

ANNUAL REPORT



International Federation of Red Cross and Red Crescent Societies
Fédération Internationale des Sociétés de la Croix-Rouge et du Croissant-Rouge
Federación Internacional de Sociedades de la Cruz Roja y de la Media Luna Roja
الاتحاد الدولي لجمعيات الصليب الأحمر والهلال الأحمر

NIGER

30 April 2005

In Brief

Appeal No.: 01.37/2004 – http://www.ifrc.org/cgi/pdf_appeals.pl?annual04/013704.pdf

Appeal target: CHF 305,229 (USD 242,438 or EUR 196,605)

Appeal coverage: 50.7% ([Click here to access the final financial report](#))

Appeal 2005: Niger no. 05AA031 – http://www.ifrc.org/cgi/pdf_appeals.pl?annual05/05AA031.pdf

This Annual Report reflects activities implemented over a one-year period; they form part of, and are based on, longer-term, multi-year planning. All International Federation assistance seeks to adhere to the Code of Conduct and is committed to the Humanitarian Charter and Minimum Standards in Disaster Response in delivering assistance to the most vulnerable. For support to or for further information concerning Federation programmes or operations in this or other countries, please access the Federation's website at <http://www.ifrc.org>

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Overall analysis of the programme

The Red Cross Society of Niger¹ experienced a fruitful 2004 with increased capacity building, implementation of its 2005-2008 Strategic Plan and improved programme delivery. These, coupled with well organized legislative and presidential elections allowed the Red Cross of Niger to run training sessions addressing contingency plans linked to the elections, followed by a national workshop in Niamey. The Red Cross of Niger also held regional workshops and simulation exercises conducted in each region. Additionally, the municipal elections sanctioned the decentralization process and impacted on the national society's intervention modalities.

The Red Cross of Niger established an assistance programme within the framework of regional disaster relief and preparedness programme as well as locust invasions in some regions in Niger (Tillaberi, Tahoua, Agadez, Zinder, and Diffa). Beneficiaries were populations from the Tahoua region who had been victims of flooding in July 2003, and had been receiving Federation support.

In Health, the national society devoted efforts to the national immunization days (NID) and fight against cholera through regional awareness raising campaigns in the areas bordering the Niger River as well as maintaining partnership with the French Red Cross to manage the Ambulatory Treatment Center.

¹ Red Cross Society of Niger – <http://www.ifrc.org/where/country/check.asp?countryid=127>

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Similarly, the Red Cross of Niger strengthened its human resources with Federation support, through the recruitment of an Executive Secretary, a resource development officer, and the funding of a head of department for health. The Red Cross of Spain supports the programme officers' and accountant's positions. The financial management services, having benefited from an external audit before assuring higher performing financial management, has continually received support.

The Red Cross of Niger initiated a partnership meeting within the cooperation agreement strategy (CAS) process. The meeting, scheduled for 2005 is likely to be integrated into the four-year strategic plan implementation. It has also organized a governance and management workshop. In all, these advancements require support from already established teams emphasizing on human and financial resource development, particularly at the branch level.

Health and care

Goal: To contribute to the reduction of infant and childhood preventable diseases and the HIV/AIDS spread in Niger.

Objective: The reduction of HIV/AIDS spread as well as mortality linked to infant/childhood preventable diseases in targeted zones strengthen the national society's social mobilization, IEC, and advocacy activities at the community level.

Progress/Achievements:

Vaccination coverage of children in urban communities of Niamey and the border zones of Tillabery and Dosso is increased through door-to-door social mobilization.

- Mothers and caretakers are sensitized on the need to vaccinate their children.
- The vaccination coverage in inaccessible areas is increased.
- The Red Cross of Niger actively participates in National Immunization and Mop-Up days.
- Reinforced operational capacity of the local committees in social mobilization and health promotion.

The Red Cross of Niger contributes to reducing the spread of HIV/AIDS and STI among youth in schools and commercial sex workers in three regions (Tahoua, Niamey, and Agadez).

- Improved knowledge of HIV/AIDS/STI and changed behavior among the target population.
- Strengthened capacity at the local committee level to conduct HIV/AIDS/STI awareness activities in the target regions.

Polio Vaccination Campaign

The Red Cross of Niger participated in the first and second phase of the anti-polio vaccination campaign, organized 8-12 October 2004 and 18-22 November 2004 respectively. With Federation support, the Red Cross of Niger was actively involved in Maradi, Zinder, Dosso, and Tahoua. A total of **572** volunteers under the supervision of **30** supervisors carried out "door-to-door" child vaccination sensitization to parents within these communities. Consequently, **235,635** children between 0-5 years received the Oral Polio Vaccine (OPV).

