

ANNUAL REPORT



International Federation of Red Cross and Red Crescent Societies
Fédération Internationale des Sociétés de la Croix-Rouge et du Croissant-Rouge
Federación Internacional de Sociedades de la Cruz Roja y de la Media Luna Roja
الاتحاد الدولي لجمعيات الصليب الأحمر والهلال الأحمر

EAST AFRICA SUB-REGIONAL PROGRAMMES

29 May 2006

In Brief

Appeal No. 05AA004; Appeal target: CHF 2,624,305 (USD 2,081,956 or EUR 1,662,004); Appeal coverage: 68.9%.

[Click here to go directly to the attached Financial Report.](#)

Annual Appeal: <http://www.ifrc.org/docs/appeals/annual05/05AA004.pdf>

Programme update no. 1: <http://www.ifrc.org/docs/appeals/annual05/05AA00401.pdf>

Programme update no. 2: <http://www.ifrc.org/docs/appeals/annual05/05AA00402.pdf>

Programme update no. 3: <http://www.ifrc.org/docs/appeals/annual05/05AA00403.pdf>

This Annual Report reflects activities implemented over a one-year period; they form part of, and are based on, longer-term, multi-year planning.

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For further information please contact:

- **In Burundi:** Anselme Katyunguruza, Secretary General, Burundi Red Cross, Bujumbura; Email: croixrougeburundi2000@yahoo.fr; Phone + 257.21.62.46; 257.21.88.70/1/2; Fax +257.21.11.01
- **In Kenya:** Abbas Gullet, Secretary General, Kenya Red Cross Society, Nairobi; Email: gullet.abbas@kenyaredcross.org; Phone +254.20.60.86.61; Fax +254.20.60.35.89
- **In Rwanda:** Alphonse Kalinganire, Secretary General, Rwandan Red Cross, Kigali; Email: rrc@rwanda1.com; Phone +250.58.54.46/7/8; Fax +250.58.54.49
- **In Tanzania:** Adan Kimbisa, Secretary General, Tanzania Red Cross National Society, Dar-es-Salaam; Email: logistics@raha.com; Phone +255.22.21.50.330; Fax +255.22.25.11.47
- **In Uganda:** Alice Anukur, Secretary General, Uganda Red Cross Society, Kampala; Email: sgurcs@redcrossug.org; Phone +256.41.25.91.79; Fax +256.41.258.184
- **In Kenya:** Esther Okwanga, Federation Head of East Africa Sub-Regional Office, Nairobi; Email: esther.okwanga@ifrc.org; Phone +254.20.283.52.53; Fax +254.20.271.27.77
- **In Kenya:** Anitta Underlin, Federation Head of East Africa Regional Delegation, Nairobi; Email: anitta.underlin@ifrc.org; Phone +254.20.283.50.00; Fax +254.20.271.27.77
- **In Geneva:** Amna Al Ahmar, Federation Regional Officer for Eastern Africa, Africa Dept.; Email: amna.alahmar@ifrc.org

Operational context

The revision of the 2005 Annual Appeal budget for East Africa sub-regional programmes upwards was necessary due to the inclusion of Burundi into the East Africa sub-regional administration. Soon after, Tanzania also joined

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the sub-region. However, in consultation with the Tanzania Red Cross National Society, it was agreed that Federation supported programmes would be included in the East Africa sub-regional programmes 2006 Annual Appeal as it was too late to include them into the East Africa sub-regional programmes 2005 Annual Appeal.

With a funding coverage of 68.8%, there were limitations to the degree to which national societies could implement all planned activities. All the same, the implementation rate was satisfactory, which is attributed to the fact that in Kenya, Rwanda and Uganda, the national societies programme-specific bilateral relationships with a variety of partner national societies. The Federation provided technical support and played a coordination role, regardless of whether or not the programme funding was availed through the Federation.

The focus of the Federation support to the Burundi Red Cross Society was in the area of organizational development and capacity building. The main activities pertained to the revival of dormant branches and the establishment of new ones in preparation for the convening of a properly constituted general assembly previously not convened for close to 30 years.

