

# ANNUAL REPORT



International Federation of Red Cross and Red Crescent Societies  
Fédération Internationale des Sociétés de la Croix-Rouge et du Croissant-Rouge  
Federación Internacional de Sociedades de la Cruz Roja y de la Media Luna Roja  
الاتحاد الدولي لجمعيات الصليب الأحمر والهلال الأحمر

## NIGERIA SUB-REGIONAL PROGRAMMES <sup>1</sup>

30 April 2005

### In Brief

**Appeal No.:** 01.31/2004 – [http://www.ifrc.org/cgi/pdf\\_appeals.pl?annual04/013104.pdf](http://www.ifrc.org/cgi/pdf_appeals.pl?annual04/013104.pdf)

**Appeal target:** CHF 4,315,140 (USD 3,240,811 or EUR 2,777,689)

**Appeal coverage:** 62.1% ([Click here to access the final financial report](#))

**Appeal 2005:** Nigeria sub-regional programmes no. 05AA025 (includes Benin, Ghana, Nigeria, Togo and sub-regional office)– [http://www.ifrc.org/cgi/pdf\\_appeals.pl?annual05/05A025.pdf](http://www.ifrc.org/cgi/pdf_appeals.pl?annual05/05A025.pdf)

*This Annual Report reflects activities implemented over a one-year period; they form part of, and are based on, longer-term, multi-year planning. All International Federation assistance seeks to adhere to the Code of Conduct and is committed to the Humanitarian Charter and Minimum Standards in Disaster Response in delivering assistance to the most vulnerable. For support to or for further information concerning Federation programmes or operations in this or other countries, please access the Federation's website at <http://www.ifrc.org>*

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### Overall analysis of the Programme

The Nigerian Red Cross Society <sup>2</sup> has been active in health and care, disaster management, youth programmes, resource development, organizational development and humanitarian values. The overall goal of the national society's health programme is to reduce morbidity and mortality by strengthening the capacity of the most vulnerable to address their priority health problems. This is in line with ARCHI 2010, the country agreement strategy (CAS), the Nigeria Ministry of Health, and the national society's strategic plans. Health and care is anchored on the community-based health programme (CBHP), which started in 1997. This includes Mothers' Clubs, first aid, school units and road safety clubs, health action teams (HAT), the Polio Eradication Initiative (PEI), and the HIV/AIDS programme which includes campaigns against stigma and discrimination. In 2004, the Nigerian Red Cross has achieved its objectives to further improve capacity to assist the vulnerable communities, to develop healthier living conditions and to increase the visibility of national society to the general public.

<sup>1</sup> NB – This Appeal covers Nigeria (country) and the Lagos-based sub-regional office activities that also support Benin, Ghana and Togo.

<sup>2</sup> Nigerian Red Cross – <http://www.ifrc.org/where/country/check.asp?countryid=128>

## **Nigeria sub-regional programmes; Appeal no. 01.31/2004; Annual Report**

Mothers' Clubs across the country have increased their support to communities on priority health issues, including PEI. The clubs have support from local leaders and enjoy community acceptance. The national society mobilized over 14 million children at each of the five rounds in 2004, focusing on the hard to reach areas and supporting those where difficulties were previously encountered.

First aid training and support were offered to volunteers in the 37 branches. Nigerian Red Cross was active on the World First Aid Day with events across Nigeria. School Units have reached 9,000 volunteers equipping school teachers, students and pupils with the required skills to prevent illness, provision of basic first aid, HIV/AIDS preventive measures, road safety awareness and seeking appropriate care for children.

The Nigerian Red Cross HIV/AIDS programme benefited from a review of activities by a team comprised of members from the national society, the Federation and the British Red Cross. The review considered the programme to be relevant to the National HIV/AIDS response and the national society commitment to control the epidemic. Improvements in the design, management and implementation of the programme were recommended and the national society is active in implementing the recommendations. The national society collaborated with the Federation and the British Red Cross to carry out knowledge, attitude, practice and behaviour (KAPB) survey on HIV/AIDS activities. The findings have been analyzed aiming to assist with future programme development.

The national society maintained its role as the foremost disaster management institution in Nigeria. It was able to successfully mobilize its trained and equipped emergency teams and volunteers and provided emergency evacuation and assistance to displaced persons during the Plateau and Kaduna conflict in April/May 2004. It also ensured that humanitarian assistance to victims of disasters throughout the country was appropriate, prompt, efficient and effective. Effective coordination and communication with the ICRC in Lagos has ensured joint planning, training of emergency teams, field visits and allocation of resources to victims of disasters in line with the specific mandates of the organizations. Movement partners have continued to support the national society's DM programme: Federation, British Red Cross, Swedish Red Cross, Norwegian Red Cross and Finnish Red Cross.

The main strategy for organizational development (OD) is to improve the capacities of the staff and volunteers of the national society to implement health and disaster management programmes. During the reporting year, OD activities were more closely linked with other core programmes through the development of volunteering network (branch and divisional level) in various branches with the objective to provide a sustainable source of motivated and trained volunteers.

The national society held its annual general meeting in December 2004 and elected a new governing board to provide leadership to the society for the next three years. The ICRC and the Federation in Nigeria provided a technical help for a transparent election of the board. Several governance training sessions were also provided improving understanding and implementation of the roles of governance in the Society and improved a harmonious relationship with management. A regular on-the-job training and support (basic office equipment, computers and computer training) to poorly resourced branches have improved skills, working conditions, visibility and enhanced branch capacity to manage programmes and volunteers.

The implementation of the financial development, computerization of Finance Department at the headquarters and financial and accounting procedures are improving timely and accurate settlement of funds and reporting by the national society. The national society has also taken measures to ensure a more effective system of information management and income generation.

In Ghana, peaceful elections were held in December 2004 and the incumbent president was re-elected for a second term in office. The country has enjoyed a measure of stability in a troubled region.

The Nigerian Red Cross Society provided emergency evacuation and assistance to thousands of displaced persons during disturbances in Plateau and Kaduna States in April-May 2004

The government of Togo revised its election processes and eased press restrictions to address concerns raised especially by the European Union.

