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Pakistan Annual Report 2012

 International Federation
of Red Cross and Red Crescent Societies

MAAPK002

30 April 2013

**This report
covers the period**

**1 January to
31 December 2012**

*A participant at a Youth on the Move
art contest, organised by the PRCS in
Karachi as part of the week long
celebrations for World Red Cross and
Red Crescent Day in 2012.*

Photo: Mohammad Usman/IFRC



Overview

At the end of 2012, the appeals for the 2005 earthquake and 2007 Yemyin floods were closed. The remaining funds were, with the consent of the donors, re-allocated to the International Federation of Red Cross and Red Crescent Societies (IFRC) 2012 country plan. IFRC's support to the Pakistan Red Crescent Society (PRCS) in 2012 had three tiers: the Floods 2011 appeal (MDRPK007) which ended in March 2012; the integrated recovery programme (IRP) under the Floods 2010 appeal (MDRPK006); and the country plan for 2012. Pakistan was again hit in 2012 by floods in Sindh province and PRCS and IFRC cooperated in efforts towards assisting the people affected by these floods. A positive balance in the funds of the 2010 floods appeal was used to cover PRCS's assistance in flood affected areas. Although each programme/appeal had its distinct activities, a certain overlap between the different programmes was unavoidable. All programmes focus on the strengthening of PRCS and the emerging disasters constituted a burden on the development of the National Society. In addition, PRCS experienced significant changes in the senior leadership and the departure of many of the middle managers.

Notwithstanding these burdens, the National Society was able to review its strategic planning and agree internally on the new directions. The discussions on the revision of the PRCS Strategy 2010–2015 took place in the last quarter of the year and a revised Plan of Action for 2013–2015 was formulated. The most significant strengthening of PRCS was in the field of disaster management (DM) and the preparation of a contingency plan for the next flood. This contingency plan was set in action with the occurrence of the new floods in September of 2012. The other step forward is the development of a concept and plan for further enlarging the community based disaster risk reduction (CBDRR) activities of PRCS, based on the supported programmes of the Danish and German Red Cross and IFRC's IRP.

The changes in the Governance of the National Society and the slow progress in the establishment of a new HR policy and core structure delayed the process of a review of the core support of IFRC to PRCS. The closure of the emergency appeals and the need to refocus on the revised strategy of PRCS is expected to bring the necessary progress in 2013 towards a National Society with a unified and more sustainable approach.

The general directions of the long term planning framework (LTPF) are in line with the directions PRCS has set in its revised Plan of Action for 2013–2015. However, an adjustment of the LTPF will be made in accordance with the new directions of PRCS and their efforts to strengthen their capacity both at headquarter and provincial levels.

Working in partnership

PRCS, as the host National Society and cooperating partner, with an auxiliary role to the Government of Pakistan and representing the Red Cross Red Crescent Movement in the country, is IFRC's core stakeholder and cooperating partner in Pakistan. PRCS maintains a close working relationship with physical presence with a number of Red Cross and Red Crescent Partner National Societies (PNSs) in-country. These National Societies contribute through IFRC or bilaterally in supporting PRCS to attain its goals and objectives. At national level, PRCS with the support of IFRC regularly organizes Movement coordination meetings where all the in-country Movement partners participate thus ensuring well-coordinated and improved harmonized programming.

Partners are shown in the table below:

Table: Current support from Red Cross Red Crescent Societies and other partners to PRCS

Partners	DR	DRR	Health	WatSan	NSD	Communication	HD	IDRL	RW/ PMER	Shelter	Livelihoods
Multilateral partner national societies through IFRC:											
Canadian RCS		✓			✓	✓			✓		
British RCS	✓	✓									✓
Danish RCS									✓		
Iranian RCS					✓						
Other multilateral partners through IFRC:											
DFID	✓	✓									
Citi Bank			✓								
Bilateral partner national societies:											
German RCS		✓	✓	✓						✓	✓
Danish RCS	✓	✓	✓	✓	✓					✓	
Qatar RCS			✓	✓	✓					✓	
Australian RCS	✓	✓		✓							
Canadian RCS	✓	✓	✓		✓						
Norwegian RCS					✓						
Swiss RCS			✓							✓	✓
Turkish RCS	✓		✓	✓	✓					✓	
British RCS			✓								
Other bilateral partners:											
ICRC	✓		✓	✓				✓	✓		

Progress towards outcomes

Business Line 1: To raise humanitarian standards

Outcome/Output/Indicators
<i>Outcome 1: Leadership development: Qualifications and competences of leadership and staff improved to establish a sustainable organisation for PRCS.</i>
<i>Output 1.1 PRCS senior managers access training and gain knowledge of management and good governance (SG 1.4)</i>
<i>Targets: by 2015, A new PRCS long term plan is made by the end of 2015.</i>
<i>Output 1.2: PRCS core staffs develop skills relevant to their sector based on the identified staff development needs (SG 1.4)</i>
<i>Targets: by 2015, All core staff member receive maximum two skills development training per year.</i>
Actual for 2012
<p>Output 1.1</p> <ul style="list-style-type: none"> • Following four changes in the management of the PRCS leadership from mid-2011 to mid-2012, an AGM was called in July 2012 and a new managing board elected and oriented. The current secretary general and chairman were briefed both in-country and in Geneva. The secretary general was in addition given IFRC orientation at the Zone Office in Kuala Lumpur. • In the third quarter of 2012, four orientation sessions on the Red Cross Red Crescent Movement were carried out for newly appointed PRCS and IFRC staff. • PRCS governing board members attended an orientation in December 2012, in Geneva with funding support from IFRC and ICRC. <p>Output 1.2</p> <ul style="list-style-type: none"> • There is an increase in deployment of IFRC technical staff to the field to support programming, especially in disaster risk reduction (DRR), WatSan and shelter in particular to assist in practical terms and to find solutions for the decreasing capacity of PRCS as vacancies are not being filled.

Business Line 2: To grow Red Cross Red Crescent services for vulnerable people

Outcome/Output/Indicators
<i>Outcome 1: Organisational Disaster Preparedness: PRCS has strengthened and sustainable capacities to respond to, and help communities recover from disasters and crisis.</i>
<i>Output 1.1: PRCS has demonstrably efficient and effective standard operating procedures (SoPs), guidelines, systems, management processes (including for volunteers), and response/ contingency plans in place and operational. (SG 2.1)</i>
<i>Targets: by 2015, Develop and operationalise SOPs, guidelines, systems, management processes and response / contingency plans.</i>
<i>Output 1.2: PRCS has appropriately skilled and sufficient human resources and available at all levels of national society for disaster response. (SG 2.1)</i>
<i>Targets: by 2015, Conduct 24 DRT trainings by the end of 2015.</i>

Output 1.3: PRCS has appropriate logistical equipment and pre-positioned materials available at all levels of the national society response. (SG 2.2)¹

Targets: by 2015, Secure warehouses and maintain pre-positioned relief materials at all times.

Actual for 2012

- A pre-disaster meeting was conducted in June 2012, resulting in a contingency plan.
- PRCS response mechanism/flowchart was developed and triggers and threshold were incorporated and await PRCS management approval for further work.
- National Disaster Response Teams (NDRT) deployment standard operating procedures (SOPs) have been developed and are with PRCS management for approval. Branch and district disaster response teams draft deployment SOPs are in process.
- Work on disaster response SOPs has started (DM, health, WatSan, finance, logistics and HR departments are working on response SOPs for their respective departments).
- The PRCS disaster response teams (DRTs) training curriculum outline and session plans were finalised. Review and development of lesson plans is in process.
- A national disaster response team (NDRT) deployment kit has been procured and handed over to PRCS. The content of the kit includes tents, satellite phone set, digital camera, laptop with bag, printer, tool kit, first aid kit, etc.
- The development, translation into Urdu, printing and dissemination of DRR IEC material have been completed.
- PRCS has improved response and preparedness with updated contingency plans for 2012, improved emergency reporting templates and structure and sufficient in-country relief stocks as evidenced by the PRCS flood response operation 2012. Continuous efforts for the systematic use of the new formats need to be made, as well as lessons learnt on the feedback from the first round implementation of Floods 2012. The contingency plans were shared (standard format and printed hard copies) at national and provincial levels.