In Kenya, the focus of programme support was health and care, specifically, HIV/AIDS and organizational development importunately. There was no response to the national society's health and care programme. However, Nestle, under the global agreement between the multinational and the Federation (2002-2004), agreed to an arrangement in which the balance of funds was carried over into 2005. These funds, supplemented by bilateral support, saw the programme through to the end of the year. The organizational development programme continued through bilateral support by the Swedish and Norwegian Red Cross. Amongst the components supported by the Swedish Red Cross were branch development activities at the country level as well as through the regional Twinning and Integrated Local Capacity Building and the Lake Victoria Project (LVP) initiatives. Support from the Norwegian Red Cross was in the sphere of Red Cross youth activities in a number of selected branches. The national society complemented the external support provided by partners by using its own resources in other sectors of institutional development, governance and management.

The Rwandan Red Cross Society implements three core programmes, health and care, disaster management and organizational development. The health and care programme enjoys support from the Ministry of Health. The disaster management programme enjoys support by the British Red Cross and DFID through the Federation and bilaterally by the Norwegian Red Cross, the German Cross and ICRC. The organizational development programme is funded through the Federation by the Norwegian Red Cross and focuses on branch development and the strengthening of technical support, monitoring and supervision of the branches through regional structures.

The Tanzania Red Cross Society joined the East Africa sub-regional administrative structure towards the end of the first quarter of 2005, after funding decisions had already been made by the majority of partner national societies. However, the national society was able to continue implementing health and care, disaster management and organizational development programmes through bilateral support and other internal partnership arrangements.

The Uganda Red Cross Society's organizational development programme continued through bilateral support by the Swedish Red Cross. The support is mainly for branch development activities at the country level as well and through regional twinning, integrated local capacity building and the Lake Victoria project (LVP) initiatives. The Danish Red Cross supports components of the youth programme.

Copies of detailed individual country and national society profiles, their strategic and operational plans and reports on programme performance can be accessed at the Federation's website.

Analysis of 2005 programmes– Burundi

Organizational development

Goal: To build the capacity of the Burundi Red Cross to enable it to meet the needs of vulnerable communities through the development and implementation of quality programmes and activities in accordance with the Fundamental Principles of the Movement, Strategy 2010, ARCHI 2010 and related strategy instruments.

East Africa sub-regional programmes; Appeal 05AA004; Annual Report

Objective 1: To build the capacity of the Burundi Red Cross to enable it to meet the needs of vulnerable communities through the development and implementation of quality programmes and activities in accordance with the Fundamental Principles of the Movement, Strategy 2010, ARCHI 2010 and related strategy instruments.

Achievements

For the first time in close to 30 years, the national society successfully convened a legitimately constituted general assembly during which a corresponding legitimate governing board was elected. Following the election, a committee was appointed to revise the national society's statutes and internal regulations.

With financial inputs from both the Federation and the International Committee of the Red Cross (ICRC), organizational development, administration/finance, health and social services, disaster management and information officers were appointed and fully functional in their respective posts by the end of the year. As part of the human resources development support provided by the Federation, the relatively new Secretary General was nominated, supported and subsequently attended a leadership development course run jointly by the Federation and the ICRC. Similar support also saw the organizational development, administration/finance, health and social services, disaster management and information officers attending various in-service training events specific to their areas of professional practice during the course of the year.

Constraints

The leadership induction and training events were hurried so as to equip the leadership with basic skills for making informed decisions at the ensuing General Assembly. By the time the national society was included in the 2005 Annual Appeal, partner national societies' decisions on financial allocations for the year had already been made. Additionally, the majority of officers assumed their posts well into the year under review, thus limiting the number and variety of achievements they could post.

Objective 2 : Growth and development of the branches to a level where the presence of the Red Cross is known and felt by both public authorities, grassroots communities at large and potential partners.

Achievements

The national society's membership, increased from 25,000 to 40,000 between January and December 2005, following a massive membership and volunteer recruitment drive. Trainings targeted at the leadership at the local committee, branch and provincial levels were held to prepare them for the important role they would be playing during the general assembly. The leadership and membership were also given an orientation to the Red Cross, dissemination of the Fundamental Principles, and respective responsibilities and accountabilities. At the end of the year under review, such training had been carried out in 15 of the 17 provinces, with the remaining two targeted for the first quarter of 2006.

Impact

The Red Cross has a presence where it really matters, amongst vulnerable communities. Two local committees launched nationwide publicised local appeals for food aid for vulnerable households within their communities in the face of a poor harvest.

Objective 3: Increased capacity within the branches to a level where they are able to implement programmes and activities in a manner that reduces vulnerability within the communities they serve.

Achievement

The national society made a contribution in anti-cholera interventions, seconded volunteers to provide back up support to the Ministry of Health mobile health clinic teams, and provided emergency response pertaining to population movement and food insecurity.

