

PROGRAMME UPDATE



International Federation of Red Cross and Red Crescent Societies
Fédération Internationale des Sociétés de la Croix-Rouge et du Croissant-Rouge
Federación Internacional de Sociedades de la Cruz Roja y de la Media Luna Roja
الاتحاد الدولي لجمعيات الصليب الأحمر والهلال الأحمر

EAST AFRICA REGIONAL PROGRAMMES

30 June 2005

The Federation's mission is to improve the lives of vulnerable people by mobilizing the power of humanity. It is the world's largest humanitarian organization and its millions of volunteers are active in over 181 countries. For more information: www.ifrc.org

In Brief

Appeal no. 05AA007; Programme Update no. 1, Period covered: January to June 2005; Appeal coverage: 64.7%; Outstanding needs: CHF 1,004,200 (USD 784,531 or EUR 648,708). (See below).

(Click here to go directly to the attached Contributions List, also available on the website).

Appeal target: CHF 2,845,779 (USD 2,260,300 or EUR 1,833,000); This programme update revised the budget from CHF 2,845,779 to CHF 2,407,571 to remove the C-project. [Click here to go to the revised budget](#). Adjusted Appeal coverage: 76.5%; Adjusted outstanding needs: CHF 565,992 (USD 442,181 or EUR 365,628).

Related Emergency or Annual Appeals: N/A

Programme summary: The unforeseen tsunami-related operations dominated the planning and operational agenda of the East Africa regional delegation, and particularly that of the Seychelles Red Cross and the Somalia Red Crescent, during the reporting period. However, the review of the structures of the support services, the corresponding activities carried out, the various measures implemented and the support given to the operational challenges concerning Sudan and to the institutional processes in Burundi and in Madagascar, have appeared as priorities during the reporting period.

For further information specifically related to this operation please contact:

- *In Kenya: Anitta Underlin, Head of Regional Delegation, Nairobi; Email: ifrcke03@ifrc.org; Phone: +254.20.283.51.24; Fax: +254.20.271.84.15.*
- *In Geneva: Amna Al Ahmar, Federation Regional Officer for East Africa, Africa Dept.; Email amna.alahmar@ifrc.org; Phone +41.22.730.44.27; Fax +41.22.733.03.95*

This Programme Update reflects activities to be implemented over a one-year period. This forms part of, and is based on, longer-term, multi-year planning (refer below to access the detailed logframe documents). All International Federation assistance seeks to adhere to the Code of Conduct and is committed to the Humanitarian Charter and Minimum Standards in Disaster Response in delivering assistance to the most vulnerable.

For support to or for further information concerning Federation programmes or operations in this or other countries, or for a full description of the National Society profile, please access the Federation's website at <http://www.ifrc.org>

Operational developments

The immense tsunami waves which were created by an underwater earthquake outside the island of Sumatra, in Indonesia, on Monday 26 December 2004 also crossed the full length of the Indian Ocean and created severe disasters in the Eastern Africa region. Most of the Indian Ocean islands were hit by the tsunami waves, with Seychelles experiencing substantial damage. On the African continent three-metre waves struck the coast of Puntland, Somalia, resulting in loss of human life, homes and sources of livelihood. The waves also struck the coastal areas of Kenya and Tanzania, leading to evacuations from the beaches and directly impacting on fishing communities.

The ensuing and unplanned response on regional, sub-regional and country level tsunami operations completely dominated the agenda of the regional delegation and the East Africa National Societies, particularly the Seychelles and Somalia during the first three months of the year. After the initial relief recovery phase, priority in the period between April and June was to develop activity plans based on the Nairobi Initiative, by which all National Societies in the region identified regional priorities that provided a basis for a consolidated regional plan. The consolidated plan, until 2010, was developed together with the Red Cross Red Crescent Network for East Africa (RC-Net) disaster management (DM) sub-committee and with complimentary technical support from colleagues in Geneva.

Although the additional workload has been formidable, the challenges posed by the tsunami have given the Federation, the National Societies and partners in the region new and very valuable insight into the importance of Movement cooperation in Eastern Africa. The Tsunami clearly highlighted gaps in National Societies' disaster preparedness plans and inadequacy of capacities to respond timely to disasters. It also underlined the need of National Societies, ICRC, partner national societies and the Federation to work together as a Movement, not only in dealing with unprecedented disasters, but also to establish Movement cooperation framework models to be utilised more widely.

The enormous international solidarity displayed in the aftermath of the deadly waves gave Eastern Africa the opportunity to focus on the many and huge disasters affecting the region, resulting in human suffering on a daily basis. The many disasters clearly justify the statement, "each year several tsunamis happen in this region". The disasters include: the millions needing assistance in Sudan; the millions internally displaced by civil unrest in the north of Uganda; millions affected by drought in Eritrea; and several other regular disasters affecting poor and vulnerable communities with no resources to recuperate without time-bound external assistance. With the exception of the emergency responses in Somalia and the Seychelles, most of the tsunami related planning focused on disaster preparedness, both in terms of health preparedness and prevention, stocks, early warning of sudden disasters and community based risk reduction, vulnerability and capacity assessments (VCAs) included. The tsunami regional plan, with a time perspective until 2010 and detailed per activity and location, has been endorsed by the Hong Kong meeting in March 2005. The plan provides a unique platform for strengthening National Societies to deal better with frequent disasters.

In spite of the focus on tsunami-related activities and planning, the regional delegation was able to provide continued and effective support to the many operational and institutional challenges faced by member National Societies. Support was particularly given to Sudan, Madagascar and Burundi. Assisted by the Federation and with remarkable success, the Burundi Red Cross Society conducted its first General Assembly in 7 May 2005. ICRC and sister National Societies attended.

Undoubtedly, the regional delegation was forced to give many of its planned activities less priority during the reporting period. Nonetheless, a review of the regional delegation's activities over the last six months shows that there was consistency with the activities planned for in the 2005 Annual Appeal. Although a few new positions have been created to deal with the new challenges of the tsunami-related activities, the regional delegation's senior management team has taken the brunt of the extra work. The East Africa regional delegation, like other sections of the Federation, has realised how the urgent need for competent staff in the Asia/Pacific tsunami operation has provided job opportunities for very qualified staff from the region, reducing its operational capacity in East Africa. Whilst serious recruiting difficulties continue to challenge the regional team, measures are being put in place to eliminate the threat of serious stress-related ailments in the regional delegation.

