

PROGRAMME UPDATE



International Federation of Red Cross and Red Crescent Societies
Fédération internationale des Sociétés de la Croix-Rouge et du Croissant-Rouge
Federación Internacional de Sociedades de la Cruz Roja y de la Media Luna Roja
الاتحاد الدولي لجمعيات الصليب الأحمر والهلال الأحمر

CENTRAL AMERICA AND MEXICO

15 December 2006

The Federation's mission is to improve the lives of vulnerable people by mobilizing the power of humanity. It is the world's largest humanitarian organization and its millions of volunteers are active in over 181 countries.

For more information: www.ifrc.org

In Brief

Appeal No. MAA43001; Programme Update no. 3, Period covered: 1 January 2006 – 31 October 2006; Appeal coverage for 2006: 70.2%; Outstanding needs for 2006: CHF 919,119 (USD 736,265 or EUR 569,070).

[Click here to go directly to the attached Interim Financial Report](#)

2006 - 2007 Appeal target: CHF 5,975,903; (USD 4,889,664.12 EUR 3,733,576.38); 2006 Appeal target revised to CHF 3,089,418 (USD 2,474,825 EUR 1,912,785).

[Click here to go to the Revised Budget for 2007](#)

Related Emergency or Annual Appeals: El Salvador: Floods & Volcanic Activity (05EA020); Central America, Mexico & Haiti: Floods from Hurricane Stan (05EA021); Bahamas, Cuba & Mexico: Hurricane Wilma (05EA024); Pan American Disaster Response Unit (PADRU); MAA42001

Programme summary: *This programme update focuses on achievements in 2006 to date, outlines the operational plans 2007 for Central America and provides information with regard to adjustments made to the second year of the two year plan for 2006 and 2007. The update also provides information regarding any changes made to the 2007 budgets in light of adjustments made in the programme areas.*

The regional health programme continues to implement the priorities identified in the Plan of Action of the Inter American Conference 2003-2007. 2006 has seen the expansion of the promotion and use of common methodologies with measurable scaling-up in HIV/AIDS and work in "Mother & Child Health" (MCH), Psychosocial Support Programmes (PSP) and work to prepare National Societies for their role in responding to Pandemic Influenza. REDCAMP-SALUD, the Central America regional health network, is providing support to all these initiatives. The health programme is also promoting "Club 25" as the common regional methodology in the promotion of voluntary non-remunerated blood donation. The operational plan in health for 2007 sees an increased focus on monitoring and evaluation of the different programme components, as well as activities to prepare National Societies for the XVIII Inter American Conference in Guayaquil which will take place in June 2007.

The regional risk reduction programme seeks to establish links between individual projects and a common approach to risk reduction within each country. Tools and methodologies developed through the Centres of Reference in El Salvador and Costa Rica have been adopted by all National Societies in the region, and the regional risk reduction programme has been working on disseminating the importance of guides such as the National Intervention Team (NIT) Training Curriculum and the "Better be Ready" Series on an international level. The Operational Plan for 2007 has been adjusted to reflect the shifting emphasis of the Federation from disaster preparedness to a more

holistic concept of disaster risk reduction informed by the Hyogo Framework. Whilst the objective of the programme remains to build institutional capacity, reduce risk and build safer communities that are more resilient to disasters, the planning framework of the programme has been simplified and harmonized, although many of the same activities are still in place.

In 2006, the Organizational Development programme has focused particularly on volunteer management and recruitment, as well as strengthening the regional OD network to enable peer to peer support between National Societies. The 2007 plans see a consolidation in the areas of volunteer management, supporting National Societies in key organizational development issues such as the revision of Statutes and strategic plans, election processes, as well as working with National Societies to ensure that their branches are better able to work at community level in an integrated way. Plans also include organization of a continental forum on the newly agreed Integrity Policy and follow up of the continental forum on resource mobilization.

In the area of Humanitarian Principles and Values, among the most notable events of 2006 was a workshop held in the Regional Youth Camp in Costa Rica, which focused on values and tolerance, and benefited from the participation of more than 250 youth volunteers from throughout the region. The regional humanitarian principles and values coordinator is working with the regional health programme in the REDCAMP-SALUD Regional Taxis Initiative, whereby taxi drivers are used as transmitters of HIV/AIDS messages focusing on prevention in high prevalence city environments and on promoting the message of tolerance and respect for people living with HIV and AIDS. This initiative is being carried out in Guatemala, El Salvador and Honduras and is soon to be implemented in Nicaragua with the support of the Italian Red Cross. No major changes have been introduced into the operational plan 2007 in Humanitarian Principles and Values in Central America and the focus remains unchanged as defined in the operational plan for 2006-07.

The budgets for the 2007 programmes do not show any major changes from those published with the 2006 – 2007 plans, although, in the area of Risk Reduction, with a number of proposals for funding in the pipeline, the overall amount has been increased. The budget for the area of coordination, cooperation and strategic partnerships has been reduced slightly, as has the budget for organizational development.

For further information specifically related to this operation please contact:

- *In Panama: Leon Prop, Head of Regional Delegation, Panama; email leon.prop@ifrc.org, phone (507) 317-1300 , fax (507) 317-1304*
- *In Geneva: Luis Luna, Federation Regional Officer, Americas Department, Geneva; email luis.luna@ifrc.org phone (4122) 730-4274, fax (4122) 733-0395*

This Programme Update reflects activities to be implemented over a one-year period. This forms part of, and is based on, longer-term, multi-year planning (refer below to access the detailed logframe documents). All International Federation assistance seeks to adhere to the [Code of Conduct](#) and is committed to the [Humanitarian Charter and Minimum Standards in Disaster Response](#) in delivering assistance to the most vulnerable. For support to or for further information concerning Federation programmes or operations in this or other countries, or for a full description of the national society profile, please access the Federation's website at <http://www.ifrc.org>

Operational developments

The aftermath of a harsh and prolonged 2005 hurricane season left a large number of people and communities in Central America and Mexico more vulnerable to existing conditions of malnutrition, rising prevalence of HIV/AIDS, infant and maternal mortality, and further exacerbated the general poverty that affects the region. Although rehabilitation efforts will continue in many countries of the region throughout the first half of the year, the Federation's operation is being extended until December 2006 in Guatemala only, due to the severe damage caused by floods, which affected more than 500,000 people in October 2005.

Central America and Mexico also continue to face some of the same problems that have been observed in the past: high levels of poverty and inequality, drug trafficking and money laundering, rising levels of violence in urban areas (due mainly to the proliferation of violent street gangs known as *maras*), and extreme vulnerability to natural disasters, including hurricanes, floods, volcanic activity and earthquakes.

This programme update presents the main achievements in 2006 to date and outlines of the operational plan 2007 for Central America and provides details with regard to any adjustments made to the operational plan 2007 in light of the external context, the progress within each of the programme areas or re-adjustment of priorities in order to better move towards the goals of the Global Agenda and in view of the celebration of the XVIII Inter American Conference in Guayaquil in 2007.

Health and care

Programme Objective: National Societies in the region are increasingly adhering to the commitments in health as set out in the *Plan of Action of the XVII Inter-American Conference*, particularly with respect to the development of their health departments, and in the areas of HIV/AIDS, health in emergencies, community health, the promotion of voluntary non-remunerated blood donation (VNRBD) and water and sanitation.

Progress/Achievements in 2006 (activities implemented within this objective)

The regional health programme continues to implement the priorities in health identified in the Santiago de Chile Plan of Action 2003-2007. This third year of implementation of the Plan of Action of the Inter American Conference sees the expansion of the promotion and use of common methodologies with measurable scaling-up in HIV/AIDS and work on “Mother & Child Health” (MCH), Psychosocial Support Programmes (PSP) and work to prepare National Societies for their role in responding to Pandemic Influenza. REDCAMP-SALUD, the Central America regional health network, is providing support to all these initiatives, and in a meeting in October in Panama, the network worked towards revising indicators to measure impact on the road to the XVIII Inter-American Conference, to be held in Guayaquil in 2007. The focus has been on the harmonization of methodologies at the continental level and in this regard there has been close collaboration and coordination with the Lima Regional Delegation health team.

The “Faces” campaign was presented during the International AIDS Conference in Toronto, where it received great praise and more than 3,000 “Faces” t-shirts were sold, while both the Taxis Initiative and the *Together We Can* methodology are gaining impetus throughout the region. The programme is also promoting “Club 25” as the common regional methodology in the promotion of voluntary non-remunerated blood donation, and has obtained the support of McCann Erickson for the implementation of an advertising campaign in 2007. A Continental Strategic Plan has been drafted to address the threat of an Avian Influenza Pandemic and Psychosocial Support projects have been carried out to aid people affected by the Hurricane Stan floods in El Salvador and Guatemala.

