

Revised Plan 2011



Argentina

Executive Summary

The 2011 support plan for the Argentine Red Cross (ARC) was developed in a participatory process with the National Society; and supported by the mid-year evaluation of the 2010 country plan conducted in June 2010, the recommendations of the Inter-American Conference and essential reference documents including the National Society's strategic plan and *Strategy 2020*.

The present plan establishes concrete and achievable goals for the National Society, based on its identified priorities, and draws upon the secretariat's areas of expertise in the region and the Regional Representation for the Southern Cone and Brazil to provide added value. Continuing its long-term cooperation with the ARC, the secretariat will provide technical accompaniment, financial collaboration and advocacy initiatives in the following areas: health, risk reduction and disaster relief, community-based activities, non-discrimination and respect for diversity, the development of subsidiary territorial networks and financial and human resource creation.

The National Society and the secretariat have a shared commitment and a joint responsibility to effectively and efficiently implement the 2011 support plan for the Argentine Red Cross.

The total 2011 budget is 362,730 Swiss francs (Click here to go directly to the attached summary budget of the plan).

Country context

Argentina, the second largest country in South America, is a representative and federal republic. Although its 40 million inhabitants (49 per cent men and 51 per cent women) are spread out across the country's 23 provinces, 91 per cent of the population live in urban areas¹. Nearly 600,000 people are identified as belonging to one of the country's 30 distinct ethnic groups; many of which, particularly those in the Northern provinces, survive in situations of high vulnerability. Argentina also faces recurrent disasters. Floods in the regions of the Río de la Plata basin and its tributaries are common; and above all, have affected the provinces of Santa Fe and Entre Ríos. Earthquakes and industrial and technical emergencies comprise some of the other risks.

Life expectancy at birth is 71 years for men and 79 years for women (2005-2010). In 2008, mortality rates for children under the age of five reached 17 per thousand for boys and 14 per thousand for girls². Adult literacy reaches 97.6 per cent³. Official statistics indicate that 23 per cent of the population live in poverty. Whilst the country's economy is withstanding the global economic crisis, the distribution of wealth remains unequal. In areas of metropolitan Buenos Aires and the Northern provinces, high numbers of people survive in extreme poverty, and experience social marginalization.

¹ UNDATA. *World Statistics Pocketbook*; 2009 online edition. <http://data.un.org/CountryProfile.aspx?cname=ARGENTINA>

² WHO, Global Health Observatory (2009): <http://apps.who.int/ghodata/?vid=3500>

³ UNDP. Human Development Report 2009. Argentina. URL: http://hdrstats.undp.org/en/countries/data_sheets/cty_ds_ARG.html

Despite its current political stability, the Argentine state faces challenges to ensure that its public policies respond to reducing poverty and urban violence. It takes measures to streamline government institutions, promote transparency, and solidify the democratic system.

National Society priorities and current work with partners

In keeping with the Argentine Red Cross' strategic plan drafted for 2008–2011, special emphasis continues to be made on the two main objectives of health and organizational development. In the area of health, the ARC provides education on community health, epidemic management, nutrition, HIV and AIDS, substance abuse and disaster risk reduction and support. Special emphasis is placed on cultivating a culture of non-discrimination and respect for diversity, and participatory work with vulnerable populations of youth and the elderly. In organizational development, the ARC focuses its efforts on developing the territorial branch network, the National Society's human resources, economic sustainability and internal and external communications.

Given the long-term actions necessary to implement recommendations of the Study of the Americas by the *Universidad Complutense*, the ARC continues to work towards: a) developing an integral disaster management plan and demonstrating progress in health issues; b) conducting organizational transformations throughout the National Society, and c) establishing alliances with the public and private sectors. These actions contribute to the establishment of a unified, coherent and well-coordinated National Society.

As part of its established priorities for 2008–2011, the Argentine Red Cross continues to make progress in the following areas:

- 1) Supporting the Global Alliance on HIV.
- 2) Creating a national gender programme and policy, and cultivating a culture of non-discrimination and respect for diversity.
- 3) Working on community-based health initiatives which include the production, development and systematization of materials, tools and methodologies.
- 4) Supporting risk reduction through the development of a country-risk reduction document and national disaster response plan, as well as following up on their political and operational implications.
- 5) Providing support to territorial development and the Capacity building fund, which includes the production, development and systematization of material, tools and methodologies.
- 6) Generating economic sustainability by establishing a national resource mobilization strategy.
- 7) Strengthening human resources through leadership training and development support.

