

PROGRAMME UPDATE



International Federation of Red Cross and Red Crescent Societies
Fédération internationale des Sociétés de la Croix-Rouge et du Croissant-Rouge
Federación Internacional de Sociedades de la Cruz Roja y de la Media Luna Roja
الاتحاد الدولي لجمعيات الصليب الأحمر والهلال الأحمر

EVALUATION AND RISK MANAGEMENT

20 September, 2002

The Federation's mission is to improve the lives of vulnerable people by mobilizing the power of humanity. It is the world's largest humanitarian organization and its millions of volunteers are active in 178 countries. For more information: www.ifrc.org

Appeal No. 01.69/2002

Appeal Target: CHF 730,275

Beneficiaries/target groups (if available): N/A

Programme Update No. 1; Period covered: January - August, 2002

IN BRIEF

Appeal coverage: 75.9%

Related Appeals: N/A

Outstanding needs: CHF 175,811

Overview

This global programme has facilitated a significant development of evaluation activities within the International Federation, more specifically within the Evaluation Department, Monitoring and Evaluation Division. As this brief outline will show, both branches of the Department, programme evaluations and self-assessment of National Societies, have been further developed in recent months.

Programme Evaluations

The previous report on the Global Programme outlined the evaluation initiatives being developed, approved and implemented. Following approval of the evaluation framework, which also sets out the optimum procedure for the preparation of the annual evaluation work plan, individual components were the subject of staged implementation. In this sense the preparation of the work plan was of particular importance to 2002, for which a broad consultation process was essential. This began in November and the final agreed work plan was approved in December 2001. Agreed with all departments and directors, this work plan sets out the evaluation activities currently under implementation. Presently, individual components of this ambitious work plan are at different stages of completion, namely seven evaluation exercises to be managed by the evaluation department and implemented using independent consultants. The following evaluations have been executed:

- International Federation and Russia Red Cross TB Visiting nurses programme, November 2001.
- Evaluation of CHARP (Chernobyl humanitarian assistance and Rehabilitation Programme), May 2002.
- Evaluation of the Federation's volcano relief operation in Goma, June 2002.
- Evaluation of International Federation Advocacy Programme, July 2002.
- Evaluation of International Federation response to HIV/AIDS 4 country case study, July 2002.

Preparation for the implementation of the following exercises is at an advanced stage and the Terms of Reference are available:

- Evaluation of International Federation hosting arrangements for inter-agency programmes, September 2002.
- Evaluation of International Federation response to India Earthquake, September 2002.
- Evaluation of Performance Development Review, September 2002.

The evaluation department also continues to provide a significant input into other evaluation work throughout the organisation and has to date undertaken an active role and provided input into the following exercises: Evaluation of Regional health Program in Bangkok, Leadership Development Programme, Better Programming Initiative (BPI), SE Asia Evaluation(s), Performance Development Review training, Information Systems Steering Team (ISST), Secretariat Think Tank on EU expansion, Audit and Risk Management, World Disaster Report, Briefing and debriefing of delegates, The evaluation of Golfo de Fonseca, Development of WEB enabled Consultant register and report site, Preparation of Monitoring and Evaluation division information pamphlet, Preparation of Federation Monitoring and Evaluation Handbook.¹

National Society Self-Assessment

In 2000 the International Federation's *Strategy 2010* called for the creation of new mechanisms that would enable the Federation Governance to actively monitor and provide timely support to the Red Cross / Red Crescent Societies towards achieving the characteristics of a well functioning National Society. The National Society Self-Assessment process was created with the goal of addressing this need. The process was piloted in 2000 on fifteen National Societies, forty National Societies underwent the process in 2001, and sixty Societies are currently participating in 2002. The remaining Societies will take part in 2003.

The primary instrument used in the process is the Self-Assessment questionnaire. The questionnaire contains questions on a range of indicators to measure the Societies' performance against the *Characteristics of a Well-Functioning National Society*, covering issues such as the National Societies' legal base, governance, human resources, financial management, branch network, etc. It is hoped that undergoing the self-assessment process will not only allow National Societies to assess how well they function, but also to identify their strengths and weaknesses and find specific opportunities for improvement.