Output 1.2

- A NDRT training was conducted from 17–23 February 2012, with 30 participants (PRCS staff members and volunteers) being trained.
- Three emergency assessment and reporting training were conducted in Khyber Pakhtunkhwa (KP) from 21 to 22 June 2012, in Punjab on 27, 28 June 2012 and in Sindh province from 3 to 4 July 2012. A total of 80 PRCS staff and volunteers were trained. The process of updating the PRCS disaster response trained staff database has been initiated.
- The contingency planning training which was planned for national level by the third quarter of 2012 could not be held due to frequent changes in PRCS management and internal issues in PRCS. Branch disaster response team (BDRT) training was conducted in Muzaffarad (AJK State) in mid-November 2012, 26 participants (PRCS staff and volunteers) being trained. The training was funded by the Danish Red Cross and the IFRC disaster management team provided technical facilitation.
- District disaster response team (DDRT) training was conducted in Neelum valley (AJK State) in late November 2012, in which 25 participants (PRCS staff and volunteers) were trained.
- The IFRC DM team supported PRCS to revise the course outline and session plans for BDRT (AJK state) during November 2012.
- A DDRT training was conducted in Lahore (Punjab province) in December 2012 with 30 PRCS staff members and volunteers from different districts participating.
- BDRT training was conducted in Karachi (Sindh province) in December 2012 with 24 PRCS staff and volunteers participating.
- Five response code of conduct sessions for volunteers were conducted in AJK and in Islamabad. A total of 105 PRCS volunteers attended the sessions.
- BDRT training was conducted in Lahore (Punjab province) also in December 2012. A total of 19 participants (PRCS staff and volunteers) attended this training.

Output 1.3

¹ This output was initially funded by the Finnish Red Cross and subsequently covered by IRP funding (MDRPK006) but contributes significantly to the overall DM programme under the Country Plan.

- Continued support for two national warehouses (Islamabad and Karachi) from January to February 2012 and supported 29 DM cell warehouses from January to March, then 25 from April to June and finally 19 from June to December 2012.
- Disaster preparedness stock was maintained for 35,000 families (non-food items only, i.e. kitchen sets, jerry cans, cooking stoves, blankets, tarpaulin sheets, tents, hurricane lamps and family hygiene kits).
- Scope of work together with preliminary bill of quantities for the renovation of potential PRCS warehouse in Karachi was completed by the PRCS Sindh construction technician and the IFRC construction/shelter coordinator. The file was handed over to the IFRC procurement unit to proceed with the tendering for consultancy and later a contractor to do the work. The tender was suspended since PRCS did not manage to secure a rental agreement and is currently still searching for an alternative warehouse space.
- Mapping of PRCS provincial warehousing was completed in all provinces. This formed the base for a strategic discussion on the PRCS warehousing of and the transition of disaster preparedness (DP) stock from IFRC custody to PRCS.
- On-going discussions with PRCS regarding the warehousing and stock level in country are being addressed on different levels for the possibility to resume the distribution of the DP stock from IFRC/PRCS warehouses to identified PRCS hubs. This will include an assessment of the national and provincial warehouses to determine current status of each and resources required. Based on the mapping result, a plan will be established to support the identified warehouses and a distribution plan will be presented with an aim to complete the exercise by mid-2013.
- The IFRC procurement officer and country logistics coordinator visited the Karachi field office and conducted a basic presentation on IFRC procurement procedures, rules and regulation as well as risk management. During this visit the technical evaluation on random procurement cases was also done.
- The first on-job training in PRCS national headquarters Haripur warehouse was conducted in August 2012. Due to the success achieved in Haripur, it was agreed to continue the same for other provincial hubs holding stock and ensure that a standard warehouse management system, standard operating procedures (SOPs) and a standard documentation and filing system are in place.
- The Logistics Inventory Database (LOGIC) is fully functioning and properly reporting to the national headquarters as well as other stakeholders, including IFRC. Based on successful implementation of the system at the Haripur warehouse, the same is also now completed in PRCS Punjab-Multan warehouse and DMLC warehouse at the national head quarter premises in Islamabad. Prior to implementing LOGIC no proper documentation or filing system was maintained.
- Generator and forklift assets now being tracked and reported on the Global Fleetwave data base system.
- Fleet conducted a month-long vehicle registration renewal process for all VRP vehicles in the country.
- Fleet conducted two compliance visits to Sindh province as a follow up to outstanding issues raised and also as part of supporting the field based teams. Larkana and Karachi office were visited by the fleet delegate and fleet assistant officer.
- The draft terms of reference (TOR) for supplier physical verification and market analysis were completed and final modification will be made based on the on-going discussion with IFRC logistics in Geneva. A meeting was held with administration department in order to standardise the administrative procurement for the delegation, a plan of action has been developed to complete outstanding and planned procurement tenders.
- Fleet management training was held in November 2012 for 30 senior staff from IFRC, PRCS and PNSs.
- A procurement orientation and risk management session was conducted in late November 2012 for 28 IFRC staff members in Islamabad. Similar sessions will be conducted at the beginning of 2013 to ensure all staff receive the orientation.
- The Pakistan government approved and extended the NOC permit for 37 vehicles to remain in Pakistan for a period of 12 months, expiring on 31 December 2013. The vehicle management support strategy is being reviewed in accordance with programme requirements for 2013.
- A nationwide framework agreement was signed with Shell Pakistan Ltd for the supply of fuel products for IFRC fleet with an electronic fuel card system rolled out. The system eliminates the use of cash transactions wherever possible and the system accounting and control is centralised in Islamabad while copies of duplicate bills are send out to field locations for verification against their records.
- Renting of a new PRCS warehouse for Sindh branch is pending.
- The condition of IRP items for the WatSan programme need to be monitored to avoid deterioration and health kits received for temporary storage in early November await a distribution and dispatch plan from PRCS.
- An IFRC logistics planning meeting took place in early December 2012. A major agenda point was the development of an execution plan for 2013. A number of other programme units participated to give a brief on the IRP exit strategy
- The procurement of two 10-tonne trucks for transportation of relief supplies was completed and these were handed over to PRCS.

Outcome 2: Strengthening community resilience:

PRCS has strengthened and sustainable capacities to implement community-based disaster risk reduction (CBDRR) approaches that increase the resilience of vulnerable communities to risks posed by hazards and climate change.

Output 2.1: PRCS has demonstrably efficient and effective procedures, guidelines, systems, management processes, tools and plans in place and operational for achieving quality impact in CBDRR. (SG 2.1)

Targets: by 2015, Develop and operationalise procedures, guidelines, systems, tools and plans for CBDRR.

Output 2.2

PRCS has appropriately skilled and sufficient human resources, which are available at headquarter and branch levels for implementation and technically support and manage CBDRR programme. (SG2.1)

Targets: by 2015, Recruitment skilled and maintain sufficient human resources at PRCS headquarters and six branches for CBDRR.

Output 2.3: PRCS has effectively advocated for DRR at national and provincial levels (SG 2.1)

Targets: by 2015, Commemorate World Disaster day and organize DRR poster competition for school children annually.

Output 2.4

PRCS has appropriately managed and effectively implemented CBDRR projects at least in one community at each DM Cell level. (SG 2.1)

Targets: by 2015, Maintain functional 15 DM cells in six provincial branches.