The regional health programme is supported by Norwegian Red Cross with funds from NORAD through a three year funding commitment, and in 2006 by the Swedish Red Cross.

Operational Plan 2007

Click here to access the [logical framework for the 2007 plan of action for the health programme](#).

The operational plan in health for 2007 continues following the main strategic lines defined by the Plan of Action of the Inter-American Conference 2003. This last year of implementation sees an increased focus on monitoring and evaluation of the different programme components, as well as activities to prepare National Societies for the XVIII Inter American Conference in Guayaquil which will take place in June 2007.

No significant changes from the 2006-07 plans can be seen beyond the fact that the expected result related to water and sanitation has been removed. Whilst the Regional Delegation believes that water and sanitation is an important sector where the Red Cross Societies of the region do play a role and have the potential to scale up significantly, as we have failed to secure any funding during 2006 and consequently have no staff with the technical skills to dedicate to the area, we believe it unrealistic to maintain this expected result for 2007. However, the Regional Delegation will continue to search for sustainable ways in which the Red Cross can work towards meeting the needs in water and sanitation in Central America.

The HIV/AIDS programme continues to support the *Together We Can* youth peer education methodology and 2007 will continue with sub-regional activities to increase the numbers of young people being reached through this approach. The work of monitoring and evaluating the impact of this programme will also continue during the year.

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Salary support to a number of National Society HIV/AIDS coordinators will be provided in 2007, alongside assistance in finding longer term solutions to programme sustainability. Developing follow-up campaigns to the successful regional “Faces” and “0%” campaigns of 2005-06 is another pillar of this programme. Strengthening links and collaboration with other organizations will be an important part of the programme.

In community health, 2007 will continue to see the significant scaling up of voluntary non-remunerated blood donation through the continental roll out of the “club 25” methodology, including the launching of a mass-media campaign developed in association with McCann Erickson. On-going support will be provided to the National Societies of El Salvador, Honduras and Nicaragua, whilst particular focus will be on the National Societies of Costa Rica and Panama. Both these Societies have strategic plans (developed with support from the Regional Delegation) which aim to scale-up their programming in mother and child community health programming.

The health network will play an important role in advising governance in the health area during the Inter American Conference. A number of meetings are therefore planned to support this process throughout the year, with the second half of the year dedicated to developing the next four year strategic health plan for the region, based on the outcomes of the Inter American Conference. Supporting website development will be an important component of this work, as the key medium to maintain National Societies informed, together with activities to help inculcate better networking skills within and between the networks.

Supporting National Societies in the strengthening of their health departments will continue, with planned activities with both the Costa Rican Red Cross and Nicaraguan Red Cross during 2007.

No major changes to the budget can be seen, although the Regional Delegation is concerned that the Swedish Red Cross has informed that it will no longer be funding the HIV/AIDS project due to its decision to concentrate support in the Americas in the South. The Regional Delegation therefore needs to look for other long term donors interested in supporting this successful project which has potential to scale-up significantly if the funds are found.

Disaster Management and Community Risk Reduction

Programme Objective: Strengthened National Societies are working at the community, national and regional levels to reduce risk, making communities safer and more resilient to disasters.

Progress/Achievements (activities implemented within this objective)

In 2006, the regional risk reduction programme has worked towards shifting the focus of risk reduction in the region from projects to programmes, seeking to establish links between individual projects and a common approach to risk reduction within each country. Tools and methodologies developed through the Centres of Reference in El Salvador and Costa Rica have been adopted by all National Societies in the region, and the regional risk reduction programme has been working on disseminating the importance of guides such as the National Intervention Team (NIT) Training Curriculum and the “Better be Ready” Series on an international level.

In an effort to promote cooperation and partnerships with other organizations the regional risk reduction programme celebrated the International Disaster Risk Reduction day in Panama together with ISDR, Plan International, UNICEF, the Ministry of Education, the National Civil Protection System (SINAPROC) and the Red Cross Society of Panama. This event, which included stands from the different participating organizations, featured a giant version of “Riskland”, an interactive risk reduction educational game, which teaches children to identify early warning signs and develop community risk maps and family emergency plans.

The last few months of 2006 will see a number of important meetings and workshops that will set the pace for 2007, including: VCA workshops in Guatemala, Mexico, the Dominican Republic and a global VCA workshop in Turkey, NIT workshops in Guatemala and Costa Rica and a SPHERE training workshop in Panama to train a new generation of SPHERE trainers.

Operational Plan 2007

[Click here to access the logical framework for the 2007 plan of action for the Disaster Management and Community Risk Reduction programme.](#)

The Central America Operational Plan for 2007 has been adjusted to reflect the shifting emphasis of the Federation from disaster preparedness to a more holistic concept of disaster risk reduction informed by the Hyogo Framework. Whilst the objective of the programme remains to build institutional capacity, reduce risk and build safer communities that are more resilient to disasters, the planning framework of the programme has been simplified and harmonized (reducing the number of expected results from six to two), although many of the same activities are still in place.

A key strategy of the Disaster Risk Reduction programme is to work through two regional Centres of Reference, and in early 2007 the programme will launch an important consultation and reflection process in order to determine the future role of these two Centres of Reference within not only Central America but throughout the whole Americas continent. This will result in a strategic plan for the two centres, to include a business plan to build long term financial sustainability for the centres.

Strengthening communities' resilience to disasters guides the first expected result, and the programme continues to focus on building coherence and experience through supporting and promoting common methodologies and materials, building on the foundations of vulnerability and capacity assessment (VCA). Strengthening the toolkit of methodologies and widening the pool of VCA practitioners will be balanced with capturing good practice through the development of a number of case studies to be shared at the Inter American Conference. Orienting National Societies to the communities they serve and increasingly including "new" themes such as climate change (together with the Netherlands Red Cross Climate Change Centre) and community disaster response teams is another theme that is reflected in the programme.

The focus of the second expected result is improving the disaster management capacity of National Societies. Finishing the revision of the National Intervention Teams (NITs) curriculum, supporting the development and implementation of disaster response and contingency plans, facilitating the development, systematization, and publication of case studies to gather good practices from organizational disaster preparedness, all figure prominently in the programme. A new aspect included in the programme for 2007 will be developing the capacity of National Societies to involve beneficiaries in the planning and implementation of all disaster management and risk reduction programmes, building accountability measures for Red Cross actions.

As in all programmes, 2007 will have a significant component of preparing for and following up the Inter-American Conference, particularly in terms of developing a long term plan of action to support the outcomes of the Conference in disaster risk reduction.

The budget does not show any major changes from that contemplated in the 2006-07 although, with a number of proposals for funding in the pipeline, the overall amount has been increased. During 2007, the programme will be looking to develop at least one multi-year funding proposal in order to build more sustainability, for the programme, its Centres of Reference and the National Societies.

Organizational Development:

Programme Objective: The National Societies in the region are increasingly adhering to the criteria of a "Well Functioning National Society", and are improving their capacity to work with vulnerable communities.

Progress/Achievements (activities implemented within this objective)

The Organizational Development programme plays a pivotal role in developing the capacity of National Societies through the strengthening of the institutional structures of the Societies, focusing particularly on volunteer management and recruitment, as well as strengthening the regional OD network to enable peer to peer support between National Societies. In 2006, the OD team has focused on validating and implementing a Regional Volunteering Strategy, institutionalizing electoral policy, aiding in the drafting of national strategic plans and carrying out cross-border integrated community programmes.

The regional volunteering strategy has proved helpful in promoting appropriate management and recruitment of volunteers throughout the region, and many National Societies are already implementing activities in line with this

strategy. The Red Cross Society of Panama, for example, established an insurance system for volunteers, ensuring more efficient recruitment and retention of volunteers, while the Nicaraguan Red Cross, with the support of the Regional Delegation, began the process of carrying out a volunteer census to determine not only the number of volunteers but their skills and experience. The Red Cross Society of Panama, the Guatemalan Red Cross and the Honduran Red Cross, have all included volunteering indicators in their strategic plans, with the Salvadorean Red Cross Society and the Costa Rican Red Cross planning to do so as they revise their strategic plans later in the year.

The OD programme has worked on institutionalizing electoral policy in the region by aiding both the Red Cross Societies of Nicaragua and Panama, through DFID funding, in adapting the electoral policy model of the Guatemalan Red Cross. Cross-border integrated community programmes are being carried out by the Costa Rican Red Cross and the Red Cross Society of Panama and consist of providing support to communities previously identified as vulnerable to floods, poor hygiene and the exploitation of minors. Vulnerability and Capacity Assessments have been carried out and bordering Red Cross branches and communities are working together to ensure more efficient implementation of the project.

