equipment and visibility;
- Volunteer and youth activities continue to focus on peer education projects where public awareness is increased among the youth.

Achievements in relation to Community Based First Aid (CBFA)

- CBFA training was conducted in N'Djaména for 15 volunteers and during 8 days with the participation of 18 branches. This is now being integrated into other training modules conducted by the Disaster Management Department. Wider scope of implementation of this objective was delayed due to the refugee operation;
- Also, because of the constraints related to the refugee operation, the Red Cross of Chad could not devote the appropriate time and resource to develop a comprehensive Community Based First Aid (CBFA)

² National Societies in the Central Africa sub-region: Cameroon, Republic of Congo, Democratic Republic of Congo, Equatorial Guinea, Gabon, Central African Republic, and São Tomé and Príncipe

Chad; Appeal no. 01.42/2004; Programme Update no. 2

programme. However, terms of reference to initiate such programme is expected to be carried out very soon to assist the national society in focusing more on preventive services including mother and child health care, health education, and outreach programmes.

Constraints

- Like many national societies in Central Africa, the Red Cross of Chad is constantly confronted with all sorts of disasters which have not allowed a regular programming and development process to be carried on. For almost 20 years now, the national society has continued to operate in an unstable environment with limited resources, low pay of staff, inability to recruit and maintain a skilled volunteer network. The deficit of qualified staff is the main reason behind programme failures and to some extent, the reluctance of donors to finance the activities of the national society;
- More efforts are still needed to improve the general public access to the Chad Red Cross Health Care Programme in the fields of information and Education on the sensitive issues of HIV/AIDS.
- The Red Cross of Chad was absent from the scene of 2004 Appeal mainly because the funds needed to support its programmes were not available. As a result, the leadership was left with a plan without actions and a loss of momentum in all the expectations for 2004.

Impact

- The first-round polio campaign in October 2004 targeted 670 children under five in a total camp population of 3,701. The campaign vaccinated 862 children in Tréguine camp (94.3% average coverage).
- The second round in November recorded 100.82% coverage, having targeted 2,800 children under five. During this round the total population of Treguine had increased to 13,928 refugees. Polio 2 also covered 31,093 children in N'Djamena with a percentage of 104%; also in the Eastern regions of Ouaddaï and Wadi-Fira where 86,803 children (102%) and 93,737 children were vaccinated, respectively.
- For Polio 3, the Red Cross recorded 2,823 children vaccinated in Treguine (more than 90%). Almost the same success was recorded in the local population in N'Djamena, Ouaddaï and Wadi-Fira.
- In the field of measles coverage, 5,539 children aged 6 to 15 years were vaccinated with coverage of 99%.
- More than 100 Red Cross volunteers were trained and used for the campaigns both in the refugee camp and in the local regions.
- Through the social mobilization and vaccination campaigns, the local branches of the Red Cross of Chad, mainly in the Eastern region – where the Sudanese refugees operation is being conducted - are aware of the communal health problems and identify with their participation the priority activities to resolve them.
- Also, the Chad Red volunteers have taken on community health promotion activities by constantly involving in the community's epidemiological surveillance and reporting all cases to the health services. By doing so, they have contributed to the polio and measles vaccination coverage; and to the active riposte against meningitis.
- The Red Cross of Chad has continued to play a vital role as a member of the interagency committees for Health Care and related issued.
- The national society has made progress in the fight against HIV/AIDS and the promotion of reproductive health with ease as compared to few years ago. While much work remains to be done to address the stigma associated with some diseases like HIV/AIDS, a promising network is building up for strengthening the aspects of diseases prevention in the Health Care Programme of the Chad Red Cross ;

Health and care: Combating HIV/AIDS and Tuberculosis

Goal: Reduction of the propagation of HIV/AIDS and tuberculosis in the populations particularly at risk.

Objective: The target populations of the committees working with the programme will adopt less risky sexual behaviours and will make increased use of prevention, screening and care services.