Health and care

Goal: Support National Societies in the region to contribute towards sustainable improvement of overall health of vulnerable communities through provision of quality community based health care programmes.

Objective: Support National Societies in the region and consequently vulnerable communities to address their public health needs in a sustainable manner using ARCHI strategy, while at the same time building upon the capacities of National Societies to rapidly and effectively address public health needs in emergencies (preparedness and response).

Progress/Achievements

Technical support to National Societies

- Together with Geneva public health unit, the WatSan unit has been involved in the development of participatory hygiene and sanitation transformation (PHAST) guidance notes and toolkit for Red Cross water and sanitation programming for safe water and sanitation.
- The WatSan unit of the regional delegations is reviewing and updating the booklet “Food for people living with HIV and AIDS” to include nutritional information, especially information relevant to anti-retroviral (ARV) treatment; ensuring appropriate design and illustrations to make the booklet reader-friendly, and contextualized to East African region. This will be a key resource for National Societies and groups of people implementing HIV/AIDS related nutrition programmes, especially those inclusive of ARV treatment, in Kenya, Uganda and Ethiopia.
- The HIV team reviewed the draft HIV/AIDS peer education curriculum of the Red Cross Society of Eritrea and sent input to the National Society for further development of the document.
- The regional health and care unit has provided support in reviewing the terms of reference for the evaluation of the Rwandan HIV/AIDS programme. Draft terms of reference have also been developed for the documentation of lessons learnt from the Uganda Red Cross Society community home-based care programmes (CHBCP).
- The programme officer-software and the medical advisor evaluated the Red Crescent Society of Djibouti integrated health project and the HIV/AIDS corridor programme.
- The programme officer-software did a mission to Somaliland to prepare for an end of project impact assessment for the German Red Cross WatSan health project.
- Several meetings were held with the chairperson of the RC-Net health and care working group.

Mobilizing of resources for National Societies

- In conjunction with the National Societies of Kenya, Ethiopia and Uganda and PNS, the regional delegation submitted a total of three multilateral preliminary bids for WatSan to the European Union (EU). The proposals have a holistic approach to community health needs; HIV/AIDS, health and livelihoods components.
- Ethiopia, Kenya and Uganda have completed their proposals for access to anti-retroviral treatment (ART), and are currently working on a resource mobilization strategy.

WatSan integration

- A concept has been developed for the integration of PuR™ safe water initiative into home-based care programmes in selected countries in the region. Initial meetings were held with Kenya Red Cross Society to agree upon the work plan, budget and implementation of the initiative in Kisumu and Siaya Branches of Kenya Red Cross Society. This pilot project aims to contribute to a reduction in the incidence of waterborne diseases amongst targeted persons living with HIV/AIDS (PLWHA). Information, education and communication (IEC) materials for the PuR™ initiative have already been developed by an artist.
- The regional delegation Nairobi WatSan team contributed to the development of the WatSan proposal to be included in the Lake Victoria Initiative which covers Kenya, Tanzania and Uganda. The team was specifically involved in the last leg of the field visit that covered towns in Nyanza and Western provinces of Kenya.

Developing/promoting strategic partnership

- The two WatSan officers attended the six-day Global WatSan meeting in Dubai where experiences and considerable networking was done.

East Africa Regional Programmes; Appeal no. 05AA007; Programme Update no. 1

- Three interns from a local public university were interviewed and short-listed to provide support for the nutrition, food security and health aspects within the health care and support unit (HCSU), for a period of 3 months each. One intern has been on board since March, while the other 2 joined in May.
- The regional delegation participated in the Network of African people living with HIV/AIDS (NAP+) board meeting held from 14 to 17 February in Nairobi. The meeting had a session to discuss progress of the NAP+/RDN partnership and the way forward for 2005-2006. The partners will explore undertaking joint missions on reduction of stigma and discrimination and on treatment literacy for relevant countries in the region. A handbook, 'Guidelines on PLHIV involvement in the country co-ordinating mechanisms' has been launched. It provides guidelines to ensure that PLWHA concerns and issues are addressed as fully as possible in the countries where the Global Fund is working.
- HCSU continued its engagement in the regional inter-agency working group on HIV/AIDS in emergencies. A workshop was organized by the group with the objectives: To identify key areas in which the regional group can provide support for a strengthened response to HIV/AIDS in emergencies; to outline how and in which areas this support might be provided and incorporated into a work plan for the regional group; and, to provide the basis for an advocacy position paper.
- The regional HIV/AIDS partnership officer made a presentation on the policy on orphans and vulnerable children (OVC) during a meeting of the Society of Women against AIDS in Africa (SWAA) held in Uganda. The meeting provided opportunity to share the Federation guidelines on OVC, and learn from experiences of organizations implementing OVC work. SWAA is already working in partnership with the Rwandan Red Cross in the development of memory books as part of psycho-social support for OVC.

Support to RDRT

- A PHAST toolkit for the Kwale branch of Kenya Red Cross Society was developed as an adaptation from the standard one. This is one of the by-products of ten-day PHAST training for the Kenya Red Cross Society which was conducted by the WatSan team in line with the National Society's drought operation. Community members, Ministry of Water officers and branch volunteers participated in the training. The toolkit developed will be used in the subsequent community level trainings to be conducted by the trainees.
- Technical support was given to the Red Cross Society of Eritrea upon request by the National Society and the Federation representative. The regional delegation in Nairobi (RDN) WatSan team joined a team from the Red Cross Society of Eritrea, the Ministry of Water and Agriculture and the Swedish Red Cross to undertake a technical assessment in order to define site-specific activities for the drought response.
- A multi-sectoral team comprising of the WatSan unit, the Somali delegation health coordinator and an information officer from the Uganda Red Cross Society conducted a review of the situation on the ground following the tsunami which hit the coastal parts of Somalia. Key findings indicate deplorable health conditions of the affected communities, poor sanitation, contaminated water, and different household items rotting under the rubbles, posing breeding ground for a host of water and vector borne diseases. Somali Red Crescent Society volunteers had been involved in active mobilization of the communities in clean up campaigns and were at a risk owing to clearing debris without personal protection.
- The multi-sectoral team has attended several tsunami planning meetings, and has written narrative proposals, budgets and logical frameworks.
- The RDN WatSan team participated in the Tanzania Red Cross National Society's initial assessment of the floods which affected 20,000 people in Zanzibar after heavy rains in the middle of April. The assessment was carried under the leadership of the Tanzania Red Cross National Society headquarters relief department and the field operators from the Tanzania Red Cross National Society's Zanzibar branch. It was well coordinated by the local and national authorities, strongly supported by UNDP and several local NGOs.