Impact

The national society made its own contribution towards fulfilling its role of auxiliary to public authorities despite limitations in resources.

Constraint

The national society was re-constituted and thus, only became functional half way through the year.

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Objective 4: To strengthen partnerships within both the Movement and outside to facilitate goal realisation.

Achievements

Existing Movement partners have openly expressed their appreciation and satisfaction at the fact that for the first time in years, they have information on governance, management and progress on activities. Non-Movement partners notably, relevant government ministries and UN agencies were invited to the general assembly.

Impact

Confidence has been inspired in both existing and potential partners, with the potential ones seeking more information on the national society with a view to considering support.

Constraints

The national society was re-constituted and thus, became functional half way through the year.

Analysis of 2005 programmes– Kenya

Health and care

Goal: To improve the general health of the population by supporting communities to assume responsibility for their own health using ARCHI 2010 as the reference point in collaboration with the Ministry of Health.

Objective: Objective: To reduce the prevalence and impact of HIV/AIDS and the morbidity and mortality amongst women and children through awareness-raising campaigns, behavioural change communication (BCC), and community support to PLWHA.

Achievements

A total of 729 HIV/AIDS awareness, prevention, care and support, anti stigma and positive living campaigns were conducted during the course of the year. In the process, 26,000 people amongst the general public were reached. In addition, a total of 10,500 members and volunteers participated in the 2005 World AIDS Day celebrations. The activities of three branches, namely, Mombasa, Malindi and Siaya were screened on national television with beneficiaries giving their personal testimonies.

The national society's peer educators were active amongst their colleagues at both the headquarters and around the branches regularly organizing in-house monthly lunch hour focus group discussion sessions to discuss specific thematic topics with the help of expert facilitators, as well as their families. In addition, they inserted HIV/AIDS messages in staff pay slips, posted messages and information, education and communication (IEC) materials on the notice board in reception areas for the benefit of those working within the organization as well as the general public. They also continued with the distribution of condoms through dispensers mounted in the washrooms as well as reach out to their peers through one-on-one counseling and discussions. 40 workplace peer educators were trained for the headquarters and branches, and 57 peer education trainers representing 50 branches graduated.

A total of 60,000 youths in 150 schools and higher institutions of learning were reached through awareness, prevention, care and support, anti stigma and positive living campaigns and the distribution of youth specific literature at strategic places, information desks, boards and suggestion boxes amongst others, in schools and during inter school events which attract large gatherings. 6,000 Red Cross out of school groups and school clubs youths participated in an annual challenge competition. 175 youths benefited from regional camps that brought together out of school youths from various branches with the objective of creating an opportunity for them to share knowledge and experiences on dealing with HIV/AIDS and other challenges facing the youth.

In order to increase the quantity and quality of community's own human resource persons (CORPS), 72 more youth activists, 23 prison inmates and 16 prison wardens were trained as peer educators, 153 peer educators were trained in basic counseling skills, 120 in community-based first aid (CBFA) and 37 in theatre for development. In addition, 49 Red Cross club patrons received training to enhance their skills in incorporating HIV/AIDS education into the school curriculum at various levels. In addition to collaborating with Partners Collaborating in Youth Empowerment in Kenya (PACOEK), the national society entered into collaborating partnerships with five other youth oriented

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organizations; Kenya Girl Guide Association, President-Award, Kenya Scouts Association, Young Women Christian Association and Young Men Christian Association. The broadened partnership went on to launch the initiative, "Enhancing Youth-Driven HIV/AIDS Interventions in Kenya" as a contribution to a worldwide initiative. Through this initiative, peer educators have since been engaged in joint and collaborative activities amongst them, organizing sports tournaments, school debates and drama competitions, youth community services, reviewing tools, monitoring and evaluation of progress and impact of interventions.

The registration of 900 new clients brought the number of beneficiaries of this component to 2,087 at the end of the year. The support provided to these clients, distributed across seven project locations, was mainly home nursing care, psychosocial support and distribution of nutrition and nursing care sundries. Furthermore, clients identified as requiring a professional second opinion and/or institutionalized care were accordingly referred to health centres. The following table is a record of the form of assistance and support availed to clients during the course of the year.

Assistance/Support	No. of beneficiaries
Home-based nursing care	2,087
Access to ART	259
Access to treatment of opportunistic infections	500
Nutritional support	650
OVC health and social services support	146
Mosquito Nets	1,000

A major activity carried out during the course of the year to maintain the momentum of interventions was training involving both volunteers and the clients themselves. The following is a record of such training.