Operational Plan 2007

[Click here to access the logical framework for the 2007 plan of action for the Organizational Development programme.](#)

As with the other programmes, the main lines of the organizational development programme will continue as defined in the operational plan 2006-07. 2007 sees a consolidation in the areas of volunteer management, supporting National Societies in key organizational development issues such as the revision of Statutes and strategic plans, election processes, as well as working with National Societies to ensure that their branches are better able to work at community level in an integrated way.

Implementation at the national level of the regional volunteering strategy will focus in 2007 on supporting National Societies to carry out national volunteer censuses, rolling out a newly developed curriculum for volunteer training in five National Societies and developing e-learning and a distance learning platform to support volunteer education. Gathering lessons learned will also be an important activity for 2007 so that these can be shared, both during the Inter American Conference but also in preparation for the Red Cross role in the 2008 global Volunteering Conference which will be held in Panama. Particular guidance will be provided to the youth network in the implementation of the regional strategic plan, as well as to the Guatemalan and Nicaraguan Red Cross Societies in the implementation of policies and the Volunteer Management Cycle manual.

A wide range of activities are contemplated as part of the second expected result of the programme. These include organizing a continental forum on the newly agreed Integrity Policy. Another key area will be following up the continental forum on resource mobilization by providing advice to National Societies tailored to their particular needs. In order to do this the programme, together with the other regional offices in the Americas will create a continental position to support innovative fundraising approaches. Together with the Finance Department, the Regional Delegation will also support continuing professionalization of finance management capacities of National Societies, work that needs to go hand in hand with resource mobilization if National Societies are to be successful in fundraising. The OD network will work closely with the Regional Delegation in the support to National Societies in the monitoring and evaluation of their strategic plans, Statutes, internal rules and procedures, and a number of meetings are contemplated in relation to the preparation and follow up to the Inter American Conference.

The focus of the third expected result is in strengthening National Societies and their networks of branches, particularly in the area of working at community level in an integrated manner. The Integrated Community Programming approach, a shared responsibility with the other programmes, will continue to provide follow up, ensure evaluation and collect the lessons learned in the implementation of the integrated community approach in two pilot projects in coordination with the health, Risk Reduction and Humanitarian Principles and Values programmes.

On the basis of funds received during 2006 and projections of reduced amounts of funds to be available for 2007 due to the ending of support through the DfID 2nd Institutional Strategic relationship, the budget for the OD programme has been revised down by some 30%.

Humanitarian Principles and Values:

Programme Objective: Humanitarian principles and values are integrated in each of the core programme areas within the National Societies in the region, in accordance with Strategy 2010.

Progress/Achievements (activities implemented within this objective)

The regional humanitarian principles and values coordinator aims to incorporate humanitarian principles and values into each core area by making HPV tools accessible to National Societies through the regional website (<http://www.cruzroja.org/pvh/redicom/index.htm>), working closely with different regional programme networks and conducting training sessions in different regional events that have taken place. The Regional Delegation is coordinating with the Panama representative of the Spanish Red Cross for the implementation of the Regional Strategy for the Prevention of Violence, in order to join efforts and resources to guide the work of National Societies. Among the most notable events of 2006 was an HPV workshop held in the Regional Youth Camp in Costa Rica, which focused on values and tolerance, and benefited from the participation of more than 250 youth volunteers from throughout the region.

The regional humanitarian principles and values coordinator is working with the regional health programme in the REDCAMP-SALUD Regional Taxis Initiative, whereby taxi drivers are used as transmitters of HIV/AIDS messages focusing on prevention in high prevalence city environments and on promoting the message of tolerance and respect for people living with HIV and AIDS. This initiative is being carried out in Guatemala, El Salvador and Honduras and is soon to be implemented in Nicaragua with the support of the Italian Red Cross.

Operational Plan 2007

[Click here to access the logical framework for the 2007 plan of action for the Principles and Values programme.](#)

No major changes have been introduced into the operational plan 2007 in Humanitarian Principles and Values in Central America. The focus remains unchanged in three expected results as defined in the operational plan for 2006-07, working together with the other programmes, and in particular the HIV/AIDS programme in the reduction of stigma and discrimination against people affected by HIV/AIDS. Supporting the implementation of the regional anti-violence strategy, through close coordination with the Spanish Red Cross will also continue to be an important theme for this programme.

The first expected result of the programme aims to ensure that National Societies are systematically disseminating the Fundamental Principles and Humanitarian Values of the Red Cross Red Crescent, actively using a toolkit of regional materials that have been developed building on the experience of the Societies in the region. In 2007 this toolkit will be expanded to include a specific methodology appropriate for work at community and branch level, the implementation of a campaign of radio and television spots which was developed in 2006, awareness raising activities in each National Society directly specifically at the staff and continuing to maintain the web page updated to reflect the work of the National Societies of Central America.

In the area of promoting tolerance and reducing stigma, discrimination and violence both within and outside the Movement, the programme will continue to work closely with the health programme in HIV/AIDS, with the production of a testimonial of the experiences of stigmatization and discrimination experienced by people living with HIV/AIDS in Central America and the role of the National Societies in confronting and reducing such discrimination. In the run-up to the Inter American Conference, at least two case studies will be developed to share experience of working at community level to reduce stigma and anti-tolerance and a regional workshop on diversity, anti-discrimination and anti-violence will be held with senior members of governance and management of National Societies. Work will continue with Spanish Red Cross on the implementation of the regional anti-violence strategy, particularly looking for opportunities to incorporate work on anti-violence into the core programming of National Societies. Finally, in preparation for the Inter American Conference, a regional consultation will consider how the National Societies of the region have responded to the International Conference Diversity pledge and a series of

activities will be carried out with the Mexican Red Cross, preparing for the international HIV/AIDS conference to be held in Mexico in 2008.

The third expected result of the programme that focuses on advocacy in favour of vulnerable communities is the one which has seen least progress during 2006, due in part to very limited funding received. Whilst this result will remain in the plan for 2007, without new funds being found, the Regional Delegation is not optimistic that it will be possible to move forward substantially in this area. Perhaps the Inter American Conference will catalyze renewed focus and interest in capitalizing on the possibilities of the Red Cross taking a more active advocacy role, in which case some of the activities contemplated in this programme will be implemented. Key activities could include integrating advocacy themes into the work of the regional networks (creating a discussion forum on advocacy with members of the different networks), designing and holding a regional workshop on advocacy in disaster risk reduction for senior managers in National Societies together with the Centre of Reference in Costa Rica, a regional meeting to share and document good practice and lessons learned in advocacy and the production of a regular bulletin to share information about advocacy activities in the different National Societies.

A concern for 2007 is that after having received small but reliable contributions from two donors in previous years, it is already known that neither of these contributions will be forthcoming in 2007, and apart from continuing with an active collaboration with the Health programme in HIV/AIDS anti-stigma and promotion of tolerance programming, no specific funding source has been identified for the Humanitarian Principles and Values programme. This puts the continuation of this programme's valuable and appreciated activities in jeopardy. The budget has therefore been set at a modest level and efforts will be made to find alternative funding sources early in the year. The Regional Delegation would be particularly interested in establishing an exploratory alliance with another Red Cross Society in order to develop some longer-term proposals to present to potential donors.

Coordination, Cooperation and Strategic Partnerships:

Programme Objective: Strengthened and improved cooperation, coordination and support mechanisms are in place, facilitating collaboration amongst Movement partners and with strategic partners.

Progress/Achievements (activities implemented within this objective)

In 2006, the Regional Delegation worked to complement the work of Movement partners in the region and develop the potential of working together within the region or continent. This strategy has led to the adoption of common methodologies and materials (in vulnerability and capacity analysis, community based disaster preparedness, peer education in HIV/AIDS, psychological first aid, community health, volunteer management etc). More efficient cooperation with Partner National Societies was also encouraged and a meeting was held in June, in Panama, with the participation of the American, Italian, Netherlands, Norwegian, Spanish, Swedish and Swiss Red Cross Societies, as well as the ICRC. The meeting was coordinated together with a similar meeting held in South America, with representatives of each Regional Delegation present in each meeting, and it provided a valuable space for all to share information related to regional strategies and plans and identify a number of possible areas where there is potential for more effective Red Cross collaboration. This collaboration resulted in the presentation of a coherent set of Red Cross proposals being presented for the DIPECHO V call for proposals, with four national proposals presented by European Red Cross Societies and a regional proposal developed by the Regional Delegation. At the time of writing a decision was still pending, but indications are positive that several of the Red Cross proposals will be approved and the effective coordination efforts of the Red Cross National Societies has been commented upon by ECHO.

Cooperation with other organizations takes place within each programme, with an increasing number of joint ventures and collaborations between Red Cross Societies, Federation and regional and international organizations and NGOs. The strategic positioning of the Panama Regional Delegation facilitates improved collaboration with other organizations as Panama (and particularly the Ciudad de Saber) becomes the regional hub for the UN, NGOs and other humanitarian and development agencies.