## **Nigeria sub-regional programmes; Appeal no. 01.31/2004; Annual Report**

Benin has announced elections in 2006; the incumbent president is due to step down.

Sub-regional working groups (presidents and secretaries-general) and technical groups (health, DM and Information) from the national societies of Benin, Ghana, Nigeria and Togo met in Accra, Ghana and Lagos, Nigeria to discuss, prioritise and plan their activities. Regional DM guidelines were discussed, and the first sub-regional information bulletin was issued.

Action points from key health staff within the region were developed into regional guidelines on Mothers' Club activities. Production and dissemination of new health materials across the region were emphasised. Structured exchange visits linked to regional meetings increased skill-sharing and development within the region. Nigerian Red Cross and Ghana Red Cross staff visited Togo's national integrated malaria/measles initiative in December 2004, as did many international supporters. The health delegate gave technical support to all programmes. The finance officer visited programmes in conjunction with the Health delegate, supporting the teams in Nigeria, Ghana and Togo to strengthen financial management.

The organizational development delegate monitored the restructuring plans of the national societies of Benin and Ghana, in coordination with ICRC and with the Federation regional delegation in Dakar. OD support was also provided in branch development, governance and management staff training. The financial development delegate helped the Nigerian Red Cross prepare financial management and accounting procedures and computerise the finance department.

The revalidation of the Benin Red Cross was conducted successfully in Cotonou through a Decree, reaffirming the neutrality and independence of the national society. In December 2004, the national society concluded a Management/financial Audit, financed by the ICRC and the Federation, in order to streamline the national society's governance and management structure and put in place an acceptable finance and reporting system

During the reporting year, sub regional groups, technical meetings and coordination with the Federation's regional delegation in Dakar for sourcing technical expertise (PPP workshop, report writing training, etc) and Federation's standards have enhanced organizational learning and improved sub- regional collaboration and resource mobilization.

### **Health and Care**

**Goal: Morbidity and mortality rates in Nigeria are reduced.**

**Objective: The Nigerian Red Cross capacity is enhanced in delivering efficient services in improving the health of the vulnerable by the end of 2007.**

Nigerian Red Cross implemented the CBHP and HIV/AIDS programme according to Federation Appeal support from professional staff at national headquarters, zonal and branch level. Each of the 24 HIV/AIDS programme branches recruited a health programme coordinator to add support to the numerous health activities with supervision, support, monitoring and reporting. This was in addition to the role of volunteers/members who provided enormous peripheral support in the branches and divisions. The staff and volunteers are supported by a well-functioning health sub-committee plus a Federation health delegate who offers technical advice and support.

## Health and Care: Community-Based First Aid (CBFA)

**Expected Result 1: The Nigerian Red Cross capacity is enhanced in delivering efficient services in improving the health of the vulnerable by the end of 2007**

### Achievements

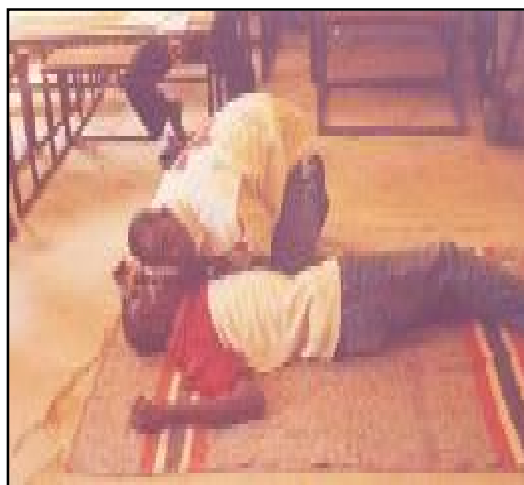
- A national training on first aid was conducted in January 2004 in Lokoja, Kogi State for 14 branch training officers who have since started to carry out quality first aid training.
- A photograph assessment for the review of the first aid manual was done with the assistance of a first aid training Specialist from British Red Cross.
- The national society conducted emergency first aid training for three pilot states: Akwa Ibom, Cross River and Rivers.
- Standard and community first aid training was conducted for 24 health programme coordinators in six branches who were also provided with first aid kits
- There was a step-down training for 90 CBFA team leaders in six health programme branches.
- 180 team leaders and 66 health activity coordinators were trained on the new techniques of standard and community-based first aid across the 18 branches.
- Six 2004 health programme state branches started to conduct training for their volunteers in CBFA.

### Constraint

- There was inadequate feedback system from branches established which has since been rectified.

### Impacts

- First aid skills including accident management skills of national society volunteers have improved
- There was an increase in awareness of the role of first aid of the national society by the public
- Supply of first aid materials helped to strengthen capacities at the communities
- Quality assurance control in first aid practice and record keeping has improved in the national society's 37 branches.



**First aid competence training in session**

**Health and Care: School Units, Road Safety Clubs and Health Action Teams (HAT)**  
**Expected Result 2: Community Based health activities have been implemented by the Red Cross School Units, Road Safety Clubs and Hats**

**Epidemics Outbreaks in some Parts of the Country in 2004**

BRANCH	VILLAGE / LGA	DATE	DISEASE	DEATH	POPULATION AFFECTED	RED CROSS ACTION	NO OF VOLUNTEERS USED
Lagos	Motherless Babes Homes, Yaba	April	Measles	2	23	Health Education	5
Kaduna	Rafin Guza, Kaduna North LGA	April	Cholera	4	302 hospitalized	Health Education, First Aid and Evacuation	50
Zamfara	Gusau Prison	May	Cholera	7	66	Health Education with IEC Materials	20
Katsina	Fakai / Faskaari	September	Cholera	20	50 hospitalized	Health Education and First Aid	50
Kaduna	Wuchichi Zaria LGA	September	Cholera	7		Health Education with IEC Materials	10
Plateau	Angwan Rogo, Jos North	October	Cholera	38	9 hospitalized	„	5
Plateau	Angwan Rogo, Jos North	October	CSM	-	1	„	5
Kaduna	Dameshi / Chukun i	October	Measles	11	98	„	20
Niger	Minna	November	Cholera	10	120	Health Education	20
Edo	Uzeba, Owan West	November	Cholera	50	300	Health Education and First Aid	50
Jigawa	3 LGAs	November	Cholera	50	300	„	20
Kano	5 LGAs	November	Cholera	71	1,000	Health Education, First Aid and Evacuation	50

