

# Appeal 2006-2007



International Federation  
of Red Cross and Red Crescent Societies

## South America

Appeal no. MAA46001

*This appeal seeks CHF 4,784,382<sup>1</sup> to fund programmes and activities to be implemented in 2006 and 2007. These programmes are aligned with the International Federation's Global Agenda, which sets out four broad goals to meet the Federation's mission to "improve the lives of vulnerable people by mobilizing the power of humanity":*

### Global Agenda Goals

**Reduce the numbers of deaths, injuries and impact from disasters.**

**Reduce the number of deaths, illnesses and impact from diseases and public health emergencies.**

**Increase local community, civil society and Red Cross Red Crescent capacity to address the most urgent situations of vulnerability.**

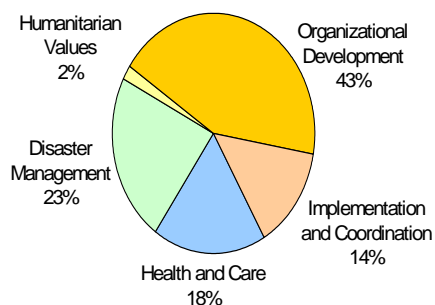
**Reduce intolerance, discrimination and social exclusion and promote respect for diversity and human dignity.**

*The International Federation's is the world's largest humanitarian organization, and its millions of volunteers are active in over 183 countries. Our aim is to build safer communities, able to prevent and respond to human suffering in times of crises and distress, and where people work together to promote hope, dignity and equity. We work to support vulnerable communities through neutral, impartial, independent humanitarian action, in accordance with our Fundamental Principles and in line with the Red Cross Red Crescent Code of Conduct, the Humanitarian Charter and Minimum Standards in Disaster Response, and the SPHERE Project.*

*Click here to visit the [Latin American Red Cross website](#).*

*Click here to access the [appeal budget summary](#).*

*Click here to access the [2006-2007 operational plan and the logical frameworks](#).*



Programmes	2006 Budget in CHF	2007 Budget in CHF	Total Budget in CHF
Health and Care	470,535	490,267	960,802
Disaster Management	594,477	286,738	881,215
Humanitarian Values	48,963	63,936	112,899
Organizational Development	1,129,837	994,647	2,124,484
Implementation and Coordination	363,055	341,928	704,983
	<b>2,606,866</b>	<b>2,177,516</b>	<b>4,784,382</b>

<sup>1</sup> USD 3,709,073 or EUR 3,103,869

## Regional context

The ten countries of the region exhibit persistently high levels of inequity, reflected in some of the world's worst income distribution indicators, continual unemployment, social and political unrest, and a high migration rate. Recent signs of economic recovery have not eliminated the after-effects of five years of sluggish growth up to 2004. Structural vulnerabilities remain acute, and social expenditure has been insufficient and often inefficiently targeted and administered. Combined, in some countries, with the impact of natural disasters and intractable armed conflict, these factors suggest that the region will find it difficult to achieve the Millennium Goal of halving poverty by 2015.



[Click here to see full size map](#)

Leading the Federation's effort to improve the situation of the vulnerable are the ten National Societies of the region, with a long history of humanitarian work and a related level of recognition and repute in their own national contexts. Their role in disaster response and an increasing involvement in civil society issues and community-level programming offer a sound basis for refining programme content and scaling up involvement in key areas. The work of the 10 National Societies, with support from the Lima Regional Delegation, is oriented around regional priorities in keeping with the Federation's *Strategy 2010*, which are incorporated in the Plan of Action of the XVII Inter-American Conference, focusing on the humanitarian challenges of the Federation's Global Agenda.

## Federation Secretariat support to the region

The 2006–2007 Appeal for South America reflects the strategy outlined in the Federation of the Future process and supports the National Societies in the region to work towards the goals of the Federation's Global Agenda, which further focuses the *Strategy 2010* and articulates its continued implementation. This will require scaling up programmes, increasing Red Cross capacity and strengthening its role in civil society. Effective operational alliances and cooperation mechanisms are necessary to achieve these ambitious goals.

