


Report 2006-2007

 International Federation
of Red Cross and Red Crescent Societies

Planning, Monitoring, Evaluation and Reporting (PMER)

Appeal No MAA00014

This report covers the period of 01/01/2006 to 31/12/2006 of a two-year planning and appeal process.

In a world of global challenges, continued poverty, inequity, and increasing vulnerability to disasters and disease, the International Federation with its global network, works to accomplish its Global Agenda, partnering with local community and civil society to prevent and alleviate human suffering from disasters, diseases and public health emergencies. (Arial 10/grey colour)



Refugees from Darfur in Chad benefit from a polio eradication drive in Chad. International Federation

In brief

Programme Summary:

The Planning, Monitoring, Evaluation and Reporting department was created to integrate functions and increase capacities in Geneva, in the field as well as in National Societies. The basic approach was to ensure PMER is everyone's responsibility and the department is there for technical support. The department strives to improve results and accountability by engaging stakeholders in programme planning and decision making, disseminating appropriate information to stakeholders, using recognized best practices and standards in programmes and incorporating lessons learned, efficiently and effectively using and controlling of resources to meet expected outcomes, complying with legal requirements to protect and safeguard beneficiaries and the organization from risk as well as acting in accordance to fundamental principles and codes of conduct.

Goal: To lead and promote an organizational culture of continuous learning and performance measurement in the Federation to improve quality, impact and accountability.

Needs: Total 2006-2007 budget CHF 3,754,139 (USD 3,110,306 or EUR 2,359,610) (out of which 9.4% covered). [Click here to go directly to the attached financial report.](#)

No. of people we help: The PMER department is supporting a total of seven zones and 185 National Societies.

Our Partners: The department has been working together with partner National Societies, regional reporting units, host National Societies as well as other non-governmental organisations.

Progress towards objectives

Objective 1: Baseline survey of all National Societies to track progress of the Global Agenda goals against a limited number of core indicators

At the International Federation's 2005 General Assembly, National Societies adopted the Federation of the Future outcomes, including a Global Agenda with four goals related to the core areas of Strategy 2010. The Global Agenda calls for all National Societies to increase the quality and reach of their programming over the next five years.

In order to track the collective progress of the Federation in achieving the Global Agenda the International Federation commissioned a survey of National Societies' current activities related to the Global Agenda Goals. The survey also examines issues related to the priority areas for improvement contained in the Federation Future Framework for Action, which include improving accountability, strengthening staff and volunteer capacity, and improving resource mobilisation in National Societies.

The survey is conducted by an independent research organisation, The Gallup Organisation, working in close collaboration with the Planning, Monitoring, Evaluation and Reporting (PMER) Department of the International Federation secretariat. National Society leaders are asked to provide information on how many people directly benefited from Red Cross Red Crescent activities in 2005, how many people and resources National Societies mobilised to meet the Global Agenda Goals, as well as on quality and accountability measures in programming.

The survey was launched early December 2006 and finalised during the first half of 2007. The report will be ready and made public to the National Societies during the General Assembly 2007. National Societies, the secretariat and governing bodies of the International Federation will be able to use the survey results as a baseline to track future progress towards achieving the Global Agenda Goals. The results will allow the International Federation to demonstrate to governments, partners and supporters how National Societies are collectively improving performance, accountability and impact. The baseline will also allow the International Federation to better plan and prioritise programming and mobilise more resources to support National Societies' work. This, in turn, will help ensure that the International Federation is able to fulfil its mission to improve the lives of vulnerable people and its vision of a world of "empowered communities, better able to address human suffering with hope, dignity and equity.

Constraints: The survey is at a very early stage and the main constraints are in the update of the National Societies contacts and the briefing of the researcher.

Objective 2: Translating the Global Agenda into specific targets and priorities at the country, regional and global level, and aligning to existing regional plans will be a major task.

