

# PROGRAMME UPDATE



International Federation of Red Cross and Red Crescent Societies  
Fédération internationale des Sociétés de la Croix-Rouge et du Croissant-Rouge  
Federación Internacional de Sociedades de la Cruz Roja y de la Media Luna Roja  
الاتحاد الدولي لجمعيات الصليب الأحمر والهلال الأحمر

## DISASTER MANAGEMENT AND COORDINATION

26 May 2003

Appeal no. 01.97/2003

Appeal Target: CHF 4,793,281 (USD 3,453,325 or EUR 3,285,444)

Programme Update No. 01; Period covered: January-March, 2003

*The Federation's mission is to improve the lives of vulnerable people by mobilizing the power of humanity. It is the world's largest humanitarian organization and its millions of volunteers are active in over 180 countries.*

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### In Brief

Appeal coverage: 29.6%; See attached Contributions List for details.

Outstanding needs: CHF 3,467,250 (USD 2.68m / EUR 2.28m)

Related Emergency or Annual Appeals: Argentina Social Crisis (08/2002); Iraq and Neighbouring Countries: Humanitarian Crisis (08/03); Humanitarian Response for Contingency Planning for Population Movements (34/02)

Programme Summary: During the first two months of 2003, much of the International Federation's Disaster Management and Coordination Division's (DMC) energy and resources were focused on assisting National Societies with preparing for threatened humanitarian emergencies in the Middle East and in the Cote d'Ivoire. Additionally, the DMC deployed a FACT team to work with the Argentinean Red Cross to review and amend the Appeal and Plan of Action for the Social Crisis in that country.

The Division has successfully maintained its commitment to providing stakeholders with timely and rapid information through its Disaster Management Information System (DMIS). Training initiatives with the goal of improving skills in Disaster Response have been well received by National Societies. Additionally, efforts to set minimum standards for relief and logistics through activities like the Inter-Agency Sphere Project, the creation of an Emergency Items Catalogue, and work regarding International Disaster Response Law, not only benefit the Federation and its member societies, but will also prove to be of great assistance to other providers of humanitarian assistance as well. With the Appeal's coverage currently standing at 29.6%, more funding is necessary to ensure the continued success of the programmes.

### Operational developments

During the reporting period, the International Federation's Disaster Management and Coordination Division (DMC) was heavily occupied with preparing for anticipated humanitarian emergencies in Cote d'Ivoire (Humanitarian Response for Contingency Planning for Population Movements; Appeal 34/02), and the Middle East (Iraq and Neighbouring Countries: Humanitarian Crisis; Appeal 08/03).

As the situations in the respective countries continued to decline, Field Assessment and Coordination Teams (FACT) were sent to Argentina, regarding the country's social crisis (Argentina Social Crisis; Appeal 08/2002), and Cote d'Ivoire to assess the developing needs of the population.

The new position of Disaster Management and Coordination Delegate is in place after consulting with the Cooperation and Development Division (C&D). The new position was presented to C& D, and the Federation's Human Resources (HR) departments after in depth consultation within the DMC.

## **Disaster Management and Coordination**

**Overall Goal: To act speedily and boldly in sudden onset disasters and engage and advocate in slow onset disasters and through knowledge sharing and application of best practices thereby positively contributing to the development of national society preparedness.**

### **OBJECTIVES:**

- **Ensure that the Federation delivers relevant capacity building support to national societies, prioritised on the basis of disaster risk and commitment of national societies, through awareness and profile raising, the provision of tools, lessons learnt, best practices and training.**
- **To improve the efficiency and speed of disaster response in sudden onset disasters, and intervene and advocate for slow onset and forgotten disasters, by improving the quality and availability of standardised Disaster Management (DM) tools and standardised logistics tools for the use, by all national societies, in emergencies requiring Disaster Response (DR).**
- **To contribute in ensuring that all operational human resources, equipment and DM tools are provided in support of national societies and Regional Federation Delegations before, during and after a disaster strikes are trained and equipped to the highest standards.**
- **To reinforce the Federation's Logistics capacity by offering high quality training, a stock pre-positioning strategy in addition to a fleet management manual and relief items catalogue updates and better access to logistics information and resource mobilisation and management.**
- **To reduce the vulnerability and the suffering of victims of natural and technological disasters by utilising the expertise and knowledge base of the International Federation in the area of International Disaster Response Law (IDRL).**

### **Progress/Achievements (activities implemented within this objective)**

In January and February of 2003, the DMC implemented significant changes to the Disaster Management Information System (DMIS) extranet, to facilitate easier access to information. New pages were also launched covering key topics of interest such as, Disaster Preparedness and Health in Emergencies. DMC collaborated with ongoing emergency operations, establishing "Special Focus" pages covering the: Argentina Social Crisis operation (late Dec.-Jan); the West Africa Humanitarian Crisis, and the Horn of Africa Food Crisis (Dec '02).