The Global Agenda was discussed by National Societies at the General Assembly in Seoul, November 2005. With its adoption the Federation is committed to scaling up its interventions, particularly in the field of disaster response and health programming in order to contribute to the reduction of vulnerability in accordance with the Millennium Development Goals. The programmes presented in the current Appeal for South America are part of these collective efforts of the Federation network.

Through its Regional Delegation in Lima, the sub-regional office in Buenos Aires and country representatives in Colombia and Brazil, the Federation provides a consistent level of technical support to assist the National Societies in their efforts to develop effective and sustainable programming, in compliance with overall Federation goals and standards. The focus has been on facilitating implementation of the Plan of Action of the Inter-American Conference and promoting organizational development based on integrated programming models and action at the community level. The Cooperation Agreement Strategy (CAS) process has been advanced in specific countries, in close cooperation with the ICRC, and region-level information exchange and lateral networking encouraged through annual leadership meetings and strategic alliances with non-Movement entities. These general themes will continue to characterize the Federation's efforts in the region during the next two years.

The achievement of this vision implies a significant enhancement of National Society capacities. The Federation's activities in the region will therefore continue its emphasis on organizational development, which will underpin initiatives in all sectors of the planned programme. Through a combination of regional and country-specific initiatives, the Federation will work with National Societies to address capacity building needs, drawing on previous experiences of piloting community integrated programming and encouraging effective strategic planning and resource mobilization to ensure sustainability. In the field of disaster management, the emphasis will be on building preparedness for disaster response and promoting community risk reduction, using proven methodologies such as the Vulnerability and Capacity Assessment (VCA). Increased stress will be placed on advocacy and the promotion of humanitarian values, building on work already undertaken in the areas of dissemination and anti-stigma campaigning. The Federation's contribution to the region-wide struggle against HIV/AIDS will receive additional support through a series of meetings and pilot initiatives. To build the expertise available within each

National Society and the region as a whole, partnerships, coordination, and linkages within the Movement and with external humanitarian actors will be systematically strengthened.

## **Strengthening the national societies**

### **Health and care**

The focus in this sector during 2006-2007 will be on expanding National Society health programming and enabling the Federation to mobilize volunteers, civil society actors, and governments to achieve greater equity in health and a positive impact on salient public health issues. The emphasis will be on rationalization and integration of Red Cross health programming at the national level, with closer coordination with national and local health authorities, adherence to the priorities identified in the Plan of Action of the Inter-American Conference, and strengthened linkages with international organizations such as WHO/Pan American Health Organization (PAHO), with which the Federation collaborates under the Memorandum of Understanding signed in 2002.

A key programme aim will be the creation of well-managed National Society health departments. To this end the Federation will continue helping National Society health staff take advantage of the post-graduate professional training in health policies and management developed together with the Latin American Faculty of Social Sciences (FLACSO). The Regional Delegation will also ensure that tools designed to harmonize First Aid techniques and training, developed jointly by the Federation, the ICRC, and the WHO, are widely used by National Societies in their own training programmes, enabling them to effectively increase social mobilization and build community disaster resilience. The Federation will assist National Societies to ensure access to safe blood through promoting voluntary non-remunerated blood donation; in this context the X International Colloquium on Voluntary Blood Donation, to be held in Chile in 2006, will be a key milestone towards ensuring that 50 percent of blood donors in the Americas are volunteers.

The Federation will continue to promote the Community Integrated Programme (CIP) approach, which National Societies in the region have already adopted in planning their community health-related activities. This will result in improved local capacities to implement comprehensive community programming in maternal and child health and the Integrated Management of Childhood Illnesses (IMCI), thus significantly improving mother and child health in compliance with the Millennium Development Goals. Federation support will also help National Societies strengthen their roles in care and advocacy programmes to assist people living with HIV/AIDS (PLWHA), and improve their skills in the public health aspects of emergencies, specifically in the area of water and sanitation.

### **Disaster management and community risk reduction**

Reflecting the key role of disaster management as a cornerstone of its Global Agenda, the Federation will work with National Societies over the coming two years to improve their capacities to design, implement, and evaluate community risk reduction activities, while simultaneously supporting the maintenance of a well-functioning disaster response system at regional and national levels. The programme has a clear capacity-building focus, and overlaps with the Federation's programme thrusts in other sectors, such as organizational development and health.