There is a growing recognition of the need to effectively plan, monitor, evaluate and report to achieve Strategy 2010 as well to demonstrate results. This need came up due to the following discoveries:

- PMER functions were not prioritized and integrated in programmes;
- Few criteria or processes were in place for quality control and consistency;

- Lack of focus, quality and prioritization in plans and appeals;
- No clear indicators to measure and report progress;
- Purpose of evaluations were often not clear or focused;
- No internal follow-up and knowledge sharing mechanisms were in place to apply learning;
- Vulnerable people and National Societies' participation, quality, accountability and results were often "missing" in planning, monitoring, evaluation and reporting.

The newly established PMER department has started the consultation with National Societies and secretariat structures, Geneva and field aiming to achieve a review of the plan and appeal process 2008-2009 as well as a reviewed reporting format to be rolled out in 2007.

Conclusion: PMER aims to promote and support the establishment of a federation-wide results-based system for planning, performance measurement, learning and accountability so as to be more responsive and accountable to vulnerable groups. This will also assist in scaling-up and improving the reach, quality and impact of programming against the Global Agenda Goals as well as to ensure that the resources are used in a transparent and efficient manner. The Federation will thus be able to work together based on equitable relations and integrity as well as shared responsibilities and mutual respect.

Constraints: The implementation of objective three is generally on schedule but as the financial support arrived late we may anticipate that few activities planned for 2007 will be carried on the first quarter of 2008.

Working in partnership

PMER worked in close collaboration with, PNS, the regional delegations as well as National Societies in the process of drafting of the planning and appeal process for 2008 to 2009 as well as during the development of draft templates and guidance notes for plans and budget. With the input and suggestions from the different stakeholders, the department was able to come up with the final document of the National Society Programme Support Plan, the Global Agenda Programme Plans as well as the secretariat Support Plan.

The Department for International Development (DFID), the International Federation and the British Red Cross have committed to a Partnership outlined in an Institutional Strategy (IS) covering a four-year period from January 2007 to December 2010. DFID support targets the PMER Department through an enabling strategy within the IS and will be used to further build capacity and provide key technical support in strengthening the PMER Department throughout the new relationship.

Swedish Red Cross is supporting the department as well in the process of consolidation of Planning and Reporting framework.

Contributing to longer-term impact

PMER aims to promote and support the establishment of a federation-wide results-based system for planning, performance measurement, learning and accountability so as to be more responsive and accountable to vulnerable groups. This will also assist in scaling-up and improving the reach, quality and impact of programming against the Global Agenda Goals as well as to ensure that the resources are used in a transparent and efficient manner. The Federation will thus be able to work together based on equitable relations and integrity as well

as shared responsibilities and mutual respect.

Looking Ahead

By 2010, National Societies and the secretariat will have:

- Plans aligned to Global Agenda goals and a more linked-up planning in Federation;
- Baseline and indicators for the Global Agenda and Framework for Action in place and measured;
- Progress that will be consistently monitored and reported on;
- Reports that include a better analysis of gender, participation and financial issues. The reporting will also be standardized to focus on results and impact;
- Evaluations to demonstrate and improve performance and impact and knowledge sharing;
- More participatory processes in PMER functions;
- Increased quality, accountability and transparency

For further information please contact: Philip Tamminga, Head, Planning, Monitoring, Evaluation and Reporting Department, Geneva; email: philip.tamminga@ifrc.org; phone: +41 22 730 42 84; and fax: +41 22 733 03 95.

To support or find out more about the Federation's programmes or operations, click on www.ifrc.org

International Federation of Red Cross and Red Crescent Societies

MAA00014 - NATIONAL SOCIETY SELF-ASSESSMENT

Annual Financial Report 2006

| Selected Parameters | |
|---------------------|----------------|
| Reporting Timeframe | 2006/1-2006/12 |
| Budget Timeframe | 2006/1-2007/12 |
| Appeal | MAA00014 |
| Budget | APPEAL |

All figures are in Swiss Francs (CHF)