Implementation of workplace HIV/AIDS policies

- A workshop on the HIV/AIDS workplace programme for the French-speaking National Societies was conducted in Kigali towards the end of the reporting period.

Integration of HC components into food security

- The WatSan team worked on an evaluation tool for a faster approach to PHAST in order to establish a checklist for health and relief workers in emergencies. The tool was also shared with delegates during the 2005 WatSan global meeting in Dubai.

Constraints

- Monitoring and evaluation training planned for the Kenya Red Cross Kajiado integrated project could not be undertaken in January because the branch had not started implementing PHAST in the project area. The timing was not appropriate as volunteers had no hands-on experience in PHAST training.
- Adequate financial resources still need to be mobilised for the HCSU. Furthermore, Partner National Societies (PNS) are engaging more directly with the National Societies to the detriment of multi-lateral cooperation.
- The many recent natural disasters in the region; the tsunami, droughts and floods, required more involvement of the WatSan team of the RDN health and care unit than foreseen during planning. The tsunami follow-up has particularly been demanding.
- Networks and partnerships are still at a personal level, and need to be institutionalized through written agreements.
- Although HIV/AIDS is a priority in the Algiers plan of action, it is not always getting the attention it deserves. It is often seen as an issue to be dealt with by the health professionals, whereas it should be treated as a cross-cutting issue.

Disaster management

Goal: To build the capacities of the National Societies at regional, sub-regional and country levels to predict and prevent disasters, to mitigate their impact and to respond and cope with their consequences.

Objectives: To strengthen and support appropriate National Society capacities to provide quality response to common disasters facing the region (food security, political disturbances and population movements, cyclones and seasonal floods) and the lack of disaster policy plans and vulnerability and capacity assessments.

Progress/Achievements

Food security

- The position of food security officer for the Horn of Africa sub-region was advertised in Kenya. The recruitment exercise has reached the final stage.

Contingency planning for political disturbances and population movements

- In April, the DM department participated in the UNOCHA led inter-agency biannual scenario development meeting for the Horn of Africa.
- A regional interagency contingency planning exercise based on an East African tsunami scenario was organized by the regional delegation in early June, with the interagency working group for emergency preparedness. This led to clearly defined agency disaster response mandates and capacities.

Floods and cyclones preparedness

- The region responded quickly to the Indonesian earthquake that struck on 28 March at 17.09 GMT; 19.09 Kenya Standard Time. The head of the regional delegation Nairobi was informed and within 90 minutes of the first call, National Societies of Somalia, Kenya, Tanzania, Djibouti, Mauritius, Seychelles, Comoros and the French Red Cross's Indian Ocean regional disaster response platform (PIROI¹) in Reunion had been put on alert. The National Societies were able to quickly communicate with their government counterparts and their branches on the coast.
- In Somalia, British Broadcasting Corporation (BBC) Somalia news service was contacted and the Somali Red Crescent Society secretary general was interviewed concerning the need for communities to be aware of the risk and take preventive action. The regional delegation also communicated with the regional and Somalia offices of UNOCHA while closely collaborating with UN agencies.
- The rapid response to fears of another tsunami resulting from the recent Indonesian earthquake by all concerned was attributed to the experience of the December 26 Tsunami, the 18 January learning review in Nairobi and the commitment to early warning and disaster preparedness in the ten-point "Nairobi Initiative". There was no report of damage or casualties.
- In collaboration with PIROI, the regional delegation closely monitored the tropical storm "Hennie". The storm passed near Mauritius causing heavy rainfall but no damage or casualties.

¹ In French : Plate-forme d'intervention régionale pour l'océan Indien

East Africa Regional Programmes; Appeal no. 05AA007; Programme Update no. 1

Vulnerability capacity assessments (VCA)

- From 16 to 20 April, as a follow up to the December event in Galkayo, a member of the RC-Net DM Sub Group and the Senior DP officer from Ethiopia Red Cross Society were briefed and deployed to assist the Somalia Red Crescent with VCA and contingency planning training in Hargeisa.
- Assistance was given to the Sudan Red Crescent in the development of a disaster management plan. The plan is expected to position the National Society as a lead agency in the overall National DM plan. A technical team composed of the DM director from Iranian Red Crescent and Geneva operations coordinator visited the National Society to draft the plan with technical input from the DM department. The plan is now being translated into Arabic.
- Meetings were held with UNOCHA and UNDP to discuss support for DM planning in Somalia and Seychelles. A teleconference was convened to brief Renny Nancholas, a British Red Cross consultant, with UNDP Africa disaster risk reduction advisor for his mission to Somalia to assist the government of Puntland, with the possibility of doing similar work with the Seychelles government.

Knowledge-sharing and skills transfer

- The regional DM team undertook a technical support mission to Ethiopia Red Cross Society in support of their disaster management-training manual and future DM programme planning.
- Rwandan Red Cross DP officer completed her two-month secondment to the regional DM department.
- Eight applicants were screened for the April Field Assessment and Coordination Teams (FACT) training. The Uganda Red Cross Society's northern Uganda relief programme officer and the regional DM officer were selected. The two participants from the region started FACT training in Geneva.
- The DM department successfully completed the RDRT refresher course for 22 participants from 8 national societies. Over and above the 17 Anglophone NS participants from Ethiopia, Eritrea, Sudan, Kenya, Uganda, Tanzania, there were also five participants from two Francophone NS: Rwanda and Seychelles. The course was held in Mwanza, Tanzania and was hosted by the Tanzania Red Cross National Society. Facilitators from the British Red Cross, the operation support division, Geneva and a needs assessment consultant sponsored by the Swedish Red Cross joined the DM and health and care departments. The training agenda harmonised RDRT/FACT learning approach to handle disasters as there is increased use of joint RDRT/FACT deployments in the area of assessing and coordinating medium and large scale emergencies response in the future. The course also provided the opportunity for consideration of the draft RDRT review report and interaction with the review team who were present. Also the new Federation needs assessment training guidelines were field tested.

Integration of disaster preparedness and response with other regional programmes

- The development of food security initiative in the Horn of Africa, the RDRT training and the support to National Societies under the substantial tsunami recovery programme has led to increased integration of programme areas.