Actual for 2012**Output 2.1**

Work on development of PRCS National DRR Framework has started.

Output 2.1

- Initial discussion/brainstorming regarding the contextualization of PRCS DRR framework was completed.
- Progress on follow up on pre-disaster meeting's actions points remained slow, as many of the PRCS sector managers have left and the new ones will take some time to understand the situation.
- Postponement of national level VCA training due to PRCS internal decisions.

Output 2.2 and Output 2.3

- A climate change adaptation (CCA) training has been conducted in collaboration with Climate Centre from 15-17 May 2012. Thirty staff members from national and provincial headquarters, IFRC and PNSs participated in this training.
- Contextualization of community-based disaster risk reduction (CBDRR) module is in the final stages and awaits finalisation by PRCS. As a result the CBDRR national training continues to be postponed until the module is finalized.
- Follow-up on actions points agreed in the Red Cross Red Crescent pre-disaster meeting are pending due to several resignations of PRCS staff and recruitment of replacement staff is taking time.
- The disaster management working group (DMWG) meeting, contingency planning training for branches and DRR advocacy workshop were postponed due to PRCS staff unavailability and internal management issues.
- The contingency planning training for provincial branches and national level DRR advocacy workshop were postponed due to PRCS internal issues.
- The initial draft of the PRCS DRR framework was developed and shared with partners for feedback.
- PRCS is developing a national DRR framework and context-specific CBDRR module which incorporates CCA.
- The world disaster report 2012 was nationally launched on 15 November 2012. The launch was held in Islamabad and representatives from PRCS, in country PNSs, INGOs, UN, ILO, diplomats and media were present during the ceremony.

Output 2.4²

- A total of 29 PCRS DM cells were supported from January-March and 25 from April-June. Support continued to a total of 19 DM cells from July 2012.

Outcome 3: Reconstruction programme: Targeted communities affected by the earthquake gain access to health, educational and community services via the reconstruction of destroyed public health, education and community buildings.

Output 3.1: Four reconstruction buildings are completed and utilised (SG 2.1)

Targets: by 2015, The reconstructed buildings are sustained and functional.

Actual for 2012

Output 3.1

- Boys Degree College, Chinari, AJK State - Construction activities on-going. Building is 95 per cent completed.
- Branch office, warehouse and vocational training centre (VTC), Swat district, KP province – construction activities on-going. Building is 30 per cent completed. This is a new project started in April 2011 and planned to finish by end December 2012.
- Basic health unit (BHU) Shohal Najaf Khan, Mansehra district, and KP province – This facility is functional and the final invoice remains to be paid to the contractor.
- BHU Hilkot, Mansehra district, KP province – Functional since beginning 2012.
- Rural health centre (RHC – 20-bed hospital) Battal, Mansehra district, KP province – Construction activities completed. External electricity and water connection to be provided.
- Boys Middle School (BMS) Amra Sawan, AJK state – Construction activities almost finished on the building. Construction activities on retaining wall is 50 per cent completed. New activity of additional protection wall to retain the adjacent land is not yet initiated.
- Vocational training centre (VTC) Chakar, AJK state – This facility for women and girls is functional. However, a boundary wall had been requested in accordance with cultural norms since the centre. As a compromise in relation to issues raised by the adjacent land owner the PRCS leadership decided not to initiate any further construction on this facility yet.
- BHU Reshian, AJK State – Only final invoice payment is pending. Meeting has been held with the consultant to provide technical advice to resolve the issue of variations in the final invoice.
- RHC Lassan Nawab, Mansehra district, KP province – PRCS procured medical equipment for this facility. Pending to settle invoices of completed activities.
- Girls Middle School (GMS) Battang, Mansehra, and KP province – This facility is functional. The school additionally requested computers and electric transformer; this is yet to be done. PRCS leadership to provide their final decision on whether this is still a priority or not.
- Construction on the Amra Aswan Boy's Middle School in KP province has resumed after the adjacent land owner withdrew the case filed in the court against the building citing a land-border dispute. This was achieved due to a direct intervention by the PRCS secretary general who went to the area personally to solve the problem. The work had been suspended since February 2012. The project is near completion, with only external sewerage system and the underground water-tank remaining. The issue was resolved in November 2012 and it is expected that the remaining work will be completed by the end of March 2013, with the settlement of final invoices by the end of June 2013. Construction activities have however slowed down due to the severe cold weather and snow fall in the project area, which may cause delay in completion of the project.
- VTC in Mansehra district, KP province, was completed a year ago but is not yet functional. IT equipment was provided but with no supporting furniture. PRCS Mansehra branch has also requested to provide knitting equipment for the VTC along with the necessary furniture, without which it cannot function. Follow-up discussions were held with the PRCS secretary general and the IFRC head of delegation, and donor approval and confirmation on extension of the project is awaited in order to complete the activities. Now IFRC has initiated the procurement process for the required items.
- Construction activities on branch office, warehouse and vocational training centre in Swat district, KP province have been suspended for the last five months. The construction is only 35 per cent complete. The contractor is

² This output is currently covered by IRP funding but contributes significantly to the overall DM programme under the Country Plan.

asking for escalation in the prices; however, there are no clauses for escalation in the contract between PRCS and the contractor. The PRCS construction committee will look into the matter when it next meets as this is a delicate issue. The contractor is not willing to undertake any further construction activities on this facility at the present rates. The construction activities are going on without PRCS engineer supervision; PRCS leadership has been requested to hire an engineer for the daily supervision of construction activities but has not yet been done; hence compromising on the quality and timely completion of works.

- Construction activities on Boys Degree College, Chinari are very slow. Contractor has shown no commitment towards completion of this facility; although the facility is 95 per cent complete. PRCS leadership is pushing seriously with the contractor.
- There are a number of final invoices from contractors in process of verification and endorsement by the PRCS construction committee before payment settlement. The date for the next committee meeting has not been set.

Comments on programme progress/ units and towards outcomes

- PRCS does not have sufficient staff to adequately supervise on-going construction activities, although the PRCS engaged a new construction engineer in September 2012, which improved the situation to a certain extent. This, in addition to delayed payments to contractors and delayed money orders to beneficiaries, is compromising timely completion and quality of works.
- The PRCS Construction Committee, which is the decision making body, did not meet regularly due to the restructuring of human resources outline above, thus resulting in halting or delay of project implementation. It is expected that that most construction activities remaining from the Earthquake 2005 Appeal, will be completed by the end of 2013.

Business Line 3: To strengthen the specific Red Cross Red Crescent contribution to development

Outcome/Output/Indicators

Outcome 1: Primary Health Care: Improved primary health care services to reduce mortality and morbidity of vulnerable communities

Output 1.1: PRCS implement integrated health and care services to address health inequities with special focus to women and children. (SG 3.2)

Targets: by 2015, Maintain 24 health facilities fully functional and integrated in district health care delivery system.

Actual for 2012

Output 1.1

Under the country plan, there are nine health care centres providing primary health care services. The health centres consist of six basic health units (BHUs) and three mobile health units (MHUs). The maternal and child care services are integrated as part of health services, including ante-natal, post-natal check-ups, and expanded programme of immunizations (EPI). The location and catchment of these health centres is as follows:



Nutritional screening using MUAC by CBHFA volunteer in Loralai District. Photo: IFRC

Location	Catchment population	
	Mobile health units (MHU)	Basic health units (BHU)
Quetta	90,000	90,000
Mustung	10,000	
Killa Saifullah	6,000	

Chaman		10,000
Nushki		10,000
Faisalabad		20,000
Dena Naat		20,000
Peshawar	10,000	
Total	116,000	150,000

OPD³ consultation report from January-December 2012 of nine supported BHUs and MHUs in three provinces with a total of 90,369 patients: 56,516 female (63 per cent) and 33,853 male (37 per cent).

