

ANNUAL REPORT



International Federation of Red Cross and Red Crescent Societies
Fédération internationale des Sociétés de la Croix-Rouge et du Croissant-Rouge
Federación Internacional de Sociedades de la Cruz Roja y de la Media Luna Roja
الاتحاد الدولي لجمعيات الصليب الأحمر والهلال الأحمر

LEBANON

Appeal No. 01.56/2002; Appeal target CHF 1,433,767 (USD 961,000 / EUR 978,000); Appeal coverage: 57%

Overall Analysis of the Programme w

There were no major developments for the reporting period which directly affected the humanitarian situation. Nevertheless, the political and economic instability of the country reflects on the capacity of the Lebanese Red Cross Society (LRCS) to build its capacities and therefore to fully address the needs of the most vulnerable.

The political and security situation is tense because of the Palestinian/Israeli conflict next door, border regional disputes and the risk of conflict in Iraq. The political and economical consequences at the national level affected the capacity of the LRCS and the International Federation of the Red Cross (Federation) to reach the objectives fixed at the beginning of 2002.

Nevertheless, the LRCS has delivered its services without interruptions during the reporting period. The National Society (NS) is steadily making efforts towards developing into a well functioning organization.

Disaster Management w

The aim of this programme, which encompasses about 2,000 volunteers and 150 ambulances in Lebanon, is to allow the NS to be prepared for and able to assist vulnerable people in case of a sudden disaster, crisis or conflict.

Despite late incoming support from donors (May/June 2002) the achieved activities in the reporting period were the purchase of six ambulances for the 2001/2002 Appeals and the evaluation of the needs for the remaining funds of the 2002 Appeal. In 2002, the LRCS bought six new and fully equipped ambulances that will focus on areas of acute needs. Most of the branches that will receive ambulances have contributed 30 per cent of the total purchasing cost.

Part of the 2002 appeal funds that remained unspent were intended for the purchase of an ambulance and its equipment, and to further develop first aid training sessions.

The constraints met to achieve the objectives of this programme were structural organisation of the NS, delay of delivery because the ambulance vehicles are being transformed and equipped in Germany, and the financial shortage to get the ambulances out of Customs due to the governmental decision of the Lebanese authorities to introduce taxes on products (10 per cent) in February 2002 and a six per cent customs taxes, as well as the fall of the USD against the Euro (ambulances' prices are in Euros and paid in USD). Both taxes and the weakness of the USD against the Euro were not forecast in the initial budget.

The steps being taken to overcome the constraints are as follows:

- organizational development programme supported by the Federation;
- the local committee of the LRCS was asked to increase its financial participation; and
- fund raising among participating NSs involved in this programme.

An ICRC maintenance programme, coordinated with the Federation's support to disaster preparedness (DP), will keep the ambulances in action.

Top executives of the National Society attended a Disaster Management (DM) workshop organized by the Federation at the regional level in December 2002. The impact of the workshop at the national level will be measured in 2003.

Humanitarian Values w

The objectives of the NS and Federation's cooperation over the period was to strengthen the image and the knowledge of the LRCS as a humanitarian organization by improving the internal and external communication; and to initiate and support youth activities and promotion of humanitarian values in cooperation between the headquarters of the LRCS, its local committees and the youth clubs.

The Federation's country delegation, with the support of bilateral projects between the LRCS and the Norwegian Red Cross, was focusing on humanitarian values through the youth and volunteers of LRCS with a specific programme to assist prisoners. Other community activities included support to disabled people, leadership and communication training, preparations for the youth national congress to be held at the beginning of 2003, and general humanitarian work in the local committees of the LRCS.

A youth volunteer from the LRCS was nominated within the youth commission of the Federation.

The activities implemented over the period of the IFRC/LRCS cooperation to strengthen the image of the NS through its communication department were focused on external communication through Al Ittihad, the regional review which regularly published articles on humanitarian activities of the LRCS. All the funds allocated to promotion of activities of humanitarian values were not fully spent and no newsletter was developed in order to improve internal communication, the main constraint being the non-priority of the mentioned activity for the NS in its communication plan. The budget foreseen for the internal newsletter will most probably be reallocated to a higher priority activity.