Operational Plan 2007

The focus of coordination and cooperation in 2007 will be on the preparations, participation and follow up to the Inter American Conference to be held in Guayaquil, together with on-going coordination with other actors in the

Movement (both Partner National Societies and the International Committee of the Red Cross). The Regional Delegation will also be focusing on developing a limited number of strategic partnerships in different programmes. However, since a number of the plans for cooperation and coordination mentioned in the 2006 operational plan were not carried out primarily due to lack of available funding, the programme's ambitions are set more modestly for 2007.

Preparations for the next Inter American Conference will involve the Regional Delegation working intensively with the various sector networks in ensuring that the experiences, good practice and lessons learned during the implementation of the Plan of Action of the XVII Inter American Conference become the basis for thematic work of the Conference, as well as inputs into the study which will consider the socio-economic situation in Latin America and the Caribbean in 2006 as compared to the last study carried out in 1991 (The Challenges of Latin America). This study will also review the situation of each National Society, mainly on the basis of the evaluation of the Plan of Action of the Inter American Conference. As part of this work the study of network experiences carried out in the latter part of 2006 will be shared with National Societies' leadership and network members so that decisions can be made to act upon the set of recommendations provided as part of the report.

Coordination of Red Cross cooperation in the region will continue at the programmatic level, where the Regional Delegation's approach is to reinforce the priorities of the National Societies as expressed in their strategic plans and to provide support with common methodologies, approaches and innovations, looking to complement the work of the partners and create links between them. With the ICRC, regular communication will be maintained, particularly regarding issues of common concern, such as National Society integrity issues, National Society capacity building efforts in contingency planning, Principles and Values, organizational development and health in emergencies.

The budget for this programme has been adjusted downwards to take into account the likely available funding and the reduced ambitions for 2007.

Conclusions

2007 is a key year for the Central America region, in terms of being the final year of implementing the commitments made at the Inter-American Conference held in Santiago de Chile, evaluation of the impact of Red Cross actions in health, disaster risk reduction, Humanitarian Principles and Values and organizational development. Going hand-in-hand with this will be the preparations for the next Inter American Conference in Guayaquil, Ecuador in June 2007, and then intensive work that will follow the Conference to start translating the commitments from the event into actions and plans for the following four years.

2007 will also be a critical year programmatically, and the Panama Regional Delegation will be focusing on consolidating its programming and looking for longer-term sustainability for its regional programmes and for the National Societies which are making good progress in implementing the priorities of Strategy 2010.

[Interim Financial Report and 2007 budgets below;](#)
[click here to return to the title page and contact information.](#)

International Federation of Red Cross and Red Crescent Societies

MAA43001 - CENTRAL AMERICA

Interim financial report

Selected Parameters	
Reporting Timeframe	2006/1-2006/10
Budget Timeframe	2006/1-2007/12
Appeal	MAA43001
Budget	APPEAL

All figures are in Swiss Francs (CHF)

I. Consolidated Response to Appeal

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	TOTAL
A. Budget	2'113'859	1'795'799	268'317	1'326'505	471'425	5'975'903
B. Opening Balance	168'865	123'973	31	159'678	51'027	503'574
Income						
Cash contributions						
British Red Cross	95'615	178'047	0	0	1'235	274'897
Canadian Red Cross Society	18'895					18'895
Capacity Building Fund		46'720		0		46'720
DFID Partnership	72'998	70'078	17'462	102'342	37'810	300'690
Norwegian Red Cross	413'582			138'631	19'290	571'504
Swedish Red Cross	176'896		42'419	84'838		304'152
C1. Cash contributions	777'986	294'845	59'881	325'811	58'335	1'516'858
Outstanding pledges (Revalued)						
Swedish Red Cross	-15'744					-15'744
C2. Outstanding pledges (Revalued)	-15'744					-15'744
Reallocations (within appeal or from/to another appeal)						
American Red Cross	0			0		-0
Australian Red Cross				6'015	-6'015	0
British Red Cross		0			0	0
Capacity Building Fund				-0		0
DFID - British Government	-14'624			-0		-14'624
DFID Partnership					40'000	40'000
Irish Red Cross Society	0					0
Italian DREF		2'641				2'641
Netherlands Red Cross		40'000		20'000	15'594	75'594
Norwegian Red Cross					-0	-0
Swedish Red Cross	0			0		-0
C3. Reallocations (within appeal)	-14'624	42'641		26'015	49'579	103'611
Inkind Personnel						
British Red Cross					62'000	62'000
C5. Inkind Personnel					62'000	62'000
C. Total Income = SUM(C1..C6)	747'617	337'486	59'881	351'826	169'914	1'666'724
D. Total Funding = B + C	916'483	461'460	59'912	511'504	220'941	2'170'299

II. Balance of Funds

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	TOTAL
B. Opening Balance	168'865	123'973	31	159'678	51'027	503'574
C. Income	747'617	337'486	59'881	351'826	169'914	1'666'724
E. Expenditure	-621'304	-380'440	-44'764	-377'195	-234'632	-1'658'337
F. Closing Balance = (B + C + E)	295'179	81'019	15'147	134'308	-13'691	511'962

International Federation of Red Cross and Red Crescent Societies

MAA43001 - CENTRAL AMERICA

Interim financial report

Selected Parameters	
Reporting Timeframe	2006/1-2006/10
Budget Timeframe	2006/1-2007/12
Appeal	MAA43001
Budget	APPEAL

All figures are in Swiss Francs (CHF)

III. Budget Analysis / Breakdown of Expenditure

Account Groups	Budget	Expenditure					TOTAL	Variance
		Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation		
A		B					A - B	
BUDGET (C)		2'113'859	1'795'799	268'317	1'326'505	471'425	5'975'903	
Supplies								
Shelter - Relief	28'000							28'000
Construction Materials	14'000		54				54	13'946
Clothing & textiles	7'000	1'003	1'736		656		3'394	3'606
Food		265					265	-265
Medical & First Aid		2'436	622				3'058	-3'058
Teaching Materials	85'730	836	7'190				8'026	77'704
Utensils & Tools	54'000		42				42	53'958
Total Supplies	188'730	4'539	9'644		656		14'838	173'892
Land, vehicles & equipment								
Computers & Telecom	13'750		3'572		1'113		4'685	9'065
Total Land, vehicles & equipme	13'750		3'572		1'113		4'685	9'065
Transport & Storage								
Storage	14'750	376					376	14'374
Distribution & Monitoring	310	313					313	-3
Transport & Vehicle Costs	15'648	1'625	887	236	1'391	58	4'197	11'452
Total Transport & Storage	30'708	2'314	887	236	1'391	58	4'885	25'823
Personnel Expenditures								
Delegates Payroll	928'107	103'153	40'848		56'740	11'917	212'659	715'448
Delegate Benefits	250'579	38'899	27'655		29'807	162'956	259'318	-8'739
Regionally Deployed Staff	203'303	72	7'868			144	8'084	195'219
National Staff	385'548	31'354	27'683	8'177	2'061	7'854	77'129	308'419
National Society Staff	194'058	28'459	74'099	10'304	8'082		120'944	73'114
Consultants	409'304	18'989	8'598		14'629	17'306	59'523	349'781
Total Personnel Expenditures	2'370'898	220'925	186'752	18'481	111'319	200'178	737'655	1'633'243
Workshops & Training								
Workshops & Training	2'070'059	146'153	50'253	4'643	101'156	5'693	307'898	1'762'161
Total Workshops & Training	2'070'059	146'153	50'253	4'643	101'156	5'693	307'898	1'762'161
General Expenditure								
Travel	406'383	52'533	40'750	2'717	21'509	18'881	136'390	269'993
Information & Public Relation	385'633	32'609	20'233	3'220	8'775	756	65'592	320'041
Office Costs	78'040	5'156	14'641	806	3'305	917	24'825	53'215
Communications	35'744	12'365	11'495	2'012	7'093	2'952	35'918	-174
Professional Fees	4'000	2'628	3'840		1'475		7'943	-3'943
Financial Charges		958	5'676	437	1'913	-4'418	4'566	-4'566
Other General Expenses	3'525	572	534		532	249	1'888	1'637
Total General Expenditure	913'325	106'821	97'169	9'192	44'601	19'338	277'121	636'204
Program Support								
Program Support	388'434	40'385	24'729	2'910	24'518	14'989	107'530	280'904
Total Program Support	388'434	40'385	24'729	2'910	24'518	14'989	107'530	280'904
Operational Provisions								
Operational Provisions		100'167	7'435	9'304	92'442	-5'624	203'724	-203'724
Total Operational Provisions		100'167	7'435	9'304	92'442	-5'624	203'724	-203'724
TOTAL EXPENDITURE (D)	5'975'903	621'304	380'440	44'764	377'195	234'632	1'658'337	4'317'567
VARIANCE (C - D)		1'492'555	1'415'358	223'552	949'309	236'792	4'317'567	