The DMC has used the early part of 2003 to harmonise training activities, and improve its practice of knowledge sharing about activities with National Societies.

More sustainable funding sources are needed, however, to continue carrying out these activities throughout the remainder of 2003.

### **DMIS Promotion and Training**

At the close of 2002, the Ericsson Response Programme conducted an evaluation of the architecture and technical application of DMIS. During the first quarter of 2003, DMIS was upgraded and expanded to make it easier for users to find and link directly into the information they need when opening DMIS.

Handouts and electronic weekly updates to inform DMIS users and non-users of the site's new developments, features, and available reports continue to be produced. The DMIS team also helped with producing material for the Federation's FACT /ERU/RDRT /DP training.

In January and February the DMC participated in the selection process of a potential “overall” content management tool for the Federation to help National Societies and all users operate the DMIS extranet, and the other extranet platforms of the Federation. The Information Technician (IT) volunteer, from the Ericsson Response Programme, has effectively worked with the Federation’s DMC team since 2001, and spent time on developing the system and programming, for further improved DMIS features which were launched in March 2003.

During the reporting period the DMC team participated in Operational Task Forces on the potential Crisis in the Middle East and West Africa. “Special Focuses” were developed during this period on DMIS about West Africa, the Horn of Africa, and Argentina with the objective of creating an improved and more systematic knowledge sharing base, and promoting greater advocacy for slow onset and forgotten disasters like the Social Crisis in Argentina.

During the first two months of 2003, the DMC team carried out and participated in the following activities:

- Over 25 briefings of delegates and visitors coming from National Societies.
- Two Secretariat Induction courses for delegates.
- The meeting with the Iranian Red Crescent delegation (10 participants).
- The Training of Trainers workshops aimed for potential RDRT trainers.
- One team member spent two weeks at the FACT training in France in January.

With regard to the FACT/ERU contact database, the DMC team together with the Federation’s FACT officer developed a user-friendly database in Access, allowing faster and more efficient research for human resources during slow and sudden onset disasters.

### *Impact*

The number of DMIS users increased by 240 over the reporting period. At present, the total number of the system’s users is 1,257, from 141 countries, with 54% of the users from National Societies. Faster “real time” information sharing with Red Cross/Red Crescent stakeholders was achieved, allowing for less individual information sharing creating a more coherent and consolidated picture of operational developments. The information flow between the field, National Societies and the Secretariat is steadily increasing. For example, over the reporting period, 32 monitoring field reports were posted on DMIS, with an average of three to four reports a week.

Potential field assessment teams during disasters are being established more quickly. There is better quality control, and DMC has improved its presentation of its departments aiming for a more structured approach.

### **Operations & Coordination**

#### *Africa*

During January and February 2003, DMC support to National Societies in Southern Africa continued to be provided in close co-operation with the Africa Department. An Option Assessment Mission was carried out, and a report was produced outlining options for future support, as it is becoming increasingly clear that the crisis in the region will continue. The Food Insecurity Appeal is 60% funded with most of the objectives being met, though some areas experienced some initial delays. The Operations Management Co-ordination Centre (OMCC) in Johannesburg is fully staffed and operational providing assistance and support to the region’s affected communities. The OMCC is assisted in this task by an ad hoc group of general secretaries that continue to meet on a monthly basis to review the progress of the operation, and provide guidance to the Secretariat.

In West Africa, DMC assisted the Federation’s Africa department with a rapid needs assessment in Mauritania that resulted in an Appeal seeking CHF 1 million to assist 18,000 beneficiaries. In early 2003, the situation in Ivory Coast, also in West Africa, steadily deteriorated and DMC took over the management of the Federation response. A task force was established in Geneva. It is anticipated, that in consultation with affected National Societies, a revised plan of action will be agreed upon in March.

#### *Americas*

Consultations were carried out, in Panama and Washington with PADRU, the American Red Cross, PAHO and Ericsson, confirming ongoing DM Human Resources technical support, logistics, ERU, and coordinated and shared training, in which the regional national societies would both participate and facilitate.

