

# Appeal 2004



## BENIN

### Appeal no. 01.28/2004

*The International Federation's mission is to improve the lives of vulnerable people by mobilizing the power of humanity. The Federation is the world's largest humanitarian organization, and its millions of volunteers are active in over 180 countries. All international assistance to support vulnerable communities seeks to adhere to the Code of Conduct and the Humanitarian Charter and Minimum Standards in Disaster Response, according to the SPHERE Project.*

*This document reflects a range of programmes and activities to be implemented in 2004, and the related funding requirements. These are based upon the broader, multi-year framework of the Federation's Project Planning Process (PPP). The PPP products are either available through hyperlinks in the text<sup>1</sup>, or can be requested through the respective regional department. For further information concerning programmes or operations in this or other countries or regions, please also access the Federation website at <http://www.ifrc.org>*

*Click on programme title or figures to go to the text or budget*

Programme title	2004 in CHF
<b>Strengthening the National Society</b>	
Organizational Development	81,191
<b>Total</b>	<b>81,191<sup>2</sup></b>

<sup>1</sup> Identified by blue in the text.

<sup>2</sup> USD 60,977 or EUR 52,263.

## **National Context**

The Republic of Benin has had a multi-party system of government since 1990. National elections held in December 2002 retained President Kerekou in power. Benin's population is under seven million and the country is divided into 12 regions. Its economy depends mainly on subsistence agriculture, cotton production and regional trade, notably with its dominant neighbor, Nigeria. There is widespread poverty is widespread, especially in the rural areas.

The **Red Cross of Benin** works alongside the government, UN agencies and other NGO to combat the spread of HIV/AIDS. The government has shown its commitment in this fight through the revision of the institutional framework of multi- sector coordination in its 2001 - 2005 strategic plan.



The Federation provides training, logistic and financial support for the national society's HIV/AIDS programmes. The supervisory role for these initiatives passed from the Regional Delegation Health department to the Lagos Federation Sub-regional office at the end of 2002. The new Health Delegate in the Lagos sub-regional office will continue to liaise with the Red Cross of Benin and extend Federation's cooperation in measles and malaria prevention as well as in other programmes. To improve the national society's management capacity, the Federation helped the Red Cross of Benin confront problems of governance and advised on strategies through its Organizational Development Delegate.

The increasing prevalence of HIV/AIDS is of prime concern to the government. In the year 2000, the number of adults and children living with HIV/AIDS was 160,000 and 37,000 were AIDS patients. The percentage of the virus rose rapidly from .036% in 1990 to 4.1% in 2001.

## **Red Cross and Red Crescent Priorities**

### **Movement<sup>3</sup> Context**

#### **Federation**

The Federation provides technical and financial support to the Red Cross of Benin in areas of capacity building and organizational development. This ensures that programmes of the national society are carried out on the basis of the 2010 strategy. The Federation also supports the national society's organizational development in the areas of governance and management. The Federation's organizational development delegate worked with the national society to produce the CAS<sup>4</sup>.

#### **ICRC**

The ICRC assists the Red Cross of Benin in the development of its information and dissemination capacity and works with the national society in strengthening its tracing services and communication network.

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<sup>3</sup> 'Movement' refers to the International Red Cross and Red Crescent Movement

<sup>4</sup> CAS – Cooperation Agreement Strategy

## **Benin: Annual Appeal no. 01.28/2004**

### **Partner National Societies**

The Red Cross of Benin works in partnership with the National Red Cross Societies of France, United States (America), Spain and Germany. Support from the Spanish Red Cross is used in developing its income-generating projects while the American Red Cross supports the national society in social mobilization against measles. The French Red Cross assists in building social amenities and has assisted in putting up a nursery school.

The Red Cross of Benin signed a four-year bilateral partnership agreement in 2001 with the Belgian Red Cross, aimed at providing technical assistance to the nation's campaign against the increasing number of street children.

### **Others**

With the collaboration of the Ministry of Health, the Red Cross of Benin is actively involved in combating epidemics such as cholera, meningitis and measles. It also works with the Ministries of Family and Internal Affairs in disaster management and reduction of vulnerability of children and the disabled. The national society also works alongside UNICEF, UNDP, UNFPA and local and international NGOs.

### **National Society Strategy/Programme Priorities**

The activities of the Red Cross of Benin for 2004-2007 are developed around the Strategic Plan of the Federation. They focus on health, disaster management and organizational development. The national society's strategy focuses on the promotion of the fundamental principles of the movement and humanitarian values. These include disaster management, health care and capacity building through volunteer and organizational development.

Its goal in disaster management is to set up emergency rescue teams in high risk zones and put in place operational mechanisms for interventions. First aid and team training are core aspects of the disaster management programme.

In order to influence change in attitude and behaviour, the Red Cross of Benin trains volunteers to focus on the health issues in their community. This improves maternal and child health through the promotion of vaccination against diseases. The volunteers are also expected to monitor the spread of diseases in the community. Their mandate includes the fight against HIV/AIDS and issues related to the discrimination, stigmatization and care of HIV/AIDS patients and voluntary testing.