Annex 1 shows the distribution of the number of children under-five who were vaccinated at the first and second rounds (October and November 2004, respectively). These results were considered satisfactory and improved visibility for the Red Cross. [Click here to go to Annex 1.](#)

Integrated Campaign for Polio and the Distribution of Impregnated Mosquito Nets

The implementation process of this campaign has already been initiated. The Federation's Malaria Technical Advisor carried out a preparatory mission with the Red Cross of Niger that fits in with the state's Malaria Program under the Health Ministry.

Cholera Vaccination Campaign

- Following the Red Cross of Niger's successful first cholera awareness raising programme, it organized a second campaign from 24 September to 7 October in Tillaberi and Niamey communities, with Federation's technical and financial support. This facilitated the mobilization of the community volunteer network who organized cholera sensitization and information programmes through hygiene promotion in isolated sites.
- In addition, the training of 60 volunteers assisted the social mobilization, advocacy and communication activities for behavioral change at the population level. At the sites, they carried out treatment of human waste, water chlorination and systematic disinfection of transport equipment among others. The volunteers delivered key cholera messages and preventive measures to break the transmission chain.
- These different interventions brought the following results:
 - In Tillaberi, 10 village chiefs were sensitized, 30 volunteers were trained, 9873 people were sensitized in 68 villages, and 553 patient cases including 21 deaths were recorded.
 - In Niamey, 17 village chiefs were sensitized, 6,981 people were sensitized in 1,556 concessions, and 30 volunteers participated in the operation.
 - In total, from 24 September to 7 October 2004, 2,383 villages and neighborhoods were visited, 4,598 people were sensitized, and 1556 concessions were visited.
 - A total of 2,355 men and 4,392 women were sensitized in 17 villages / neighbourhoods; 2,253 concessions were visited. Annex 2 reflects the breakdown of these figures. [Click here to go to Annex 2.](#)
 - Thus, the awareness raising campaign on cholera was successfully carried out with volunteer involvement. However, some constraints linked to inappropriate behaviour (low level of latrine use, lack of cleanliness) and inaccessibility to certain populations have been noted. Thus, it is recommended to carry out drinking water treatment, latrine installation, and potable water supply.

Constraints/Lesson Learned:

- Delay in available funds have been noted and deserve to be solved in the future to improve planning.

Disaster Management

Goal: The Federation's "Characteristics of a Well-Prepared National Society" has become a reference working document for Disaster Preparedness and Response of different national societies.

Objective: The national society's branches and headquarters are able to evaluate needs and respond effectively to emergency situations.

Progress/Achievements:

- **Technical support is provided to the Red Cross of Niger to update and improve its disaster response capacities.**
The national society organized two series of capacity building and partnership coordination workshops, in the capital and the regions, with Federation support.
- **A contingency plan is developed and tested.**
A national Disaster Response workshop, organized in July in Niamey to enhance response to potential election problems, improved the Red Cross of Niger's partnership coordination and enhanced its capacity to set up a disaster response/intervention plan within the Niamey region.
- **National-level training is conducted.**
An international humanitarian law (IHL) workshop was held and highlighted the issue of inadequate emergency intervention resources as well as insufficient communication and logistics resources.

- **Eight disaster response teams (one in Niamey and seven in the regions) are trained using simulation exercises.**

The Red Cross first aid brigades have been sensitized and trained during the simulation exercises held in Niamey and the branches.

Constraints:

- Inadequate emergency interventions such as the lack of firefighters in certain zones.
- Difficulty in connecting with emergency telephone lines 17 and 18, corresponding to the fire and police departments and the lack of free connections when using these numbers.

Organizational Development

Goal: To decrease the Niger population's vulnerability through improved Red Cross service delivery.

Objective: The national society has completed a comprehensive Strategic Development Plan, which will allow it to progressively increase its programme and financial capacity to better meet the needs of the vulnerable.

Progress/achievements:

- **Led by a paid executive director, the Red Cross of Niger has completed the CAS process.**

The year 2004 was a decisive one for the Red Cross of Niger-launched change process. The national society management is currently run by a professional team although some aspects still need improvements. The Red Cross of Niger completed a four-year strategic plan and wishes to multiply partnerships. The details on these achievements are as follows:

- In the last quarter of the year 2004, Red Cross of Niger appointed its first paid Executive Secretary with support from the Federation.
- A resource development officer was also appointed to coordinate efforts in this area.
- The new Executive Secretary has begun management restructuring to meet the new challenges.