Secretariat supported programmes in 2011

These seven priority areas, established in 2010, continue to guide the secretariat's diverse support provided to the Argentine Red Cross. Framed within *Strategy 2020* and in line with the Inter-American Conference recommendations, the secretariat's Regional Representation for the Southern Cone and Brazil has maintained its technical assistance, facilitation and collaboration with the National Society of Argentina as part of its commitment to the jointly established support plan for the ARC. Additionally, the Regional Representation continues to facilitate cooperation between the National Societies of the region and those around the globe.

To guide the integrated Movement cooperation, the Argentine Red Cross, the International Federation of Red Cross and Red Crescent Societies (IFRC) through its Regional Representation and the International Committee of the Red Cross (ICRC) signed a Memorandum of Understanding in November 2009.

Disaster Management

a) The purpose and components of the programme

Programme purpose

Reduce the number of deaths, injuries and impacts of disasters.

Given its operational and response skills to minor and major disasters, Argentine Red Cross maintains a positive image at a national level.

As the prolongation of the process begun in 2008, the ARC continues its work to establish a comprehensive disaster management system based on the creation of a **National Disaster Risk Management strategy** with national and international partners. This strategy has the objective of analysing the natural and social threats, vulnerabilities and capacities in the country to guide decision-making, prioritizing actions and establishing a disaster risk management national system in which the National Society plays a central role. The ARC continues to facilitate an expanded participatory, comprehensive and development-oriented **community risk reduction programme**. This programme is based on tools, methodologies and human resources appropriate at the community level and dictated by their needs. Both prioritized actions contribute to building safer and more resilient communities in Argentina.

In June 2010, the ARC, Regional Representation and the continental technical team collectively reviewed the National Society's capacity building support plan which established joint work priorities in response to identified needs and capacities.

The disaster management programme budget is 96,349 Swiss francs.

Programme component 1: Institutional capacity building for community risk reduction

Component outcome 1: Argentine Red Cross is encouraged and receives support for strengthening capacities to work with communities to be better prepared and organized to reduce, respond and recover from disasters impacts, contributing to building safer and more resilient communities.

The IFRC's disaster management (DM) programme will continue to provide technical support to the ARC to create and implement community-based disaster preparedness and disaster risk reduction initiatives focused on climate related hazards.

Additionally, the programme will continue sharing its technical skills to strengthen the National Society training curricula on disaster preparedness and prevention/ disaster risk management (DPP/DRM) which draws upon information exchange and the application of a common community risk management methodology, particularly the community disaster risk reduction toolkit created through recent regional and national initiatives. The process will strengthen National Societies' volunteer, staff and community capacities to work in local risk reduction initiatives which are based on mapping and collectively defining prioritised issues.

The following indicators will measure the achievement of the component outcome for 2011:

- During 2011, the Argentine Red Cross implements at least one new **community-based disaster risk (CBDR) initiative** supported by the secretariat under the Building safer and more resilient communities framework and benefitting at least 5,000 people and 100 volunteers.
- By the end of 2011, the **common minimum components for human resource training on community risk reduction** are developed in a process facilitated by the technical DM continental team and with the support of the Centres of Reference for Community Based Education in Disaster Preparedness and for Disaster Preparedness.
- By the end of 2011, the minimum common components of the **community-focused tools incorporate ARC approaches and experiences**.

Programme component 2: Institutional capacity building for disaster preparedness

Component outcome 1: The secretariat encourages and supports the strengthening of Argentine Red Cross capacities to effectively support communities to plan, prepare, respond and recover from emergencies.

The outcome aims to support the Argentine Red Cross in scaling up existing institutional capacities in disaster management and skills to promote disaster risk management, risk awareness and mitigation actions. During 2011, support will continue for the national dissemination and implementation of the **Argentina Disaster Risk Management Country document**, which describes the context in Argentina and serves as a tool to raise awareness and increased attention to country-wide disaster management.

Support will be provided to Argentine Red Cross to continue its development of a **national response plan** in agreement with national and regional guidelines for contingency planning and entailing dissemination at the branch and national levels.

Connected with the objective of strengthening the territorial branch network, the process to create the national response plan will include attention to opportunities created and underdeveloped areas. The **capacity building for National Intervention Teams (NITs) and volunteers** will be promoted to ensure that the National Society has knowledge, skills, information management systems, trained personnel/volunteers, equipment, and prepositioned material and established procedures to act swiftly and effectively in disaster response. Special attention will be given to implement standards and indicators for intervention mechanisms.