Location	OPD Consultations		
	Female	Male	TOTAL
Balochistan BHUs	16,597	8,137	24,734
Quetta	6,488	3,907	
Chamman	4,580	3,174	
Nushki	5,529	1,056	
Balochistan MHUs	17,379	10,071	27,450
Quetta	6,072	2,535	
Mastung	5,836	3,133	
Killa Safullah	5,471	4,403	
KP MHUs	12,140	5,400	17,540
Baragate and Sethi	12,140	5,400	
Punjab BHUs	10,400	10,245	20,645
Faisalabad	4,265	5,827	
Dinanat	6,135	4,418	
TOTAL	56,516	33,853	90,369

PHC Services Delivered by BHUs and MHUs in Balochistan, Punjab and KPK from January to December 2012 and the number of clients served is summarized in table below:

PHC Services	Total Number of Clients			
	Balochistan	Punjab	KPK	TOTAL
Patients Referred	832	3138	96	4,066
Family Planning	10,066	625	195	10,886
Maternal health				
*Antenatal Care	2,870	99	1,746	4,715
*Postnatal Care	237	-	143	380
*Deliveries	2,994	-	-	2,994
Child Growth monitoring-Number of children	5,612	0	-	5,612
Children vaccinated	4,593	0	11,021	15,614
Pregnant women vaccinated	1,447	0	3,123	4,570
Health Sessions-Number of Participants	15,183	2,548	15,346	33,077
*Male (includes adults and children aged 10 - 15)	1,081	937	5,912	7,930
*Female (includes adults and children aged 10 - 15)	11,321	1,420	9,434	22,175
*Children under 10 (male and female)	2,781	191	-	2,972

- An evaluation has been planned for January/February 2013 for all PRCS BHU/MHUs supported by IFRC. A concept paper, timeframe and questionnaire have been developed, and is awaiting finalisation by PRCS. These results will form part of informing the IRP phase-out and the 2013 DOP support continuation plans and

³ Out patient department

strategy. This evaluation will include information on effectiveness and technical support given by the PRCS national headquarters health unit to the provinces and the health programmes. It will also cover issues related to timely transfer of funds for implementation of the programmes.

- Incomplete and irregular receipt of reports from the provinces is affecting the ability to monitor, track, report and proactively provide informed management support to the health activities supported by IFRC.

Output 1.2: Standardization of services across all PRCS health facilities. (SG 3.2)

**Targets: by 2015,
All functional BHUs are oriented and using SOPs.**

Actual for 2012

- Medicine procurement procedures have been revised and incorporated into the MoU with PRCS. Medicines and medical equipment to include family planning supplies were procured at national headquarters and distributed to branches. Desk review of PRCS medicine procurement procedures were done jointly by the medical procurement department in Geneva and the country office logistics unit. The recommendations have been shared with PRCS. The recommendations have been incorporated in the revised MoU with PRCS.
- To improve the medical warehouse management capacity, a series of meetings were held with World Health Organisation (WHO) for standardized medical warehousing. WHO agreed to provide technical assistance in launching inventory tracking software for PRCS medical warehouse. Discussions are on-going at senior management level for improvement of PRCS medical warehouse capacity. It has been recommended that certified pharmacists be recruited at the national and provincial headquarters Balochistan, and that they be trained on medical logistics and supply chain management in order to improve medical warehousing management capacities. Expected to be done by second quarter of 2013.
- There are on-going discussions to adopt the district health management information system in all PRCS health facilities.
- Discussions are on-going with PRCS for identification of midwife/lady health workers (LHWs) in the catchment areas for training.
- BHU assessment conducted in Balochistan conducted with support from BRC and results was presented to the branch with recommendations to incorporate in the on-going BHUs/MHUs operational management. Capacity building of BHU staff was done in the fourth quarter of 2012. Two trainings identified for the staff by the BHUs Evaluation were:
 1. Rational use of medicines.
 2. Integrated management of neonatal and childhood illnesses.
- Out of nine health centres, six are reporting on standard PRCS health reporting formats, despite formats and instructions shared with all the relevant branches. An understanding has been developed with PRCS for setting up of online data management at national and provincial headquarters level.
- Development of guidelines and SOPs for PRCS health facilities in case of emergency as well as for day-to-day functioning is in progress.

Outcome 2: Community Based Health and First Aid (CBHFA): Improved health status of vulnerable communities by provision of community-based health and First Aid services.

Output 2.1: PRCS has improved capacity on CBHFA programmes towards healthy communities, which are able to cope with health and disaster challenges. (SG 3.1)

Targets: by 2015, Conduct 20 CBHFA trainings.

Output 2.2 PRCS provides first aid services with particular emphasis on harmonization of material and accreditation. (SG 3.1)

Targets: by 2015, Standardise, approve and facilitate accreditation of the PRCS FA Services.

Actual for 2012

Output 2.1

- A total of 19 CBHFA volunteer trainings were conducted in nine districts of the four branches of AJK, Gilgit Baltistan (GB), Balochistan and Punjab with 524 new volunteers trained during the year; 44 in two districts of Balochistan, 323 in three districts of AJK, 65 in Punjab in three districts and 92 in one district in GB.

- The following material was revised and reprinted and distributed to trained coaches and volunteers:
 - CBHFA household toolkits.
 - CBHFA bags.
 - CBHFA volunteers manual adapted according to local context and translation into Urdu and Sindhi languages.

In Punjab, a total of 400 CBHFA volunteers were trained (new and old) from three districts in Lahore, Okara and Faisalabad and have reached a total of 1,838 beneficiaries from January to December 2012. Of the beneficiaries reached, 1,245 received health sessions using CBHFA HHs toolkits; 542 households were visited; and 51 participated in sensitization sessions on the CBHFA approach.

- Four VHCs were formed in Hunza District of GB and active volunteers reached 1,805 persons for CBHFA sessions, 17 provided first aid care and nine referred to health facilities.
- CBHFA coaches coordination and volunteers meetings were regularly held by provincial headquarter coordinators during field monitoring visits in KPK, GB, Balochistan and AJK.

Output 2.2

- PRCS already has a first aid working group and development of first aid policy is in progress. Technical inputs into the policy document have been given. A formal request has been sent to PRCS for inclusion of IFRC into the first aid working group.

Outcome 3: Voluntary Non Remunerated Blood Donation (VNRBD): Strengthened and expanded donor recruitment by creating enabling environment for voluntary non remunerated blood donation services.

Output 3.1: PRCS working on specific campaigns to increase pool of voluntary non-remunerated blood donors. (SG3.4)

Targets: by 2015, Maintain blood donor club (at national headquarters) with 50 members and support Society for Awareness on Blood Safety (SABS) programme upon their request by PRCS.

Output 3.2: Donor Recruitment Policy developed and endorsed. (SG 3.4)

Targets: by 2015, Operationalize donor recruitment policy.

Actual for 2012

Output 3.1 and Output 3.2

- HIV and AIDS and safe blood donations support interventions are active in Punjab, Sindh, Balochistan and GB provinces.
- Since unsafe blood is one of the major HIV and hepatitis transmission routes; in order to provide information about blood safety and enhancement of voluntary non-remunerated blood donations, the blood donor centre at PRCS national headquarters is supported by the HIV and AIDS programme.
- The PRCS blood donor centre is running a school-based blood safety education programme, through the Society for Awareness on Blood Safety (SABS). This is implemented in 200 schools (rural and urban). Some of these schools are located in the farthest corner of rural surroundings of Islamabad and have never been visited or supported by any such programme before. From January to June 2012, 242 school visits were carried out for blood safety awareness sessions for a total of 21,241 students.
- PRCS, in collaboration with Safe Blood Transfusion Services Programme (SBTP), initiated a 15-day campaign in connection with World Blood Donor Day on 14 June 2012 and organized activities including seminars at numerous educational institutes, Walk for Life at Lake View Park etc.
- PRCS Blood Donor Centre conducts donor recruitment in educational institutions, offices, factories and markets and converting the replacement donors to voluntary donors, and for the new donors to regular donors.