Network with external key organizations

- The DM department co-chaired the interagency working group for emergency preparedness in January, April and May where, in the light of the tsunami, plans for a full-time coordination and improved disaster response alertness were proposed.
- The regional delegation also participated in the UN-lead expert workshop on drought risks and development. During the workshop, the delegation shared a document: "the Red Cross/Red Crescent perspective on relief to development".

Co-ordination, training and technical support to NS

- Questionnaires were sent to all National Societies to solicit logistics support requirements.
- The DM department hosted a logistics expert from the British Red Cross who worked with the regional senior logistics officer to review the regional general logistics capacity within the RDN and National Societies in the region. The review examined the plans for DP stocks prepositioning in Nairobi and in all the National Societies' regional storage structures, capacity, human resources, logistic response capacity and stock management and replenishment. The outcome was that the plans in process are appropriate to the needs but that capacity would need to be increased to achieve the objectives.
- The DM department-Logistics has procured 20,000 pieces of plastic sleeping mats and 10,000 pieces of collapsible jerry cans for the regional DP stock. The stock is expected in the Nairobi regional warehouse in the fourth week of August.

East Africa Regional Programmes; Appeal no. 05AA007; Programme Update no. 1

Information technology and telecommunication co-ordination, training and technical support

- The IT and telecommunications manager made a technical support mission to Somalia and provided HF radio installation support to Galkayo, Garowe and Bosaso branches in the tsunami-affected region.
- Technical assistance in IT and telecom and a profile for an IT officer were translated and forwarded to the Rwandan Red Cross.
- Meetings were held with the IT and telecom officer of Kenya Red Cross Society to discuss a number of technical problems with regard to the implementation of HF radio networks as well as computer networks in branch offices. Strategies were discussed and developed concerning possible approaches with regard to potential business partners and suppliers.
- The IT and telecommunications delegate visited Tanzania for a baseline technical assessment.
- The IT & telecom manager conducted a ten-day evaluation mission to the Ethiopian and Eritrea National Societies to assist with planning for the tsunami-funded IT and telecom projects. Meetings were also held with suppliers of IT and telecom to the Ethiopia Red Cross Society.

Impact

- National societies have requested more support and resources to prepare for population movement.
- The tsunami response and subsequent tsunami alert has substantially improved alertness and commitment to disaster preparedness amongst all National Societies in the region.
- The innovative ten-point “Nairobi Initiative” signed on 19 January illustrates the National Societies collective will to promptly respond to disasters.

Constraints

- Recruitment of the food security officer for the Horn of Africa food security programme has been delayed.
- The impact of the tsunami and the subsequent massive recovery programme planning phase has considerably impacted the National Societies and the DM department’s capacity. While one new position has been recruited in IT and telecommunications, the department still struggled to recruit an additional DM delegate position.

Humanitarian values

Goal: Red Cross Red Crescent principles and humanitarian values are known and respected throughout the region; discrimination against vulnerable groups is reduced.

Objective: The regional information unit developed the potential of the Communications Forum to respond to humanitarian emergencies; increased the capacity of its National Societies to promote Red Cross Red Crescent principles and humanitarian values in the East African region; increased tolerance, and reduced vulnerability through anti-stigma and anti-discrimination campaigns.

Progress/Achievements

Developing NS information units’ capacity

- During the reporting period information officers from Rwanda, Uganda, Tanzania and Kenya accomplished staff on loan missions with the Nairobi regional delegation. The Uganda information officer was deployed to Somalia for a tsunami operation review. A newly recruited Seychelles Red Cross Society information officer has met the regional delegate and exchanged views over enhancing cooperation within the framework of the regional communications forum.
- Preparations for the organization of the 2005 regional communication forum continued, involving all Movement components. In July a task force meeting will be organized in Addis Ababa ahead of the annual meeting scheduled for October after the recruitment of a new regional information delegate.

Formalization of cooperation of NS information units

- Following her successful tsunami operation review mission to Somalia, the Uganda Red Cross Society information officer was asked to represent the East Africa regional communications forum during a similar meeting organized by the Harare regional delegation in Pretoria.
- The regional communications forum has contributed to strengthening regional collaboration between National Society information units. This is facilitated by the completion, according to the objectives set by the task force, of a customized job description for National Society information officers.

East Africa Regional Programmes; Appeal no. 05AA007; Programme Update no. 1

- Visits by press officers from the British Red Cross, Norwegian Red Cross and Swedish Red Cross to Ethiopia, Kenya and Uganda contributed to consolidating the image and perception of the information units within a National Society.
- Coaching missions by the regional information delegate took place in Somalia and Seychelles in connection with the tsunami operations.
- With Federation support, Kenya Red Cross Society took the lead in creating, training and equipping a structure that will create a territorial information network to cover events, gather images and insights and share them with the regional information unit in a timely manner. This exercise will serve as a case study during the next regional communications forum.

Promotion of Red Cross/Red Crescent responses to emergencies

- The regional information unit continued to be deeply involved in the tsunami response operation. Due to lack of reporting resources the delegate has taken over the responsibility of producing operations updates and fact sheets. The tsunami response operation was also a capacity building opportunity for information officers from Kenya, Rwanda, Uganda, Tanzania and Seychelles.
- In parallel, power point presentations, information bulletins, articles, minor emergency and appeal documents were produced highlighting National Societies/Federation response to a series of emergencies including RDRT deployments. These concerned Comoros volcano eruption, Zanzibar floods, Somalia floods and Ethiopia floods.
- The cooperation with Reuters continued. It was materialised by the publication of Federation photographs from the Puntland tsunami-affected area on the agency's world photo web site.

Visibility of Red Cross/ Red Crescent campaigns, event and programmes

- Articles and press releases continued to be posted on the Federation's web site during the period. Additionally, a number of regional press releases and media briefs were issued and documents and images posted on Reuters AlertNet web site. Many of the productions of the regional information unit were quoted by IRIN and excerpts used by UN Relief web and other regional news web sites.
- Support continued to be given to the Red Cross Lake Victoria initiative, a sub regional exercise involving Kenya, Tanzania and Uganda National Societies, through the attendance of a meeting in Dar-es-Salaam.
- With technical support from the regional information delegate, the Somalia delegation produced a series of documents highlighting their health activities. A freelance journalist accomplished a mission to Somaliland. The information gathered will serve the British Red Cross in their 'Charity of the Year' campaign supported by Deutsche Bank. The event is expected to raise at least Sterling Pounds 400,000 for the Somali Red Crescent/Federation activities.