Impact

- Peer education in the field of STD and HIV/AIDS has continued among the youth and reinforced in the refugee camps to avoid contamination among the massive refugee populations in Chad. This is done in the Sudanese Arabic and Massalit languages and has helped to maintain very low, the statistics of HIV/AIDS in the camps.

Chad; Appeal no. 01.42/2004; Programme Update no. 2

- The promotion of the use of condom has continued and even introduced to some of the sensitive religious and cultural circles. Many places where the issue was formerly considered as a taboo are now integrating it to their discussions; which the national society has taken as a good opportunity to start advocating on discrimination and stigmatization occasioned by HIV.
- The existing network of prostitutes has agreed to carry out peer education in support for the Chad Red Cross programme. This is considered as one of the best channels through which the Red Cross is helping to reduce the propagation of HIV/AIDS in the Chadian big cities.
- During this reporting period, leaders and volunteers of the Red Cross of Chad where also present in the field of home care and psychological support activities, noticeably to help the refugees out of the ordeal and violence they have suffered. The arrival of a Federation Social Welfare Delegate is helping to improve the programme and train more volunteers to cover much more people, mostly in the local population. As a result, some people living with HIV/AIDS are collaborating with the Red Cross of Chad to fight against AIDS.

Disaster Management

Goal: Reduce the vulnerability of the Chad populations in the wake of disasters.

Objective: The national team's disaster management skills in the field of WatSan, epidemic management, and food security will be strengthened and mechanisms enabling the national society to host an ERDAC, FACT or ERU team are in place. In addition, the prevention, preparation and response capacities of the local branches situated in the high-risk zones are strengthened.

Background and achievements:

Through the Sudanese refugee operation, the Federation Disaster Management and Coordination Unit - together with the Federation Central Africa sub-regional office in Yaoundé – gave responsibility to the Central African National Societies to deploy the Central African disaster response team (ERDAC) in Chad. The team members are medical professionals with specific skills who have served in the refugee operation since December 2004.

The deployment of ERDAC is considered as a continuation of actions from the ERU in Emergency response needs. Therefore, it is perfectly in line with the Federation's disaster management policy and presents the advantage of being a directory of readily available multi-disciplinary human resources from the regional national societies, with a good knowledge of the regional realities.

The regional skills deployed through the ERDAC in Chad are presently working to build a national network of medical resources for the national society in the field of Disaster management and mostly to help the Red Cross of Chad draft a more actual and effective national disaster plan.

Impact

- The skills acquired by the national society officers through ERDAC training courses favour the ongoing process for establishing a national disaster management team which is actively working in the refugee operation.
- The national society has a map of the potential risks and their location in the country. Partner agencies working in the refugee operation in Eastern Chad are also using the map as a working tool highly appreciated.
- With stronger collaboration with the civil protection directorate, the German ERU and more recently ERDAC have been deployed in Chad as operational disaster response teams. These teams worked both at national and regional levels to train and build up a national disaster response team with many volunteers of the Red Cross of Chad. The skills acquired from the German ERU and the ERDAC by the Chadian volunteers have been useful during this reporting period, to manage the Treguine camp hosting 14,000 Sudanese refugees and also for various vaccination campaigns both at Red Cross level and in cooperation with the Ministry of Health to promote education in the local branches, above all in high-risk zones.
- About hundreds of Red Cross volunteers selected from the nascent National Disaster Response Team have taken various responsibilities in food distribution for refugees in Treguine Camp. This is considered as part of the national society's contribution to the global partnership with WFP for food security in Chad.

Chad; Appeal no. 01.42/2004; Programme Update no. 2

- As a whole, the ongoing efforts of the Red Cross of Chad in establishing and training of a National Intervention Team have proved its value in the refugee operation. Most of the volunteers presently admitted in the National pool are responding efficiently to their tasks and responsibilities. In addition, partner agencies, national and international, are prizing the national society's response in the refugee operation;
- The national society also planned to maintain the skills of the volunteers by refreshing training sessions.