**Achievements**

- The national society purchased and disseminated copies of high way codes for programme branches for the use of their volunteers during road safety campaign.
- Six Health Programme Branches conducted road safety awareness campaigns.
- The national society successfully conducted two-day training for School Units' Coordinators and their Assistants in Ibadan, Oyo State. The content of the training ranged from health education, road safety awareness, first aid and immunization.
- The national society also conducted a step-down training for 25 school units' team leaders in six health programme branches.
- The national society produced the maiden edition of Health Action Team (HAT) manual.
- There was a training-of-trainers workshop for 12 branch coordinators and their Assistants together with five National Headquarters' staff.
- The national society also trained 180 volunteers to respond to epidemics in six branches.
- The volunteers of the national society responded to epidemic outbreak in nine branches.
- Information, education and communication (IEC) materials were distributed this year to nine states where epidemics outbreaks were recorded.
- The national society reached over 90,000 persons with health education on environmental hygiene and preparation of oral re-hydration solution (ORS).

**Constraints**

- There was lack of synchronization of school calendar in the Programme branches
- Industrial actions in some states led to difficulty in carrying out some activities.

## **Nigeria sub-regional programmes; Appeal no. 01.31/2004; Annual Report**

### **Impacts**

- Skills of both teachers and students in accident management in schools have improved
- Public awareness of the national society's role in the management of health emergencies and outbreaks has increased.
- Collaborative work between the national society and government agencies has increased
- Health Action Team members have enhanced the capacity of the most vulnerable people in disease and epidemic prone communities.

### **Health and Care: Mothers' Clubs**

**Expected Result 3: All branches have established and benefited from activities undertaken by Nigerian Red Cross Mothers' Clubs**

#### **Achievements**

- Improvements in monitoring and reporting Mothers' Club activities in the branches.
- Increased Partnership with the Federal Ministry of Health and Mobil on the Strategy for Roll Back Malaria.
- The national society reviewed, produced and distributed a Mothers' Club Manual and training flipchart which has been shared sub-regionally for branch Mothers Club coordinators, facilitators and leaders.
- National training-of-trainers workshop for Mothers' Club coordinators and facilitators for the six health programme branches for 2004.
- A step-down training for 60 Mothers Clubs' leaders and 12 facilitators in the six health programme branches was conducted.
- The national society conducted a refresher course for 12 Mothers' Club coordinators and 36 Mothers' Clubs facilitators from 12 branches.
- A total of 60 units of the Mothers' Clubs were formed in six health programme branches improving the health needs of about 8,500 households through health education.
- Community mobilization by Mothers' Clubs members during NID/SNID.
- The provision of income generating funds improved the economic power of women in supporting their families. Examples of this include:
  - Bed linings and baby bags were being produced by Mothers' Clubs of Oyo State branch.
  - Fabrics were being produced by Mothers' Clubs of Ondo State branch.
  - Perfumes, groundnut paste and soya-beans cereals were produced by Mothers' Clubs in Yobe State. In addition, anti-snake shrubs and fruits such as guava, orange, and mango were grown and sold for income generation.
- The second National Mothers' Clubs Camp took place in December 2004 in Dutse, Jigawa State. Over 50 Mothers' Club members from 15 branches participated and shared information regarding programmes and future plans.

#### **Impact**

- Mothers' Club leaders could adequately train other members on primary health issues.
- Mothers' Club members have developed local initiatives to address local health issues.
- Mothers' Clubs have started raising funds locally thereby increasing their opportunity to be self-sustained.
- Mothers' Clubs have increased the social mobilization coverage of immunization in rural communities.

### **Health and Care: HIV/AIDS**

The national society was actively involved in HIV/AIDS prevention, care and support in Nigeria. The main strategies are community home-based care (CBHC), youth peer education (YPE) for in-school youths, counseling, and anti-stigma and anti-discrimination campaigns.

**Expected Result 4: The Nigerian Red Cross' capacity to effectively deliver assistance to vulnerable People living with HIV/AIDS (PLWHA) and reduce the spread of HIV/AIDS among the general population is increased**

## Nigeria sub-regional programmes; Appeal no. 01.31/2004; Annual Report

### Achievements

- A 7-day national training-of-trainers on peer education for HIV/AIDS coordinators and trainers from the 2003 HIV/AIDS project branches was held in January 2004.
- The national society conducted a KAPB survey on HIV/AIDS in 4 states.
- The national society conducted Staff Awareness seminars on HIV/AIDS.
- The national society developed a HIV/AIDS project proposal, which was approved by American Red Cross.
- All IEC materials on HIV/AIDS were reviewed and updated, and a YPE manual was produced.
- The national society celebrated the World Red Cross Day in Oru town, Ogun State and HIV/AIDS cartoon booklets were launched. A rally with the theme “Stop Discrimination” was also staged.
- World AIDS day events were held at the national headquarters and the branches nationwide. Main activities of the day included launching of the booklet “Nutrition and HIV/AIDS –Basic Facts”, a quiz on HIV/AIDS by students, poster exhibitions and rallies. Stakeholders from the Network of People Living with HIV/AIDS, Nestlé, the Nigeria chapter of the Society for Women and AIDS in Africa, various embassies and others were present at the events. The events were covered nationwide by print and electronic media, reaching over 6 million people.
- The national society conducted a two-day orientation for the new 24 branch health coordinators which include HIV/AIDS awareness.
- The national society conducted a four-day national YPE refresher course for 24 branch health coordinators and 43 trainers in three batches.
- The quality of life of about 8,000 PLWHA has increased through psychological and practical support in managing simple ailments at homes and through referral for medical care as necessary.
- Trained counselors rendered psychological and emotional support with pre and post test counseling to approximately 10,000 people

### Impact

- There was a reduction in stigma and discrimination against PLWHA in the 24 states where the national society is currently working as more of them are declaring their status and requesting support including the supply of medications.
- Youths are now more willing to discuss sexual issues and condom usage.
- The quality of life of about 8,000 PLWHA increased through psychological and practical support in managing simple ailments at homes and through referral for medical care.
- The sustainability of HIV/AIDS activities is ensured through developing local capacity at all levels for the most vulnerable, our management and the national AIDS committee.
- Trained counselors have rendered psychological and emotional support to about 10,000 people with pre- and post-test counseling.
- YPE increased STI/HIV/AIDS knowledge by over 1 million youth in the 24 states.