The following indicators will measure the achievement of the component outcome for 2011:

- By the end of 2011, the **Argentine country plan** is disseminated at a national level amongst internal and external key actors and serves as the foundation for new disaster risk reduction proposals.
- By the end of 2011, authorities at the branch and national levels know, understand and recognize the **Argentine Red Cross National Response Plan**.
- By the end of 2011, attention is focused on at least three principle **capacity building priorities for volunteers**.

Programme component 3: Disaster risk reduction coordination and advocacy

Component outcome 1: The participation and coordination processes between Argentine Red Cross and local and national authorities; other national and local organizations and regional platforms to develop disaster risk reduction, response and recovery initiatives resulted in key partnership and strategic alliances.

This component focuses on strengthening the auxiliary relationship with the government at the local and national levels. The secretariat continues to provide support to the Argentine Red Cross in its coordination with state authorities to promote disaster risk management at the community level. In 2011, ongoing efforts will continue to strengthen working partnerships and alliances with stakeholders within communities, local and national governments, regional entities, non-governmental organizations and the private sector.

In order to promote Red Cross capacities at the national and local levels, efforts will be undertaken to promote networking, the resources available through the regional Centres of Reference and other initiatives in 2011. This includes the facilitation of increased exchanges and internships, learning and knowledge-sharing opportunities and peer-to-peer support between National Society members of the network and with other regional organizations through the DesAprender learning platform.

The following indicators will measure the achievement of the component outcome for 2011:

- During 2011, the Argentine Red Cross boosts the **positioning of its auxiliary role at national level** by promoting participation in local and national coordination efforts with a diversity of partners.
- During 2011, the Argentine Red Cross conducts a situation analysis and implements **disaster risk reduction awareness activities**.
- During 2011, support is given to at least one **peer-to-peer support or exchange** activity in order to respond to a specific DM need identified by the National Society.

Programme component 4: International Disaster Response Law

Component outcome 1: Interested National Societies and humanitarian partners are empowered to use legal tools and advocate for strengthened legal frameworks for disaster response.

Contributing to the overall objectives of the Global IDRL Programme and IDRL Plan 2010–2011 http://www.ifrc.org/cgi/pdf_appeals.pl?annual11/MAA0000411p.pdf, the IDRL programme will support the National Societies to develop and resource its own technical assistance project to advise their government on ways to enhance legal preparedness for international disaster assistance and make optimal use of the IDRL Guidelines in their national context. Intensive technical assistance project will involve the production of detailed study of national laws, consultation with domestic and international actors and the development of detailed findings and recommendations for the strengthening of national legal frameworks.

b) Potential risks and challenges

- To ensure effective programme integration and synergy between programmes and projects, internal policies on the issues that need to be reinforced.
- The National Society is challenged to complete processes in all the branches to incorporate the concept of integrated community programmes and strengthen branch alliances with local authorities and organizations.
- The current fragmentation of the national government's administrative responsibilities, the inexistence of a national plan on disasters and the lack of support for international laws and norms related to disaster response are contextual challenges which influence the ability of the Argentine Red Cross to implement a comprehensive disaster risk management approach.

Health and Care

a) The purpose and components of the programme

Programme purpose

Reduce the number of deaths, illnesses and impact from diseases and public health emergencies.

The health and care programme budget is 83,293 Swiss francs.

Programme component 1: HIV and AIDS

Component outcome 1: Argentine Red Cross has developed prevention, care, treatment and support the reduction of HIV stigma and discrimination strengthening its capacities through the Global Alliance on HIV or its future incorporation.

As established in the prior strategic planning undertaken by the Argentine Red Cross with secretariat support, the National Society in 2011 will continue to support and dedicate resources to the Global Alliance on HIV. The ARC will strengthen its capacities in prevention, treatment, care and support for people living with HIV (PLHIV), and reduce stigma and discrimination within the organization at the national headquarters and branch levels to improve effectiveness. The Global Alliance aims to reach approximately 906,304⁴ people in Argentina by 2011.

The following indicators will measure the achievement of the component outcome for 2011:

- By the end of 2011, the National Society has increased the number of beneficiaries in specific high risk groups (Global Alliance outputs)
- By the end of 2011, the National Society has disseminated the HIV Prevention, Care, Treatment, and Support Guidelines for PLHIV at the national level.
- By the end of 2011, the National Society has applied IFRC strategies and methodologies (Code of Good Practices, peer education, prevention, HIV in the work place and HIV in emergencies).

⁴ According to the HIV Global Alliance plan for 2008-2010.