The priority of the Red Cross of Benin in the area of organizational development is to build a strong and dynamic national society at national level in order to improve the situation of the most vulnerable and cover its operating expenses. These priorities will be achieved through the strengthening of its financial resources by developing income generating projects and obtaining an increased annual grant from the government. The national society hopes to strengthen partnerships with the private sector.

The recruitment and management of members and volunteers is critical in the success of the goal envisaged. The Red Cross of Benin plans volunteer management structures that will ensure better representation of women at all levels of the national society. In the same capacity, more efforts will also be made to ensure better application of the principles of good governance.

## **Organizational Development**

[\*<Click here to return to title page>\*](#)

### **Background and Achievements/Lessons to date**

The Red Cross of Benin aims at becoming a well functioning national society through self-sufficiency in the management of its human resources and programme implementation. In 1995, the national society carried out a self-assessment, which helped in assessing its capacity and analyzing its structures, internal organization and administrative procedures. This assessment enabled the national society to revise and develop its development plan. There has since been a clear distinction between the governance and executive body. Statutory meetings are held frequently with annual plans and reports (monthly and quarterly) written according to the strategic plan format.

## **Benin: Annual Appeal no. 01.28/2004**

The implementation of the national society's programmes is carried out under the supervision of the executive secretary. The local branches and regional structures of the national society work under the coordination of the executive secretary, who receives their reports of income generating projects that have been carried out. Usually, the result does not meet the target. As a result, the national society still depends largely on external support. To create a more efficient and effective programme delivery, the Federation aims at building the capacity of the national society by providing technical and financial assistance.

**Goal: The organizational capacity of the Red Cross of Benin is strengthened to provide efficient and effective services to improve the lives of the vulnerable people.**

**Objective: The governance and management of the national society is strengthened to provide improved leadership to raise local resources and deliver services to the needs of the vulnerable people in the community.**

### **Expected results and related projects for this objective are :**

1. The national society has improved its governance structure
  - The constitution of the national society is revised (June 2004)
  - The governing body is strengthened to provide a better leadership role to the national society
  - An assessment of the national society's volunteer size, quality, capacity and opportunities are conducted with the view to providing a basis for present and future intervention
2. The national society's management capacity is improved.
  - Planning and management skills of staff are improved
  - On-going and planned programme and services are revisited to appraise the national society's capacity.
3. Resource mobilization of the national society has improved.
  - A study on commercial First aid and training of First aid volunteers for emergency is conducted.
  - Income-generating projects (three) are established and assisted to create local resources to cover core costs of the national society.

*[<Click here to access the Logical Framework Planning Matrix document for Organizational Development>](#)*

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*[<Budget below - Click here to return to title page>](#)*

# BUDGET 2004

## PROGRAMME BUDGETS SUMMARY

Appeal no.: 01.28/2004

Name: Benin

PROGRAMME:

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	Emergency	Total
	CHF	CHF	CHF	CHF	CHF	CHF	CHF
Shelter & construction	0	0	0	0	0	0	0
Clothing & textiles	0	0	0	0	0	0	0
Food	0	0	0	0	0	0	0
Seeds & plants	0	0	0	0	0	0	0
Water & Sanitation	0	0	0	0	0	0	0
Medical & first aid	0	0	0	0	0	0	0
Teaching materials	0	0	0	0	0	0	0
Utensils & tools	0	0	0	0	0	0	0
Other relief supplies	0	0	0	0	0	0	0
<b>SUPPLIES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Land & Buildings	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Computers & telecom	0	0	0	1,053	0	0	1,053
Medical equipment	0	0	0	0	0	0	0
Other capital exp.	0	0	0	0	0	0	0
<b>CAPITAL EXPENSES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,053</b>	<b>0</b>	<b>0</b>	<b>1,053</b>
Warehouse & Distribution	0	0	0	0	0	0	0
Transport & Vehicules	0	0	0	0	0	0	0
<b>TRANSPORT &amp; STORAGE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Programme Support	0	0	0	5,277	0	0	5,277
<b>PROGRAMME SUPPORT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,277</b>	<b>0</b>	<b>0</b>	<b>5,277</b>
Personnel-delegates	0	0	0	0	0	0	0
Personnel-national staff	0	0	0	13,220	0	0	13,220
Consultants	0	0	0	0	0	0	0
<b>PERSONNEL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,220</b>	<b>0</b>	<b>0</b>	<b>13,220</b>
W/shops & Training	0	0	0	24,059	0	0	24,059
<b>WORKSHOPS &amp; TRAINING</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,059</b>	<b>0</b>	<b>0</b>	<b>24,059</b>
Travel & related expenses	0	0	0	12,000	0	0	12,000
Information	0	0	0	10,004	0	0	10,004
Other General costs	0	0	0	15,577	0	0	15,577
<b>GENERAL EXPENSES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>37,581</b>	<b>0</b>	<b>0</b>	<b>37,581</b>
<b>TOTAL BUDGET:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>81,191</b>	<b>0</b>	<b>0</b>	<b>81,191</b>