**Nigerian Red Cross peer educators attending a HIV/AIDS conference**

### Constraints

- Socio cultural practices continue to negate messages concerning prevention of HIV/AIDS.
- The most rural people were hard to reach due to the geographic size of the country.
- There was problem of sustaining trained volunteers who have the opportunity to work in other paid projects.
- Continued stigma attached to HIV/AIDS in Nigeria.

## **Health and Care: Polio Eradication Initiative (PEI)**

**Objective: Polio Eradication in Nigeria is attained by 2005 through Nigerian Red Cross' contribution**

### **Achievements**

- Nigerian Red Cross and Federation continued to participate in Interagency Coordination Committee (ICC) meetings at national level and support the national society's role in the multi-agency social mobilization working group based in Abuja.
- A full time staff member is attached to the working group for social mobilization.
- A training and orientation of 37 branch secretaries and 37 mothers clubs coordinators was conducted with partners from WHO, UNICEF, and NPI co-facilitating. This has improved capacity and knowledge of 72 national society staff and volunteers in polio eradication.
- Nigerian Red Cross actively participated in cross - border Muslim religious leaders' Workshop aimed at building trust for polio eradication and routine immunization in Kano and Kaduna.
- Following acceptance of the vaccine by Kano State Government after an almost 11-month suspension of the campaign, the national society actively continued its participation in social mobilization
- Over 3000 field guides were produced and distributed to volunteers for increasing awareness amongst the communities including those with limited literacy.
- The national society collaborated with State and local government authorities in reaching several communities.
- The national society served as vaccinators and local guides in Plateau state during the ethnic religious crisis.
- The national society collaborated with polio victims to organize dramas on polio eradication
- Volunteers received technical support from partner agencies.
- There was increased national society involvement at local government and state social mobilization committees.
- About 20,000 community / religious leaders were sensitized by the Red Cross volunteers in 2004.
- The higher involvement of Mothers Club volunteers has reduced non- compliance (resistance) among women whose husbands were not at home during the exercise.
- Over 15,000 volunteers were trained and utilized during the NID in 2004.
- Over 14 million children under-five were mobilized at each of the five rounds by the Red Cross volunteers particularly in hard-to-reach and hard-to-convince communities.
- There was increased collaboration between our volunteers and traditional/religious leaders in the immunization exercises.

### **Constraints**

- Continued propaganda regarding the polio vaccines in some northern states led to refusal and rejection by some people
- Campaign periods were not well synchronized in different parts of the country.
- Industrial actions also led to difficulties in teams arriving on-time and the ability to have access to transport.

### **Impacts**

- Increased Red Cross volunteers' involvement at local government and state social mobilization committees.
- Higher involvement of Mothers Club volunteers has reduced non-compliance (resistance) among women whose husbands were not at home during the exercises.
- Increase in uptake of vaccines during the five rounds NID in 2004.
- Increase in national society volunteers mobilization activities particularly in the hard to reach and hard to convince communities.
- There was increased collaboration between national society' volunteers and Traditional/Religious leaders

## **Health and Care: Sickle Cell Disorders**

The Nigerian Red Cross Society and British International School, Lagos partnered to support an awareness campaign to reduce the rate of mortality and morbidity as well as stigmatization associated with sickle cell diseases among the youths especially those in secondary schools. Osun State was chosen to serve as a pilot project.

## Health and Care: Water and Sanitation (WatSan) KAPB Survey

In January 2004, the national society carried out a WatSan KAPB survey in 36 communities in Kwara, Enugu and Borno States. 36 Mothers' Clubs were reinvigorated and strengthened in these states as entry points for the proposed WatSan project. The analysis of the survey had since been forwarded to the Federation and British Red Cross for funding appraisal.

## Capacity Building and Networking

**Objective 1: To develop and strengthen the national society's programme, technical and managerial capacity.**

**Objective 2: To promote networking with relevant agencies, departments and other partners.**

### Achievements

- The national society played a major role in routine immunisation promotion through its partnership with Interagency Co-ordinating Committee members e.g. NPI, WHO, UNICEF, Rotary International and USAID etc.
- The national society attended various meetings with the National Action Committee on AIDS (NACA). This has further strengthened the national society's collaboration with the government.
- The national society participated in the National Conference for Orphans and Vulnerable Children in Abuja from 9-13 February 2004.
- The national society also organized a one-day HIV/AIDS Stakeholders' Meeting on February 23, 2004.
- The national society health officer participated in the National "Fresh Air" Malaria Technical Update and Coordination workshop in Accra, Ghana 15-20 March 2004. The objective of the workshop was to exchange information on how to address malaria and develop a set of recommendations and a plan of action.
- The national society Principal Health Officer also participated in a one-day seminar on HIV/AIDS organized by DFID in Abuja.
- A Health Officer was trained on Standard First Aid in Britain in March 2004.
- The national society participated in the 4<sup>th</sup> National Conference on HIV/AIDS in Abuja in May 2004.
- The national society also participated at the sub-regional meeting held in Accra, Ghana.
- The national society participated in the NNRIMS workshop organized by National Action Committee on AIDS (NACA)
- The national society attended meetings organized by Nigerian Business Coalition against AIDS in Lagos.
- The national society participated in GHAIN workshop with other stakeholders which resulted in the drawing up of a two-year plan of action on HIV/AIDS project to be supported by the American Red Cross.
- The national society participated in the mid-term review meeting of FGN – UNICEF Country
- Programme of cooperation for Nigerian children and women in October 2004

## Disaster Management (DM)

**Goal: Vulnerable people received sustainable, focused and responsive services**

**Objective: The Nigerian Red Cross' capacity to effectively respond to and prevent disasters is increased**



Disaster management is one of the core programmes in the national society's strategic plan, and was able to maintain its traditional role as the foremost disaster management unit in Nigeria. The national society ensured that prompt humanitarian assistance was provided to vulnerable people throughout the country.