Type of training	Target group	No. Trained
Home-based nursing care	Family members	1337
Community health work (CHW)	Volunteers	111
Training of trainers (TOT)	Volunteers	27
Refresher course (CHW/ TOT)	Volunteers	97
Leadership	PLWHA project committee members	42
Leadership	PLWHA support group members	210
Home drug treatment (ART)	PLWHA	110

Impact

The HIV/AIDS programme is contributing not only to awareness amongst the Red Cross and other institutions, but also to the promotion of open communication and dialogue at the community level.

Constraint

Resources were limited relative to the previous year.

Organizational development

Goal: The capacity of the Kenya Red Cross Society to respond to the needs of the most vulnerable within communities in a timely, effective, efficient, appropriate and coordinated manner and in accordance with Strategy 2010 is strengthened.

Objective: To improve the capacity of the Kenya Red Cross Society to provide timely and qualitative support to the most vulnerable through adequate human and financial resources both at headquarters and branch level in accordance with the Fundamental Principles and values of the International Red Cross Red Crescent Movement.

Achievements

A new strategic plan covering the period 2006-2010 was developed and took effect as of 1 January 2006. Following a wide consultative process involving the whole membership and the Joint Commission on Statutes, a final draft of

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the revised statutes was presented to the national society's general assembly held at the end of May. Closely related to the new statutes was the adoption of a decentralisation policy that, amongst other things, provides for the establishment of regional governance structures and administrative centres. The year saw the recruitment of 8 more branch coordinators, bringing the total number of branches with full time managers from 16 to 24. Sound financial management in the branches is a priority for the national society, and an internal audit was carried out on 25 branches.

The annual LVP internal review was organized such that the branches involved in the initiative would carry out a review exercise in the presence of their peers from Tanzania and Uganda.

Impact

The headquarters' technical support to branches, and monitoring and supervision of branch activities is closer to the frontline of Red Cross humanitarian service delivery in Kenya.

Analysis of 2005 programmes– Rwanda

Organizational development

Goal: A Rwandan Red Cross is characterized by good governance, and a strong and focused management and branches.

Objective 1: To strengthen the capacity of the branches to enable them to serve vulnerable communities more effectively through the implementation of a policy of decentralisation to empower the operational district and local committee levels.

Achievements

All 12 provinces now have a provincial committee, and 102 local committees out of a total of 104 communes were established. Regional coordinators regularly visited newly established and restructured committees providing guidance to the leadership and technical support to their respective provincial focal points. The new administrative structure will become effective following the general assembly planned for April 2006.

Impact

While in the past, volunteers were known to travel up to five kilometres to render their services, Red Cross services are closer to where they are needed the most, at the grassroots level.

Constraint

Importunately, the contributions were not enough to cover the planned activities and some had to be shelved.

Objective 2: To strengthen management capacity and coordination of activities at the branch level.

Achievements

With respect to membership and volunteer management, these resources were decentralized whereby master records are kept at the local and provincial committee levels with the headquarters being only a custodian of a summary thereof. The national society's disaster management and HIV/AIDS officers benefited from exposure and experience within the regional delegation and one of the national societies within the region.

The national society successfully hosted the annual integrated local capacity building forum, thus benefiting from the knowledge sharing and the exchange of ideas in this important dimension of institutional development. During the course of the year, formative evaluations of progress were regularly carried out at the operational level through a system of quarterly meetings. Areas requiring attention in programme implementation were identified, discussed and corrective measures agreed on and implemented. This was made possible by, amongst other things, the organising of trainings to address identified weaknesses, coaching as well as close monitoring and supervision by regional coordinators.

Constraint

The contributions were not enough to cover the planned activities and some had to be shelved.

Health and care

Goal: To improve the general health of the population by supporting communities to assume responsibility for their own health using ARCHI 2010 as the reference point in collaboration with the Ministry of Health.

Objective 1: To strengthen the capacity of branches to enable them to engage communities in health interventions that reduce vulnerability through community-based first aid.

Achievements

2,599 volunteers were trained in general disease prevention and health promotion methodologies to enable them to engage communities in activities that contribute to their own health. Another 364 attended second level courses as coaches/supervisors.

Impact

The national society availed volunteers in public health campaigns notably, immunization, cholera and malaria interventions in which the Ministry of Health was the lead agency, further increasing their experience.