PROGRAMME BUDGETS SUMMARY

Appeal no.(s) selected: MAA43001

Delegation code(s) selected: 43, TT

PROGRAMME:

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	Emergency	Total
	CHF	CHF	CHF	CHF	CHF	CHF	CHF
Shelter	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Clothing & Textiles	0	0	0	0	0	0	0
Food	0	0	0	0	0	0	0
Seeds & Plants	0	0	0	0	0	0	0
Water & Sanitation	0	0	0	0	0	0	0
Medical & First Aid	0	0	0	0	0	0	0
Teaching Materials	8,000	31,250	5,980	0	0	0	45,230
Utensils & tools	0	0	0	0	0	0	0
Other Supplies & Services	0	0	0	0	0	0	0
SUPPLIES	8,000	31,250	5,980	0	0	0	45,230
Land & Buildings	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Computers & Telecom	0	3,750	0	0	0	0	3,750
Medical equipment	0	0	0	0	0	0	0
Other Equipment	0	0	0	0	0	0	0
LAND, VEHICLES & EQUIPMEN	0	3,750	0	0	0	0	3,750
Storage	1,000	13,750	0	0	0	0	14,750
Distribution & Monitoring	0	0	310	0	0	0	310
Transport & Vehicles cost	0	0	1,128	2,500	0	0	3,628
TRANSPORT & STORAGE	1,000	13,750	1,438	2,500	0	0	18,688
International Staff	147,272	132,800	0	105,400	86,970	0	472,441
Regionally Deployed Staff	0	78,753	10,250	0	0	0	89,002
National staff	82,470	127,950	37,925	4,375	0	0	252,720
National Society Staff	36,000	0	0	64,328	0	0	100,327
Consultants	109,500	42,500	22,500	94,375	0	0	268,875
PERSONNEL	375,242	382,003	70,675	268,478	86,970	0	1,183,367
Workshops & Training	280,660	377,500	2,440	250,125	0	0	910,725
WORKSHOPS & TRAINING	280,660	377,500	2,440	250,125	0	0	910,725
Travel & related expenses	81,000	31,000	12,500	69,375	42,290	0	236,164
Information & Public Rela	60,000	117,669	16,690	12,500	32,050	0	238,909
Office Running Costs	0	30,000	4,500	3,000	12,000	0	49,500
Communication Costs	0	0	4,500	5,004	0	0	9,504
Professional Fees	0	0	0	0	0	0	0
Other General Expenses	0	1,250	1,775	0	0	0	3,025
GENERAL EXPENDITURE	141,000	179,919	39,965	89,879	86,340	0	537,103
Asset Depreciation	0	0	0	0	0	0	0
DEPRECIATION	0	0	0	0	0	0	0
Contributions & Transfers	0	0	0	0	0	0	0
CONTRIBUTIONS & TRANSFERS	0	0	0	0	0	0	0
Programme Support	56,025	68,696	8,377	42,475	12,048	0	187,621
PROGRAMME SUPPORT	56,025	68,696	8,377	42,475	12,048	0	187,621
TOTAL BUDGET:	861,927	1,056,868	128,875	653,457	185,358	0	2,886,485

PANAMA REGIONAL DELEGATION – Plan for 2007

PROGRAMME NAME: Regional Health Programme

AREA: Health and Care Central America.

PROJECT TYPE CODE: HBLO, HHIV, HSWE

Date of Elaboration: September 2006

Programme	Indicators	Sources of Verification	Risks/Assumptions
<p>Overall Goal for all Programmes</p> <p>National Societies in the region are implementing efficient, responsive and focused programmes that contribute to improving the lives of vulnerable people.</p>	<p>The evaluation of the 2003-2007 Plan of Action of the Inter-American Conference (PoA IAC) shows a high degree of achievement of its objectives.</p>	<p>Monitoring and Evaluation (M&E) tool on FedNet</p> <p>Evaluation of the Plan of Action of the XVII Inter-American Conference 2003-2007</p>	<p>A key assumption is that the National Societies in the region continue to commit to the streamlining of health services concentrating on Community Health, HIV/AIDS, VNRBD and Health in Emergencies.</p>
<p>Programme Objective:</p> <p>The National Societies in the region are increasingly adhering to the commitments in health as set out in the <i>Plan of Action of the XVII Inter-American Conference</i>, particularly with respect to the development of their health departments, and in the areas of HIV/AIDS, health in emergencies, community health, the promotion of voluntary non-remunerated blood donation (VNRBD) and water and sanitation.</p>	<p>Measurable increases in activities and impact in each of the five main programme areas (health department development, HIV/AIDS, health in emergencies, community health, and VNRBD.)</p> <p>A strengthened REDCAMP-SALUD, facilitating activities in all five programme areas in each of the seven National Societies.</p>	<p>Strategy 2010 evaluation reports</p> <p>Evaluation of 2003-2007 Plan of Action of the XVII Inter-American Conference</p> <p>Network reports</p>	<p>National Societies' priorities are in line with the framework of the Plan of Action of the XVIII Inter-American Conference.</p> <p>Sufficient funding allows for sustained support to the National Societies in the region (and in the area of water & sanitation, sufficient funds are found to support the recruitment of an experienced delegate with funds to start implementing the activities).</p> <p>National Societies continue to feel ownership for their programmes with support from REDCAMP- SALUD.</p>
<p>Expected Results</p> <p>Expected Result 1:</p> <p>The capacity of the National Society Health departments has been strengthened and effective partnerships have been secured in line with Strategy 2010 and the Santiago de Chile Commitment and National Societies have scaled-up integrated health interventions in the area of mother and child health, VNRBD, and health in</p>	<p>Indicators:</p> <p>National Societies are informed of and are adopting the protocol as it relates to a "Well Functioning Health Department".</p> <p>Increase in the amount of technical support given by REDCAMP-SALUD members to other National Societies.</p>	<p>Sources of Verification</p> <p>Attendance at meetings and webpage visits</p> <p>Written agreements with Ministries of Health and with other partners</p> <p>Strategic alliances with non traditional agencies</p>	<p>Activities:</p> <p>Activities for Expected Result 1:</p> <p>Facilitate the holding of two REDCAMP-SALUD meetings per year.</p> <p>Facilitate the holding of two Network Executive meetings per year.</p> <p>Maintain and promote the webpage.</p> <p>Dissemination of the "Well Functioning Health Department" protocol in</p>