Output 3.2

- Discussions are on-going on development of donor recruitment policy.

Outcome 4: HIV and AIDS: Strengthened PRCS capacities to deliver and sustain scaled-up HIV programme to reduce the spread of epidemic.

Output 4.1: Prevented further HIV infection through social mobilization and community awareness. (SG 3.5)

Targets: by 2015, 40 counselling sessions for PLHIV.

Output 4.2 Reduced stigma and discrimination and expanded care and support of PLHIV and their families(SG 3.2)

Targets: by 2015, Maintain PLHIV social support (in access to treatment, livelihood, school fees etc).

Actual for 2012

Output 4.1

- Awareness sessions/seminars are being conducted regularly for sensitization and to reduce stigmatization of people living with HIV. The targeted participants are health professionals, journalists, paramedics, religious leaders, police personnel, teachers and parents of high school children, members of Girl Guide associations, Madrassah students and teachers (religious), PRCS volunteers and staff. To reduce self-stigmatisation sessions were conducted among injecting drug users and people diagnosed as HIV positive.
- From January to December 2012, the following activities were undertaken in 4 Branches:



Awareness session on HIV and AIDS for drug addicts at PRCS, Punjab Branch, Lahore. **Photo: PRCS.**

Activities	GB	Punjab	Balochistan	Sindh	Total
Youth Peer Education Sessions & number of youths	11 sessions, 375 youths	-	20 sessions, 544 youths: 214 male and 340 female.	33 sessions, 20,660 youths	21,579 youths in 64 sessions
HIV and AIDS Awareness Sessions and number of participants	6 sessions, 253 persons	78 sessions, 6,865 persons	19 sessions, 392 persons : 225 male and 167 female	28 sessions, 15,657 persons	23,167 persons in 131 sessions
World AIDS Day campaign	55 youth involved in the 5 th Provincial Youth and volunteer camp	-	-	-	55 youths
VCCTC	-	525 testing: 214 male and 311 female with 8 positive results.	-	-	525 individuals tested.
Individual Counselling	-	1,246 (438 male and 808 female)	-	-	1,246 individuals
VCCTC Volunteer Recruitment	-	1,199 recruited (343 male and 856 female)	-	-	1,199 volunteers recruited
Refresher Training for Peer Educators	-	-	182 peer educators	52 peer educators	234 peer educators trained
ToT on HIV and AIDS	-	-	-	30 trained	30 trained on ToT.

Output 4.2

- Development of PRCS Work Place Policy (including printing/publishing) is in progress and will be adopted and implemented by the end of 2012. No training has taken place.
- No report was shared by PRCS for the second half of 2012 on the HIV and AIDS programme due to change of programme manager at the PRCS national headquarters Level.

Outcome 5: Health Emergencies: Improved capacity of PRCS in dealing with health emergencies.***Output 5.1: Capacity of PRCS to respond to disasters and basic health needs in emergencies is increased. (SG 3.3)******Targets: by 2015, Four ERU-BHC training.*****Actual for 2012****Output 5.1**

- Contingency plan for health in floods done and incorporated into the PRCS overall contingency plan.
- Resource identification and mapping of ERU- BHCs is in progress.
- Development of SOPs for deployment of medical teams in emergencies is in progress.

Outcome 6***Psychosocial Support Programme (PSP): Strengthened facilitation of resilience within vulnerable communities by provision of psychosocial interventions and establishment of referral system.******Output 6.1: Psychosocial support guidelines and policy developed and endorsed at national level. (SG 3.1)******Targets: by 2015, Be operational for the policy and programme guideline for PSP.******Output 6.2: Psychosocial component is integrated in planning, implementation; monitoring and evaluation of all PRCS related programmes. (SG 3.1)******Targets: by 2015, Four PSP policy development workshops.*****Actual for 2012****Output 6.1**

- Initial discussions took place with the PRCS for development of psychosocial support (PSS) policy and guidelines. It was suggested to have a consultant for development of PSS policy. There are delays due to reporting channels and the status of whether the PSS programme reports to health or disaster management which is not yet clear at PRCS national headquarters level.

Output 6.2

- Critical incidence stress management (CISM) training has been conducted for staff and volunteers. A total of 25 people from branches and national headquarters were trained.
- PSS services have been integrated in the emergency health response. One PSS member was included in each MHU team for emergency health response.
- A training on the basic PSS community based training was conducted in the province of Sindh, KPK, Balochistan and GB in covered areas for 2010 flood recovery interventions. Sessions on PSP and basic psychological first aid were delivered to youth volunteers and other programme volunteers. PSS leaflets in Urdu and Sindhi languages on four different topics were re-printed and distributed to branches.

Outcome 7 Branch Development: PRCS branch structures strengthened and broadened to support PRCS execute and achieve its mission and vision***Output 7.1: The NS branch structures are reactivated and procedures established to measurably improve service delivery to communities. (SG 3.1, 3.3)******Targets: by 2015, Develop and implement Branch development plans in 80 targeted districts.*****Actual for 2012**

Output 7.1

- Branch development capacity and needs assessment framework developed with national headquarters applied in two provinces (KP and Sindh). National headquarters-level endorsement of provincial-led process.
- Branch development plans including resource mobilisation drafted in two provinces and at least 11 districts – pending approval of final draft. In process in a further 12 districts (Sindh province).
- The KP province draft branch development planning documents, steering group terms of reference, minimum district structure, district survey and draft action plan) were approved by the KP managing body in September 2012, as was the creation of a resource mobilisation development officer position in KP. The approved draft documents were circulated to partners for their information and feedback. KP provincial headquarters documents were shared with national headquarters in October 2012.
- Branch development steering groups established in two provinces; branch development officer role created in Sindh.
- The Sindh province district survey was completed by all districts and the steering group has begun the task of collation. The branch development action plan that was updated with additional detail by the provincial headquarters programme managers and district secretaries in May 2012 has had the provincial headquarters action plan component further developed including relevant budget preparation by the Steering Group with relevant national headquarters management input. To date, seven out of 12 districts have provided their draft district branch development plans. The fourth quarterly district secretaries meeting planned in September was postponed due to floods response commitments of the district secretaries. It will be rescheduled for mid-November 2012.
- The PRCS Sindh province branch development steering group was re-constituted to enable greater efficiency (numbers reduced) and has since been active in following up the Sindh process. The KP branch development steering group has continued to take a lead role in coordinating the KP process, with the terms of reference for this mechanism now formally approved by the KP managing body.
- The organisational development working group (ODWG), as part of a larger strategy review meeting planned by PRCS national headquarters was held 1 October 2012. The process and tools developed in KP and Sindh were presented in this meeting as a model that may be expanded to other provinces.

Outcome 8: Well-functioning organisation: PRCS has improved capacity to implement coordinated OD processes that ensure quality service delivery to the vulnerable people based on the tenets of a well functioning national society (WFNS).

Output 8.1:

PRCS has developed key elements of a consolidated legal framework to deliver services efficiently, including the adoption of a new Constitution. (SG 3.3)

Targets: by 2015, review PRCS Constitution in 2012.

Output 8.2: Sustainable resource mobilisation capacity developed including through strengthened partnerships. (SG 3.3)

Targets: by 2015, develop and implement resource mobilisation plan in 80 districts

Output 8.3:

Regular coordination mechanism(s) with Movement partners is/are established and effectively utilised, supporting strengthening of integrated programming approach in all PRCS programme areas. (SG 3.3)

Targets: by 2015, Movement coordination meetings held monthly.