DMC provided technical support to the Americas department for the Inter-Americas Conference that was held in Chile in April.

Both the earthquake in Mexico's Colima region and the flooding in Paraguay, were efficient integrated responses combining the Federation's DM resources of the Regional Departments in Geneva, the field and DMC assets. Ongoing monitoring of the situation of Flooding in Bolivia and Brazil was also undertaken.

### Pacific

In the Pacific, DMC provided support to and facilitated the Pan Regional DM planning workshop held in Bangkok in February; particularly regarding the planning of Regional Disaster Management Units (DMU) and Regional Logistics Units (RLU).

At the close of 2002 into January 2003, two emergency response operations were coordinated with the Federation's Pacific Desk Officer in response to Cyclone Zoe in the Solomon's, and Cyclone Ami in Fiji. The respective National Societies were reinforced with DM support from the Federation's delegation in Suva, and the desk and DMC in Geneva. The relationship formed between the Regional Delegation and the ECHO office in Suva led to good funding support. The provision of these coordinated services is working quite well, and areas for improvement were discussed during February's regional HoD meeting in Geneva.

### Middle East

The Federation has been co-ordinating the preparation of contingency plans for a possible influx of refugees in the region since October 2002. Key activities included: support to the definition of roles of each society within their national context; scaling up of their operational capacity; enhanced disaster preparedness training sessions; and, pre-positioning of stocks.

The 2002 Iraq annual appeal provided for the establishment of an emergency stock of non-food items for 55,000 persons. Additional back-up non-food relief stocks for 5,000 persons for a period of three months were pre-positioned with the Syrian and Jordanian National Societies, while Federation non-food stocks for 40,000 persons were pre-positioned in the Federation warehouse in Jordan, with a reserve stock for 20,000 persons in Abu Dhabi. The National Societies in Turkey and Iran were well prepared and had their own relief items for 80,000 persons in Turkey, and 100,000 persons in Iran. In case of a full emergency all these stocks would have been used, and would have needed replenishing. The capacity of the Federation in the region at the four existing delegations has also been strengthened. Additional staff were deployed to the delegation in Amman, and new offices were established in Syria and Kuwait.

Disaster management training was enhanced in the region during the past six months. Examples include: a Regional Disaster Response Team (RDRT) training for 35 disaster staff and volunteers in Iran; camp management trainings and water & sanitation in Syria; three disaster management workshops in Turkey, with Turkish Red Crescent and Federation participation and facilitation; and, camp management training, on occasion with the participation of other partners (ICRC, UNHCR), with the Turkish and Kuwait Red Crescent Societies.

Additional RDRT training courses were planned for 2003 (one for the Gulf countries, one for the North African countries and one for other Middle East countries).

### Field Assessment and Coordination Team (FACT)

DMC supported operations through the deployment of two FACT teams during the first two months of 2003. A three person FACT team was deployed to work with the Argentinean Red Cross to review and amend the Appeal and Plan of Action for the Social Crisis in that country, and to help raise awareness and the profile of this slow and rather forgotten complex crisis, and the operation to address the needs. The mission, an unorthodox and creative use of a FACT Team, was successful, not only in achieving the objectives of the mission and increasing the coverage of the appeal, which is one hundred percent covered, but also in helping to further develop the FACT methodology, specifically with respect to debriefing of both the team and the host National Society. A "lessons

learned” session was carried out with the Team Leader in Geneva, and the results along with the Plan of Action and the FACT end of mission report will be posted on DMIS.

The second mission was a four member team deployed to West Africa to review the deteriorating humanitarian crisis resulting from the conflict and stalled peace process in Côte d' Ivoire, and the potential for increased population movements and economic and social stress in the neighboring countries of Mali, Niger, Burkina Faso, Ghana, Liberia and Guinea.

At the end of January, the ninth FACT Induction Workshop was held at the French Red Cross training centre. A total of 32 new FACT members were trained bringing the number of trained FACT members to 297. Finally work continues on developing the FACT support equipment. A wireless Local Area Network solution is being developed, and will hopefully be available for field-testing by the middle of 2003.