- **Development of a three to five-year Strategic Development Plan (based on national society capacity assessment) in co-ordination with other stakeholders.**

Following the appointment of its Executive Secretary, the national society held a planning workshop with the support of the Federation, ICRC and Spanish Red Cross. A plan has been set for 2005-2008 with project logframes (logical frameworks) in health, disaster preparedness / food security, conflict preparedness and organizational development, to pave the way for future partnerships. In the spirit of the CAS process, liaisons are maintained with the ICRC, French Red Cross representatives and the Abidjan-based Spanish Red Cross regional representative. Efforts will be made to identify other potential partners interested by building partnerships with the national society.

- **The Red Cross of Niger convenes a partners meeting to formally present and confirm the Co-operation Agreement Strategy (CAS).**

A workshop to validate the strategic plan, planned for December 2004, was postponed until 2005.

- **The Red Cross of Niger continues to benefit from professional accounting and budgeting systems at headquarters' level.**

The Red Cross of Niger's renewal of its contract with SAGE SAARI systems enables accords it free access to the new versions of Compta 100 that appear on the market and thus builds up its capacity in this field. Meanwhile, the use of this management tool continues gradually and will certainly need a follow-up in 2005. However, beyond simple good management of the systems, the question of the accountant's place in the budgetary cycle led to positive reflection within the national society.

The accountant actively participated in Executive Committee and Governing Board meetings held between January and December 2004 for the first time. In addition, a resource development seminar organized in February 2004 underlined its focus with resolutions taken by the branches' representatives regarding the elaboration of program budgets, the strengthening of the financial documentation and the use of improved manual financial accounting records. It appears that the recommendations of this

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workshop were followed since, during the last Governing Board, all of the branches presented financial reports related to their activities, particularly within the income generating projects. These documents provide partners with a precise picture of the financial situation in the branches.

- **The Red Cross of Niger undergoes external audits of its accounts, which will improve its resource management, identify its weaknesses and address them.**

Despite its launching of its bid process mid-year, the national society could not complete this exercise by 2004 with the constant demands of other priorities (drafting the strategic plan for contingencies, vaccination campaigns, international missions, etc.) and its inauspicious timing at the end of the year. However, a firm of reference was selected and the audit process started in January 2005.

- **Finance personnel continue to re-enforce their capacities through training.**

Training sessions for the proper use of SAGE software continue to assure comprehensive use of the systems. Additionally, the Regional Office finance manager initiated missions in Niamey to improve the quality of the Red Cross of Niger's financial reports in line with the Federation's standards and procedures. These missions also served to foster the transition from a system of working advances to one of cash transfers and prompt better integration between SAGE and BuSy management systems in 2005.

- **The Red Cross of Niger co-ordinates resource generation activities in line with the National Resource Development Committee plan.**

In February, the Red Cross of Niger's resource mobilization workshop led to the drafting of revised terms of reference (ToR) of the National Resource Development Committee. In its 2005-2008 strategic plan, the Red Cross of Niger underlines that the mobilization of financial resources is a high priority cover functioning costs with proper funds. If orientations have been outlined, they now need to be translated into an operational action plan. Consequently, it recruited a finance and resource development officer in December for a year, renewable according to standard criteria: performance and self-funding.

Since 1999, about 18 income-generating projects (IGPs) have been implemented at branch level where the representatives are progressively sensitized on the transfer of management responsibilities to executive staff members. Due to lack of funding, the majority of the sections are currently administered by the elected members of committees with IGPs. The action plan should consider this situation and propose pragmatic solutions to carry out the separation of governance and management bodies in the branches.

- **The Red Cross of Niger develops and strengthens its image and has an effective public relations and marketing strategy.**

This activity was pending the recruitment of a resource development officer. The position was filled in December 2004.

- **The Red Cross of Niger diversifies its revenue sources as part of achieving greater financial independence.**

This activity was pending the recruitment of a resource development officer. The position was filled in December 2004.

Constraints:

The national society postponed some planned activities, such as the accounts audit exercise, which only began mid-January 2005.

[*Annex 1, annex 2, and final financial report below*](#)
[*Click here to return to the title page and contact information*](#)

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Annex 1: Distribution of children under-five years, vaccinated in rounds 1 and 2

IHC	PERIOD (2004)	
	ROUND 1: OCTOBER	ROUND 2: NOVEMBER
Maraka	6,911	7,012
Dan Issa	17,029	17,159
Gabbi	6,154	6,254
Souloulou	7,385	7,389
Guidan-Sorl	11,442	11,552
TOTAL MARADI	48,921	49,366
Goure	6,039	10,988
Kalgueri	3,383	3,483
Yaouri	8,517	8,827
Dan-Barto	10,175	10,475
Sassoumbroum	11,838	11,949
Yekoua	9,500	9,800
TOTAL ZINDER	49,452	56,522
Bengou	5,671	7,122
Bana	2,964	4,928
Tounouga	7,045	7 525
TOTAL DOSSO	15,680	19,575
S. Guida	15,261	15 566
Bangui	11,516	11,636
TOTAL TAHOUA	26,777	27,202
Niamey Commune	75,253	83,970
TOTAL GENERAL	216,083	236,635