Output 8.4 Standardised planning, monitoring, evaluation and reporting at all levels ensure transparent and effective programme performance and accountability. (SG 1.3, 3.3)

Targets: by 2015, 12 PMER workshops.

Output 8.5:

Improved financial management at headquarters and branch levels through a standardised system and operating financial procedures to ensure accurate recording, processing, analyses, verification, reporting of financial data. (SG 3.3)

Targets: by 2015, 16 SAP trainings.

Output 8.6: Integrated programme approach is mainstreamed for more effective service-delivery in all programme areas. (SG 3.3)

Targets: by 2015, All programmes implemented through integrated programme approach.

Actual for 2012

Output 8.1

- The NS has decided to work on the revision of the constitution in two parallel phases: The first is the revision of the Act, which has to go through the parliamentary system of the country, and will most probably take some time as it entails a long procedural process. The second is to look at the NS rules and regulations for a well functioning NS, including the provinces. This process will be supported by the Zone Office and the IFRC head of delegation. PRCS will call for the first meeting on this the first or second quarter of 2013.

Output 8.2

- A concept note for development of district resource-mobilisation training manual and a delivery of 12 skill-building modules over 15 months for district leaders in two provinces was developed with input of provincial branch development steering groups and secretaries, and based on the draft branch development action plans. The concept note was discussed with relevant national headquarters programme managers and is awaiting finalisation and approval from provincial and national headquarters to go ahead.
- The KP managing body followed up on one of the requests from district branch development planning and approached the provincial governor for support with communication to district commissioners to facilitate the access of district branches to funds in PRCS' name.
- Harmonisation of partner support at the provincial level has been facilitated through the draft plan, with at least three Movement partners (ICRC and two PNS) in addition to IFRC incorporating elements of the action plan to support plans for the coming years.

Output 8.2

- Support to PRCS branch development from Movement partners mapped through the branch development coordination meeting in April 2012.
- At least eight new district-level resource mobilisation activities were planned in KP and Sindh draft branch development plans, and selected districts began to implement these activities.
- Funding for core operating costs was not mapped so there was no clear baseline for comparison.
- The resource mobilisation plan forms part of branch development plan for two provinces (Sindh, KP) and at least 11 districts (all in KP).

Output 8.3

- The only OD working group meeting held in 2012 was the first day of the Strategic Meeting held in October 2012. Some of the outputs from this meeting are still being discussed with the PRCS Management, including the HR support needed from IFRC. Various solutions are being considered. An agreement on the way forward is expected the first quarter of 2013.

Output 8.4⁴

- PMER training workshops held in Punjab and Larkana in March 2012.
- A PMER training workshop was held in KP in April 2012.
- The PMER unit supported DM with a workshop for emergency reporting templates at provincial level in Punjab and in KP and Sindh in June 2012.
- Support and inputs provided to development of harmonised ICBDRR programme draft.
- Report writing workshop held in Chitral for PRCS KP province in August 2012.
- PMER pilot implementation in Shangla and Swat districts of KP since August 2012.
- Technical support in reporting provided to all routine programmes and to Floods 2012 operation including compilation of information bulletins.
- Reports produced including pledge-based reports, quarterly management report, quarterly PNS update, mid-year LTPF report and Q1/Q2 development operational reports.

Output 8.5

⁴ This activity is currently covered by MDRPK006 Floods 2010 Integrated Recovery Programme funding, but contributes significantly to the Country Plan activities.

- KP and Sindh draft branch development plans include plan of action for strengthening and disseminating existing provincial finance management procedures.
- A small step toward strengthening of finance management at district level was achieved through the agreement on standardisation and dissemination of relevant (existing) finance procedures to all districts, and commitment of districts to develop their capacity to adhere to minimum finance management mechanisms and procedures where these are not currently in place.
- Clarification is needed of the finance management systems development plan coordinated by PRCS national headquarters to facilitate planning for additional steps in strengthening district and provincial finance management systems.

Output 8.6

- Integrated model drafted for CP support from 2013.
- No health-DM-OD coordination mechanism established, but this task is part of the ICBRR plan 'preparatory phase' (second half 2012).
- Integrated health service support to PRCS is on-going according to core health programme directions and strategic plan. It is necessary to institutionalize the supported health programmes to the PRCS development and operational plan in order to ensure sustainability of the PRCS health unit's capacity.
- The branch development process model developed in KP and Sindh has been incorporated in the integrated model (CBDRR with CBHFA and BD) concept developed for support in 2012 (still under discussion with PRCS). A challenge in realising this is the need for integrated (disaster risk, health, district current capacity in addition to alignment with branch structure development priorities) assessment criteria to select target areas and developing appropriate mechanisms – however already some promising possibilities have been suggested for integrating PMER mechanisms into the quarterly district secretaries meetings (combine into quarterly planning meetings) instigated under branch development support.
- Additionally, the discussions around branch development planning have provided a space for districts and provincial managers to raise and discuss relevant issues such as community-based model role in sustainability (cheaper ways to sustain community support and presence) and management structures at district level.

Outcome 9 Leadership and Management development: NS leadership (governance and management) have functional and strengthened structures and capacity for optimal organisational performance and accountability, including widely sharing and operationalisation of Strategy 2015.

Output 9.1: Organisational systems, structures and procedures are standardised and implemented at all levels enabling PRCS carry out humanitarian activities effectively and efficiently. (SG 3.3)

Targets: by 2015, Review and implement PRCS organisational systems, structures and procedures.

Output 9.2: Capacity, motivation, commitment, performance, retention and efficiency of staff are enhanced as a result of strengthening human resource management, to deliver effective and relevant services. (SG 3.3)

**Targets: by 2015,
Human resource policy in place.**

Actual for 2012

Output 9.1

- In the Strategic Meeting held in October 2012, PRCS presented a revised prioritization of its main strategic direction. A Plan of Action 2013-2015 was also presented to the partners. Work is still ongoing on developing a logical framework for the plan of action. Once completed, the various partners will indicate where they would be able to support the NS in their plans.
- The NS is still in the process of recruiting a number of new staff. Once they are recruited, IFRC together with its partners will support PRCS in building up the capacities of these new staff.
- The PRCS HR review and new Financial, internal audit and HR manuals are near completion. These will be presented to the PRCS management board first quarter of 2013 for approval. Once approved the Movement partners will be presented with the new PRCS structure and manuals. Discussions on how IFRC can support this new structure, both financially and with capacity building, will be part of the revision of the 2013 development operational plan and LTPF.
- Branch development steering groups established in two provinces.
- A branch development officer position was created in Sindh province.

- KP district secretaries identified seven priority procedure/ guideline documents to be developed, of which work has begun on one (PMER).
- The resource-mobilisation development officer position was approved by the KP province managing body.
- The KP branch development steering group began action on collecting and dissemination existing legal framework and procedure documents currently not held in some districts (Seville Agreement, PRCS Strategic Plan, provincial constitution, financial SOPs, and service rules).
- Both KP and Sindh branch development steering groups prepared presentations by provincial headquarters youth and volunteer (Y&V) staff for quarterly district secretaries meetings to address needs identified for better information on volunteer insurance, database formats, and strengthening recognition and retention of volunteers.

Output 9.2

- PRCS revised HR structure and policies will be presented to the PRCS Management Board first quarter of 2013.
- Collated results of the KP districts survey, including list of identified staff training needs to be circulated to partners and national headquarter managers for information and feedback, were presented to PRCS national headquarters in October. Sindh districts surveys were completed and work on collating information was started by the Sindh branch development steering group.
- KP branch development steering group and provincial secretary, with the management's endorsement proposed national headquarter support to coordinate a provincial headquarter-level needs assessment that could include training needs.
- There was no progress on the training needs assessment. However, district-level staff and volunteer training current status and needs information is included in district capacities survey (completed in KP province, underway in Sindh province).