#### Emergency Response Unit (ERU)

There were no ERU deployments over the reporting period, however, the Federation’s ERU officer, as part of the Iraq Task Force, was involved in the overall liaison review, preparation, and organisational planning and co-ordination with ERU National Societies. The ERU officer continues to provide training support for ERU National Societies. This has included planning for future ERU technical workshops for the Finnish and French Red Cross Societies.

DMC, in cooperation with the American Red Cross, is completing the development of a prototype relief ERU, that is located in the Federation’s Pan American Disaster Response Unit (PADRU) in Panama. Guidelines and other documents are being drafted with an ERU experienced consultant. This ERU will add to the current profile of the system, and it is hoped will play an important role in strengthening relief response in the Federation’s complex operations.

A new alert system for mobilising ERUs using SMS messaging and e-mail was tested and is now ready for use. This will link in with the existing FACT system, and will be faster and more efficient for both Secretariat personnel and all of the National Societies.

#### Regional Disaster Response Team (RDRT)

After the first RDRT workshop of the year was held in Central Asia in Russian, a Training of the Trainers was conducted in Geneva during the third week of February to expand the core group of people who are able to better deliver the RDRT training package. The standardised workshop is available on DMIS, which was coordinated with input from the field, as well as Geneva technical focal points. Due to the increased demand for the RDRT programme, 12 workshops are planned for 2003 should the funding become available.

#### Relief

DMC has worked on developing a 3 to 5 year plan intended to help National Societies develop their relief capacity in conjunction with organisational development and capacity building activities. The objective of this plan is to develop relief programmes within the National Societies, through the Federation’s regional delegations, aligning them with Strategy 2010.

Planning for the first relief workshop of the year, in South Korea, is underway. The response to this workshop from National Societies has been so great that the planned two workshops will not be able to cover the demand. A third workshop will be run in Africa to cover the demand from that region; the time and location are still being determined.

#### Disaster Preparedness and Policy

##### National Society capacity building in disaster preparedness

The “Well-Prepared National Society” (WPNS) baseline tool: draft analytical review of Pilot WPNS with 40 National Societies was completed, and the collection of WPNS data from the remaining National Societies is underway.

A review of assessments and lessons learned about Vulnerability Capacity Assessment (VCA) has commenced. Planning with an ICRC counterpart started to address the harmonisation of the WPNS and the ICRC Conflict Preparedness assessment tools. Regional VCA training was completed in Southern Africa, using trainers from National Societies in other regions who were trained at the 2002 VCA ToT Workshop. Nine National Societies in Southern Africa now have trainers/facilitators in VCA.

As a result of the Better Programming Initiative (BPI) activity report which was presented and approved in 2002, the Steering Group has decided to change its Terms of Reference, and form a more active working group to support and mainstream this impact analysis tool. Newly trained Pakistan Red Crescent trainers have been included in BPI sessions in Community Based Disaster Preparedness (CBDP) and Health management workshops in their National Society. Support was provided to the Inter-American Conference Disaster Sub-commission for the organisation of the Conference.

#### Population movement

The Federation's DMC contributed to the design and construction of a framework partnership agreement with UNHCR in connection with the Iraq crisis, with a view to extending that agreement to global coverage. The framework agreement clarifies the roles and responsibilities of national societies and UNHCR field offices, and will lead to better coordinated work in the field, as well as additional funding possibilities.

The fieldwork required for the Refugee and Displacement Manual was completed, and a first draft is underway. This manual will clarify the role of National Societies during a population movement disaster.

A compilation of all resolutions from the General Assembly, Council of Delegates and International Conferences, thus clarifying for National Societies the Movement's doctrine in this respect, has been completed, and developed with the Canadian, Ukraine and Australian Red Cross societies their work on detention of migrants and asylum seekers with a view to feeding into the joint Swedish Red Cross/ICRC conference on detention to be held in April.

Three workshops on Refugee Protection in Australia (Australian Red Cross, ACFOA and AusAid) under the Reach Out Project in order to bring these concepts to the Asia Pacific region in a more formalised manner than previously, and to bring a greater understanding of refugee protection to humanitarian assistance practitioners in the region.

Editing of the fourth PERCO Guideline on Diversity has been completed. The Red Cross/Red Crescent module for the Reach Out Project was also developed during this period.

#### World Disasters Report (WDR)

The eight chapters of the report are being finalised for sign-off. Contacts have been established with National Societies and delegations to get feed back from key personnel in marketing/PR/communications and to find out which National Societies and delegations are preparing a launch.