Objective 2: The Rwandan Red Cross contributes to the reduction in the prevalence of malaria within communities.

Achievements

1,244 volunteers in 34 districts were trained for anti malaria campaigns and during a subsequent nationwide campaign, 67,557 people across 55 districts were reached with health messages and treated mosquito nets were distributed to groups within communities particularly vulnerable to malaria. A vaccination campaign was run concurrently.

The construction of mosquito net sales kiosks was completed in two districts while another two were still under construction. The plan ultimately, is to have a mosquito net kiosk in each of the 55 districts.

Objective 3: The national society makes a contribution to awareness on HIV/AIDS within communities and an improvement in the quality of life of those infected and affected.

Achievements

In four provinces (Kibungo, Kibuye, Gisenyi and Gikongoro), an initiative to strengthen IEC activities by tapping into sport and in particular football was started. Close to 5,000 PLWHA on the national society's home based care register benefited from home nursing services as well as supervision with respect to compliance for those on treatment, referral to health institutions for those with opportunistic infections and for access to treatment. Close to 1,500 PLWHA benefited from food assistance in collaboration with World Food Programme (WFP). 6,000 PLWHA belonged to support groups of one kind or another (peer support, home nursing and/or micro project groups) during the course of the year, which is 15% higher than the year before. The national society supported the groups with their establishment, running, knowledge and skills and material support for micro projects.

Training and refresher courses for 480 volunteer care facilitators from six provinces involved in this component were held during the course of the year. In addition, the national society ensured that care facilitators and their coaches were adequately equipped by issuing new kits and replenishing old ones. All together, 95 new kits were distributed.

Impact

The national society continues to make a contribution to an increase in awareness and knowledge on HIV/AIDS within the communities in which it works, as is evident from a more open attitude towards the disease amongst those communities. Attitudes of positive living, self reliance and reducing stigma have been evidenced among PLWHA who are empowered to continue to support their families through micro income generating projects.

Objective 4: Rwandan Red Cross contributes to an increase in the number of blood donors.

Achievements

In collaboration with the national blood transfusion programme, blood donor promotion and recruitment activities continued in six provinces (Ruhengeri, Byumba, Kibungo, Gisenyi, Kigali Rural and Kigali Urban), including

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during the National Blood Donor Day. A conference for 40 blood donor promotion and recruitment volunteers representing 20 youth sections was organised in Kigali.

Impact

A review revealed that the awareness and promotion activities had an impact in as far as the increase in the number of blood donor clubs across the provinces and in the capital, Kigali have contributed to adequate blood stock levels at the National Blood Bank.

Objective 5: Rwandan Red Cross contributes to the reduction in the prevalence of water-borne diseases.

Achievements

Training covering all six stages of participatory health and hygiene transformation (PHAST) was conducted. The total number of participants was 20 trainers and 600 service volunteers. In addition, tools to facilitate the construction of toilets were distributed (hoes, shovels, wheelbarrows etc).

Volunteers actively engaged communities in hygiene promotion activities through PHAST in collaboration with local health authorities. 1,000 SanPlats were manufactured for distribution to vulnerable households. In addition, 373 garbage disposal pits, 215 dish drying racks and 80 family shower units were constructed for vulnerable households. 12 houses and corresponding latrine units were built for individuals without means and a local hospital provided water-cleansing tablets for the households pending the construction a source of safe drinking water. In addition, a 2.4 kilometre water canal was constructed.

Impact

The interventions made a contributed to improving health conditions within communities by the provision of safe drinking water, latrines and garbage disposal facilities.

Constraint

Only 25% funding was received for this component, which meant that the implementation of activities was severely constrained. Likewise, the delay in the transfer of funds was a major constraint.

Disaster management

Goal: To reduce vulnerability against rapid, slow onset and forgotten disasters within communities through effective prevention, preparedness and timely response interventions.

Objective: To strengthen the capacity of the Rwandan Red Cross to provide timely and effective response to disasters through adequate human and financial resources at both the headquarters and branch levels in accordance with the fundamental principles and values of the Movement and in collaboration with the government of Rwanda.