Cooperation with ICRC

- Relations with the ICRC cooperation delegates for Somalia and Kenya, Djibouti and Tanzania continued to be strengthened during the reporting period. The ICRC Somalia cooperation delegate joined Federation representatives during a tsunami visit to Puntland.
- Planning meetings for the organization of the 2005 regional communications forum continued with the ICRC Kenya, Djibouti and Tanzania. In the next phase ICRC counterparts in Ethiopia will also be part of the planning process.

Impact

- Mission reports by all National Society information officers, following their staff-on-loan assignments, indicate how much they have benefited from this capacity building approach. One unanimous opinion was that they understood better what the Federation regional delegation stands for. They stated that they are convinced of the regional delegations efforts to support the development of their National Societies. They all affirmed that they will be 'ambassadors' of the Federation within their own National Societies and that they will try to apply the systems and working methods in their own environments. This is only the beginning of the road and these and other counterparts should benefit from similar exposures. In the future more of them will be invited to attend RDRT training and those performing well at National Society level will be deployed to cover minor and medium size emergencies.
- The experience of the Uganda Red Cross Society information officer and her consequent assignment to represent the East Africa regional communications forum internationally proved that hard-work and results bring stimulating professional rewards. There is a high interest among information officers to join the RDRT training and consequent deployments.

East Africa Regional Programmes; Appeal no. 05AA007; Programme Update no. 1

- Each emergency situation encountered during the reporting period provided training as well as learning opportunities for the information counterparts. This corresponds to the development approach set by the regional information unit which emphasises the benefits of ‘learning on the task’. A real team spirit attitude has been built among the information officers in the region. The link with the media service counterpart is excellent and was further strengthened during the recent global information communicators meeting in Geneva.
- The relationship with counterparts continued to be strengthened during the period. The regional information unit contributed to the media coverage of the Lake Victoria initiative meeting and to the drafting and adoption of a series of technical and policy related resolutions.
- The good relationship between ICRC and Federation delegates had a positive impact on the network of counterparts in the region, ensuring that the organization of the Movement’s regional communications forum is smooth with all components aware of the objectives of the event.
- The ICRC and the Federation have a different geographic division of the continent. Whilst the Federation’s regional delegation in Nairobi covers 14 countries in East Africa, the Horn of Africa and the Indian Ocean islands, the ICRC delegation in Nairobi covers only four countries (Djibouti, Kenya, Tanzania and Somalia) while the Indian Ocean islands are covered by ICRC delegation in Pretoria. The other countries have their own country delegation. The difficulty in working together is obvious.

Constraints

- Although there is an improvement in both performance and capacity of some of the information units at National Societies’ headquarters level, National Societies do not have a territorial information network. This makes it very difficult for counterparts to timely cover events, gather images and insights and share them with the regional information unit in a timely manner.
- There is still no clear framework for National Society cross-border cooperation in the domain of information/promotion of humanitarian values; exchanges take place in *ad-hoc* basis.
- The absence of territorial information resources is a serious obstacle in the process of rapidly gathering and transmitting information. Information officers are not always included in the National Societies’ emergency response task forces, and in many cases field missions include all specialities but information and reporting; this has further limited their capacity of accessing even basic information.
- In almost each of the 14 countries served by the Federation regional delegation in Nairobi, there are at least three ICRC information, communications and cooperation counterparts, compared to only one Federation information delegate for the whole region. Their mandates encompass most of the tasks one single regional Federation delegate should accomplish. This makes it practically impossible for the delegate to establish a minimum relationship with the ICRC delegates across the region.
- The regional delegation has only limited funds for visibility materials such as brochures, leaflets, posters or video documents. The decentralisation process brought forward notions like ‘regional marketing’ and ‘aggressive regional external relations’ in view of establishing partnerships with the corporate sector.
- The absence of a clear marketing policy and adequate budgeting is an obstacle in the effort to promote National Societies and the Federation in the region.

Organizational development

Goal: Red Cross and Red Crescent Societies maintain a high profile in responding to the needs of the most vulnerable.

Objective: National societies have the necessary structures and systems in place to respond to clearly identified needs

Progress/Achievements

- The regional OD delegate continued to act as the focal person for the Indian Ocean islands until her appointment as head of the newly created Indian Ocean islands sub-regional office at the end of March.

Impact

- Given the implementation of the Federation change strategy in the region: the appointment of three heads of sub-regional offices with a strong OD background; initiatives being taken by the National Societies on the continent, and with better functioning RC-Net working groups, the role of an OD delegate might be somewhat different in future.

Constraints

- The impact of the December 26 Tsunami on the sub-region, particularly Seychelles, and the ensuing number of international meetings, gave little time for activities that were not directly linked to the tsunami operations over the past few months.
- The strong emphasis on OD profiles in the recruitment of senior management positions, such as heads and representatives, has to a certain degree alleviated the lack of a professional regional OD delegate to provide technical support to governance issues in the region. The diversity of the societies in the region calls for a senior bi-lingual professional capable of providing assistance on very different development level(s).
- The tsunami operation and direct related human resources requirements has unfortunately taken precedence over recruitment of the OD regional delegate.

Coordination, cooperation and strategic partnerships

Goal: To establish an effective coordination and cooperation role for the regional delegation and to ensure the implementation of strategic partnerships in the region.

Objective: The regional delegation effectively executes its role in coordination, cooperation and strategic partnerships both at regional and sub-regional level and is acknowledged by all National Societies in the region.

Progress/Achievements

Development and updating of CAS documents

- Kenya, Rwanda and Uganda National Societies have already developed their CAS documents. In order to encourage the other National Societies in the Eastern Africa region to engage actively in the CAS process, the regional delegation, with facilitation from the Federation's Movement cooperation department in Geneva, organized a CAS workshop for the secretary generals and senior staff of 11 National Societies from the region in March.
- The National Societies of Sudan, Somalia, Ethiopia and Eritrea have all initiated the CAS process. Somalia and Ethiopia have also established their strategic development plans, while Sudan and Eritrea are faced with other operational challenges which currently require the attention of their leadership. The revised aim for new CAS documents in 2005 is now limited to the Somalia Red Crescent and the Ethiopian Red Cross Society.

Documentation and common use of cooperation agreements

- The standard framework for cooperation developed in relation to the tsunami operations in Indonesia and Sri Lanka has created big interest in the region. Dialogue with National Societies of Somalia, Seychelles, and Sudan to adapt the framework to the particular country-specific context is ongoing.
- Meetings with the government of Kenya, to clarify issues in relation to status agreement, have revealed the need to employ a legal advisor to counsel not only the regional delegation but the region on regular legal issues.