Movement partners continued to support the national society: ICRC, Federation, British Red Cross, Swedish Red Cross, Norwegian Red Cross and Finnish Red Cross.

## Nigeria sub-regional programmes; Appeal no. 01.31/2004; Annual Report

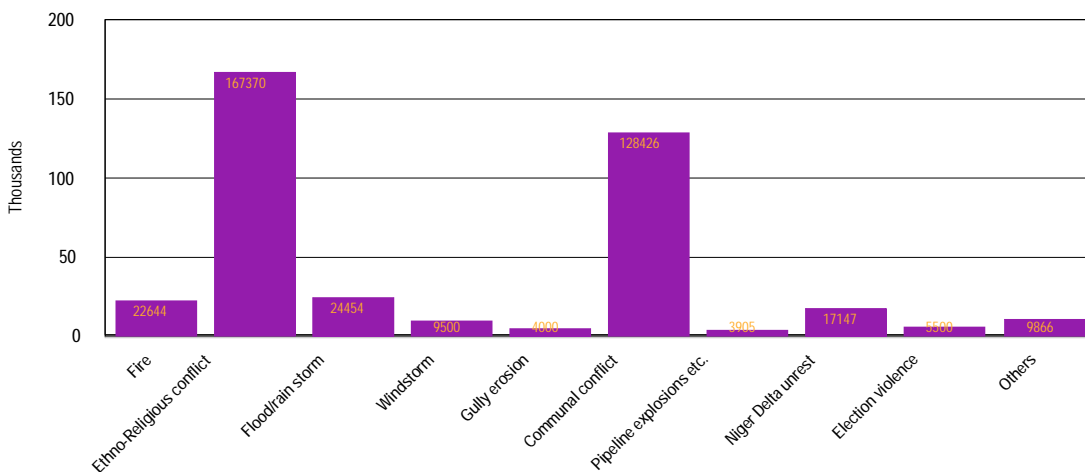
The DM programme is currently being managed by two officers with other staff of the national society serving as back-ups when needed. There are six other zonal officers at the six geographical zones of the country providing support for the volunteers.

### Expected Result 1: The vulnerability of disaster victims is reduced

#### Achievements

- The national society improved its capacity and ensured that effective and efficient humanitarian services were delivered to victims of disasters.
- The national society responded to 122 disasters throughout Nigeria during 2004.
- The emergency and first aid teams (EFAT) of the national society proved very useful in rendering first aid, psychological support, and evacuation of victims, food and non-food assistance and provision of dressing materials for the treatment of injured persons.
- Prominent among these disasters are:
  - Population displacement in Sagir, Dambore and Ali Sheriff of Borno States (Nigeria Cameroon border adjustment)
  - Oko-Oba chemical explosion in Lagos State
  - Irawo-Owode communal conflict in Oyo State
  - Wase communal conflict in Plateau State
  - Oko-Baba and Ikota fire disasters in Lagos State
  - Ethno-Religious conflict in five LGAs of Plateau State
  - Yelwa /Shendam Ethno-Religious conflict, Plateau State
  - Yelwa /Shendam reprisal attack in Kano State.
  - Yelwa /Shendam reprisal attack in Jega, Kebbi State.
  - Nigerian Red Cross interventions during Local Government elections in Nigeria.
  - Human religious conflict in Adamawa State.
  - Old-Loko flood in Adamawa State
  - Ibeno LGA fire disaster in Akwa Ibom
  - Ibaka fire disaster in Akwa Ibom
  - Gombe township floods
  - Ataba communal conflict in Rivers State
  - Gangster rivalry in Rivers State.
  - Population Movement in Cross River and Akwa Ibom ( Bakassi)
  - Anambra political crisis

### Number of people affected by different types of disaster in 2004



## **Nigeria sub-regional programmes; Appeal no. 01.31/2004; Annual Report**

The capacity of EFAT tremendously increased the value of services rendered by the national society to reduce vulnerability as demonstrated during the above interventions. Trained EFAT volunteers effectively responded to emergencies in different parts of the country.

### **Expected Result 2: The efficiency and effectiveness of the Nigerian Red Cross response is increased**

#### **Achievements**

- A total of 80 team leaders from eight branches including 60 volunteers selected from five divisions in each of the branches were trained.
- DM training was conducted for 60 divisional EFAT in six branches. EFAT in Benue, Cross River, Enugu, Gombe, Kebbi and Lagos branches were provided with operational equipment and protective materials.
- With the assistance of DFID and British Red Cross, there was a focused disaster management training in three pilot branches in Akwa Ibom, Cross River and Rivers States.
- Non-food materials for 800 families were pre-positioned in three branches.
- The national society's DM officers participated in workshops for
  - contingency planning workshop on service support area, six mass care and service support area 11-food and water in Kano;
  - Better Programming Initiative (BPI) in Lagos and Jos; and
  - a narrative reporting workshop.
- There were management programme planning, review and coordinating meetings.
- The national society provided the DM department a side-store for storage of emergency materials and equipment for effective response to emergencies.

### **Expected Result 3: The capacity of the vulnerable is strengthened**

#### **Achievements**

- The national society's contingency plan for population movement in the boundary adjustment between Nigeria and Cameroon was prepared and partially activated. As a result, Cross River and Akwa Ibom State branches represented the national society in the stake-holders meeting on Bakassi Peninsula. The national society participated in the reception of 749 Nigerian returnees from Cameroon.
- SCF/UK supported the national society interventions in the Plateau ethno-religious conflict.