Constraints

- Although a progress was made during this last semester of 2004 in the field of Disaster Management, a further strengthening of the department is necessary and will require additional funds, support and follow-up. The 2005 Chad Appeal reflects this need by emphasizing on the recruitment of professionals and volunteers to fill the existing gap in medical and disaster response domains. These priorities are expected to be carried out with much more involvement of the local branches in planning and training processes.
- Consistent and timely contributions from the Federation and other partners impeded the national society from implementing its activities. These contributions are needed to adapt the national society's capacity the growing expectations from the vulnerable and the general public.

Humanitarian Values

Goal: Elimination of discrimination in respect of specific groups of vulnerable people.

Objective: Through the media, theatre troupes and personalities of international repute, the population and the public authorities in Chad are familiar with and appreciate the positions of the Red Cross in respect of all forms of discrimination, with special emphasis on stigmatisation due to HIV/AIDS.

Background and achievements

In the Central African sub-region, apart from the DRC, promotion of humanitarian values and fight against HIV/AIDS stigmatization is implemented mainly through youth activities and theatre troupes. In a national context where exclusion, marginalization, discrimination and violence of all types are rampant, the value of a programme promoting humanitarian values is evident. The Federation's standpoint on issues such as economic sanctions, country boycotts, discrimination, stigmatization of people living with HIV/AIDS (PLWHA), ethnic and customary sexual mutilations will be broadcast by the media, leaders, influential personalities and other well-known figures through simple messages.

The Red Cross of Chad has planned to set up a network of journalists interested in humanitarian issues. The interest behind the idea is to ensure a constant flow of messages to support a campaign against discrimination and stigmatisation, and also to provide a voice to people who suffer from discrimination, and advocate in their favour. But, because of lack of funds again, the programme was not implemented. The only achievement registered in the promotion of human values remains almost the same as in the previous years.

Achievements

- Under the activities of the Department of Information and Dissemination during this reporting period, the quarterly newsletter of the Red Cross of Chad has continued its regular publication together with other dissemination materials like posters, stickers, tee-shirts, caps, calendars, greeting cards, on which relevant messages are printed to promote the Humanitarian Principles of the Movement and the mission and activities of the national society. All these materials are distributed to the partners and the general public within and outside the national society. They are also used to advocate for the needs of the refugees and the most vulnerable in Chad, as a whole.
- The Red Cross of Chad also witnessed major advances on the media and information front. This was possible under its cooperation with the ICRC. The Department of Information and Dissemination has continued its weekly radio broadcast on the Red Cross activities and the promotion of Principles and human values. Through this, relations between the Red Cross of Chad and the national media professionals are strengthened at, national, regional and local levels. The weekly broadcast also served as a means to feature the image and activities of the national society and its partners (including the Federation) in the refugee operation.

Constraints

The Department of Information and Dissemination lacks resources (human, material and financial). Only one person is acting all in all as information assistant and could not be efficient every where she is needed. Above all, there is no standard salary payment to the officer. No office, no equipments no archives to keep the records of activities and event. As a result, the information and dissemination programme in the Red Cross of Chad remained almost stagnant, relying on activities that have been traditional for 10 years: occasional production of newsletters, radio programmes and souvenirs/trinkets.

Organizational Development

Goal: Improvement of the performance of the Red Cross of Chad in the core areas of Strategy 2010.

Objective: Financial capacities that cover the basic outlay and implementation of the programmes of the Red Cross of Chad are strengthened.

Background and achievements

The three-year SDP which defines the vision, mission and priority programmes of the Red Cross of Chad is considered as the institutional pillar on which the 2004 Appeal was based. The SDP is relevant to few aspects of development where the national society defines its priorities. But it largely lacks consistency and adequacy on the ground of strategies and objectives. The selected indicators and the defined control/evaluation methods are not deeply analysed in relation to the rapid changes affecting the national society itself and the country as a whole.