<p>emergencies in partnership with PAHO, the Ministries of Health (MoH) and other partners (including vulnerable communities).</p>	<p>Increase in the number of National Societies in the region that have health strategies and plans of action and are using them as operational instruments.</p> <p>Increase in the number of strategic alliances and/or Memoranda of Understanding between National Societies and groups and organizations in the field of HIV/AIDS.</p> <p>The National Societies and Partner National Societies (PNS) have agreed to and are using a common set of tools and methodologies, including those for monitoring and evaluation.</p> <p>National Societies have improved existing health activities and have created new high quality activities in mother and child health (MCH).</p> <p>Donors are interested and are willing to keep supporting activities, especially in the area of VNRBD using Club 25 as the methodology of choice.</p> <p>The potential for scaling-up First Aid and water and sanitation, leading up to the Inter American Conference in Guayaquil to develop long-term regional strategies in these areas has been explored.</p> <p>All National Societies have improved their capacity to independently implement first aid, psychological health support and water and sanitation interventions.</p> <p>The number of volunteers working with the National Societies on health activities is increased.</p> <p>Continuing emphasis on improving preparedness and response capacity in regards to Avian Influenza / Pandemic Influenza and Dengue.</p>	<p>Standardized tools and methodologies</p> <p>Statistics of use from website quarterly reports</p> <p>Campaigns with REDCA+</p> <p>Signed agreements with PAHO and MOH</p> <p>Statistics on increased capacity to recruit, manage and retain volunteer non remunerated blood donors</p> <p>Evidence of National Societies with emergency health protocols and alliances with key allies</p> <p>National Societies actively involved in REDCAMP-SALUD</p>	<p>conjunction with the OD network.</p> <p>Prepare for and support National Society attendance at the XVIII Inter American Conference in Guayaquil.</p> <p>Disseminate the results of the XVIII Inter American Conference through the REDCAMP- SALUD network.</p> <p>Carry out regional Avian Influenza / Pandemic Influenza activities focusing on prevention and response.</p> <p>Implement regional Dengue and Malaria prevention campaigns.</p> <p>Finalize the community health intervention in El Salvador (British Red Cross).</p> <p>Focus on the POA of the IAC through the Central American Health Network (REDCAMP-SALUD).</p> <p>Facilitate the holding of two meetings with key allies (especially PAHO) and invite these key allies to all REDCAMP-SALUD meetings.</p> <p>Undertake visits to assess projects in El Salvador, Guatemala, Nicaragua and Honduras, and encourage implementation of MCH programmes in Costa Rica and Panama.</p> <p>Share lessons learned through REDCAMP-SALUD.</p> <p>Agree upon and standardize monitoring and evaluation tools and methodologies through REDCAMP-SALUD.</p> <p>Prepare for the XVIII Inter American Conference in Guayaquil in the area of community health.</p>
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<p>Expected Result 2:</p> <p>The response of National Societies to the HIV/AIDS epidemic is refined and scaled up in the areas of prevention, care and the fight against stigma and discrimination.</p>	<p>National Societies using the “Together we Can” (TWC) peer education methodology have increased the number of peers trained by 70% in 2007.</p> <p>Increase in the number of National Societies with standardized prevention / anti-stigma campaigns from five to seven.</p> <p>Increase in the number of National Societies implementing projects funded by the Global Fund to Fight AIDS, TB and Malaria (GFMAT) from two to five NS.</p> <p>Six National Societies are using a standardized monitoring and evaluation toolkit and results are being taken into consideration in the fine tuning of the methodology.</p> <p>National Societies are aware of and have begun implementing the Code of Good Practice for NGOs Responding to HIV/AIDS.</p> <p>National Societies are developing policy/practice focused on HIV/AIDS in the workplace</p> <p>The number of volunteers working with the National Societies in the area of HIV/AIDS is increased by 30%.</p> <p>National Societies are aware of and are using the UNITAR HIV/AIDS self-assessment tool.</p> <p>Six National Societies have a National Strategic Plan on HIV/AIDS.</p> <p>The Mexican Red Cross is provided with</p>	<p>Sources of Verification</p> <p>Statistics of peers reached using standardized format</p> <p>Increase in knowledge, attitudes practice and behavior change (KAPB) as measured using the standardized TWC M&E Toolkit</p> <p>Reports from National Societies/ strategic allies on key anti-stigma campaign (Taxi Drivers)</p> <p>National Strategic Plans on HIV/AIDS</p> <p>Monitoring and evaluation of “The Faces Campaign” and results published.</p> <p>Successful GFMAT applications</p> <p>Signatories to the Code of Good Practice for NGOs Responding to HIV/AIDS</p> <p>UNITAR self-assessment training</p>	<p>Activities for Expected Result 2:</p> <p>Develop joint campaigns with REDCA+ on prevention and anti-stigma.</p> <p>Facilitate the holding of regional youth peer education meetings to promote the use of the standardized peer education methodology.</p> <p>Encourage the sharing of best practices through HIV/AIDS section on the REDCAMP-SALUD website.</p> <p>Give technical assistance to six National Societies on HIV/AIDS prevention and anti-stigma.</p> <p>Assist the Mexican Red Cross in assuming more a pro-active role in the area of HIV/AIDS.</p> <p>Monitor and evaluate project impact using the standardized monitoring and evaluation toolkit and print and disseminate results.</p> <p>Hold consultations with the advertising agency and the National Societies to discuss the design and implementation of social mobilization / social marketing campaigns and monitor and evaluate project impact using monitoring and evaluation tools provided by the advertising agency.</p> <p>Prepare for the XVIII Inter-American Meeting in Guayaquil, with specific focus on HIV/AIDS.</p> <p>Facilitate regional participation at the XVII International AIDS Conference in Mexico.</p>

	support in the preparation of the HIV/AIDS Conference to be held in Mexico in 2008.		
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MEXICO AND CENTRAL AMERICA REGIONAL DELEGATION – plan for 2007

PROGRAMME NAME: Disaster Risk Reduction
AREA: Disaster Management
PROJECT TYPE CODE: CDBD, DDMR, DDPM
Date of elaboration: September 2006

Programme	Indicators	Sources of Verification	Risks/Assumptions
<p>Overall Goal for all Programmes</p> <p>The National Societies in the region are implementing efficient, responsive and focused programmes that contribute to improving the lives of vulnerable people.</p>	<p>The evaluation of the 2003-2007 Plan of Action of the Inter-American Conference (PoA IAC) in 2006 shows a high degree of achievement of its objectives.</p>	<p>Monitoring and Evaluation tool on FedNet</p> <p>Evaluation of 2003-2007 Plan of Action of the Inter-American Conference</p>	
<p>Programme Objective</p> <p>Strengthened National Societies are working at the community, national and regional levels, to reduce risk, making communities safer and more resilient to disasters.</p>	<p>The Regional Centres of Reference (Costa Rica and El Salvador) are providing support to peer National Societies, and a number of Red Cross internships are implemented during 2006 and 2007.</p> <p>An increased number of National Societies are using effective mechanisms for disaster management in their plans of action.</p> <p>A stronger “culture of prevention” is created through the development and implementation of a regional risk reduction communication strategy.</p> <p>At least five NSs are implementing Community Based Disaster Management (CBDM) initiatives, using the VCA methodology, including mitigation micro projects, with special interest in cross-border communities and Red Cross</p>	<p>Regional Reference Centres’ annual plans of action, follow up reports, and materials</p> <p>Well prepared NS Guide for well functioning DM departments.</p> <p>Response and Contingency plans.</p> <p>Communication strategy; campaign materials; distribution lists including materials; activity reports</p> <p>VCA training reports.</p> <p>Micro project report</p> <p>Project reports</p> <p>Cross border activities reports</p>	<p>The Federation has sufficient human and financial capacity to support the Centres.</p> <p>All Federation partners agree to a standardization of approach and common tools.</p> <p>National Societies acknowledge the importance of a well constituted structure to guide and support disaster management activities.</p> <p>Other organizations see the Red Cross as a credible and realistic partner.</p>

	branches.		
<p>Expected Results</p> <p>Result 1: Communities are better prepared, more organized to respond /recover from the effects of natural hazards, recognizing potential risk reduction measures and actions to be taken.</p>	<p>Indicators</p> <p>I1 The Regional Centre of Reference for Education in Community Based Disaster Management (CRREC) is operating according to its Strategic plan and increasing the percentage of self financed funding from 2006 to 2007.</p> <p>I1a Key CRREC staff have strengthened PCM and English language skills.</p> <p>I2 An increase in National Societies using /promoting the training manuals, methodology and training tools promoted by the Regional Centre of Reference.</p> <p>I2a. The existing 6 modules are (re) printed, circulated and are in use by the end of 2007; 6 additional modules are printed and circulated by the end of 2007.</p> <p>I3 Number of VCA facilitators, practitioners and internships available in the region versus existing in 2005, in 2006 and 2007.</p> <p>I4 No. of Case Studies developed jointly with National Societies</p> <p>I5 National Societies acknowledge / identify communities' capacities, vulnerabilities and are starting to take actions to reduce risks, in schools, households, and community centres,</p>	<p>Sources of Verification</p> <p>Agreement between the Federation Secretariat and the Costa Rican Red Cross, CRREC Strategic Plan Financial reports/ self generated income.</p> <p>Training and meeting reports, pictures, inputs.</p> <p>Printed modules</p> <p>Survey report indicating the use of modules and tools.</p> <p>Facilitators list, Practitioners list, meeting reports, photos. Terms of Reference, Internships reports.</p> <p>Cases studies documented in hard and electronic copy</p> <p>NS programme and project reports communication strategy; campaign materials; distribution lists including</p>	<p>Activities for E. R. 1:</p> <p>R1 A1 Develop, agree and implement a long term strategic plan for the CRREC in Costa Rica, to include clear communications strategy and resource mobilisation strategy.</p> <p>R1 A1a Ensure training for CRREC personnel in Project Cycle Management and English language skills.</p> <p>R1 A2 Support the production and distribution of advocacy, promotional and training materials related to CBDM activities to NSs and provide technical support to National Societies on the use of community based manuals. Develop the further use of the interactive CD, games for learning purposes (ex: riskland) and explore the development of other innovative disaster risk reduction training tools, taking in to account local culture and languages.</p> <p>R1 A3 Facilitate training for regional facilitators, a regional VCA practitioners' meeting and opportunities for internships for NS staff to support the regional initiatives with VCA, early warning and CBDM.</p> <p>R1 A4 Develop, systematize, and publish case studies in three countries in order to gather good practices from community based activities in the region.</p> <p>R1 A5 Develop and implement a regional risk reduction communication strategy with implementation materials to advocate and sensitize on a common approach to Safer Communities within the NSs of the region, promoting community</p>