Regular RC-Net meetings

- The RC-Net task force, which changed its name to the RC-Net committee last year, has met three times since its general meeting held in Nairobi in June 2004. The departure of the secretary general of Kenya Red Cross Society from the RC-Net was accepted and the replacement was welcomed.
- The establishment of sub-committees for health and DM functions provides a solid and technical partnership between the National Societies and the technical departments of the regional delegation.
- The East Africa sub-region is moving towards the direction of a focal point for the five countries, based in Nairobi, with in-country support as required. The Horn of Africa sub-regional office based in Addis is covering Ethiopia and Djibouti; Sudan, Somalia and Eritrea have requested continued permanent presence.

East Africa Regional Programmes; Appeal no. 05AA007; Programme Update no. 1

- The head of Indian Ocean Islands sub-region has taken up her office, after the societies in that region pushed for a focal point over the last year.

Impact

- The CAS process and document have clearly facilitated the establishment of important partnerships for the National Societies of Kenya, Rwanda and Uganda. The success of the partnership has promoted a strong interest for both the process and the document among the other 11 National Societies in the region.
- The long awaited update of the integration agreement has finally taken off with the support from the legal department of the Federation headquarters. With the signed agreement in place it is anticipated that cooperation will take a more coordinated and professional form.
- The RC-Net is continuously providing a forum to discuss the policies and priorities for the region.

Constraints

- The overpowering agenda of the tsunami has to a certain degree overshadowed the coordination and cooperation for other parts of the work.
- The RC-Net is still facing the challenge of non-functional sub-committees.

Effective representation and advocacy

Goal: Effective advocacy, communications and external relations is maintained at regional level.

Objective: The regional delegation establishes strategic alliances and partnerships with external partners, influences decision making processes at national and international level, facilitates the promotion and implementation by National Societies of resolutions of the International Conference, and increases the visibility and profile of National Societies in setting the humanitarian agenda in the region.

Progress/Achievements

Establishment of global or regional cooperation agreements

- Contacts between the regional delegation and the NAP+ have now led to an initiative to develop a memorandum of understanding between RDN and NAP+ to further formalize the partnership.

Representation of the Federation during important events

- Regular contacts are maintained with UN-OCHA, Embassies, African Union and NEPARC. The head of regional delegation personally presented the Federation's 2005 appeal and current and planned activities to all the donor countries' embassies in Nairobi.

Impact

- Though the regional delegation's capacity to develop sustainable approaches to effective representation and advocacy was unfortunately reduced after the plan to establish an external relations unit were put on hold, already-established relationships are being maintained, and new initiatives are being sought.

Constraints

- The position of external relations officer, contracted on a consultancy basis last year, has to be terminated for lack of sustainable funding.
- The tsunami provided on one hand enormous opportunities for advocacy but yet due to operational responsibilities time was insufficient to follow up on all expressed interest unfortunately leaving opportunities behind.

International disaster response

Goal: To respond in an effective and timely manner to rapid, slow-onset and 'forgotten' disasters in line with the Seville Agreement and within the capacity of the affected National Societies, the regional and the international resources of the Federation.

Objective: To build and maintain capacity at the regional delegation and National Societies' levels to provide effective early warning, disaster assessment and disaster response and coordination at regional and international level with the Secretariat in Geneva.

Progress/Achievements

Tracking of emerging disasters in the region

- The Federation agreed with the Kenya Red Cross Society to extend the drought relief operation by three months to 31 May 2005. The extension was sought to allow seeds for the April-June short rains had to be purchased and distributed, implementation of water projects in Kwale and Makueni and the training of the water committees. Its extension would also enable the purchase and distribution of Unimix for children under five years of age, implementation of HIV/AIDS awareness activities and relief food to be purchased and distributed to target population.
- On the basis of a joint Red Cross Society of Eritrea, Federation and PNS drought assessment of December 2004, the Eritrea drought appeal 05EA002 was launched on 27 January 2005. For details view the emergency appeal on the Federations web site http://www.ifrc.org/cgi/pdf_appeals.pl?05/05EA002.pdf subsequent Operations Update No. 1- http://www.ifrc.org/cgi/pdf_appeals.pl?05/05EA00201.pdf and Operations Update no. 2- http://www.ifrc.org/cgi/pdf_appeals.pl?05/05EA00202.pdf
- The regional delegation responded to the Red Crescent Society of Djibouti's request for a drought assessment mission. Drought information was gathered, contact with ICRC was made and the drought situation was followed up and a translation posted on DMIS.
- The regional office assisted Uganda Red Cross Society by preparing an information bulletin and advising on the available options after more than 10,000 refugees escaping fighting in the Democratic Republic of Congo (DRC) crossed into Uganda's South-Western Kanungo District on and after 11 January. The Uganda Red Cross Society sent an assessment team and prepared an operation to assist the 10,000 refugees with non-food items distribution. It also put aside DP stocks for a possible future influx.
- Non-food items were procured and forwarded to Rwanda Red Cross in Kigali, for 640 family "kits" of Blankets, jerry cans, Buckets, Tarpaulins, Plastic sleeping mat, Kitchen sets, worth USD. 29,000, including transportation to Rwanda.

Implementation of timely and appropriate assessments

- The Tanzania Red Cross National Society requested the regional delegation Nairobi for assistance with an assessment and relief operation for the floods that affected Zanzibar. An RDRT alert was made and RDRT personnel identified and deployed. DMIS alerts and an information bulletin were posted, DREF allocation was requested and authorised, assessment mission by the regional WatSan team organised and coordination maintained with UN and other agencies. An airlift of non-food relief items for 1,000 families, volunteer kits and sanitation materials arrived in Zanzibar on 29 April.
- The regional office assisted the Kenya Red Cross Society by posting an information bulletin and DMIS reports following its assessment that indicated that one person died and over 10,000 people displaced countrywide due to heavy downpours, resulting in flooding. Forecasts from the meteorological department predict two more months of rain with possible catastrophic consequences. Kenya Red Cross Society pre-positioned items for 3,000 potential flood victims in Western Kenya. CHF 100,000 DREF was requested and approved to replenish, preposition and procure DP stocks for the Kenya Red Cross Society flood response.