Marketing strategies have been planned. The WDR database is being restructured to target a wider audience and instrumental figures in the field of disaster management. The next theme for World Disasters Report 2004 is now being prepared in consultation with National Societies and the Federation as well as externally.

#### Food Security

A discussion paper highlighting two strategic approaches to food security work has been completed. This paper highlights strategic approaches which link food security programming to HIV, more specifically through the Home Based Care programme for People Living With HIV/AIDS (PLWHA).

The second strategic approach links relief work undertaken by the Federation with disaster preparedness, around disaster mitigation and risk reduction. The process for disseminating and debating these two strategic approaches began in April.

A food security policy has been drafted. The process for disseminating and commenting on the policy will include external peer technical review, internal field and Geneva based comments. This policy will be discussed by the

Disaster Preparedness and Relief Commission for submission to the general assembly and will provide the framework for future food security work of the Federation.

Food security training has been undertaken in the Southern Africa Region. At a global level, the first food security-training module was developed and used in a FACT training workshop. Discussions with possible partnerships with WFP and EU with regard to food aid are underway. A working group was set up to identify a strategy on how to progress. The aim is a more strategic approach to food aid. Work has begun to develop a case study on the Cash for Work experience in Ethiopia. This programme has been chosen as a result of its success of linking relief to development through risk reduction.

The basis for the Federation's approach to food security is the Ouagadougou declaration, which relates to priorities set out in Strategy 2010, including disaster preparedness and National Society capacity building. Capturing learning is a key element, and the first step in capacity building of National Societies and developing a strategic approach to food security.

#### *The Inter-Agency Sphere Project*

The Sphere (Federation hosted initiative) humanitarian charter and minimum standards are being updated with experts including those from the Federation Secretariat. A Sphere project Management Committee meeting took place in January in Washington DC. The Red Cross and local NGOs in El Salvador, Honduras, Nicaragua, India and the Democratic Republic of Congo started projects to further institutionalise Sphere in January. The global evaluation of the impact of Sphere will encompass the 20 pilot agencies, including the International Federation, and as many other humanitarian organizations as possible (see further [www.sphereproject.org](http://www.sphereproject.org)). The first draft of the Post-Emergency Recovery Policy has been elaborated on.

#### *The Humanitarian Accountability Project (HAP)*

The Humanitarian Accountability Project is, as Sphere, a Federation hosted initiative. The two-year pilot project HAP is coming to an end. The project has gathered substantial insight about how to emphasize and increase accountability towards survivors - "the beneficiaries".

In February, HAP launched HAP International, a membership-based humanitarian organisation. The Federation has supported the project with expertise in Board meetings and other crucial meetings in January and February (see [www.hapgeneva.org](http://www.hapgeneva.org)).

#### *International Disaster Response Law (IDRL)*

The field study documents are now being finalised in preparation for general dissemination within the Movement, and for key elements of it to be included in a recommendations paper for the General Assembly in May. Advocacy for the project is being carried out at a number of levels, including a visit to the Iranian Red Crescent by the IDRL Coordinator and meetings with representatives from the Swiss Government who have agreed to participate in further discussions on IDRL during an Expert weekend for Governmental, National Society and NGO/Academic experts. The Norwegian Red Cross has also pledged support for a field study in Vietnam and Sri Lanka on IDRL, which should take place in early April. The establishment of the Expert panel for the development of the publication on IDRL is underway and the panel should be hosted in Geneva in May.

#### *Quality and Accountability Framework (Q and A)*

A meeting with the Q and A working group, including representatives from the legal and monitoring and evaluation departments in Geneva, is due to take place in March. Discussions have also started with the newly appointed Humanitarian Policy Advisor at the British Red Cross around developing a Federation Quality and Accountability framework. A draft framework will be presented to the Governing Board in May.

#### *Climate Change Centre*

Preparations are currently underway for the Climate Change Centre to represent the Netherlands Red Cross and the Federation in the Kyoto Water Forum. Two videos have been prepared on DP and Climate change together with the Vietnamese Red Cross and the Bangladesh Red Crescent. The representative from the Netherlands Climate Change Centre has also been invited to make a keynote speech at the Water Forum, which will be attended by the Crown Prince of the Netherlands.

### Logistics

Logistics has been heavily involved in the Federation preparedness for Iraq crisis. The overall co-ordination of the mobilisation of goods to be pre-positioned in the region has been achieved. The goods were placed in agreed, strategic locations to be able to support the operations. The mobilisation table is fully functional. Logistics human resources are in place and the logistics ERU was briefed.