Health and Care w

Medical and social services

The main objective was to assist the LRCS to expand and further develop the medical and social services throughout Lebanon with an emphasis on community orientation through awareness, prevention and social action plus the sustainability of the services.

The Federation's country delegation has supported participation by the LRCS in regional and international events (conferences, workshops and meetings) related to medical and social development: psychological support, regional HIV/AIDS network and gender issues.

The LRCS nominated a psychological support coordinator to develop activities within the National Society.

Organizational and resource development w

The main objective of the organizational development program was to enhance the performance of the LRCS as a well functioning national society with increased and improved institutional capacity and provider of services to the most vulnerable in the country.

The programme worked in progressing phases during the reporting period, where communication, evaluation and recommendation of change from 2000-2001, was the basis for the various plans of actions that were drawn up, with the assistance of the Federation's delegation. The process is slow and delicate.

The leadership of the LRCS showed interest towards greater organizational efficiency and improved internal communication. This was confirmed through the society's declaration of vision and objectives announced at the end of June with the publication of guidelines (10,000 copies) to all members and volunteers involved with the LRCS.

Through the Federation's financial and professional support regarding legal issues, the membership registration system and the organizational, administrative and communication needs, the National Society partly completed a membership process in order to elect its first General Assembly in more than 30 years. Plus, the information system of the NS was improved with 13 computer units added by basic training of the staff from headquarters.

The Federation's country delegation distributed all the information and policies as well as Red Cross/Red Crescent dissemination materials and legal documents used by other NSs.

The NS completed the self-assessment questionnaire, which was analyzed at the Federation's headquarters. The final analysis should be available in 2003.

The main constraints in the organizational development (OD) activities were:

- the limitations in the membership process;
- the lack of administrative support to the whole process;
- the interference of politics and conflicts of interest; lack of a democratic culture;
- the internal structure and organization of the NS; and
- the absence of a permanent OD counterpart within the NS.

To overcome the constraints, the Federation engaged a confidante dialogue with all members of the NS and enhanced its coordination with the International Committee for the Red Cross (ICRC).

The objectives of the appeal and the related activities all progressed with the exception of the establishment of a planning department within the NS. The long term development and fund raising plans of the National Society were not completed as it focused on the election process which was discussed at length internally. The organizational development programme has, however, provided the LRCS with comprehensive tools and guidance on establishing long-term development plans and fund raising policies.

Regional Cooperation w

The country delegation has participated in three regional meetings with the purpose of general knowledge sharing and regional planning as part of the Middle East North Africa (MENA) region. The delegation has as such been an active asset to the regional team covering the MENA region.

The regional programme activity in Lebanon has developed during the reporting period, with regional HIV/AIDS and psychological support projects for youth and professional staff in the LRCS. In addition, there was regional support within organizational development and information.

The staff of the LRCS participated in MENA activities within gender (Teheran), disaster preparedness (Amman and Teheran), HIV/AIDS (Damascus), psychological support programme (Amman) and basic training courses, (Amman). One field officer participated in a basic training course in Norway in April.

The Federation's regional delegation in Amman has coordinated closely with the Amman-based activities of the French Red Cross in Lebanon throughout the reporting period.

Coordination and Management w

The main objective of the country delegation was to contribute to the development of the capacities of the LRCS and the PRCS branches in Lebanon and Syria. The delegation has been an instrument for promotion, coordination of support, provision of professional guidance to the NS and participation in the regional MENA team activities coordinated through the regional delegation in Amman.

The Federation decided to keep its country delegation office in Beirut despite difficulties to cover the core costs of the country delegation, with only a few national societies participating with the core costs of the delegation such as the Norwegian, French and Swedish Red Cross Societies.

Key activities were the planning, coordination and implementation of programmes, contacts and coordination with the ICRC and other humanitarian organizations, plus the UN, EU and embassies.