Coordination of regional and international disaster response resources

- The torrential rain which hit the eastern side of Ethiopia lead to heavy flooding that left 154 dead and thousands homeless. The regional delegation posted an information bulletin and DMIS reports and a DREF allocation of CHF 100,000 was provided for assessment and immediate response.
- An RDRT alert was swiftly responded to by Sudan, Tanzania, Seychelles, Kenya and Uganda National Societies within hours of the alert. A three-person RDRT team from the Sudan and Kenya National Societies was briefed, deployed for 10 days to assist the Ethiopian Red Cross Society national disaster response team in an assessment of the flood situation and debriefed at the end of their mission.

Maintenance of good coordination

- The flood season this year brought close cooperation between the DM department and National Societies of Ethiopia, Somalia, Kenya and Tanzania. Likewise there was also close cooperation with Kenya, Eritrea and Djibouti National Societies concerning prevailing droughts.
- The tsunami operation and subsequent relief and recovery activities brought closer relations with all National Societies in the region, with key outputs such as "the Nairobi Initiative".
- A delegation of National Societies attended the Hong Kong forum and a number of regional, sub-regional and country planning meetings.

East Africa Regional Programmes; Appeal no. 05AA007; Programme Update no. 1

- The linkages with departments in Geneva were improved through the preparations for RDRT refresher meetings. The disaster management coordinator participated in a global disaster management meeting in Geneva meeting to discuss the rapid deployment of DM tools. A template for a regional disaster response plan was developed during the meeting.
- Through the regional exercise in Nairobi in June, UN agencies and other humanitarian organizations were introduced to the disaster response mandate and capacity of the Federation and National Societies in the region.

Maximization of organizational learning

- A review of the East Africa RDRT database was conducted to identify potential candidates from National Societies for field team leader training as the Eastern Africa region is short of capable and trained field team leaders. One participant Tanzania Red Cross National Society attended.

Impact

- The response to RDRT alerts and the quality of the report from Ethiopia has been improved, showing the increased impact of RDRT training.
- There is a good acceptance and willingness shown by Somalia and Ethiopia National Societies to collaborate in VCA planning.
- DM planning has significantly increased in importance.
- Closer relationship observed between regionally-based organizations and the regional delegation through continued commitment to regional working groups and meetings.
- IT and telecommunications and logistics have been fully recognized in the “Nairobi Initiative” and their programming built into the tsunami programme.

Constraints

- The Floods that have affected Ethiopia, Tanzania, Kenya and Somalia, the associated relief operations combined with drought operations in Kenya and Eritrea have impacted the capacity of the regional delegation to support preparedness activities.

Governance support

Goal: To support members of the constitutional forums to contribute effectively to the governance of the Federation and the Movement as a whole.

Objective: To improve the communication with members of the Board and Commissions specifically in issues concerning the region.

Progress/Achievements

Regular contacts with board and commission members

- Regular contacts have been maintained with the board members from the region by ensuring that key documents are shared. The annual General assembly for the RC-Net was arranged in June in Nairobi with a special session on the Seville Agreement facilitated by the director of movement coordination.
- For the first time, the annual assembly saw all fourteen National Societies represented by governance and/or the senior management.
- The agenda for annual general assembly included updates on RC-Net sub-committees, PACT, preparations for the Seoul General Assembly and Council of Delegates and a presentation by the head of Africa department in relation to an Africa consortium.
- The RC-Net chairman, the chairperson of PACT and the secretary general of the host country are invited to all quarterly Federation/Movement meetings arranged by the regional delegation.
- As the acting Secretariat for the RC-Net, the regional delegation distributes minutes of the RC-Net meetings.
- The regional delegation strives to ensure inclusion of either governance or/and management representatives in assessments, reviews and evaluations. Upon request from the RC-Net General Assembly and the Sudanese Red Crescent, representatives from the region have been invited to participate in a mission to be conducted to Sudan in August so as to ensure a regional representation.

Facilitation of preparatory meetings

- The Federation, in conjunction RC-Net, held two information meetings concerning the Federation's General Assembly to be held in Seoul. To secure an informed debate and increase awareness of the important points which will have an impact on the future work of the Federation, the Federation of the Future (FoF) is permanent on the agenda in all regional meetings.

Support to board and commission members

- The regional delegation provided background information to the board member from the Caribbean during the meeting of the Small Islands Developing States (SIDS) in Mauritius. The meeting was convened to discuss the establishment of a tsunami early warning system in the Indian Ocean.
- The secretary general of Kenya Red Cross Society will represent the Federation in the Commonwealth meeting for international humanitarian law (IHL) arranged by the Kenya government and the ICRC, with support from the British Red Cross. The regional delegation provided the secretary general with material on the emblem issue.

Impact

- Good and open relations with the members of the Federation governance facilitate mutual understanding.

Delegation management

Goal: The regional delegation's structure and processes are improved to support the implementation of the foregoing objectives

Objective: To maintain an efficient and service-oriented infrastructure to facilitate the staff of the Federation to work effectively, to maintain an effective structure of communications with sub-regional offices and the National Societies in the region, to recruit and employ highly skilled national and international staff, to create staff-on-loan positions in the region and to render services to partner National Societies wanting to have a presence in the region.

Progress/Achievements

Financial unit

- After temporary set-backs last year, due to the vacuum created when the then finance manager left the delegation, various measures were implemented to strengthen the regional delegation's support services department. They have resulted in a more efficient and better-managed financial unit.
- The unit has, with assistance from delegates from the British Red Cross and Finnish Red Cross, undertaken a reshaping process; with updated job descriptions, matching of incumbent position holder to job requirements and planning of individual training process to secure required qualifications in place.

Administrative unit

- The various measures implemented to strengthen the regional delegation's support services department, also resulted in a restructuring of the facilities, administration, local logistics, IT and visitors' service.
- During the process a cost-effectiveness analysis on integration agreements was carried out and the recommendations are at presently under implementation. Ultimately it should result in a reduced re-charging structure which will provide increased simplicity and transparency.

IT and telecom systems

- The regional delegation's IT department has been strengthened, with one IT and telecom delegate being recruited on a one-year contract to review all the Red Cross/Red Crescent IT systems in the Eastern Africa region, including those of the regional delegation.

Human resources unit

- Human resources management has improved over the years. Due to continuous complaints from staff, a staff representative group has been formed- under guidance of the staff association in Geneva.
- A reflection day for all staff was arranged to address success factors as well as challenges at workplace. The outcome of the reflection day, which had external facilitators, will be included in a plan of action developed by staff representatives and representatives from the management.