Achievements

At the provincial level, the national society continued to be an active member of the Provincial Disaster Preparedness and Relief Committee chaired by the office of the provincial administrator. To this effect, all 12 provincial committees held their planning meetings. 9,157 volunteers underwent awareness training addressing preparedness and evacuation protocols in the event of a volcanic eruption. In addition, 93 trainers were trained to coach and supervise the service of volunteers. 190 volunteers were trained in preparedness activities against population movement emergencies. The training included modules on humanitarian principles, psychosocial support and camp management. A code of conduct for volunteers working in conflict situations was subsequently developed; it has since been in force.

The frontline provinces pre-positioned relief stocks to cater for 1,000 families in the event of a population movement emergency. Emergency brigade activists underwent training in preparedness and response interventions particularly targeting common threats and hazards in the communities they serve notably, floods and population movements.

450 direct and another 371 indirect beneficiaries were identified for a revolving fund project involving animal husbandry activities. The beneficiaries also benefited from a donation of vaccines and vaccination sundries for the

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animals to protect them from common animal diseases. 124,793 seedlings of various species of both indigenous and fruit tree seedlings were distributed.

Impact

Red Cross Action Teams (Brigades d'Urgence) were deployed following the destruction of over 100 homes by floods in Kigali Rural province, during a cholera outbreak in the western part of the country, to monitor a creeping food security situation, and during an influx of refugees from the Democratic Republic of Congo.

Constraint

Only 34% response was received for this programme. Some contributions were earmarked for clearly identified provinces and districts. Delays in the transfer of funds equally applied to the disaster management programme.

Analysis of 2005 programmes– Tanzania

Health and care

The national society continued to implement traditional activities with bilateral support from the American and Spanish Red Cross societies in the refugee camps in western Tanzania. Within the general population, support for activities was mainly from the German Red Cross, the Ministry of Health and through a partnership with CARE USA. The health interventions are reported to be contributing towards improvements of the health and welfare of the refugees and awareness on HIV/AIDS in the general population.

Disaster management

With support mainly from the ICRC and the German Red Cross, the national society was active in preparedness and response activities during the pre and post election period in Tanzania, including the island of Zanzibar. In May, there was a minor floods emergency on the island of Zanzibar; the national society provided assistance to 6,000 beneficiaries with technical support from the regional delegation and financial support from the Federation's Disaster Relief Emergency Fund. The Swedish Red Cross and the ICRC provided funding for branch capacity building and technical input respectively.

Organizational development

Support for this activity was mainly from the Swedish Red Cross through the LVP as part of an integrated branch development and disaster preparedness programme of support, targeting branches on the lakeshores of Lake Victoria in the three East African Community countries which share the lake. The three Tanzanian Red Cross National Society branches that participate in the LVP benefited from increase in membership and improved branch management systems including reporting and financial management.

Constraint

The national society's ongoing activities had to take second place to emergency preparedness and response interventions during the unrests.

Analysis of 2005 programmes– Uganda

Organizational development

Goal: The capacity of the Uganda Red Cross Society to respond to the needs of the most vulnerable within communities in a timely, effective, efficient, appropriate and coordinated manner and in accordance with Strategy 2010 is strengthened.

Objective: To improve the capacity of the Uganda Red Cross Society both at headquarters and branches to provide timely and effective response during disasters through adequate human and financial resources while upholding the fundamental principles and values of the Movement.

Achievements

- A plan of action was under implementation to address the areas of concern raised by an organizational audit carried out by the SGS group (Societe Generale de Surveillance) at the end 2004. A new Secretary General was recruited with the assistance of a consulting firm.

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- The national society held a successful annual partnership meeting that was well attended by a number of both Movement and non-Movement partners.
- The logistics officer benefited from a regional training workshop organised and run by the regional delegation's logistics unit.
- 98% of the branches held their statutory annual general meetings. A branch capacity assessment exercise was carried out within branches. 1,252 new members were recruited during the course of the year. The development of infrastructure in a number of branches was on course during the year, with construction work in one branch at 90% complete.

Impact

The Uganda Red Cross Society continues to play a significant role with regard to the Northern Uganda Relief Operation.

Constraints

- The former Secretary General left the national society for a Federation mission as programme coordinator at the Harare regional delegation.
- The national society was also involved in minor emergency relief operations which meant a disruption of the ongoing activities.

Coordination, cooperation and strategic partnerships

Goal: The sub-regional office leads and facilitates the processes through which the Federation adapts its Federation of the future (FoF) model and functions in order to effectively respond to current and long-term trends in the environment and provides sustainable, responsive and focused programming and services that meet the needs of the membership and the communities served.