Annex 2: Distribution of sensitization campaign, by village, sex and concessions visited

Date (2004)	Villages or neighborhoods	Total number of people sensitized		Total number of concessions visited
		Men	Women	
24 September	Tondi Koirey	116	266	101
25 September	Soudouré	108	205	95
26 September	Tondibiah	465	621	202
27 September	Kosseye	80	215	88
28 September	Goudel Bas	342	660	219
29 September	Yantala Bas	126	297	124
29 September	Kombo	168	336	126
30 September	Corniche	103	83	51
30 September	Djagnawey	64	142	54
1 October	Néni Goungou	112	218	663
2 October	Doga	83	148	57
3 October	Léléhi Maman Gnalli	112	258	71
3 October	Tilbi	3	17	9
4 October	Gorou Kirey	102	231	83
5 October	Gorou Banda	69	138	46
5 October	SagaGourma	64	157	46
7 October	Sagua	188	400	118
Total		2,355	4,392	2,253

Selected Parameters	
Year/Period	2004/1-2004/12
Appeal	M04AA037
Budget	APPEAL

All figures are in Swiss Francs (CHF)

I. Consolidated Response to Appeal

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	TOTAL
Budget (A)	204'956	30'736		72'461		308'153
Opening Balance (B)	20'519	0		15'715		36'234
Income						
Cash contributions						
British Red Cross		30'529		73'475		104'004
Capacity Building Fund				17'922		17'922
Danish Red Cross				299		299
Other	0					0
Cash contributions (C1)	0	30'529		91'696		122'225
Reallocations (within appeal or from/to another appeal)						
Swedish Red Cross	5'324					5'324
Reallocations (C2)	5'324					5'324
Total Income (C) = SUM(C1..C5)	5'324	30'529		91'696		127'550
Total Funding (B + C)	25'844	30'529		107'411		163'784

II. Balance of Funds

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	TOTAL
Opening Balance (B)	20'519	0		15'715		36'234
Income (C)	5'324	30'529		91'696		127'550
Expenditure (D)	-25'442	-14'911		-62'896		-103'249
Closing Balance (B + C + D)	401	15'618		44'515		60'534

Selected Parameters	
Year/Period	2004/1-2004/12
Appeal	M04AA037
Budget	APPEAL

All figures are in Swiss Francs (CHF)

III. Budget Analysis / Breakdown of Expenditure

Account Groups	Budget	Expenditure					TOTAL	Variance
		Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation		
	A					B	A - B	
BUDGET (C)		204'956	30'736		72'461		308'153	
Supplies								
Utensils & Tools					154		154	-154
Total Supplies					154		154	-154
Capital Expenditure								
Vehicles	2'455							2'455
Total Capital Expenditure	2'455							2'455
Transport & Storage								
Transport & Vehicle Costs	37'732	274	2'604		762		3'640	34'093
Total Transport & Storage	37'732	274	2'604		762		3'640	34'093
Personnel Expenditures								
Delegates Payroll	15'902							15'902
Delegate Benefits		12			2'461		2'474	-2'474
Regionally Deployed Staff	98'017							98'017
National & National Society Staff		1'874	4'310		13'177		19'361	-19'361
Consultants	10'930		541		3'098		3'639	7'291
Total Personnel Expenditures	124'849	1'886	4'851		18'737		25'473	99'376
Workshops & Training								
Workshops & Training	27'039		2'399		1'255		3'654	23'385
Total Workshops & Training	27'039		2'399		1'255		3'654	23'385
General Expenditure								
Travel	14'994	6'035	1'976		12'921		20'932	-5'938
Information & Public Relation	46'068	36			504		540	45'528
Office Costs	34'986	6'695	116		9'290		16'101	18'885
Communications		529	987		285		1'801	-1'801
Financial Charges		101	-485		1'072		688	-688
Total General Expenditure	96'048	13'396	2'593		24'073		40'062	55'986
Program Support								
Program Support	20'030	1'654	969		4'088		6'711	13'319
Total Program Support	20'030	1'654	969		4'088		6'711	13'319
Operational Provisions								
Operational Provisions		8'233	1'495		13'828		23'557	-23'557
Total Operational Provisions		8'233	1'495		13'828		23'557	-23'557
TOTAL EXPENDITURE (D)	308'153	25'442	14'911		62'896		103'249	204'904
VARIANCE (C - D)		179'513	15'826		9'565		204'904	