The SDP normally expires by the end of 2005, but its impact on improving the conditions of the most vulnerable in Chad is almost impossible to measure given that the national society lacks technical capacities and financial support to manage the programmes and projects proposed.

The Organizational Development programme in Chad since 2003 is structured around three lines of support:

- Building the national society's strategic planning and management capacities at national headquarters and six local branches.
- Building the national society's capacities to mobilize and better manage the volunteer network in respect of community health matters in the local branches and enhance effective disaster response.
- Building the national society's material and financial capacities.

Impact

- The September 2004 General Assembly resulted in progress on the national society organizational lines, and made recommendations concerning good governance, decentralization and reforms in the financial system, specifically:
 - Mobilizing resources to build a National Headquarters in N'Djamena: the British Red Cross and Spanish Red Cross have contributed to this project.
 - Governance at headquarters and branch levels to clearly defined roles and job descriptions and offers strategic support to management as opposed to operational support.
 - Strengthening the coordinating role of headquarters, with oversight by leadership.
 - Delegates to the General Assembly considered the clarification of roles between governance and management bodies as a key element by which the national society could improve its image and attract partners' interest and funding..
 - All these recommendations were presented in the General Assembly's final report and will be used for the present and coming governance and management terms.
- The refugee operation has given a particular and great development opportunity to the branches of the national society in eastern Chad. Most the branches in the Ouaddaï and Wadi-Fira regions are re-emerging through the refugee operation which includes resource development at every level as well as management and capacity building to complement bilateral project support targeting these branches as a compensation for the huge responsibility each of them has taken in the refugee operation.

Constraints

The lessons drawn from the poor performance by the Red Cross of Chad in OD show a very limited financial capacity and a crucial lack of skilled staff to undertake large-scale activities. To address this, it will require greater efforts to effectively mobilize local and international funding.

Coordination, Cooperation and Strategic Partnerships

Goal: Public, authorities, diplomatic corps and funding agencies will provide greater support for the work of the Federation and the Red Cross of Chad.

Objective: International Representation:

All concerned parties will have a better knowledge and a clearer understanding of the humanitarian standpoints and activities of the Red Cross of Chad and the Federation.

Background and achievements

By the end of year 2004, the Red Cross of Chad, in cooperation with the Federation have taken a serious step to advocate and contribute to reducing vulnerability and suffering by mobilizing local and national communities and authorities to support where humanitarian actions are limited. Typical examples include poverty alleviation, stigmatization and discrimination; sexual violence, genital mutilation on women and child abuse. But, with its total concentration on the refugee operation, the national society could not carry out the programme largely as expected. The only effort made under International Representation was noticeably to advocate and mobilize assistance from the Chadian authorities, partner agencies and the local populations on behalf of the refugees.