In the Southern Africa operation, food for the operation was procured by the office in Johannesburg and controlled by the Geneva logistics department. The Transport Support Package (TSP), a joint effort from the Secretariat, Norwegian Red Cross and WFP to provide transport for food in difficult areas is now up and running.

Logistics has been active in many field operations including Ethiopia/Eritrea drought operations, on the preparation of the China flood assessment, West Africa operation and the normal day-to-day operational work with the Coordination and Development Division for on going programmes.

With regards to the second version of the "Emergency Items Catalogue" with the ICRC, meetings have been held with relevant National Societies concerning Hospital ERUs to gather all information and make a proposal for a standardised approach by the end of June. Work on weight and volume is ongoing and the common item database will be ready by May.

Regarding the implementation of the Humanitarian Logistics Software with the Fritz Institute at Geneva and Regional Levels, the coding and programming of the Mobilisation and Procurement modules was completed. The module has to be tested to validate this part of the software with the aim on going live by June/July in Geneva. An agreement was reached to move from the Transport Management System to Fleet wave, highly professional fleet management software.

Discussions are on going with the Jebel Ali free zone in Dubai, and the Colon free zone in Panama to get an agreement on warehousing and stockpiling in these two locations. This is in line with the need to develop a stock pre-positioning strategy.

Following a workshop organised by the Regional Logistics Unit in Panama with the support of the Geneva Logistics Department last December, the Honduran Red Cross organised a Logistics workshop using the material provided in the Logistics CD-Rom.

### Constraints

The Federations operational role, as a result of the attention drawn to the conflict in Iraq, is clearly influencing and having a negative impact on donor interest in other regions. In the Pacific, for example, there is the ongoing challenge of distance and remoteness of vulnerable islands and the logistical and transportation constraints continues to limit the speed of delivery of response. Partners are still not fully convinced of the value of operation pre-agreements with regards to FACT. Funding is a major constraint to all the programmes with only 23.2% appeal coverage achieved for the reporting period.

*All International Federation assistance seeks to adhere to the Code of Conduct and is committed to the Humanitarian Charter and Minimum Standards in Disaster Response (SPHERE Project) in delivering assistance to the most vulnerable.*

*For support to or for further information concerning Federation programmes or operations in this or other countries, please access the Federation website at <http://www.ifrc.org>*

# Disaster Management & Coordination

ANNEX 1

APPEAL No. 01.97/2003

## PLEDGES RECEIVED

26.05.2003

DONOR	CATEGORY	QUANTITY	UNIT	VALUE CHF	DATE	COMMENT
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### CASH

REQUESTED IN APPEAL CHF ----->				4'793'281	TOTAL COVERAGE 29.6%	
CASH CARRIED FORWARD				501'202		
AMERICAN - RC				11'250	18.01.2003	RELIEF ERU CONSULTANT
AMERICAN - RC		72'000	USD	98'028	24.03.03	DPP OFFICER, 2 YEARS
AMERICAN - RC		20'000	USD	27'190	05.05.03	DMIS, FACT TOOLS
BRITISH - GOVT/DFID (04)				450'000	24.02.03	
BRITISH - RC		31'000	GBP	66'573	15.04.03	DISASTER MANAGEMENT & COORDINATION, SENIOR FOOD SECURITY OFFICER
ICRC				30'000	06.01.2003	RELIEF ITEM CATALOGUE
NORWEGIAN - GOVT/RC		600'000	NOK	118'500	19.02.03	DISASTER RESPONSE LAW
PRIVATE DONORS				478	03.01.03	
SWEDISH - GOVT		400'000	SEK	64'000	06.05.03	DISASTER MANAGEMENT, POPULATION MOVEMENT
SWISS - GOVT				50'000	21.03.03	IDRL
SUB/TOTAL RECEIVED IN CASH				1'417'221	CHF	29.6%

### KIND AND SERVICES (INCLUDING PERSONNEL)

DONOR	CATEGORY	QUANTITY	UNIT	VALUE CHF	DATE	COMMENT
SUB/TOTAL RECEIVED IN KIND/SERVICES				0	CHF	0.0%

### ADDITIONAL TO APPEAL BUDGET

DONOR	CATEGORY	QUANTITY	UNIT	VALUE CHF	DATE	COMMENT
SUB/TOTAL RECEIVED				0	CHF	