

# PROGRAMME UPDATE



International Federation of Red Cross and Red Crescent Societies  
Fédération internationale des Sociétés de la Croix-Rouge et du Croissant-Rouge  
Federación Internacional de Sociedades de la Cruz Roja y de la Media Luna Roja  
الاتحاد الدولي لجمعيات الصليب الأحمر والهلال الأحمر

## LEBANON

18 December 2001

The Lebanese Red Cross Society

*Appeal No. 01.67/2001*

*Appeal Target CHF 1,474,479*

*Programme Update No. 2 Period covered: 01 July - 15 December 2001*

*Last Programme Update issued: 01 July 2001*

### *“At a Glance”*

*Appeal coverage: 40.8%*

*Related Appeals: Middle East & North Africa regional programmes 01.64/01*

*Outstanding needs: CHF 872,326*

*Update: Youth and volunteers have spearheaded efforts to disseminate humanitarian values and this has encompassed an expansion of initiatives, including community leadership training. Health and care in the community remains a significant activity but could be expanded further if there was more substantial donor support.*

### **Operational Developments:**

There were no in-country developments during the reporting period that directly affected the humanitarian situation of targeted beneficiaries. The political and security situation is, however, tense because of the potential for the Palestinian-Israeli conflict to spread to Lebanon. The economic situation in Lebanon has improved slightly, but the most vulnerable groups in the country are still struggling. The Lebanese Red Cross Society (LRCS) has delivered its services without interruption during the reporting period.

### **Humanitarian Values**

The country delegation has been focusing on humanitarian values through the youth and volunteers structures of the LRCS. This programme has also been included in the organisational development (OD) programme of LRCS, supported by the Federation (see below).

These delegation efforts have been strengthened through the existing bilateral youth twinning project between LRCS and the Norwegian Red Cross, coordinated with the Federation. The National Society focus on humanitarian values through youth and volunteers has led to an increase of community activities, leadership and communication training, summer camps and humanitarian work in local branches. These activities have included

LRCS youth club events, which include the dissemination of the Fundamental Principles, for disabled people. The programme has reached 60,000 people and involved more than 6.000 youth.

The Federation OD delegate provided limited financial support as well as professional guidance to LRCS through the youth department. He has regularly visited youth clubs and first aid volunteers to help the programme strengthen the image of LRCS.

The main parts of the programme not covered by the Federation - such as leadership training, fundraising, youth gatherings in the local branches and dissemination activities - have been implemented by the National Society.

## ***Health and Care***

### ***A. Ambulance services:***

Federation support has included funding of the LRCS ambulance renewal programme plus recruitment and education of volunteers for this purpose. This programme has been developed with an eventual goal of renewing 20 ambulances a year. For 2001 the objective was to renew 11 vehicles as well as improve equipment and human resources. However, only six ambulances were renewed because of a substantial increase of prices and lack of donor support (with only backing from the Norwegian Red Cross).

The LRCS has participated and achieved its objective of branches covering 30 percent coverage of the cost of each ambulance. Programme implementation was delayed because of an extra round of international tendering in August caused by the unexpected increase of prices. The six ambulances were ordered in late November 2001 and will be delivered during the first quarter of 2002.

### ***B. Primary health care:***

The main objective has been to assist the LRCS to expand and develop the medical and social services throughout Lebanon with an emphasis on community orientation through awareness, prevention and social action plus the sustainability of the services.

The involvement of the Federation within the health activities was not as deep as planned, due to lack of support to the appeal. However, it still supported participation by LRCS in seven regional and international events - such as conferences, workshops and meetings - related to medical and social development, including psychological support, regional HIV/AIDS network and community based first aid training.

## ***Organisational and resource development***

The main objective of the organisational development (OD) programme has been to enhance the performance of the LRCS as a well functioning national society with increased and improved institutional capacity and delivery of services to the most vulnerable.

The programme has worked in phases during the reporting period. Communication, evaluation and recommendation of change has been the basis for the various plans of actions that have been drawn up by the Federation OD delegate. Although the process has been slow, development of National Society leadership has strengthened. The programme has led to two comprehensive OD analyses and three activity reports, which have been used as a basis for the 2002 plan of action and a final project report with recommendations for the planning period 2002-2004.

The objectives of the appeal and the related activities are progressing, except for the long term development and fund-raising plan, which will receive attention in 2002. The OD programme has, however, provided the LRCS with comprehensive tools and guidance for this purpose.

