

ANNUAL REPORT



International Federation of Red Cross and Red Crescent Societies
Fédération Internationale des Sociétés de la Croix-Rouge et du Croissant-Rouge
Federación Internacional de Sociedades de la Cruz Roja y de la Media Luna Roja
الاتحاد الدولي لجمعيات الصليب الأحمر والهلال الأحمر

BENIN

30 April 2005

In Brief

Appeal No.: 01.28/2004 – http://www.ifrc.org/cgi/pdf_appeals.pl?annual04/012804.pdf

Appeal target: CHF 81,191 (USD 60,977 or EUR 52,263)

Appeal coverage: 62.3% ([Click here to access the final financial report](#))

Appeal 2005: Nigeria sub-regional programmes no. 05AA025 (includes **Benin**, Ghana, Nigeria, Togo and sub-regional office)– http://www.ifrc.org/cgi/pdf_appeals.pl?annual05/05A025.pdf

This Annual Report reflects activities implemented over a one-year period; they form part of, and are based on, longer-term, multi-year planning. All International Federation assistance seeks to adhere to the Code of Conduct and is committed to the Humanitarian Charter and Minimum Standards in Disaster Response in delivering assistance to the most vulnerable. For support to or for further information concerning Federation programmes or operations in this or other countries, please access the Federation's website at <http://www.ifrc.org>

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Overall analysis of the programme

The Federation, through its Lagos sub-regional office, played a key role in helping the Red Cross of Benin¹ to address its governance, financial and management problems. The office was also actively involved in the successful decree revalidation of the national society in close partnership with the ICRC/Abidjan in June 2004.

In December, the national society conducted a Management and Financial Audit to analyze its problems and establish a credible management and financial system.

¹ Red Cross of Benin – <http://www.ifrc.org/where/country/check.asp?countryid=209>

Organizational Development

Goal: The organizational capacity of the Red Cross of Benin is strengthened to provide efficient and effective services to improve the lives of the vulnerable people.

Objective: The governance and management of the national society is strengthened to provide improved leadership to raise local resources and deliver services to the needs of the vulnerable people in the community.

Achievements

- A successful governance meeting was held to review the national society's statutes and resolve differences within its governance body.
- The national society's management skills were enhanced through the Secretary General's participation in a two-day Lagos Working Group meeting held in Lagos.
- The national society's neutrality and independence were maintained through the decree re-validation meeting in which all partners including the MoH, government representatives, ICRC and the Federation agreed on a Revised Decree.
- A management and financial audit of the national society was completed by the external consulting firm Ernst & Young; the draft audit report was submitted, paving the way for its presentation at an Extraordinary Meeting to decide on the national society's future direction. ICRC and Federation supported this through funding of the audit. The audit report is being reviewed by all national society partners.

Constraints and Impacts

Inadequate capacity and weak partner confidence led to the temporary suspension of programmes and activities of the national society. This is expected to improve through the completion of the audit process. It is also likely to pave the way for its re-integration and partnership with the Federation, the ICRC and funding partners. The national society's management is able to resolve its differences thus strengthening its skills.

Coordination, Cooperation and Strategic Partnerships

Good coordination with the ICRC, the Federation offices in Lagos and Dakar and advice from Geneva enhanced the Movement's capacity to provide a unified support to the Red Cross of Benin. The Movement partners also maintained a constructive dialogue with the Ministry of Health.

[Final financial report below; click here to return to title page and contact information.](#)

Selected Parameters	
Year/Period	2004/1-2004/12
Appeal	M04AA028
Budget	APPEAL

All figures are in Swiss Francs (CHF)

I. Consolidated Response to Appeal

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	TOTAL
Budget (A)				81'191		81'191
Opening Balance (B)				31'470		31'470
Income						
Cash contributions						
British Red Cross				19'335		19'335
Saudi Arabia - Private Donors				114		114
Cash contributions (C1)				19'449		19'449
Total Income (C) = SUM(C1..C5)				19'449		19'449
Total Funding (B + C)				50'919		50'919

II. Balance of Funds

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	TOTAL
Opening Balance (B)				31'470		31'470
Income (C)				19'449		19'449
Expenditure (D)				-31'317		-31'317
Closing Balance (B + C + D)				19'602		19'602

Selected Parameters	
Year/Period	2004/1-2004/12
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III. Budget Analysis / Breakdown of Expenditure

Account Groups	Budget	Expenditure					TOTAL	Variance A - B	
		Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation			
A							B	A - B	
BUDGET (C)							81'191	81'191	
Capital Expenditure									
Computers & Telecom	1'053							1'053	
Total Capital Expenditure	1'053							1'053	
Personnel Expenditures									
Regionally Deployed Staff	13'221							13'221	
National & National Society Staff					264		264	-264	
Total Personnel Expenditures	13'221				264		264	12'957	
Workshops & Training									
Workshops & Training	24'059				10'796		10'796	13'263	
Total Workshops & Training	24'059				10'796		10'796	13'263	
General Expenditure									
Travel	12'000				13'119		13'119	-1'119	
Information & Public Relation	10'004				1'938		1'938	8'066	
Office Costs	13'893				1'446		1'446	12'447	
Communications	1'684				391		391	1'293	
Financial Charges					265		265	-265	
Total General Expenditure	37'581				17'160		17'160	20'421	
Program Support									
Program Support	5'277				2'036		2'036	3'242	
Total Program Support	5'277				2'036		2'036	3'242	
Operational Provisions									
Operational Provisions					1'060		1'060	-1'060	
Total Operational Provisions					1'060		1'060	-1'060	
TOTAL EXPENDITURE (D)	81'191				31'317		31'317	49'875	
VARIANCE (C - D)					49'875		49'875		