	<p>highlighting climate related hazards.</p> <p>I6 Number of National Societies and volunteers developing VCA and CBDM activities and implementing mitigation micro projects with a special focus on Cross Border communities.</p> <p>I7 NSs working with and promoting well functioning Community Disaster Response Teams (CDRTs).</p>	<p>materials; activity reports</p> <p>Field work reports, systematization process and community vulnerability transformation into capacities table, pictures and documentation of micro projects</p> <p>Project Report, Pictures CDRT lists, training reports.</p>	<p>participation to build a stronger “culture of prevention”. Specific activities to include:</p> <ul style="list-style-type: none"> • Promote best practices and support the development of community low cost early warning micro projects, including documentation of experience. Facilitate a regional early warning fair focused on CBDM best practices. • Support NS to carry out awareness raising activities on themes related to the Hyogo framework of action 2005 – 2015, climate Change and Disaster risk reduction. <p>R1 A6 Promote Integrated Community programme approach within the NSs of the region including cross border initiatives, using VCA as the diagnostic approach and DRR micro-projects as identified.</p> <p>R1 A7 Support the NSs in developing /equipping of CDRTs, maintaining permanent relationship between Branches and CDRTs and sharing the Red Cross experience of working through CDRTs.</p>
<p>Result 2:</p> <p>The disaster management capacity of National Societies is improved.</p>	<p>I1 The Regional Centre of Reference for Disaster Preparedness (CREPD) is operating according to its Strategic plan and increasing the percentage of self financed funding from 2006 to 2007.</p> <p>I1a Key CREPD staff have strengthened PCM and English language skills.</p> <p>I2 All National Societies in the region have received NITs training.</p>	<p>Agreement between the Federation Secretariat and the Salvadorean Red Cross Society CREPD Strategic Plan Financial reports/ self generated income.</p> <p>Training and meeting reports, pictures, inputs Basic Training Module Specialized Modules</p>	<p>Activities for E.R. 2:</p> <p>R2 A1 Develop, agree and implement a long term strategic plan for the Regional Centre of Reference for Disaster Preparedness based in El Salvador (CREPD), to include a clear communications strategy and a resource mobilization strategy.</p> <p>R2 A1a Ensure training for CREPD personnel in Project Cycle Management and English language skills.</p> <p>R2 A2 Support NS in basic NITs training; edit, publish and disseminate the training materials; develop 2 specialized training modules and hold a Regional Training of Trainers’ workshop for NITs. Ensure complementarity between basic training curricula for RITs and NITs in coordination with</p>

	<p>I3 An increase in National Societies using /disseminating the training manuals, methodology and training tools promoted by the Regional Centre of Reference.</p> <p>I4 Number of National Societies which have analyzed their experiences regarding accountability to beneficiaries and have identified and begun implementation of steps to further address this issue.</p> <p>I5 At least four National Societies have updated disaster response & contingency plans, including for internal disturbances and complex emergencies</p> <p>I6 No. of Case Studies developed jointly with NSs</p>	<p>Standard Operating Procedures (SOPs) Reports on functioning Emergency Operations Centres (EOC) EOC guide adapted to the Red Cross context.</p> <p>Training, promotional material Training and meeting reports, pictures, inputs New tools developed</p> <p>Sphere/ disaster policies training list, reports.</p> <p>Disaster Response and Contingency Plans.</p> <p>Cases studies documented in hard copy Information reports and materials on the regional</p>	<p>PADRU.</p> <p>R2 A3 Revise WPNS framework (applied to headquarters and branch level) and support National Societies to implement it with REDCAMP-DESASTRES:</p> <ul style="list-style-type: none"> • Provide training in the use of the Guidelines for Emergency Assessment and other assessment tools. • Develop guidelines for effective and low cost Emergency Operations Centre/situation room, and test in two National Societies. • Explore opportunities for using innovative disaster preparedness tools (online etc). • Develop quality standards guide for Well Functioning Disaster Management Departments, and undertake joint training with the Organizational Development department and REDCAMP-DESASTRES. • Develop methodologies if required and disseminate policies and tools such as International Disaster Laws and regulations. <p>R2 A4 Support the analysis and reflection of NSs to understand the importance of involving beneficiaries in the planning and implementation of DM programmes. Disseminate SPHERE minimum standards, the Code of Conduct and accountability measures for Red Cross actions, Red Cross disaster management policies, mutual support agreements between NSs.</p> <p>R2 A5 Support, in collaboration with PADRU (and the ICRC when necessary), the development, up dating and implementation of disaster response & contingency plans, evaluate and provide feedback and follow-up</p> <p>R2 A6 Support the development, systematization, and publication on the website of case studies/lessons learned in order to gather good practices in</p>
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	<p>I7 National Societies work, cooperate and actively participate at local and national level.</p>	<p>website Reports from NSs. NS Agreements Terms of Reference, Internship reports.</p>	<p>organizational disaster preparedness.</p> <p>R2 A7 Promote National Societies' internships, collaboration/ operational alliances with other national, regional and/ or international agencies, governments / disaster management agencies, including their active participation within National Risk Reduction Platforms within the Hyogo framework for action 2005- 2015 .</p> <p>.</p>
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MEXICO AND CENTRAL AMERICAN REGIONAL DELEGATION – Plan for 2007

PROJECT NAME: Regional Organizational Development Programme

AREA: Organizational Development

PROJECT TYPE CODE: OBRD, OCAD, OVOL

Date of elaboration: September 2006

Programme:	Indicators	Sources of Verification	Risks/Assumptions
<p>Overall Goal for all Programmes:</p> <p>The National Societies in the region are implementing efficient, responsive and focused programmes that contribute to improving the lives of vulnerable people.</p>	<p>The evaluation of the 2003-2007 Plan of Action of the Inter-American Conference (PoA IAC) in 2006 shows a high degree of achievement of its objectives.</p>	<p>Monitoring and Evaluation tool on FedNet</p> <p>Evaluation of 2003-2007 PoA IAC</p>	
<p>Programme Objective:</p> <p>The National Societies in the region are increasingly adhering to the criteria of a “Well Functioning National Society”, and are improving their capacity to work with vulnerable communities.</p>	<p>Improvements on the scale of Organizational Development (OD) indicators vs baseline (2006).</p> <p>Improvements in Resource Mobilization and Development baseline (2005).</p>	<p>Self-assessment reports</p> <p>Monitoring and evaluation tool on FedNet</p> <p>Strategy 2010 evaluation reports</p> <p>Evaluation of 2003-2007 Plan of Action of the Inter-American Conference</p> <p>External audit reports</p> <p>OD indicator sets</p>	<p>National Societies own and lead the process of their own development.</p> <p>National Societies’ priorities are in line with the framework of the Plan of Action of the Inter-American Conference.</p> <p>Sufficient capacity allows for sustained support to the National Societies in the region.</p>
Expected Results	Result Indicators	Sources of Verification	Activities