- By the end of 2011, the National Society has developed its harm reduction project which reaches injecting drug users.

Programme component 2: Public Health in the Community

Component outcome 1: Argentine Red Cross has strengthened its management capacities and scaled up actions related to Community-Based Health and First Aid (CBHFA) within an integrated community health strategy.

In 2011, the Regional Representation will continue to accompany the ARC in the development, planning and implementation process for a community-based integrated health strategy. This outcome focuses on the support areas in the global health strategy: capacity building, social mobilization, partnerships, advocacy and community empowerment.

Health needs of vulnerable people range from day-to-day health problems to diseases caused by multiple factors, affecting thousands of people each year. The Argentine National Society has identified the need to work at the community level with a primary health care approach focused on cooperation with communities in which ARC volunteers foster a link between the community and formal health systems.

Community-Based Health and First Aid aims to develop skills and capacities of the ARC volunteers and branches in preparedness for normal times and in response during emergencies. Through the formation of CBHFA brigades composed of ARC volunteers, staff and leadership, the National Society will have well-trained human resources to contribute to improving community health and supporting community development processes.

As this process has extended over several years, the following indicator will measure the achievement of the component outcome for 2011:

- By the end of 2011, the National Society of Argentina has applied the CBHFA strategy.

Programme component 3: Public Health in Emergencies

Component outcome 1: Argentine Red Cross has strengthened its capacities to prepare, respond and recover from health emergencies related to epidemics/pandemics and disasters.

Public health in the Southern Cone region continues to face the challenges of recently re-emerging or new epidemics, like dengue fever and influenza A(H1N1), which lead to increased morbidity and mortality rates. The impacts of epidemics and pandemics are particularly acute on vulnerable populations.

Mechanisms to respond to epidemic outbreaks in Argentina need to be strengthened to better respond to periods with increased caseloads. As a continuation of its multi-year plan, in 2011 the secretariat will support the National Society to organize and implement public actions that raise awareness of health issues linked to reducing the impact of epidemic outbreaks such as dengue fever and other communicable diseases.

The following indicators will measure the achievement of the component outcome for 2011:

- By the end of 2011, the National Society has a communicable disease national plan.
- By the end of 2011, the National Society has created a proposal to prevent the increase of communicable diseases.
- By the end of 2011, the National Society has participated in emergency regional team (ERT) health trainings.
- By the end of 2011, the National Society has strengthened its psychosocial component and integrated this in the national health programme and disaster response system.

b) Possible risks and challenges

The Argentine Red Cross is challenged by its limited access to international support. Attention needs to be given to strengthen the National Society's capacities in internal resource mobilization.

Organizational Development

a) The purpose and components of the programme

Programme purpose
Increase the skills of local communities, civil society, and Red Cross to face the most urgent situations of vulnerability.

The organizational and development/ skill strengthening programme budget is 123,077 Swiss francs.

Programme component 1: Strengthening of the Organizational Development Capacities
Component outcome 1: Promote the strengthening of the territorial network in Argentine Red Cross

The Regional Representation, based on agreements with the Argentine Red Cross, continues to prioritize support to the National Society to strengthen its territorial branch network.

Although the National Society started the process to create a new territorial organization model in 2009, this process has been brought to a halt due to different changes in the management structure in 2010. The ARC currently is focused on other issues considered more pressing.

However the ARC remains committed to the process to strengthen the branch network and will continue its actions in 2011. This process implies training in a diversity of programme areas through the National Society, IFRC or other national or international organizations. International cooperation provided to some ARC projects has facilitated the process to have stronger and more prepared branches.

During the monitoring process of the country plan in June 2010, the ARC solicited Regional Representation support to strengthen planning, monitoring and accountability process at the local level.

As this process has extended over several years, the following indicator will measure the achievement of the component outcome for 2011:

- By the end of 2011, the National Society with technical support and with the aid of resource mobilization has created a toolbox for planning, monitoring and accountability at the local level.

Component outcome 2: Provide technical support to the Argentine Red Cross for the creation and implementation of National Resource Mobilization and Development Plan.
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With the support of the IFRC, the Argentine Red Cross hired a consultant to improve its resource mobilization and development. Despite the initial project plans to socialize the results at the local level and in the Southern Cone region, this activity has been put on hold. The National Society, which has trained human resources in the area and resources, should reestablish this planned activity in the near future. This outcome is integrally related to outcome 1 since the branches will be able to increase their income and become self-sustainable.