Objective: National societies are supported in realising their commitment towards change and innovation leading to better support to capacity-building, effective disaster response and improved coordination and integration of Federation's initiatives into sub-regional and country-level planning and strategies in the delivery of essential services to vulnerable communities.

Achievements

Uganda and Rwanda were supported in updating their Cooperation Agreement Strategies (CAS) as part of the preparations for their partnership meetings. Kenya developed a new strategic plan for the period 2006 – 2010 with the assistance of a team of consultants, and the CAS was updated accordingly to align it with the new strategic plan. Technical and financial (DREF) support was provided to Kenya, Tanzania and Uganda in respect to emergencies pertaining to floods, civil unrest and refugee influx situations.

All five national societies were included in the East Africa sub-regional programmes 2006-2007 Annual Appeal with regard to their respective organizational development programmes. The planned activities involve decentralisation processes. In accordance with the goal of continually adapting itself to improve services to the membership and communities served, the base office of the sub-region in Kampala and its extensions in Rwanda and Tanzania were closed down. The sub regional office continued to play an active and advisory role to the Uganda Red Cross Society during the process of recruiting a new Secretary General. On a number of occasions, advice was availed on request by Rwandan Red Cross on a variety of issues including that pertaining to resolving the issue of the former Secretary General.

Constraint

The sub regional office had an acting head of sub-regional office for a significant part of the year, and there was a limit to the new initiatives she could embark on.

Representation

Goal: The influence of the Federation on the humanitarian agenda and its profile in carefully targeted international organizations and fora is increased through advocacy initiatives in four core areas (disaster preparedness/risk reduction; HIV/AIDS including advocacy for reducing discrimination and stigma, and promotion of Movement Fundamental Principles and Humanitarian Values).

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Objective: The Federation is appreciated as a partner in both development and disaster preparedness and response.

Achievements

In Burundi, contact was established with WFP, the United Nations High Commissioner for Refugees (UNHCR), United Nations Children's Fund (UNICEF) and the United Nations Development Fund for Women (UNIFEM). The Burundi Red Cross Society was invited into a collaborative partnership by WFP and UNHCR, during an influx of refugees into the country. UNIFEM also showed an interest in the national society, and discussions on cooperation in the area of HIV/AIDS— especially targeting the youth— were at an advanced stage by the end of the year.

In Uganda, the head of sub-regional office attended the United Nations Office for the Coordination of Humanitarian Affairs (OCHA) coordination meetings and donor forum meetings on Northern Uganda.

In Kenya, the head of sub-regional office participated in the annual UN Consolidated Appeal Process for East Africa and the Great Lakes. She also attended an international conference on sport and the environment jointly organized by the International Olympic Committee (IOC) and the United Nations Environmental Programme (UNEP) in Nairobi.

Constraint

In Rwanda, a law profile was kept in the face of a management crisis.

Field management

Goal: Member national societies are adequately served with respect to support to governance, management and technical support for the operational levels to facilitate growth and development.

Objective: The sub-regional office has structures and systems in place to ensure that member national societies are provided with well coordinated, efficient and effective support and in accordance with Federation standards.

Achievements

To fill in the gap created by the closure of the offices, two positions of programme officer and finance officer were created.

Support was given to the participation of the acting president of Rwandan Red Cross Society as an observer at the General Assembly of the South African Red Cross Society in February 2006 as part of the ongoing leadership development initiative.

Constraint

The closure of the base office and its outposts took a substantial proportion of the head of the sub-regional office's time during the first half of the year.

[Final financial report below; click here to return to title page and contact information.](#)

International Federation of Red Cross and Red Crescent Societies
EAST AFRICA SUB-REGIONAL PROGRAMMES

Selected Parameters	
Year/Period	2005/1-2005/9998
Appeal	M05AA004
Budget	APPEAL

All figures are in Swiss Francs (CHF)

I. Consolidated Response to Appeal

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	TOTAL
A. Budget	1'324'885	159'450		1'139'971	0	2'624'306
B. Opening Balance	479'096	4'140		133'490	0	616'727
Income						
Cash contributions						
British Red Cross	105'965	67'578		58'287		231'830
Capacity Building Fund				80'111	43'275	123'386
Danish Red Cross				63'648		63'648
Finnish Red Cross					3'058	3'058
Icelandic Red Cross				0		0
Netherlands Red Cross				-10'781		-10'781
Norwegian Red Cross	209'220			228'620		437'840
Other				-3'319		-3'319
Singapore Red Cross Society				302'377		302'377
Swedish Red Cross				50'250	35'905	86'155
C1. Cash contributions	315'185	67'578		769'192	82'238	1'234'193
Outstanding pledges (Revalued)						
Danish Red Cross				36'195		36'195
Other				-36'195		-36'195
C2. Outstanding pledges (Revalued)				0		0
Other Income						
Miscellaneous Income				262	2'510	2'772
C6. Other Income				262	2'510	2'772
C. Total Income = SUM(C1..C6)	315'185	67'578		769'454	84'748	1'236'966
D. Total Funding = B + C	794'281	71'719		902'944	84'748	1'853'692