Impact

- Cooperation between the Red Cross of Chad and some of its national and international partners has improved better during the last semester of 2004. To attract more support, efforts are made to report the activities of the national society at local, national and regional levels; and also to the Federation and to partner agencies at international level.
- The collaboration between the national society and the media has improved and many newspapers and radio stations in Chad are now reporting regularly on the Red Cross activities and humanitarian messages.
- The Red Cross of Chad is identified by the UNHCR as a major humanitarian partner in the refugee operation. Therefore, the national society is frequently invited to participate in forums, meetings or consultation processes where decisions are made in relation to the refugee operation or to other humanitarian issues in Chad. The national society is also raised to the level of an operational partner with all diplomatic institution operating in Chad in the fields of development and humanitarian activities
- The completion of a MoU between the Red Cross of Chad, the Federation and the German Red Cross/ERU has been postponed to January 2005. The main objective of the MoU is to lead towards the transfer of medical competencies to the Red Cross of Chad in the refugee operation. It also intends to strengthen the cooperation between the national society, the Federation and the German Red Cross in line with the process of capacity building and joint planning and initiatives to support the Red Cross of Chad in improving health for the most vulnerable through coordinated bilateral or multilateral efforts.
- The major achievements in all these bilateral cooperation commitments are registered through the efforts of the Spanish Red Cross in the fields of human resource training and logistics support. This was practically implemented in relation with the refugees operation, by the purchase of three Toyota field vehicles and the development of mobile clinics in the beginning of the refugee operation. Few training sessions were also organized by the French Red Cross and Spanish Red Cross societies to improve the skills of the volunteers in Emergency preparedness and Health Care promotion. At executive and governance levels, the national society could not achieve its objectives to highlight the challenges faced in the development of its strategic plan priorities, in terms of fund mobilization, skills upgrading and recruitment of qualified staff and volunteers to ensure a professional planning, implementation, monitoring and evaluation of its programmes.
- The refugee operation in Chad has illustrated a good model of cooperation between the Red Cross of Chad and its partner agencies. The lessons learnt from the field experience in Eastern Chad is utilized by the national society to raise awareness as to the need to ensure clarity of roles and responsibilities of every partner in order to avoid confusion, mandate clash and duplication of activities in the Tréguine camp which is under the responsibility of the Red Cross.

Constraints

- The lack of specialization and a well-organized administration at the Headquarters of national society often affects negatively the interest of some partner agencies to develop a long-term cooperation with the Red Cross of Chad. The same situation also affects decision making at national level, thus depriving the national society of every capacity to work in proactive way with its partner agencies.

Objective: Federation Coordination:

The Red Cross of Chad as well as its partners have stronger capacities to coordinate their activities and work together more effectively.

Achievements

- For the past 3 years, the SDP is the main reference point for every programme and project developed. The SDP was drafted in 2002 with technical and financial support of the Federation, and was shared with partners of the national society, including representatives of the international community. It also served as guidelines for the cooperation between the national society and its partners in the refugee operation. The current plan will be updated or renewed in 2005 in line with the Federation guidelines.
- In conformity with the SDP; just as stated in the Appeal of the refugee operation, the Federation is invited by the national society to serve as a focal point and facilitate coordination of the operation until capacities are built in the Red Cross of Chad to take over. This resulted in the Federation's active involvement in resource mobilization and deployment of delegates in various fields. Day-to-day field training has been initiated through the "counterpart capacity building system" which helps the national society's volunteers to learn directly in the field. The capacity transfer is destined to improve networking, planning activities and developing strategies to achieve the objectives of the national society.

Constraints

- Some programmes and activities proposed by the Red Cross of Chad in their SDP could not meet the support expected from the Federation. The reason is that some of them appear to be too ambitious in many respects and inadequate with the priorities on the ground;
- The Federation also finds it difficult to build capacity for the national society in some areas, because roles and responsibility between governance and management bodies were not clarified until recent.

[Contributions list below; click here to return to the title page and contact information.](#)

APPEAL No. 01.42/2004

PLEDGES RECEIVED

07/03/2005

DONOR	CATEGORY	QUANTITY	UNIT	VALUE CHF	DATE	COMMENT
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CASH

					TOTAL COVERAGE	
REQUESTED IN APPEAL CHF ----->				154,394		2.7%
CASH CARRIED FORWARD				4,134		
SUB/TOTAL RECEIVED IN CASH				4,134	CHF	2.7%

KIND AND SERVICES (INCLUDING PERSONNEL)

DONOR	CATEGORY	QUANTITY	UNIT	VALUE CHF	DATE	COMMENT
Note: due to systems upgrades in process, contributions in kind and services may be incomplete.						
SUB/TOTAL RECEIVED IN KIND/SERVICES				0	CHF	0.0%

ADDITIONAL TO APPEAL BUDGET

DONOR	CATEGORY	QUANTITY	UNIT	VALUE CHF	DATE	COMMENT
SUB/TOTAL RECEIVED				0	CHF	