On the other hand, the ARC has plans to implement a new form of resource mobilization through the national fund for skill development which is focused on institutional development. This fund would be sustained through small percentages placed on the projects implemented by the programmatic areas and/or through a project portfolio which will be disseminated nationally and internationally to potential private and public donors.

The following indicators will measure the achievement of the component outcome for 2011:

- By the end of 2011, the National Society with technical support and aid from resource mobilization has socialized the resources development toolbox at the local level.
- By the end of 2011, the National Society with support has disseminated the national fund for skill development with potential donors.

Component outcome 3: Promote legal bases and structures and updated management tools that guarantee the basis for well functioning of National Societies.

During the second half of 2010, the Argentine Red Cross started the process to evaluate its strategic plan which is valid through 2011. The ARC has planned to hire an external consultant to collaborate in the design of the upcoming strategic plan which will cover 2012–2015. This plan will incorporate the essential ideas established in *Strategy 2020* and from the most recent Inter-American Conference.

As this process has extended over several years, the following indicator will measure the achievement of the component outcome for 2011:

- By the end of 2011, the National Society with technical support has created its Strategic Plan 2012–2015.

Component outcome 4: Stimulation of dynamic communication processes adapted to new technology in the National Society of Argentina.

Communication management, based on knowledge and optimization of internal and external mechanisms to promote Movement principles and values, remains a central goal in 2011. The Argentine Red Cross will continue its teamwork, leadership and actions to promote institutional visibility and thus, contribute to future alliances and partnerships.

The following indicators will measure the achievement of the component outcome for 2011:

- By the end of 2011, the National Society with technical support has created an Argentine Red Cross communication policy, strategy and plan.
- By the end of 2011, the National Society has promoted efficient internal and external communication processes.

Component outcome 5: Technical support for Human Resources (volunteer and staff) strengthening to improve National Societies response to new humanitarian challenges.

Continuing the multi-year process during 2011, attention will be given to ensure that the Argentine Red Cross continues with its activities to strengthen human resources. The National Society will focus on ongoing actions towards this, including the systematization and exchange of experiences. Attention will be given to leadership training for future leaders, thus providing improved human skills in the institutional strengthening process.

During 2011, work with volunteers remains a priority. The Regional Representation will support the National Society to create a clear volunteer policy and modern management system which includes the design and implementation of updated management cycles based on the current context. These actions will ensure suitable management systems, generating capable volunteers with roles adapted to the programmatic and organizational needs and context of the National Society.

The following indicators will measure the achievement of the component outcome for 2011:

- By the end of 2011, the National Society has developed a national volunteer plan and related policies.
- By the end of 2011, the National Society has begun the process to implement a volunteer management cycle.

- By the end of 2011, the National Society has encouraged the use of a volunteer insurance policy.
- By the end of 2011, the National Society has held a directive commission workshop and trained a group of future leaders.
- By the end of 2011, the National Society has created a mapping of the projects implemented in the last five years.
- By the end of 2011, the National Society has encouraged volunteers to use the IFRC Learning platform and on-line training opportunities.
- By the end of 2011, the National Society has organized different training opportunities in management and governance within the National Society.
- By the end of 2011, the National Society has started South-South cooperation to exchange tools and knowledge.

b) Possible risks and challenges

- Given the increasingly complex humanitarian agenda, the National Society will be challenged to respond efficiently and effectively without updated and contextually appropriate methodologies, systematisation of experiences, leadership training and renovation and incorporation of new leaders.

Principles and Values

The funding for the principles and values programme continues to be reduced at the regional level, explicit work with the Argentine Red Cross in this area is a challenge. Since early 2010 there has not been a regional principles and values officer due to the lack of funding. This position normally covers principles and values for both the Regional Representation for the Southern Cone and Brazil and the Andean countries. It is foreseen that this situation will continue in 2011, making more difficult to accompany the National Society in this programme.

Since this area is a priority in the Inter-American Plan 2007–2011 and Strategy 2020, in addition to the aforementioned goal, other programme areas have incorporated the promotion of humanitarian principles and values in their work, as described in the above objectives. The National Society will continue to provide special attention to people in situations of vulnerability, including but not limited to youth, women, PLHIV, and indigenous/ ethnic peoples.

The following section details the ongoing commitments and the planned objectives in this area during 2011.

a) The purpose and components of the programme

Programme purpose
Promote respect for diversity and preservation of human dignity, reduce intolerance, discrimination and social exclusion.

Support will be provided for the use of different capacity building tools such as the guide on non-discrimination and the Principles and Values self-learning module on the virtual learning platform DesAprender, addressing National Society youth and volunteers.