#### **Constraints**

- There was limited access to coastal areas due to conflict which hindered prompt delivery of humanitarian services to the Niger Delta area.
- The training of EFAT team leaders was initially delayed due to absence of ICRC cooperation delegate whose eventual arrival provided the needed coordinated ICRC/Federation approach in strengthening the national society's disaster management capacity.
- Incessant labour industrial actions due to increase in fuel price affected training schedules of disaster management programme.
- Selection criteria of volunteers for the EFAT training was abused by some branches thereby creating a weak link in their response ability.

#### **General Impact of DM Activities**

- EFAT capacity has tremendously increased the value of the national society services in reducing vulnerability as demonstrated during the interventions in 2004. The number of vulnerable people reached was on the increase.
- Trained EFAT volunteers effectively responded to emergencies in different parts of the country. The national society community-based disaster management approach gave vulnerable communities a sense of ownership.
- Pre-positioning of non-food relief materials for 800 families in three branches helped strengthen the response capacity of the national society.
- Collaboration and coordination between the Federation and the ICRC enhanced the DM capacities of the national society.

## **Organizational Development**

During the reporting year, the organizational development (OD) programme of the Federation’s Nigeria sub-regional office (based in Lagos) enhanced its support to the national society in the areas of branch development, governance and staff training, advocacy, resource mobilization and finance development at headquarters.

The OD programme was more closely linked with and supported health and DM programmes through the establishment and expansion of volunteer networks at branch and division level. Poorly resourced branches improved their services with the provision of basic office equipment and furniture from the OD programme. Branches were also given training on local level income generation to raise funds locally. Two branches are already benefiting from this training in a sustainable way.

Eight programme branches were also given a computer training, computers and internet access to improve communication and reporting with the headquarters. Financial development has also made progress with the development of a financial and accounting manual, training and the computerization of a finance department at the headquarters, supported by the finance development delegate.

The OD delegate enhanced collaboration with the ICRC liaison office in Lagos and with the ICRC cooperation delegate, significantly improving on coordinated support of the Federation and the ICRC to the national society in the areas of planning, training, field visits and programme resource allocation, etc.

**Goal: The population’s vulnerability has reduced due to an increased programme and service delivery capacity of the Nigerian Red Cross.**

**Objective: The Nigerian Red Cross’ capacity to provide sustainable, focused and responsive services to the vulnerable is improved.**

The branch relations department of the national society with the support of the sub-regional office continued to support the capacity building of 37 state branches to implement programmes and services to vulnerable people.

**Expected Result 1: The managerial, technical and strategic planning skills of headquarters’ staff and branches is enhanced**

### **Achievements**

- Branch capacity and on-the-job training was provided for secretaries of six branches: Enugu, Edo, Delta, Kogi, Rivers and Abuja, while sensitization visits were made to Imo and Anambra branches. Improvements in the performance of the branch secretaries were recorded.
- 37 national society branch secretaries attended training on the better programming initiative (BPI) to develop skills and knowledge for initiating and implementing programmes. The training was organized by the British Red Cross and was supported by the Federation.
- The national society conducted 2-day effective communication training for 28 branch radio operators.



- To further support branches capacity, the Federation financed the purchase of basic equipment and furniture for six State branches: Kebbi, Kano, Ondo, Akwa –Ibom, Ebonyi and Kogi. The funds were part of the donations from Swedish Red Cross and Finnish Red Cross.
- Computers, generators, printers and internet services were provided to branches in Kano, Sokoto, Ekiti, Gombe, Akwa-Ibom, Anambra, Kwara States and to the Abuja headquarters’ liaison office, to improve communication and the quality and timeliness of reporting.

**Branch computer training**

## **Nigeria sub-regional programmes; Appeal no. 01.31/2004; Annual Report**

- National society staff improved the skills of its staff in narrative writing and conducted a self-evaluation exercise of branch Secretaries.
- The national society assistant director (branch liaison) and reporting officer benefited from the ‘effective writing’ distance learning course.
- National society management staff participated in a workshop on Federation project planning process (PPP) in Lagos (18-23 October 2004); the workshop was facilitated by the Federation regional programme coordinator and regional reporting officer.

### **Impact**

- Staff and volunteers of the national society have improved their planning and reporting skills.

## **Expected Result 2: The efficiency and integrity of the leadership/governance at all levels of the national society has increased**

### **Achievements**

- The leadership/governance at the branch level showed improved understanding of their roles and responsibilities as policy makers.
- Re-elections in Anambra State branch brought stability in the branch. Katsina, Benue and Gombe State branches have also conducted their elections.
- A one-day governance workshop was conducted for the newly elected branch executive committee members of Benue, Gombe, Katsina and Abia states to create better understanding of roles, responsibilities and better relationships between the governance and management.

### **Constraints**

- The governance of Anambra, Imo and Abia State branches were dissolved for integrity problems and fresh re-elections were conducted. Disunity within the branches delayed implementation of activities of branches.
- Governance and Management relationship in some branches is still far from being cordial

### **Impact**

- Governance and management relationships have improved in most branches providing better leadership to manage activities. Some branches elected purposeful and resourceful leaders into their governance

## **Expected Result 3: The ability of the national society to develop, manage and retain volunteers (including youths) has improved**

### **Achievements**

- A two-day training on volunteer management and network was provided for all 37 state branch secretaries, 37 branch volunteer coordinators, 48 divisional volunteer coordinators from the 24 HIV/AIDS branches.
- A total of 144 community volunteers from four branches: namely Kano, Rivers, Abuja and Anambra were also given two-day training (36 volunteers drawn from three divisions per branch).
- The national society developed the volunteers’ capacity of 24 HIV/AIDS project branches to enable them implement the activities effectively.
- Youth participation in the implementation of the national society’s programmes increased through youth camps, Global Youth Awareness Programme (GYAP), peer education, empowerment programme, international and local conferences etc.

### **Constraint**

- Motivation and management of volunteers and Red Cross youth are still major challenges in several branches of the national society.