Outcome 10: Volunteer and Youth development: PRCS develop and sustain a motivated, organized and well-trained youth and volunteer corps, representing all segments of society effectively and efficiently participating in PRCS programmes and operations.

Output 10.1: Sustainable and self-reliant youth committees at national, provincial and district levels carry out humanitarian services contributing to realisation PRCS mission and vision including promotion of volunteerism. (SG 3.4, 3.5)

Targets: by 2015, 140 new Junior Clubs and 131 new Youth Clubs are functional.

Output 10.2:

Further integration of youth and volunteer activities in PRCS programmes to enhance its response capacity. (SG 3.4, 3.5)

Targets: by 2015, 1,000 new professional volunteers are trained.

Actual for 2012

Output 10.1

- A national youth camp was held in May 2012, with 210 participants.
- Provincial youth camps were held in the third and fourth quarter of 2012.
- A total of 78 youth clubs and 78 junior clubs were established in all provinces except Punjab and FATA.
- Recruitment of Y&V officers at selected PHQs is yet to be done.
- Formation of youth committees was rescheduled to 2013 as a result of this (youth and junior clubs are a new area of activity, and enough clubs need to be operational to provide the membership of youth committees).

Output 10.2

- PRCS national and one provincial headquarter are using new online volunteer database with over 12,000 volunteers registered to date.
- Two induction sessions covering 237 volunteers were completed in Balochistan province; 15 induction sessions across six districts, covering 604 volunteers completed in KP province.
- The 'Volunteers in Emergencies' annex was developed and approved. It was incorporated into reprint of the Youth & Volunteers Policy and Procedures document (English version) in July 2012. The updated document will be translated into four additional local languages in September 2012.
- Training of CBHFA coaches and volunteers took place at the district level. A total of 442 coaches and 1,420 volunteers were trained in Punjab, GB, Balochistan and AJK.

Business Line 4: To heighten Red Cross Red Crescent influence and support for our work**Outcome/Output/Indicators**

Outcome 1: Improved PRCS/ IFRC Pakistan Delegation's reputation through technical support in developing partnerships and promoting the goals of the Movement

Output 1.1: Mind-set is created within PRCS/IFRC that it is a responsibility to raise a stronger voice for the vulnerable people when working in the field (SG 4.1)

Targets: by 2015, 30 sensitization sessions on HD at various workshops / trainings.

Output 1.2: Humanitarian diplomacy as an evidence-based approach is adopted by advocating on IFRC's International Disaster Response Law (IDRL) and leads to the introduction of national legislation in Pakistan and on other humanitarian diplomacy initiatives such as on shelter, migration and gender. (SG 4.2)

Targets: by 2015, Five dissemination or awareness raising workshops on IDRL.

Output 1.3: The position of PRCS/IFRC humanitarian diplomacy is strengthened through relationships with external partners, such as key governments and civil society organisations. (SG 4.3)

Targets: by 2015, 20 sensitization sessions on Red Cross and Red Crescent Movement/IFRC for diplomatic missions.

Actual for 2012**Output 1.1**

- Six sensitization sessions and two regional/provincial workshops for PRCS and the media were carried out.
- A case study on how PRCS/IFRC have helped landless farmers secure occupancy rights to newly constructed shelter for a certain number of years was published and shared at the South Asian regional workshop on HD and at the global level HD team meeting in Geneva.⁵

Output 1.2

- The IDRL legal survey was completed and the final report developed after feedback from relevant parties. The workshops will be conducted only after sharing the report with the NDMA and upon finalization of the second phase of the IDRL project.
- A documentary on how PRCS/ IFRC have helped landless farmers secure occupancy rights to newly constructed shelter for a certain number of years was produced and is now taken as a good example of humanitarian diplomacy in action in the field. It was uploaded on the IFRC YouTube page.⁶

Output 1.3

- Increased collaboration and coordination with other humanitarian actors including United Nations agencies has been noted. IFRC has attended regular meetings held by the Humanitarian Country Team, Pakistan Humanitarian Forum and such, on common issues affecting the delivery of services to vulnerable people. This has helped facilitate effective dialogue and information sharing on trends in the humanitarian sector and the response efforts of different partners. Some of the technical coordinators have also attended UN cluster meetings.
- Several visits by donor National Societies were hosted during the year (Canadian Red Cross, British Red Cross, Taiwan Red Cross Organisation, Japan Red Cross, Danish Red Cross, Norwegian Red Cross, and others)
- The humanitarian diplomacy/Movement coordinator left Pakistan in November and will be replaced in early 2013. As such there were no sensitization sessions during last quarter.
- A case study was completed on HD, to be included in the "Partners in Change" booklet.
- Two visits to diplomatic missions were carried out and informal meetings with seven ambassadors took

⁵ This activity is currently covered by MDRPK006 Floods 2010 Integrated Recovery Programme funding, but contributes significantly to the Country Plan activities.

⁶ This activity is currently covered by MDRPK006 Floods 2010 Integrated Recovery Programme funding, but contributes significantly to the Country Plan activities.

place in 2012.

- The translation to English and Urdu of the parliamentarians guide, tailored to the context of Pakistan has been completed. The guide will be shared with members of parliament after review by management of the PRCS.
- A project agreement and cooperation agreement up to end 2013 with PRCS were prepared and signed between PRCS and IFRC.
- The official Pakistan launch of the World Disasters Report (WDR) 2012 was held on 15 November 2012 in Islamabad. More than 50 representatives from PRCS, in country PNSs, INGOs, UN, ILO, embassies and media attended the ceremony. With the focus of the WDR being forced migration, invited guest speakers were from the International Office for Migration (IOM), the Office of the United Nations High Commissioner for Refugees (UNHCR) and ICRC.
- PRCS programmes and projects supported by IFRC have been promoted through the production of various audio-visual and print materials, as well as the organization of events. Highlights include:
 - Web stories on the IRP for the 2010 floods, as well as other responses or operations such as the 2012 floods, a fire disaster, interventions to combat malnutrition, and the provision of shelter and health services.
 - Supporting PRCS to organize a celebration in conjunction with Red Cross Red Crescent Day, the launch of the World Disasters Report 2012, and the 24th South Asian Secretary-Generals Forum hosted by PRCS.
 - The production of videos and raw footage on livelihoods, water and sanitation, and Red Cross Red Crescent Day has been produced.
 - The production of a video on how PRCS/IFRC have helped landless farmers secure occupancy rights to newly-constructed shelter for a certain number of years.

Comments on programme/ unit progress and towards outcomes

Humanitarian diplomacy efforts saw some significant developments in 2012, which are attributed to the move by the country office to create a dedicated position for humanitarian diplomacy and Movement coordination which was filled in early 2011.

Highlights of these developments include the efforts by PRCS, with the support of IFRC, to successfully secure occupancy rights for landless farmers to newly-constructed household shelters for a certain number of years. The homes were constructed as part of the IRP for the 2010 floods. For some villagers such as the one pictured on the left, the houses were constructed on land which they had helped cultivate for many years before but over which they previously had no legal rights.

Another development comprised the engagement with several diplomatic missions. The country office's communications unit also lent its support to promote the programming undertaken by PRCS with IFRC support – this support comprised the production of several pieces of audio-visual material comprising videos, raw footage and web stories for internal and external audiences. The unit also provided support for special events such as the commemoration of World Red Cross and Red Crescent Day on May 8, as well as the launch of the IFRC World Disasters Report 2012.