The aim of the programme is to have ten well-prepared National Societies working with an integrated approach, using common vulnerability indicators and community risk reduction tools. The Regional Delegation will lead a group of experts from within the Movement, key partners in the UN system, other international organizations and academic institutions in the region, in the development of these indicators and community risk reduction tools, with the aim of having such procedures adopted as standard by all National Societies in the region before the end of 2007. It will also support an Andean Red Cross sub-regional strategy to link Red Cross activities in this field with those of the inter-governmental body CAPRADE (the Andean Committee for Disaster Preparedness and Response), and initiate a similar exercise for the countries of the Southern Cone.

The approach to community risk reduction will also incorporate the methodology that emerged from the Community Integrated Programmes, focusing community risk reduction activities on community priorities identified through local development plans and continuing to promote a common platform for integrated activities (with health, humanitarian principles and values and organizational development) at the community level.

In the realm of disaster response, the Federation's Pan American Disaster Response Unit (PADRU) will play a key role, in collaboration with the Regional Delegation, in ensuring that the Federation's full range of disaster response mechanisms – Field Assessment and Coordination Teams (FACT), Emergency Response Units (ERUs), multidisciplinary volunteer teams, and Regional Intervention Teams (RITs) are efficiently deployed when needed. A delegate from PADRU is being seconded to the Regional Delegation to establish a permanent link in carrying out these tasks to support an immediate response to potential disasters. This delegate will also assist in the preparation of National Society disaster preparedness and response plans, providing technical inputs to the dissemination and implementation of standard operating procedures (SOPs), standardizing training curricula, and mapping logistics and telecommunications needs and capacities. This programme will ensure that by 2007 the Red Cross is better positioned to play a vital and effective role in all aspects of disaster management in a region particularly prone to natural disasters.

### **Organizational development**

In this key sector the Regional Delegation will concentrate on supporting each of the National Societies in the region to adhere increasingly to the criteria of a "Well-functioning National Society", and thus strengthen capacity to work more effectively with vulnerable communities. The organizational development programme will have a regional perspective but be tailored to the needs of individual National Societies, in particular Colombia and Brazil through the presence of Federation representatives, and will underpin Federation programming in all other sectors.

Based on its experience of developing the region's first generation of participatory strategic planning models, and on a renewed appreciation of the importance of accountability, sustainability, and integrity amongst National Societies, the Federation will focus during 2006-2007 on promoting improved strategic planning at the national level, incorporating local or branch development plans and using relevant indicators to monitor progress in implementation. The aim is that by the end of 2007, all ten National Societies in South America will have strategic plans which are clearly in line with the Plan of Action of the Inter-American Conference, and periodically monitored and evaluated for impact. Annual operational planning will be geared towards common planning cycles, linked with the work of regional networks, the monitoring of the Plan of Action of the Inter-American Conference and the Regional Delegation's planning cycles. Similarly, in cooperation with the ICRC, the Federation will work in the area of statute revision to encourage an optimum relationship between management and governance. On the basis of the base-line data relating to resource mobilization established initially in 2005, it will develop tailored training in resource development for the informal network of National Society decision-makers and fundraisers established in 2005 with a view to helping National Societies ensure the sustainability of their strategic plans. The positive experiences of some members in partnership with companies devoted to Corporate Social Responsibility will also be enhanced.

With assistance from the Capacity Building Fund (CBF), the community integrated programme (CIP) experience gained in the context of the Amazonico and Camalote programmes will be mainstreamed. The Federation will encourage National Societies to refine their systems of volunteer management to improve the capabilities of Red Cross volunteers to work at the community level in an inter-institutional context - the Uruguayan and Venezuelan Red Cross Societies will be particularly targeted. Red Cross youth participation in the definition of National Society agendas will be promoted, with twenty youth leaders being trained in leadership competencies, facilitated by FLACSO. Systematic networking and peer support amongst National Society organizational development practitioners will be supported, and the Federation will encourage the inclusion of communication as a key element in the strategic plans of six selected National Societies. This inter-related range of initiatives will reinforce the country-level institutional strength of the Movement in the region, and facilitate effective action in the other programme areas supported by the Federation.