I. Consolidated Response to Appeal

| | Health & Care | Disaster Management | Humanitarian Values | Organisational Development | Coordination & Implementation | TOTAL |
|--|---------------|---------------------|---------------------|----------------------------|-------------------------------|----------------|
| A. Budget | | | | 0 | 3,754,139 | 3,754,139 |
| B. Opening Balance | | | | 0 | 0 | 0 |
| Income | | | | | | |
| <u>Cash contributions</u> | | | | | | |
| 000 DFID Partnership | | | | | 305,218 | 305,218 |
| Swedish Red Cross | | | | | 52,500 | 52,500 |
| 000 C1. Cash contributions | | | | | 357,718 | 357,718 |
| <u>Reallocations (within appeal or from/to another appeal)</u> | | | | | | |
| 000 DFID Partnership | | | | | -3,245 | -3,245 |
| 000 C3. Reallocations (within appeal or | | | | | -3,245 | -3,245 |
| C. Total Income = SUM(C1..C6) | | | | 0 | 354,473 | 354,473 |
| D. Total Funding = B + C | | | | 0 | 354,473 | 354,473 |

II. Balance of Funds

| | Health & Care | Disaster Management | Humanitarian Values | Organisational Development | Coordination & Implementation | TOTAL |
|---|---------------|---------------------|---------------------|----------------------------|-------------------------------|----------|
| B. Opening Balance | | | | 0 | 0 | 0 |
| C. Income | | | | 0 | 354,473 | 354,473 |
| E. Expenditure | | | | | -269,373 | -269,373 |
| F. Closing Balance = (B + C + E) | | | | 0 | 85,100 | 85,100 |

International Federation of Red Cross and Red Crescent Societies

MAA00014 - NATIONAL SOCIETY SELF-ASSESSMENT

Annual Financial Report 2006

| Selected Parameters | |
|---------------------|----------------|
| Reporting Timeframe | 2006/1-2006/12 |
| Budget Timeframe | 2006/1-2007/12 |
| Appeal | MAA00014 |
| Budget | APPEAL |

All figures are in Swiss Francs (CHF)

III. Budget Analysis / Breakdown of Expenditure

| Account Groups | Budget | Expenditure | | | | | TOTAL | Variance | |
|---------------------------------------|------------------|---------------|---------------------|---------------------|----------------------------|-------------------------------|------------------|------------------|------------------|
| | | Health & Care | Disaster Management | Humanitarian Values | Organisational Development | Coordination & Implementation | | | |
| A | | | | | | | B | A - B | |
| BUDGET (C) | | | | | | 0 | 3,754,139 | 3,754,139 | |
| Transport & Storage | | | | | | | | | |
| Transport & Vehicle Costs | | | | | | | 222 | 222 | -222 |
| Total Transport & Storage | | | | | | | 222 | 222 | -222 |
| Personnel Expenditures | | | | | | | | | |
| Delegates Payroll | 537,000 | | | | | | | | 537,000 |
| Delegate Benefits | | | | | | | 140 | 140 | -140 |
| National Staff | | | | | | | 637 | 637 | -637 |
| Consultants | 255,000 | | | | | | 221,645 | 221,645 | 33,355 |
| Total Personnel Expenditures | 792,000 | | | | | | 222,423 | 222,423 | 569,577 |
| Workshops & Training | | | | | | | | | |
| Workshops & Training | 2,385,000 | | | | | | 14,923 | 14,923 | 2,370,077 |
| Total Workshops & Training | 2,385,000 | | | | | | 14,923 | 14,923 | 2,370,077 |
| General Expenditure | | | | | | | | | |
| Travel | 160,000 | | | | | | 8,633 | 8,633 | 151,367 |
| Information & Public Relation | 140,000 | | | | | | 3,825 | 3,825 | 136,175 |
| Office Costs | 26,400 | | | | | | | | 26,400 |
| Communications | 6,720 | | | | | | 1,838 | 1,838 | 4,882 |
| Total General Expenditure | 333,120 | | | | | | 14,297 | 14,297 | 318,823 |
| Program Support | | | | | | | | | |
| Program Support | 244,019 | | | | | | 17,509 | 17,509 | 226,510 |
| Total Program Support | 244,019 | | | | | | 17,509 | 17,509 | 226,510 |
| TOTAL EXPENDITURE (D) | 3,754,139 | | | | | | 269,373 | 269,373 | 3,484,766 |
| VARIANCE (C - D) | | | | | | | 3,484,766 | 3,484,766 | |