East Africa Regional Programmes; Appeal no. 05AA007; Programme Update no. 1

- In an effort to harmonize salary systems, the regional delegation's human resources package, including the salary system, is being reviewed. The exercise is being undertaken together with several others humanitarian actors among them the ICRC regional delegation in Nairobi.

Partner National Societies and regional units

- The regional delegation continues to provide facilities and administrative support to the Nairobi-based units of the American, German, Netherlands, French and Norwegian Red Cross Societies.

Impact

- The various measures implemented to improve the quality of the regional delegation's support services have resulted in clearer rules and regulations, stating respective accountabilities. They have also improved management systems for the various units within the support services department.

Constraints

- Due to use of technology that is not up-to-date, the region faces still communication problems that often result in limited or no access to internet for some National Societies as well as the regional delegation.
- The financial resources available to improve and consolidate support services were dramatically strained when the regional delegation's core budget for 2005 was reduced by almost one-third.
- Though initiatives have been taken to strengthen the human resources function, financial resources available for these activities are limited

[Contributions list below; click here to return to the title page and contact information.](#)

East Africa Regional

ANNEX 1

APPEAL No. 05AA007

PLEDGES RECEIVED

21/07/2005

DONOR	CATEGORY	QUANTITY	UNIT	VALUE CHF	DATE	COMMENT
-------	----------	----------	------	-----------	------	---------

CASH

REQUESTED IN APPEAL CHF ----->				2,845,779	TOTAL COVERAGE 64.7%	
OPENING BALANCE				493,486		
BRITISH - RC		75,000	GBP	163,575	02.02.05	RDRT TRAINING & REVIEW, DISASTER MANAGEMENT PROGRAMME, HEALTH & CARE
BRITISH - GOVT/DIFD GRANT				303,000	01.01.05	DISASTER MANAGEMENT, ORGANISATIONAL DEVELOPMENT, HEALTH, REG. COOPERATION
BRITISH - RC		5,000	GBP	11,300	16.06.05	HIV/AIDS WORKSHOP
FINNISH - RC				38,503	24.06.05	DELEGATE
NORWEGIAN - GOVT/RC		500,000	NOK	93,500	17.01.05	ORGANISATIONAL DEVELOPMENT, HEALTH
RWANDAN - RC		843	USD	1,050	17.06.05	RC NET
SWEDISH - RC		27,500	USD	31,130	17.02.05	LOCAL CAPACITY FORUM
SWEDISH - GOVT		2,585,000	SEK	442,035	26.04.05	HUMANITARIAN VALUES, DISASTER MANAGEMENT, HEALTH & CARE, ORGANISATIONAL DEVELOPMENT, COORDINATION/ IMPLEMENTATION
SUB/TOTAL RECEIVED IN CASH				1,577,579	CHF	55.4%

KIND AND SERVICES (INCLUDING PERSONNEL)

DONOR	CATEGORY	QUANTITY	UNIT	VALUE CHF	DATE	COMMENT
FINLAND	DELEGATE(S)			40,000		
IRELAND	DELEGATE(S)			18,000		
GREAT BRITAIN	DELEGATE(S)			90,600		
NORWAY	DELEGATE(S)			73,000		
SWEDEN	DELEGATE(S)			42,400		
SUB/TOTAL RECEIVED IN KIND/SERVICES				264,000	CHF	9.3%

ADDITIONAL TO APPEAL BUDGET

DONOR	CATEGORY	QUANTITY	UNIT	VALUE CHF	DATE	COMMENT
-------	----------	----------	------	-----------	------	---------

East Africa Regional

ANNEX 1

APPEAL No. 05AA007

PLEDGES RECEIVED

21/07/2005

DONOR	CATEGORY	QUANTITY	UNIT	VALUE CHF	DATE	COMMENT
SUB/TOTAL RECEIVED				0	CHF	

BUDGET 2005

PROGRAMME BUDGETS SUMMARY

Appeal no.: 05AA007

Name: EAST AFRICA REGIONAL PROGRAMMES

PROGRAMME:

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	Emergency	Total
	CHF	CHF	CHF	CHF	CHF	CHF	CHF
Shelter & construction	0	0	0	0	0	0	0
Clothing & textiles	0	0	0	0	0	0	0
Food	0	0	0	0	0	0	0
Seeds & plants	0	0	0	0	0	0	0
Water & Sanitation	0	0	0	0	0	0	0
Medical & first aid	0	0	0	0	0	0	0
Teaching materials	0	0	0	0	0	0	0
Utensils & tools	0	0	0	0	0	0	0
Other relief supplies	0	0	0	0	0	0	0
SUPPLIES	0	0	0	0	0	0	0
Land & Buildings	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Computers & telecom	7,109	2,692	1,674	1,930	1,279	0	14,684
Medical equipment	0	0	0	0	0	0	0
Other capital exp.	0	0	0	0	0	0	0
CAPITAL EXPENSES	7,109	2,692	1,674	1,930	1,279	0	14,684
Warehouse & Distribution	15,145	0	500	0	0	0	15,645
Transport & Vehicules	33,915	9,317	21,370	21,252	2,410	0	88,264
TRANSPORT & STORAGE	49,060	9,317	21,870	21,252	2,410	0	103,909
Programme Support	59,544	31,934	19,858	22,890	22,267	0	156,492
PROGRAMME SUPPORT	59,544	31,934	19,858	22,890	22,267	0	156,492
Personnel-delegates	189,600	146,400	160,800	160,800	102,000	0	759,600
Personnel-national staff	283,541	99,243	28,822	68,121	42,296	0	522,022
Consultants	29,000	0	2,000	0	0	0	31,000
PERSONNEL	502,141	245,643	191,622	228,921	144,296	0	1,312,622
W/shops & Training	62,921	120,490	13,767	21,623	55,281	0	274,081
WORKSHOPS & TRAINING	62,921	120,490	13,767	21,623	55,281	0	274,081
Travel & related expenses	73,300	22,037	10,924	12,724	64,600	0	183,585
Information	37,500	0	6,000	0	19,600	0	63,100
Other General costs	124,484	59,173	39,794	42,813	32,832	0	299,096
GENERAL EXPENSES	235,284	81,210	56,718	55,537	117,032	0	545,781
TOTAL BUDGET:	916,059	491,286	305,509	352,153	342,565	0	2,407,571