### **Humanitarian Principles and Values**

Through its support for wider acceptance and understanding of humanitarian principles and values, the Regional Delegation will work with National Societies during 2006-2007 to build more tolerant and peaceful communities in the region, in compliance with commitments made at the XXVIII International Conference of the Movement in 2003 and incorporated in the Plan of Action adopted in the Americas in the same year. Since 2003, programming in this area has been focused on participation in global undertakings such as the anti-stigma campaign and the development of pilot initiatives on gender and violence; the responsibility for interventions promoting humanitarian values has rested almost exclusively on Red Cross youth.

In the coming two years the Federation will work to make the promotion of humanitarian values and the Principles of the Movement a key component of the Red Cross governance agenda, at both regional and national levels; to support the National Societies to develop the capacity to analyze their own national contexts and identify specific priority activities to counter discrimination and stigmatization, and to promote respect for diversity; and to encourage the inclusion of humanitarian principles and values considerations in the early stages of project formulation as a cross-cutting aspect in all National Society interventions. As part of its effort towards this end, the Federation will support the creation of a working group in the region. Through these activities, the Federation will work to mitigate the impact of societal frictions and encourage equitable and peaceful development and respect for human dignity.

### **Implementation and coordination**

The Regional Delegation will work during 2006-2007 to strengthen cooperation, coordination, and support mechanisms in the region and facilitate collaboration amongst Movement components and external strategic partners, in keeping with the overall Federation of the Future concept. A clear instance of this new focus is the leading role the Federation will take in the consolidation and dissemination of the CIP approach as a practical methodology enabling all Red Cross stakeholders to deliver services more effectively to vulnerable communities.

Beyond this, the Federation will strengthen cooperation and coordination mechanisms through the promotion of the CAS process in selected countries, which is already underway in Bolivia, Ecuador, and Colombia; since CAS is an evolving concept, this will include documenting and analyzing lessons learned and positive results. It will encourage the conclusion of further tripartite agreements with the ICRC and National Societies to provide an institutional framework for targeted support, and will further coordination through liaison with Partner National Societies to discuss regional priorities and needs.

The Federation will also foster National Society cooperation through an empowered Inter-American Regional Committee (CORI), assisting with regular meetings of National Society leaders and technical fora, helping monitor and evaluate the implementation of the Plan of Action of the Inter-American Conference, and assisting in the preparation of the 2007 Inter-American Conference. The Regional Delegation will also inventory and review existing Red Cross networks in the region with a view to the optimization of such mechanisms. It will exploit the position the Red Cross has achieved as a respected partner of non-Movement actors (through, for instance, its participation in sub-regional disaster management strategies in the Andean countries, and its formalized partnerships with bodies such as PAHO/WHO, OXFAM,) to strengthen current linkages and build additional external alliances. This aspect of the Federation programme should permit the Red Cross to work together effectively, and become a preferred partner for other entities in the region.

In the field of international representation and advocacy, the Federation will seek to ensure that the Red Cross in the region develops and maintains a credible, influential, and consistent voice on behalf of the vulnerable, both in key international fora and through interaction with governments and inter-governmental organizations on humanitarian issues. For instance, the enhanced role of the Federation in disaster preparedness achieved through its participation in CAPRADE will be further expanded, and the Regional Delegation will accompany the National Societies of the Southern Cone in the design of a regional health strategy with PAHO and national ministries of health. Regional initiatives and contacts will be promoted in the field of resource development and mobilization, with special attention to Corporate Social Responsibility, and the Federation and the ICRC will work jointly on emblem protection campaigns and in the design and dissemination of common humanitarian messages.

The Regional Delegation will continue to provide support to members of the Federation governance through facilitation of communications with the Secretariat, assistance with regard to statutory meetings, and offering information and guidance as required. Annual meetings of National Society presidents and directors general will continue to be facilitated and accompanied by the Federation Secretariat, jointly with the ICRC, to review, debate, and decide on regional issues and common priorities, and monitor the advancement in implementing the Plan of Action of the Inter-American Conference and the compliance with the Global Agenda and the Framework for Action adopted in Seoul. A quarterly letter to presidents will keep National Society governance updated on the work of the Regional Delegation. The delegation will likewise facilitate other regional and sub-regional Federation gatherings, and in particular ensure support to the Argentine Red Cross for the preparation and holding of the VIII South America meeting of Presidents and Technical Seminars in 2006 and to the Ecuadorian Red Cross for the XVIII Inter-American Conference in Guayaquil in 2007.