II. Balance of Funds

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	TOTAL
B. Opening Balance	479'096	4'140		133'490	0	616'727
C. Income	315'185	67'578		769'454	84'748	1'236'966
E. Expenditure	-770'961	-70'913		-613'063	-74'005	-1'528'941
F. Closing Balance = (B + C + E)	23'320	806		289'882	10'743	324'751

International Federation of Red Cross and Red Crescent Societies

EAST AFRICA SUB-REGIONAL PROGRAMMES

Selected Parameters	
Year/Period	2005/1-2005/9998
Appeal	M05AA004
Budget	APPEAL

All figures are in Swiss Francs (CHF)

III. Budget Analysis / Breakdown of Expenditure

Account Groups	Budget	Expenditure					TOTAL	Variance A - B
		Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation		
A							B	A - B
BUDGET (C)		1'324'885	159'450		1'139'971	0	2'624'306	
Supplies								
Shelter	3'493							3'493
Seeds,Plants	40'345	-794					-794	41'138
Water & Sanitation	17'122							17'122
Teaching Materials	1'650				381		381	1'269
Utensils & Tools	69'264				102		102	69'162
Other Supplies & Services					1'508		1'508	-1'508
Total Supplies	131'874	-794			1'992		1'198	130'676
Land, vehicles & equipment								
Vehicles	11'220							11'220
Computers & Telecom	59'347				4'118		4'118	55'229
Medical Equipment	27'750							27'750
Others Machinery & Equipment	2'500						-1	2'501
Total Land, vehicles & equipment	100'817				4'118		-1	96'701
Transport & Storage								
Storage	11'831				205	453	658	11'172
Distribution & Monitoring					188		188	-188
Transport & Vehicle Costs	86'594				36'550	177	36'727	49'868
Total Transport & Storage	98'425				36'944	630	37'574	60'851
Personnel Expenditures								
Delegates Payroll	184'600				68'885	51'565	120'451	64'149
Delegate Benefits	36'000				32'847	14'488	47'336	-11'336
Regionally Deployed Staff	12'000							12'000
National Staff	446'317				47'061	-3'423	43'638	402'679
National Society Staff					14'565	1'005	15'569	-15'569
Consultants	122'567				4'235	-0	4'235	118'332
Total Personnel Expenditures	801'484				167'594	63'635	231'229	570'255
Workshops & Training								
Workshops & Training	508'045	3'968			17'310	4'533	25'811	482'233
Total Workshops & Training	508'045	3'968			17'310	4'533	25'811	482'233
General Expenditure								
Travel	190'216	713			43'347		44'060	146'156
Information & Public Relation	352'288				4'128		4'128	348'160
Office Costs	265'578				17'781	3'189	20'970	244'608
Communications					13'674	6'848	20'522	-20'522
Professional Fees	5'000					101	101	4'899
Financial Charges		20			-8'119	-145	-8'244	8'244
Other General Expenses					52'347	-9'596	42'752	-42'752
Total General Expenditure	813'082	733			123'158	398	124'289	688'793
Federation Contributions & Transfers								
Cash Transfers National Societies		716'940	66'303		249'549		1'032'793	-1'032'793
Total Federation Contributions & Transfers		716'940	66'303		249'549		1'032'793	-1'032'793
Program Support								
Program Support	170'580	50'112	4'609		39'849	4'810	99'381	71'199
Total Program Support	170'580	50'112	4'609		39'849	4'810	99'381	71'199
Operational Provisions								
Operational Provisions					-27'450		-27'450	27'450
Total Operational Provisions					-27'450		-27'450	27'450
TOTAL EXPENDITURE (D)	2'624'306	770'961	70'913		613'063	74'005	1'528'941	1'095'365
VARIANCE (C - D)		553'924	88'537		526'908	-74'005	1'095'365	