## **Nigeria sub-regional programmes; Appeal no. 01.31/2004; Annual Report**

### **Impact**

- Community volunteering network has started to improve volunteer management and programme implementation in the rural communities.
- New membership policy of the national society has attracted more and active volunteers.
- Various motivating activities has further developed and empowered the youths of the national society and the youths have further increased their participation in the activities of the national society.

### **Expected Result 4: The national society's resource development is broadened and improved**

#### **Achievements**

- The national society with the support of the Federation organized three-day training on business planning and income generating projects (IGP) for six branches to equip the branches with the required skills and tools for establishing viable projects for self reliance. The workshop was facilitated by 'Resource Development International', a UK-based Consultancy.
- 1, 321 new members registered, resulting in increased volunteer time and income.
- A fund-raising event called 'Give Love' took place in February 2004 to mobilize fund for PLWHA.
- Sales of the national society souvenirs generated income for the national society.

#### **Constraints**

- Branches still lack the initiative to generate funds locally.

### **Expected Result 5: The national society's financial development is improved**

#### **Achievements**

- Nigerian Red Cross financial and accounting procedures were developed with the assistance of the Federation finance development delegate, and later approved by the national society for implementation.
- Accounting software, computer and network facility were procured and installed in the national society's finance department, and department staff received training. Total cost of CHF 22,976 was funded by British Red Cross.
- An accountant was hired for the finance department.

#### **Impact**

- The availability of a comprehensive financial and accounting procedures provide improved and timely reporting.
- The headquarters develops capacity to consolidate branch finance, which will complete financial information, produce a full set of consolidated accounts and reporting by the national society.
- The national society develops a trained financial team and improved budgeting, planning as well as property and warehouse management.

#### **Constraints**

- Delay in putting in place a skilled staff in the finance department and lack of commitment has delayed the implementation of the finance development.

## **Humanitarian Values**

**Goal: The humanitarian values embedded in the Red Cross Movement are widely shared and understood thereby increasing tolerance, mutual understanding and respect of human dignity in Nigeria.**

**Objective: The Nigerian Red Cross' capacity to promote the Movement's Fundamental Principles and humanitarian values is increased**

In 2004, the national society arranged adequate media publicity for its numerous activities including family reunification such as tracing and Red Cross messages.

## **Nigeria sub-regional programmes; Appeal no. 01.31/2004; Annual Report**

### **Expected Result 1: There is greater understanding of humanitarian values and of the Movement's Fundamental Principles within the national society**

#### **Achievements**

- A total of 67 people including branch secretaries, information coordinators and zonal officers were trained in dissemination of Red Cross principles, International Humanitarian Law (IHL) and tracing to ensure smooth and effective information dissemination.

### **Expected Result 2: The national society's profile and image as a national humanitarian organization is further increased**

#### **Achievements**

- The national society ensured that adequate publicity was given to its activities in 2004. These activities include the following:
  - "Give Love", a fund raising initiative of the Resource Development Department to raise funds for the national society's HIV/AIDS programme on Valentine's Day (4 February 2004)
  - Global Youth Awareness Programme (GYAP)
  - HIV/AIDS peer education training-of-trainers
  - World Red Cross Day which took place at the Oru Refugee Camp
  - Distribution of relief materials to the victims of the ethno-religious crisis in Yelwa, Plateau State
  - National society's HIV/AIDS programme review and KAPB survey 2004
  - World First Aid Day 2004
  - Launch of World Disasters Report 2004
- For the purposes of advocacy and public relations, the national society printed 5,000 wall and 30,000 pocket calendars for distribution to donors and the public.

### **Expected Result 3: Branch commitment to tracing activities has increased**

#### **Achievement**

- The national society received and treated 273 Red Cross messages and 30 tracing requests from ICRC/Geneva and ICRC/Lagos regional delegation, and from the National Red Cross Societies of Great Britain, Uganda, Germany, the Netherlands, Cuba, Italy, United States and Ireland.

#### **General Impact to the national society's activities on Humanitarian Values**

- The understanding of the national society's staff and volunteers in the Movement's Fundamental Principles have further increased.
- Increased publicity and dissemination of the national society's activities have enhanced its profile and image.
- Commitment to tracing activities by the national society's staff and volunteers have increased.

## **Coordination, Cooperation, and Strategic Partnership**

**Goal: Focused development and management of agreements and other coordination mechanisms are achieved**

**Objective: The Federation Lagos sub-regional office works with the national society, the ICRC and the other partners to develop regional meetings**

### **Expected Result 1: The capacity of national societies in the sub region to work with partners is increased**

- The Lagos regional office of the Federation coordinated 'Partnership Meetings for West and Central Africa National Societies' in Accra, Ghana from 1-3 March 2004. During the meeting in Accra, where 23 national societies participated, the concept of the 'Future of the Federation' was elaborated to provide an implementation strategy for Strategy 2010. The concept defines ways of working together and dealing with external competition.

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- Ghana Partnership meeting was also held in Accra in March 2004 to map out directions to resolve the management and financial crisis of the Ghana Red Cross Society.
- Sub-regional meetings have been held twice a year

### **Achievements**

- Sub-regional working groups and technical meetings of the national societies of Benin, Ghana, Nigeria and Togo were held in Accra, Ghana in March 2004 and Lagos, Nigeria in September 2004. The meetings agreed on regional standards and guidelines for Mother Clubs and DM activities.

### **Expected Results 2**

- Regular liaison meetings have been held with the ICRC
- Coordination meetings were held monthly between the Federation head of sub-regional office and the head of ICRC mission.
- The Federation head of sub-regional office also held advocacy and partnership meetings with DFID and British Red Cross in support of Nigerian Red Cross programmes.
- The OD Delegate held regular meetings with the ICRC cooperation delegate which improved DM support to the Nigerian Red Cross.

### **Notes specific to financial transactions**

- CHF 20,300 income was realized from the sale of two vehicles (Toyota Land Cruisers) previously used at the sub-regional office; these vehicles had completed their useful lease life and were authorized for disposal by the Fleet Logistics office, UAE.
- CHF 702,000 overall closing balance under this Appeal is partly explained by fact that CHF 1,036,000 was carried over from 2003; donations received during the year – CHF 2.2 mn - were fully utilized and spent, resulting in this closing balance.