<p>Expected Result 1: National Societies will have improved their capacity to organise their volunteers in programmes that assist vulnerable people, through application of the regional volunteering strategy.</p>	<p>A regional volunteering strategy is elaborated and approved with the participation of volunteers of all National Societies in accordance with Federation policies (based on the diversity criteria of gender, ethnicity, age).</p> <p>At least four National Societies have reviewed their strategic plans and their volunteering plans based on the regional volunteering strategy, and have included volunteer indicators in each of their programmes.</p> <p>The number of National Societies in which youth are participating in governance and management, as well as in programme planning.</p>	<p>Strategy document signed by the National Societies</p> <p>National Societies reports on FedNet</p> <p>National Society reports indicating that policy and management cycle documents are approved and adopted by National Societies</p> <p>Document of protocol, reports on the working group meetings, National Society reports</p> <p>Youth network reports</p> <p>National Society reports on FedNet</p> <p>Database</p> <p>Reports on meetings with national governments</p> <p>Regional network reports</p> <p>National Societies' Governance Agendas</p> <p>Statutes and regulations of National Societies, Joint Commission recommendations.</p> <p>National Society strategic plans</p>	<p><u>Activities</u> <u>Activities for Expected Result 1:</u></p> <p>Provide support for the implementation of a volunteer survey in five National Societies.</p> <p>Follow up on implementation and collect lessons learned with regard to the volunteer policy and the volunteer management cycle in 7 National Societies.</p> <p>Provide support for the implementation of the regional youth network strategic plan.</p> <p>Provide support for the preparatory activities relating to the 2008 global volunteering conference in Panama as well as for advocacy initiatives targeting national governments on the issues of recognition and protection.</p> <p>Follow up the implementation of the Volunteering in Emergencies Protocol and compile lessons learned.</p> <p>Provide particular support to the Guatemalan and Nicaraguan Red Cross Societies in the implementation of policies and the Volunteer Management Cycle manual.</p> <p>Roll out the implementation of volunteer curriculum training in 5 National Societies, including the printing of related material.</p> <p>Develop an e-learning and distance learning platform.</p> <p>Provide advice and support to other programmes: health, humanitarian principles and values, and disaster management in the area of volunteer management.</p>
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		OD management reports	
<p>Expected Result 2: The integrity, institutional capacities and development of the National Societies are strengthened, in particular by utilizing the expertise of the regional organizational development network.</p>	<p>At least six National Societies have established norms for the implementation of the Integrity Policy.</p> <p>Number of leaders of National Societies trained in OD components - especially in strategic governance, leadership and management – based on regional and Federation OD tools.</p> <p>An additional two National Societies have the roles of governance and management clearly defined in Statutes and plans.</p> <p>At least five National Societies in the region have Statutes, regulations, plans and self-assessments updated and monitored based on the Plan of Action of the Inter American Conference and the guidance/indicators of the Federation.</p> <p>Number of internships, knowledge sharing initiatives, and advisory contacts held within the network of peer support of OD practitioners and other networks and programmes.</p> <p>Number of National Societies that have implemented a marketing strategy and received training on the Resource Development manual.</p> <p>Number of activities planned and implemented jointly with the ICRC.</p>	<p>OD network reports</p> <p>Practitioners’ mission reports</p> <p>Documents developed and shared</p> <p>National Societies’ funding plans</p> <p>Results in relation to baseline 2005</p> <p>Monitoring tool on FedNet</p> <p>Annual financial statements</p> <p>Set of projects</p> <p>Marketing strategies</p> <p>National Society budgets</p>	<p><u>Activities for Expected Result 2:</u></p> <p>Organize a continental forum regarding Integrity in the context of the Federation of the Future.</p> <p>Support the Regional OD network, through meetings, training, internships and the publication of regional tools among National Societies which are members of the network.</p> <p>Support all National Societies in the monitoring and evaluation of their strategic plans and Statutes.</p> <p>Support National Societies in financial development priorities in full coordination with the RFU and the Regional Finance Department.</p> <p>Carry out training and promote empowerment of leadership at governance level both within headquarters and branches.</p> <p>Provide professional advice to National Societies in resource mobilization creating a continental or regional fund raising position and establishing a long-term fund raising strategy.</p> <p>Offer the Skillshare training course at global and regional levels.</p> <p>Participate in the monitoring and evaluation of the commitments of the Plan of Action of the Inter American Conference and support preparation for and attendance at the XVIII Inter American Conference in Guayaquil.</p>

<p>Expected Result 3: The National Societies and their networks of branches have developed the capacity to manage integrated programmes at community level</p>	<p>At least three National Societies have put into practice the results/commitments of the Regional Conference on Integrated Community Programmes, carried out in 2005.</p> <p>Number of programmes and networks (health, disaster, Principles and Values, youth) which use and disseminate the criteria and methodologies agreed to in the 2005 conference on Integrated Community Programmes and which are making use of indicators to demonstrate impact.</p> <p>Number of documented experiences/ best practices available on FedNet.</p> <p>At least four OD projects are implemented in the branches in accordance with agreed methodologies and criteria, in coordination with and including the participation of other programmes.</p>	<p>FedNet OD practitioners, community networks and programme reports, and community access statistics</p> <p>Evaluation report</p> <p>Monitoring and evaluation reports of micro projects</p>	<p><u>Activities for Expected Result 3:</u></p> <p>Support the implementation of the integrated community programming strategy in full coordination with the health, risk reduction and Humanitarian Principles and Values programmes.</p> <p>Follow up, evaluate and compile lessons learned with regard to community integrated programming through the implementation of 2 pilot projects in full coordination with the health, Risk Reduction and Humanitarian Principles and Values programmes.</p>
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PANAMA REGIONAL DELEGATION – plan for 2007

PROGRAMME NAME: Humanitarian Principles and Values

PROJECT TYPE CODE:

Date: :September 2006

Programme:	Indicators	Sources of Verification	Risks/Assumptions
<p>Overall goal for all programmes: The National Societies in the region are implementing efficient, responsive and focused programmes that contribute to improving the lives of vulnerable people</p>			
<p>Programme Objective <i>Humanitarian principles and values are integrated in each of the core programme areas within the National Societies in the region, in accordance with Strategy 2010.</i></p>			
<p>Expected Results for 2006/2007</p> <p>Expected Result 1: National Societies are systematically disseminating Humanitarian Principles and Values by actively using regional tools and methodologies.</p> <p>Expected Result 2: The National Societies are developing activities that promote tolerance, non-discrimination, non-violence and respect</p>	<p>1.1 A humanitarian principles and values training programme has been designed and the National Societies are implementing the training programme in branches.</p> <p>1.2 Number of communicators/ disseminators trained.</p> <p>1.3 The webpage is updated regularly and National Societies are regularly using the webpage to share information on humanitarian principles and values.</p> <p>1.4 At least four National Societies are participating in the regional campaign.</p> <p>2.1 At least three National Societies have developed consultation processes and strategies on violence and are</p>	<p>Documents from the training programme.</p> <p>Number of webpage updates and visits</p> <p>Workshop reports</p> <p>Evaluation report for the regional campaign</p> <p>Consultancy document</p> <p>Regional reports on non-discrimination</p>	<p>Activities</p> <p>Activities for Expected Result 1: 1.1 Develop a methodology which focuses on assisting branches in providing Humanitarian Principles and Values training at community level. 1.2 Implement regional Humanitarian Principles and Values television and radio campaigns. 1.3 Carry out awareness raising workshops for National Societies targeting administrative personnel 1.4 Update the regional web site on a regular basis. 1.5 Ensure HPV training for the Panama Regional Delegation</p> <p>Activities for Expected Result 2: 2.1 Support the implementation of the regional violence prevention strategy in Central America, seeking synergies</p>

<p>for diversity, both within and outside the Movement.</p>	<p>implementing violence prevention programmes.</p> <p>2.2 A documentary on regional experiences in the fight against discrimination has been completed.</p> <p>2.3 At least two case studies on best practices implemented in the region have been systematized.</p>	<p>National Society reports</p> <p>Research document</p> <p>Regional Workshop reports</p>	<p>between core area programmes.</p> <p>2.2 Draw up a documentary of testimonies on different acts of discrimination and stigmatization towards people living with HIV/AIDS in Central America and the role of National Societies.</p> <p>2.3 Hold a regional meeting with community programme managers</p> <p>2.4 Draw up a regional report on main National Society activities in the fight against discrimination.</p> <p>2.5 Carry out at least 2 case studies on community projects in the region.</p> <p>2.6 Hold a regional workshop on non-discrimination, tolerance, violence prevention and diversity with members of National Society governance and technical staff.</p> <p>2.7 Hold a regional consultancy for National Societies on the application of diversity promises in the context of the Inter American Conference to be held in Guayaquil in 2007.</p> <p>2.8 Develop activities in preparation for the World HIV/AIDS Conference in Mexico 2008, hosted by the Mexican Red Cross.</p>
<p>Expected Result 3: At the national level, National Society leadership is promoting advocacy activities in favour of vulnerable populations, as established in the Plan of Action of the XVII Inter American Conference.</p>	<p>3.1 Advocacy has been incorporated into the agenda of National Societies of the region</p> <p>3.2 Guidelines and a plan of action have been established to promote advocacy in the region</p> <p>3.3 National Societies have trained staff in the area of advocacy</p> <p>3.4 Number of National Societies that incorporate advocacy as a component in their work plans</p>	<p>Workshop reports</p> <p>Advocacy manual</p> <p>Functional working groups</p> <p>Documented National Society contributions</p> <p>Electronic bulletins in the area of advocacy</p>	<p>Activities for Expected Result 3:</p> <p>3.1 Create a working group which will provide follow up to non-discrimination, violence prevention and ethnic diversity agreements in the region through the Presidents' meeting</p> <p>3.2 Establish a regional plan of action for advocacy, using as a basis the themes defined in the Plan of Action of the Inter American Conference.</p> <p>3.3 Integrate an advocacy component in community programmes through regional working groups</p>

	<p>3.5 National Societies have increased their sharing of positive experiences and lessons-learned with regard to advocacy.</p>		<p>3.4 Develop regional advocacy training workshops for the National Societies' leadership with the support of the Centre of Reference in Costa Rica.</p> <p>3.5 Establish a discussion forum in each National Society of the region on the subject of advocacy, with the participation of regional network members</p> <p>3.6 Hold a regional meeting to share, document and disseminate good experiences and lessons learned, as well as provide training in the area of advocacy.</p> <p>3.7 Publish a tri-monthly bulletin with the main activities carried out by National Societies in the region</p>
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