A security assessment was performed in June by the Secretariat and the outcome was positive.

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All International Federation Operations seek to adhere to the Code of Conduct and are committed to the Humanitarian Charter and Minimum Standards in Disaster Response (SPHERE Project) in delivering assistance to the most vulnerable.

For further information concerning Federation operations in this or other countries, please access the Federation website at <http://www.ifrc.org>.

INTERNATIONAL FEDERATION OF RED CROSS AND RED CRESCENT SOCIETIES

Interim report	
Annual report	X
Final report	

Appeal No & title: 01.56/2002 Lebanon
 Period: year 2002
 Project(s): PLB000, 015, 161, 301, 402,
 Currency: CHF

I - CONSOLIDATED RESPONSE TO APPEAL

FUNDING	CASH		KIND & SERVICES		TOTAL INCOME
	Contributions	Comments	Goods/Services	Personnel	
Appeal budget	1,433,769				
less					
Cash brought forward	209,350				
TOTAL ASSISTANCE SOUGHT	1,224,419				
Contributions from Donors					
American Red Cross (DNUS)	71,412				71,412
Donor - Unidentified (D000)	15,011				15,011
ECHO - LEBANON MEDICAL ASSIST:PRCS ((DE0206	-7,026				-7,026
French Red Cross (DNFR)	93,944				93,944
Icelandic Red Cross (DNIS)	1,267				1,267
Netherlands Red Cross (DNNL)	589				589
Norwegian Govt.via Norwegian Red Cro (DGNNO)	330,971				330,971
Norwegian Red Cross (DNNO)	40,705				40,705
Swedish Red Cross (DNSE)	5,346				5,346
Norway				41,560	41,560
France				17,577	17,577
TOTAL	552,220			59,137	611,357

II - Balance of funds

OPENING	209,350
CASH INCOME Rcv'd	552,220
CASH EXPENDITURE	-476,622

CASH BALANCE	284,947

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III - Budget analysis / Breakdown of expenditures

Description	APPEAL Budget	CASH Expenditures	KIND & SERVICES		TOTAL Expenditures	Variance
			Goods/services	Personnel		
<u>SUPPLIES</u>						
Shelter & Construction						
Clothing & Textiles						
Food & Seeds						
Water & sanitation						
Medical & First Aid	44,000					44,000
Teaching materials	56,400					56,400
Utensils & Tools						
Other relief supplies						
Sub-Total	100,400					100,400
<u>CAPITAL EXPENSES</u>						
Land & Buildings						
Vehicles	385,000					385,000
Computers & Telecom equip.	5,280					5,280
Medical equipment	279,000					279,000
Other capital expenditures						
Sub-Total	669,280					669,280
<u>TRANSPORT & STORAGE</u>	31,379	17,284			17,284	14,094
Sub-Total	31,379	17,284			17,284	14,094
<u>PERSONNEL</u>						
Personnel (delegates)	119,269	66,819		59,137	125,956	-6,688
Personnel (national staff)	108,892	27,605			27,605	81,287
Sub-Total	228,160	94,424		59,137	153,561	74,599
<u>GENERAL & ADMINISTRATION</u>						
Assessment/Monitoring/experts		606			606	-606
Travel & related expenses	27,533	5,443			5,443	22,090
Information expenses	36,850	1,411			1,411	35,439
Admin./general expenses	91,333	28,396			28,396	62,937
External workshops & Seminars	91,119					91,119
Sub-Total	246,835	35,856			35,856	210,979
<u>PROGRAMME SUPPORT</u>						
Programme management	96,679	20,704			20,704	75,975
Technical services	28,941	6,199			6,199	22,742
Professional services	32,095	6,877			6,877	25,218
Sub-Total	157,715	33,780			33,780	123,935
Operational provisions						
Transfers to National Societies		295,278			295,278	-295,278
TOTAL BUDGET	1,433,769	476,622		59,137	535,759	898,010