In the realm of management and accountability, the Lima Regional Delegation will continue to prioritize the efficient management of human, financial, and material resources according to established Federation standards, and will incorporate trends and policies stemming from the Federation of the Future process into management procedures. Programme management will focus on efficient implementation in accordance with approved budgets and timelines, further programme integration, and timely reporting according to Federation norms. Support to the ten National Societies of the region will be delivered through the Regional Delegation in Lima, a sub-regional office in Buenos Aires, and Federation representations in Brazil and Colombia. The need for short-term deployment of a Federation Representative to Bolivia will be explored. The Federation team in the region has an appropriate ratio of delegates to senior locally-recruited staff; in both categories representation from the region is predominant.

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# BUDGET 2006

## PROGRAMME BUDGETS SUMMARY

Appeal no.: MAA46001

Name: SOUTH AMERICA

PROGRAMME:

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	Emergency	Total
	CHF	CHF	CHF	CHF	CHF	CHF	CHF
Shelter	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Clothing & Textiles	0	0	0	0	0	0	0
Food	0	0	0	0	0	0	0
Seeds & Plants	0	0	0	0	0	0	0
Water & Sanitation	0	0	0	0	0	0	0
Medical & First Aid	0	0	0	0	0	0	0
Teaching Materials	0	0	0	0	0	0	0
Utensils & tools	0	0	0	0	0	0	0
Other Supplies & Services	0	0	0	0	0	0	0
<b>SUPPLIES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Land & Buildings	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Computers & Telecom	0	0	0	0	0	0	0
Medical equipment	0	0	0	0	0	0	0
Other Equipment	0	0	0	0	0	0	0
<b>LAND, VEHICLES &amp; EQUIPMEN</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Storage	0	0	0	0	0	0	0
Distribution & Monitoring	0	0	0	0	0	0	0
Transport & Vehicles cost	0	0	0	0	11,680	0	11,680
<b>TRANSPORT &amp; STORAGE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,680</b>	<b>0</b>	<b>11,680</b>
International Staff	130,950	119,050	0	292,300	162,000	0	704,300
Regionally Deployed Staff	0	0	0	0	0	0	0
National staff	26,900	26,780	26,780	138,180	74,026	0	292,665
National Society Staff	0	0	0	80,700	0	0	80,700
Consultants	0	113,620	0	26,200	350	0	140,170
<b>PERSONNEL</b>	<b>157,850</b>	<b>259,450</b>	<b>26,780</b>	<b>537,380</b>	<b>236,376</b>	<b>0</b>	<b>1,217,835</b>
Workshops & Training	162,000	227,220	10,000	388,498	27,080	0	814,798
<b>WORKSHOPS &amp; TRAINING</b>	<b>162,000</b>	<b>227,220</b>	<b>10,000</b>	<b>388,498</b>	<b>27,080</b>	<b>0</b>	<b>814,798</b>
Travel & related expenses	42,800	35,270	9,000	92,200	46,450	0	225,720
Information & Public Rela	77,300	18,200	0	1,800	1,947	0	99,247
Office Running Costs	0	4,200	0	15,700	6,504	0	26,403
Communication Costs	0	11,496	0	19,800	9,120	0	40,416
Professional Fees	0	0	0	0	0	0	0
Other General Expenses	0	0	0	1,020	299	0	1,318
<b>GENERAL EXPENDITURE</b>	<b>120,100</b>	<b>69,166</b>	<b>9,000</b>	<b>130,520</b>	<b>64,320</b>	<b>0</b>	<b>393,106</b>
Asset Depreciation	0	0	0	0	0	0	0
<b>DEPRECIATION</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contributions & Transfers	0	0	0	0	0	0	0
<b>CONTRIBUTIONS &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Programme Support	30,585	38,641	3,183	73,439	23,599	0	169,446
<b>PROGRAMME SUPPORT</b>	<b>30,585</b>	<b>38,641</b>	<b>3,183</b>	<b>73,439</b>	<b>23,599</b>	<b>0</b>	<b>169,446</b>
<b>TOTAL BUDGET:</b>	<b>470,535</b>	<b>594,477</b>	<b>48,963</b>	<b>1,129,837</b>	<b>363,055</b>	<b>0</b>	<b>2,606,866</b>