[Final financial report below; click here to return to title page and contact information.](#)

Selected Parameters	
Year/Period	2004/1-2004/12
Appeal	M04AA031
Budget	APPEAL

All figures are in Swiss Francs (CHF)

**I. Consolidated Response to Appeal**

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	TOTAL
Budget (A)	3'120'725	562'709		631'707		4'315'140
Opening Balance (B)	796'832	124'309		114'922		1'036'063
Income						
Cash contributions						
British Red Cross	591'955	63'733		31'203		686'890
Finnish Red Cross		90'484		119'768		210'253
Norwegian Red Cross	45'386			53'339		98'725
Swedish Red Cross	332'985	84'500		132'935		550'420
Cash contributions (C1)	970'325	238'717		337'245		1'546'288
Reallocations (within appeal or from/to another appeal)						
Nestle	500'000					500'000
Reallocations (C2)	500'000					500'000
Inkind Personnel						
British Red Cross	176'400					176'400
Inkind Personnel (C4)	176'400					176'400
Other Income						
Miscellaneous Income				20'337		20'337
Other Income (C5)				20'337		20'337
Total Income (C) = SUM(C1..C5)	1'646'725	238'717		357'582		2'243'024
Total Funding (B + C)	2'443'558	363'026		472'504		3'279'087

**II. Balance of Funds**

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	TOTAL
Opening Balance (B)	796'832	124'309		114'922		1'036'063
Income (C)	1'646'725	238'717		357'582		2'243'024
Expenditure (D)	-1'764'514	-351'658		-460'132		-2'576'303
Closing Balance (B + C + D)	679'044	11'368		12'372		702'784

Selected Parameters	
Year/Period	2004/1-2004/12
Appeal	M04AA031
Budget	APPEAL

All figures are in Swiss Francs (CHF)

**III. Budget Analysis / Breakdown of Expenditure**

Account Groups	Budget	Expenditure					TOTAL	Variance A - B
		Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation		
A		B					A - B	
<b>BUDGET (C)</b>		3'120'725	562'709		631'707		4'315'140	
<b>Supplies</b>								
Clothing & textiles	150'875		136				136	150'739
Food			32'671				32'671	-32'671
Water & Sanitation		27'179					27'179	-27'179
Medical & First Aid	827'594	3'937	21'896				25'833	801'761
Teaching Materials		74'618					74'618	-74'618
Utensils & Tools	27'375							27'375
Other Supplies & Services	28'425							28'425
<b>Total Supplies</b>	<b>1'034'269</b>	<b>105'733</b>	<b>54'702</b>				<b>160'436</b>	<b>873'833</b>
<b>Capital Expenditure</b>								
Vehicles	51'875	29'542					29'542	22'333
Computers & Telecom	120'525	7'015	7'308		5'113		19'436	101'089
Office/Household Furniture & Ec		12'642	43				12'685	-12'685
<b>Total Capital Expenditure</b>	<b>172'400</b>	<b>49'199</b>	<b>7'350</b>		<b>5'113</b>		<b>61'662</b>	<b>110'738</b>
<b>Transport &amp; Storage</b>								
Storage			3'663				3'663	-3'663
Distribution & Monitoring		1'019	74		627		1'720	-1'720
Transport & Vehicle Costs	106'720	42'648	12'749		15'236		70'633	36'087
<b>Total Transport &amp; Storage</b>	<b>106'720</b>	<b>43'667</b>	<b>16'486</b>		<b>15'863</b>		<b>76'016</b>	<b>30'704</b>
<b>Personnel Expenditures</b>								
Delegates Payroll	535'407	66'049	52'843		76'014		194'906	340'501
Delegate Benefits		353'946	49'852		60'799		464'597	-464'597
Regionally Deployed Staff	380'288							380'288
National & National Society Stal		117'952	46'946		22'364		187'263	-187'263
Consultants	49'458							49'458
<b>Total Personnel Expenditures</b>	<b>965'153</b>	<b>537'947</b>	<b>149'642</b>		<b>159'177</b>		<b>846'766</b>	<b>118'387</b>
<b>Workshops &amp; Training</b>								
Workshops & Training	1'283'848	655'291	73'711		174'941		903'943	379'905
<b>Total Workshops &amp; Training</b>	<b>1'283'848</b>	<b>655'291</b>	<b>73'711</b>		<b>174'941</b>		<b>903'943</b>	<b>379'905</b>
<b>General Expenditure</b>								
Travel	171'098	56'010	11'589		47'159		114'758	56'340
Information & Public Relation	137'968	29'628	869		5'554		36'050	101'918
Office Costs	162'737	53'181	8'065		11'745		72'991	89'747
Communications	463	22'242	5'461		5'523		33'226	-32'764
Financial Charges		51'600	37		2'230		53'867	-53'867
Other General Expenses		3'693	555		1'089		5'338	-5'338
<b>Total General Expenditure</b>	<b>472'266</b>	<b>216'354</b>	<b>26'577</b>		<b>73'299</b>		<b>316'230</b>	<b>156'036</b>
<b>Program Support</b>								
Program Support	280'484	113'948	22'858		29'909		166'714	113'770
<b>Total Program Support</b>	<b>280'484</b>	<b>113'948</b>	<b>22'858</b>		<b>29'909</b>		<b>166'714</b>	<b>113'770</b>
<b>Operational Provisions</b>								
Operational Provisions		42'374	332		1'830		44'536	-44'536
<b>Total Operational Provisions</b>		<b>42'374</b>	<b>332</b>		<b>1'830</b>		<b>44'536</b>	<b>-44'536</b>
<b>TOTAL EXPENDITURE (D)</b>	<b>4'315'140</b>	<b>1'764'514</b>	<b>351'658</b>		<b>460'132</b>		<b>2'576'303</b>	<b>1'738'837</b>
<b>VARIANCE (C - D)</b>		<b>1'356'211</b>	<b>211'051</b>		<b>171'575</b>		<b>1'738'837</b>	