Main activities during the reporting period include:

The development of a planning section in the LRCS headquarters.

Financial and professional support to the legal department and the update of the membership base.

Fifteen workshops and a follow-up meeting at branch and headquarters level, involving 10-20 leaders within each of the branches.

Completion of an IT upgrade. Ten computers were added and headquarters staff given basic training.

Head of Delegation and OD delegate paid 30 visits to headquarters departments, local branches and facilities Federation information, policy and RC/RC dissemination material distributed.

Youth exchange programme between the National Society and the Norwegian Red Cross facilitated.

One-week visit by the Society president to the Norwegian Red Cross.

LRCS participation in the General Assembly and the Council of Delegates in November supported.

A permanent counterpart within the LRCS headquarters established to work directly with the Federation.

### **Regional Cooperation**

The country delegation has participated in two regional meetings, general knowledge sharing and regional planning in the Middle East and North Africa (MENA). The delegation has proved to be an active asset to the regional team. No explicit objectives have been developed for regional cooperation beyond the working modalities established for the team and those found within the coordination and management.

### **Coordination and Management**

The main objective of the country delegation has been to contribute to the development of the capacities of LRCS and the Palestine Red Crescent Society branches in Lebanon and Syria. The delegation has as such been an instrument for promotion, coordination of support, provision of professional guidance to the National Societies and participation in the MENA team activities through the regional delegation in Amman.

The main challenge has been to cover the core costs of the country delegation, with only one partner National Society, the Norwegian Red Cross, giving any substantial contribution. This situation has led the regional team to analyse alternatives to the Federation structure in Lebanon.

It is however agreed that the Federation presence in Lebanon is required, and the analyses have looked at the nature of such a presence. It has been decided to start 2002 with the Head of Delegation and one field officer, supported by a coordinator of the ECHO programme with PRCS/L as well as the regional delegation.

During the reporting period, key activities have been the planning, coordination and implementation of programmes, contacts and coordination with ICRC, other humanitarian organisations the UN, EU and embassies.

### **Outstanding needs**

Major outstanding needs are related to the development of the primary health care services and the social activities of the National Society. No contribution has been received to this part of the appeal, despite the potential and willingness of a reorientation towards community activities shown by the National Society. There is the capacity for this programme to be expanded with sufficient funding. There is also a potential for further support to the capacity building of the ambulance services with additional vehicles and support to first aid training.

*For further details please contact: Evgeni Parfenov, Phone : 41 22 730 4251; Fax: 41 22 733 03 95; email: parfenov@ifrc.org or Cynthia Petrigh, Phone : 41 22 730 4312, email: petrigh@ifrc.org.*

*All International Federation Operations seek to adhere to the Code of Conduct and are committed to the Humanitarian Charter and Minimum Standards in Disaster Response (SPHERE Project) in delivering assistance to the most vulnerable.*

*For further information concerning Federation operations in this or other countries, please access the Federation website at <http://www.ifrc.org>.*

Peter Rees-Gildea  
Head a.i.  
Relationship Management Department

Mr. Christer Aqvist  
Acting Head  
MENA Department

<b>Lebanon</b>						ANNEX 1
<b>APPEAL No. 01.67/2001</b>		<b>PLEDGES RECEIVED</b>			13.12.2001	
DONOR	CATEGORY	QUANTITY	UNIT	VALUE CHF	DATE	COMMENT
<b>CASH</b>						
REQUESTED IN APPEAL CHF ----->				<b>1'474'479</b>		<b>TOTAL COVERAGE 40.8%</b>
CASH CARRIED FORWARD						
NORWEGIAN - GOVT/RC		2'440'000	NOK	466'782	26.04.2001	INSTITUTIONAL DEVELOPMENT, MANAGEMENT COSTS
NORWEGIAN - GOVT/RC		110'000	NOK	20'546	27.11.2001	ORGANISATIONAL DEVELOPMENT & DELEGATION
SUB/TOTAL RECEIVED IN CASH						
				487'328	CHF	33.1%
<b>KIND AND SERVICES (INCLUDING PERSONNEL)</b>						
DONOR	CATEGORY	QUANTITY	UNIT	VALUE CHF	DATE	COMMENT
Norway	Delegate(s)			114'825		
SUB/TOTAL RECEIVED IN KIND/SERVICES						
				114'825	CHF	7.8%