The following indicator will measure the achievement of the component outcome for 2011:

- During 2011, the Argentine Red Cross has continued the process develop a national gender policy.

b) Potential risks and challenges

The lack of financial resources for the regional level challenges the Regional Representation support to promote humanitarian principles and values. However, creative efforts have been made to incorporate this area into other programme areas. The constraints in human resources and needed budget for this

area have proved to be a catalyst to making principles and value a cross-cutting focus. National Society and Regional Representation attention and commitment to this area are essential.

Role of the secretariat

The Argentine Red Cross support plan was developed with constant dialogue between the National Society and the secretariat, through its Regional Representation and ICRC. The final plan has been approved by the National Society, and submitted to the ARC governance body for approval. Both supporting institutions encourage the National Society to include other cooperating actors in the long-term process to develop its skills and resources, and work towards self-sustainability.

The secretariat's budget for its support role is 60,011 Swiss francs.

a) Technical programme support

The secretariat is committed to advising and providing technical support in the different areas detailed in this plan. Additionally, the secretariat remains steadfast in its objective of stimulating and coordinating technical cooperation from other Movement components, if available, such as from sister National Societies. The Regional Representation counts on both the technical support of the Regional Representation for the Andean countries in Lima, as well as resources in the Americas Zone.

b) Partnership development and coordination

This work is possible thanks to the National Society's resource mobilization activities at the national level, and financial support provided by the ICRC, the National Societies of Spain and Finland, and the secretariat.

c) Representation and advocacy

The secretariat maintains its commitment to support the National Society to promote the plan at both national and international levels, including through the facilitation of contacts with private sector actors within the framework of corporate social responsibility. Similarly, the secretariat promises to advocate the promotion of the dissemination of ideas, principles and values expressed in this plan with different actors.

Promoting gender equity and diversity

This support plan is framed within IFRC's gender approach to ensure that its core programmes take into account gender differences between men and women and boys and girls. It also strives to promote gender equality based on each gender's specific needs, as well as the promotion of the equal participation of women and men in programme, administrative and leadership areas at the branch and national level in the National Society; and internationally, in regional and global Federation activities and bodies.

In this inclusive approach, attention is also paid to culture, ethnicity, age, skills, health conditions and sexual identities. The National Society and the secretariat engage and encourage everyday social behaviour based on respectful and open social interactions, and collectively established actions with target populations.

The National Society's strategic plan promotes respect for diversity and human dignity, and the reduction of discrimination and social exclusion as a cross-cutting objective.

Quality, accountability and learning

Whilst the implementation of this plan is primarily the responsibility of the Argentine Red Cross, the secretariat will technically accompany the National Society in its planning, implementation and monitoring process. IFRC reiterates its commitment to a comprehensive approach which assists in strengthening the National Society's human and material resources and capacities. In addition to the systematic and periodic monitoring provided, the Regional Representation will visit the National Society, employ online monitoring systems, and share the Federation tools available to facilitate this support and better ensure accountability.

The Regional Representation will work with the National Society to systematize and publicize the best practices during this process. The Regional Representation assumes the responsibility and commitment to disseminate these best practices to strengthen learning opportunities within the Movement and with external partners.

How we work

The IFRC's vision is to:

Inspire, encourage, facilitate and promote at all times all forms of humanitarian activities by National Societies, with a view to preventing and alleviating human suffering, and thereby contributing to the maintenance and promotion of human dignity and peace in the world.

The IFRC's work is guided by *Strategy 2020* which puts forward three strategic aims:

1. Save lives, protect livelihoods, and strengthen recovery from disaster and crises.
2. Enable healthy and safe living.
3. Promote social inclusion and a culture of non-violence and peace.

Contact information

For further information specifically related to this plan, please contact:

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MAAAR001 - Argentina

Budget 2011

Budget 2011

All figures are in Swiss Francs (CHF)

	Disaster Management	Health and Social Services	National Society Development	Principles and Values	Coordination	Total
Supplies						
Land, vehicles & equipment						
Transport & Storage						
Personnel	3,126		4,019		50,370	57,515
Workshops & Training	75,500	70,000	91,000		1,621	238,121
General Expenditure	2,347		7,694			10,041
Depreciation						
Contributions & Transfers						
Programme & Service Support	5,880	5,084	7,512		3,663	22,138
Services	9,495	8,209	12,852		4,358	34,914
Contingency						
Total Budget 2011	96,349	83,293	123,077		60,011	362,730