# BUDGET 2007

## PROGRAMME BUDGETS SUMMARY

Appeal no.: MAA46001

Name: SOUTH AMERICA

PROGRAMME:

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	Emergency	Total
	CHF	CHF	CHF	CHF	CHF	CHF	CHF
Shelter	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Clothing & Textiles	0	0	0	0	0	0	0
Food	0	0	0	0	0	0	0
Seeds & Plants	0	0	0	0	0	0	0
Water & Sanitation	0	0	0	0	0	0	0
Medical & First Aid	0	0	0	0	0	0	0
Teaching Materials	0	0	0	0	0	0	0
Utensils & tools	0	0	0	0	0	0	0
Other Supplies & Services	0	0	0	0	0	0	0
<b>SUPPLIES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Land & Buildings	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Computers & Telecom	3,000	0	0	3,000	0	0	6,000
Medical equipment	0	0	0	0	0	0	0
Other Equipment	0	0	0	0	0	0	0
<b>LAND, VEHICLES &amp; EQUIPMEN</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>6,000</b>
Storage	0	0	0	0	0	0	0
Distribution & Monitoring	0	0	0	0	0	0	0
Transport & Vehicles cost	0	0	0	0	8,460	0	8,460
<b>TRANSPORT &amp; STORAGE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,460</b>	<b>0</b>	<b>8,460</b>
International Staff	146,400	146,400	0	348,000	146,400	0	787,200
Regionally Deployed Staff	0	0	0	0	0	0	0
National staff	26,900	26,780	26,780	138,180	37,376	0	256,015
National Society Staff	0	0	0	13,000	0	0	13,000
Consultants	0	1,300	0	0	350	0	1,650
<b>PERSONNEL</b>	<b>173,300</b>	<b>174,480</b>	<b>26,780</b>	<b>499,180</b>	<b>184,126</b>	<b>0</b>	<b>1,057,865</b>
Workshops & Training	162,000	45,670	24,000	284,900	41,993	0	558,563
<b>WORKSHOPS &amp; TRAINING</b>	<b>162,000</b>	<b>45,670</b>	<b>24,000</b>	<b>284,900</b>	<b>41,993</b>	<b>0</b>	<b>558,563</b>
Travel & related expenses	42,800	20,450	9,000	95,425	59,450	0	227,125
Information & Public Rela	77,300	14,300	0	4,500	2,247	0	98,347
Office Running Costs	0	4,200	0	22,310	11,438	0	37,947
Communication Costs	0	9,000	0	20,680	11,690	0	41,369
Professional Fees	0	0	0	0	0	0	0
Other General Expenses	0	0	0	0	299	0	298
<b>GENERAL EXPENDITURE</b>	<b>120,100</b>	<b>47,950</b>	<b>9,000</b>	<b>142,915</b>	<b>85,124</b>	<b>0</b>	<b>405,089</b>
Asset Depreciation	0	0	0	0	0	0	0
<b>DEPRECIATION</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contributions & Transfers	0	0	0	0	0	0	0
<b>CONTRIBUTIONS &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Programme Support	31,867	18,638	4,156	64,652	22,225	0	141,538
<b>PROGRAMME SUPPORT</b>	<b>31,867</b>	<b>18,638</b>	<b>4,156</b>	<b>64,652</b>	<b>22,225</b>	<b>0</b>	<b>141,538</b>
<b>TOTAL BUDGET:</b>	<b>490,267</b>	<b>286,738</b>	<b>63,936</b>	<b>994,647</b>	<b>341,928</b>	<b>0</b>	<b>2,177,516</b>



International Federation of Red Cross and Red Crescent Societies  
Fédération internationale des Sociétés de la Croix-Rouge et du Croissant-Rouge  
Federación Internacional de Sociedades de la Cruz Roja y de la Media Luna Roja  
الاتحاد الدولي لجمعيات الصليب الأحمر والهلال الأحمر

# South America



The maps used do not imply the expression of any opinion on the part of the International Federation of Red Cross and Red Crescent Societies or National Societies concerning the legal status of a territory or of its authorities.

Map data sources: ESRI