Based on the analysis of the responses by the National Societies that completed the Self-Assessment Questionnaire in 2001, an annual report was prepared and presented to the Federation Governing Board in November 2001. Its objective was to inform the Governing Board and Federation members about the status of the member Societies, to provide means to review the members' performance against the *Characteristics of a Well Functioning National Society*, and to identify strengths and weaknesses through a synthesis of findings of self-assessment. A similar report-covering participants to both the 2001 and 2002 phase will be prepared and presented to the Board at the end of the year. The department is in the process of preparing and finalising individual self-assessment report for each of the 115 countries which participated in the self assessment process. These individual reports has an analysis of issues such as governance, leadership, statutes, legal base, human resources, finance, audit, programmes, etc. The analysis supports further improvements to the programmes and governance of the society where it is deemed necessary. The analysis and findings are done in full participation of the National Society and Federation Delegation, therefore there is full ownership to the action points. It is hoped that these reports, by sharing examples of good practices, contribute to organizational shared learning.

“Partnerships in Profile”

¹ *The Department starting preparing a Monitoring and Evaluation Handbook as a part of its efforts to enhance Monitoring and Evaluation by all stakeholders. This handbook has been drafted for use by all stakeholders and is particular mindful of the role of M&E from a country and National Society perspective. It contains many useful M&E tools and is supported by some theoretical background. It is intended that this handbook will be complemented by a series of training and information sessions either as a stand-alone module, or incorporated into existing programmes (Leadership Development Programme, PPP). It can be used alongside other relevant documents (BPI, PPP manual, Evaluation Operational Framework).*

In addition to its core activities, in 2002 the Evaluation Department has produced the 4th edition of *Partnerships in Profile* (available as of early September). *Partnerships* is a publication which provides a comprehensive overview of the Federation's members in the form of National Society profiles which contain key information on their activities and organisation. The publication aims at promoting cooperation between National Societies and with other organisations which share the International Federation's humanitarian goals. For the first time it covers all 178 of the Federation's members as well as Societies pending recognition and admission. The National Society profiles will also be available on the Federation's web site and on a CdRom. Moreover the profiles have been translated into the members' respective official languages (French, Spanish, Arabic as relevant to each member).

List of Contributions

See attached.

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All International Federation Operations seek to adhere to the Code of Conduct and are committed to the Humanitarian Charter and Minimum Standards in Disaster Response (SPHERE Project) in delivering assistance to the most vulnerable.

For further information concerning Federation operations in this or other countries, please access the Federation website at <http://www.ifrc.org>.

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Director
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Department

Evaluation and risk management						ANNEX 1
APPEAL No. 01.69/2002		PLEDGES RECEIVED			19.09.2002	
DONOR	CATEGORY	QUANTITY	UNIT	VALUE CHF	DATE	COMMENT
CASH						
REQUESTED IN APPEAL CHF ----->				730'275		TOTAL COVERAGE 75.9%
CASH CARRIED FORWARD				306'164		
BRITISH - GOVT/DFID				60'000	19.02.2002	EVALUATION & RISK MGT
BRITISH - GOVT/DFID				140'000	07.08.2002	EVALUATION & RISK MGT
SWEDISH - GOVT		300'000	SEK	48'300	25.06.2002	ORGANISATIONAL DEVELOPMENT
SUB/TOTAL RECEIVED IN CASH				554'464	CHF	75.9%
KIND AND SERVICES (INCLUDING PERSONNEL)						
DONOR	CATEGORY	QUANTITY	UNIT	VALUE CHF	DATE	COMMENT
SUB/TOTAL RECEIVED IN KIND/SERVICES				0	CHF	0.0%
ADDITIONAL TO APPEAL BUDGET						
DONOR	CATEGORY	QUANTITY	UNIT	VALUE CHF	DATE	COMMENT
SUB/TOTAL RECEIVED				0	CHF	