A formerly landless farmer from Haji Jangi Khan Village in Sindh province is all smiles as he holds the legal document securing him the right to occupy a newly-constructed house. Photo: Mohammad Usman/IFRC

Business Line 5: To deepen our tradition of togetherness through joint working and accountability

Outcome/Output/Indicators

Outcome 1: The coordination role of the IFRC Secretariat in Pakistan is strengthened through engagement, quality service support and humanitarian diplomacy initiatives.

Output 1.1: The coordination role of the IFRC is adapted to meet the changing humanitarian needs.(SG 5.1)

Targets: by 2015, Maintain Senior Management Group meeting (Level 1 meeting) regularly and required

basis.

Output 1.2: Harmonised planning surrounding the PRCS' Strategy 2015 imbedded as a standard approach across all RCRC partners working in Pakistan. (SG 5.3)

Targets: by 2015, Joint planning meeting with PRCS, PNS, ICRC and IFRC annually.

Actual for 2012

Output 1.1

- There has been a growing trend in improved and effective coordination between PRCS, IFRC, ICRC and Partner National Societies. This has taken place through regular formal meetings, as well as informal gatherings initiated by IFRC. The formal meetings comprise Movement Coordination meetings (involving the PRCS, IFRC, ICRC and Partner National Societies) held regularly in the second half of 2012, and Tripartite Meetings between the leadership of PRCS, IFRC and ICRC. Informal gatherings between IFRC, ICRC and PNS have also been convened.
- In reference to external coordination, IFRC has participated in forums such as the Humanitarian Country Team meetings, Pakistan Humanitarian Forum meetings, and regular technical cluster meetings.

Output 1.2

PRCS held a review meeting and realignment meeting of their Strategy 2011-2015 from 2- 3 October 2012. IFRC had prepared a special mapping of activities of PNS versus the key milestones of PRCS Strategy. The meeting also highlighted strategic issues and challenges of each of the provinces and of all of the different sectors. PRCS emphasised the need for self-reliance in the future.

Comments on programme/ unit progress and towards outcomes

Coordination between IFRC and PRCS, as well as other Movement partners continued and was strengthened in 2012, through a combination of formal and informal meetings and gatherings. These meetings fall into three broad categories: Tripartite Meetings convened between the leadership of PRCS, IFRC and ICRC; Movement Coordination Meetings attended by all Movement partners (these were held regularly in the second half of 2012); and PNS meetings comprising meetings between IFRC and specific PNS, as well as informal gatherings convened by IFRC and attended by all PNS and ICRC.

The most positive outcome of these meetings is an increased understanding of each others' work and how we work with the NS, and also a better cooperation when it comes to ensuring a more harmonized approach when working with the NS.

A significant development which has contributed towards improved planning by IFRC and other partners supporting PRCS, was a review meeting convened by PRCS in October 2012, with the aim of reviewing its 2011-2015 strategy.

Looking ahead

Over the year, the country office gradually decreased the number of delegates. In 2013, following the winding up of the 2010 Monsoon Floods Appeal, the country office will be further reduced to a lean team of international and local experts to technically support PRCS, to coordinate the cooperation between the Movement partners and to ensure the accountability of the multi-lateral programmes.

Financial situation

[Click here to go directly to the financial report.](#)

How we work

All IFRC assistance seeks to adhere to the [Code of Conduct for the International Red Cross and Red Crescent Movement and Non-Governmental Organizations](#) (NGO's) in Disaster Relief and the [Humanitarian Charter and Minimum Standards in Disaster Response \(Sphere\)](#) in delivering assistance to the most vulnerable.

The IFRC's vision is to inspire, encourage, facilitate and promote at all times all forms of humanitarian activities by National Societies, with a view to preventing and alleviating human suffering, and thereby contributing to the maintenance and promotion of human dignity and peace in the world.



The IFRC's work is guided by Strategy 2020 which puts forward three strategic aims:

1. Save lives, protect livelihoods, and strengthen recovery from disaster and crises.
2. Enable healthy and safe living.
3. Promote social inclusion and a culture of nonviolence and peace.

Find out more on www.ifrc.org

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Annexe 1

Base line information available as at end of December 2012 is outlined below

Business Line 2
<p>Output 1.1</p> <ul style="list-style-type: none"> • Draft response SoPs (only for DM department) • Contingency plan 2011 (non-standard format) • Pre-disaster meeting 2011 • Pre-disaster agreement draft shared with Movement partners for feedback <p>Output 1.2</p> <ul style="list-style-type: none"> • Four national disaster response team (NDRT) trainings (109 Individuals were trained) • Seven branch disaster response team (BDRT) trainings (172 Individuals were trained) • Six district disaster response team's (DDRT) trainings (147 Individuals were trained) • One workshop on reporting in emergencies (to standardise emergency assessment and reporting templates) <p>Output 1.3⁷</p> <ul style="list-style-type: none"> • National rental warehouses, provincial/regional warehouses and district DM cell warehouses strategically placed to cater the need of 35,000 families <ul style="list-style-type: none"> ▪ Three NHQ warehouses • IFRC/PRCS Port Qasim Warehouse, Karachi – rented - under IFRC management • IFRC/PRCS Sangjani Warehouse, Islamabad – rented - under IFRC management • PRCS Haripur Warehouse – rented – under PRCS management – funded by IFRC • PRCS Sindh Branch warehouse, Karachi – rented – funded by IFRC • PRCS Punjab Branch warehouse, Multan – rented – funded by IFRC • PRCS Balochistan branch warehouse, Quetta – rented - funded by ICRC • PRCS KPK branch warehouse, Peshawar – own property • PRCS FATA Branch warehouse, Peshawar – rented – funded by ICRC • PRCS GB Branch warehouse, Gilgit – rented – PRCS ▪ One SHQ warehouse • PRCS AJK branch warehouse, Muzaffarabad – owned property • Warehouse Equipment (two forklifts, four 27kva generators, three motor cycles, ten hydraulic pallet jack, 11 laptops, 11 desktops with UPS, 11 printers, 100 wooden pallets) • DP stocks for 35,400 households (tents, blankets, hygiene kits, kitchen sets, wood burning stoves, hurricane lamps, 20litre jerry cans, tarpaulins, mosquito nets, shelter tool kits, CGI sheets) • Basic Logistics Workshop (25 x PRCS staff – NHQ, PHQ, RHQ, SHQ) • Fleet Management Training (45 x PRCS and IFRC field staff and drivers)
<p>Output 2.1</p> <ul style="list-style-type: none"> • DM policy and strategy documents • National DMWG meeting in August 2011 (not conducted regularly) <p>Output 2.2</p> <ul style="list-style-type: none"> • Three CBDRR national level trainings have been conducted and 82 individuals were trained • Three VCA national level trainings have been conducted and 85 individuals were trained • Three provincial and 1 national level social mobilization trainings have been conducted and 87 individuals trained <p>Output 2.3</p> <ul style="list-style-type: none"> • Commemoration of World Disaster Day at national and provincial headquarters (not regularly)

⁷ This activity is currently covered by MDRPK006 Floods 2010 Integrated Recovery Programme funding, but contributes significantly to the Country Plan activities.

- Two poster competitions were held in 2008 and 2010, and 1,000 school children's participated at national headquarters and provincial level

Output 2.4

- 42 PRCS DM Cells being supported by Movement partners

Business Line 3

Output 1.1

45 Health facilities supported by Movement partners

Output 4.2

Eid Packages for 15 people living with HIV (PLHIV)

Output 5.1

- A total of 36 health care providers trained on emergency health
- PRCS Health Deputy Director trained in health emergency in large population (HELP) course
- Four ERU-BHCs are in-country

Output 8.4

- Three PMER staff, one in each province (Sindh, Punjab and KP) were hired in 2011
- First PMER working group meeting held in last quarter of 2011 with PRCS, ICRC and IFRC participation.
- Supported DM with workshop for standardisation of emergency reporting template at national level in December 2011