

# Appeal 2006-2007



International Federation  
of Red Cross and Red Crescent Societies

## LIBERIA

### Appeal no. MAALR001

*This appeal seeks CHF 4,959,104<sup>1</sup> to fund programmes and activities to be implemented in 2006 and 2007. These programmes are aligned with the International Federation's Global Agenda, which sets out four broad goals to meet the Federation's mission to "improve the lives of vulnerable people by mobilizing the power of humanity".*

#### *Global Agenda goals:*

- 1. Reduce the numbers of deaths, injuries and impact from disasters.*
- 2. Reduce the number of deaths, illnesses and impact from diseases and public health emergencies.*
- 3. Increase local community, civil society and Red Cross and Red Crescent capacity to address the most urgent situations of vulnerability.*
- 4. Reduce intolerance, discrimination and social exclusion and promote respect for diversity and human dignity.*

*The International Federation is the world's largest humanitarian organization, and its millions of volunteers are active in over 183 countries. Our aim is to build safer communities, able to prevent and respond to human suffering in times of crises and distress, and where people work together to promote hope, dignity and equity. We work to support vulnerable communities through neutral, impartial, independent humanitarian action, in accordance with our Fundamental Principles and in line with the Red Cross and Red Crescent Code of Conduct, the Humanitarian Charter and Minimum Standards in Disaster Response, and the SPHERE Project.*

*[Click here to visit the Federation website for Liberia, with links to the national society's profile and directory.](#)*

*[Click here to access the appeal budget summary.](#)*

*[Click here to access the 2006-2007 Federation support strategy.](#)*

<b>Programmes</b>	<b>2006 Budget in CHF</b>	<b>2007 Budget in CHF</b>	<b>Total Budget in CHF</b>
Health and Care	957,001	957,001	1,914,002
Disaster Management	399,805	399,805	799,610
Humanitarian Values	664,142	664,142	1,328,284
Organizational Development	368,156	330,870	699,026
Implementation and Coordination	109,091	109,091	218,182
<b>Totals</b>	<b>2,498,195</b>	<b>2,460,909</b>	<b>4,959,104</b>

<sup>1</sup> USD 3,779,805 or EUR 3,204,591

## Focus in 2006

The Federation's programme is aimed at developing the National Society's capacity by building on activities commenced in 2003 to 2005. These include an extensive program restructuring, with a decentralization of project implementation and new roles for chapters and headquarters, finance, HR, administrative development and attention to governance management issues.

The Delegation priorities are to support the national society in scaling-up activities to combat HIV/AIDS and focus on the promotion of good health and hygiene practices in the community. In addition, it will assist in expanding the Child Advocacy and Rehabilitation (CAR) and Youth programmes as well as initiate a Community Animation and Peace Support (CAPS) and an integrated food security programme.



One of the National Society's most vital programmes is the Disaster Preparedness and Response Programme. Still, the national society does not have a formalized disaster preparedness and response strategy, nor is there an ongoing programme to promote coping mechanisms within the communities although in collaboration with the ICRC it had trained local emergency response teams in all 15 chapters during 2004 and conducted volunteers' first aid training in 2005. The Delegation, in coordination with the ICRC, will assist the national society to strengthen its DM unit and develop a realistic contingency plan especially on border area chapters and branches near Guinea and Côte d'Ivoire.

The IDP camps are gradually being emptied; the aim is to have all the camps closed by the end of 2005. As of July 2005, a total of 95,054 IDPs comprising 37,819 families, had received repatriation assistance from IOM. Of these, some 85% have actually returned home therefore the programme will target beneficiaries in areas of return and in counties receiving little or no assistance from other agencies

Consequently, to maximise the effect and impact of its various programmes, the national society has formulated a strategy to operate in "clusters" and for each programme component to support the other. This approach is Delegation endorsed and four counties have been selected for the programme activities during 2006/07, these being Bomi, Gbarpolu, Sinoe and River Cess. In addition, those counties that already have active programmes will see their activities consolidated and developed but not necessarily expanded into new communities.

In addition, the Humanitarian Values department will commence a CAPS programme in the South East of Liberia covering Grand Gedeh and Nimba counties and the CBHP will support this programme in addition to the four above named counties.

## Strengthening National Society

### Health and care

This programme's main priority has been to develop strategies to empower communities and vulnerable groups to prevent the major illnesses that result in a high morbidity and mortality. These include malaria and diarrhoea which the communities have identified as their major concerns, HIV/AIDS, polio, measles, TB & Pneumonia, malnutrition and conditions caused by poor hygiene. First Aid is also an integral part of the programme. To facilitate this, the Federation is working with the national society to enhance the coordination between major stakeholders which include various government departments (ministries of health, rural development and education, WHO, UNICEF, UNFPA, the ICRC and, most importantly, the communities themselves.

The main focus has been, and will continue to be, the programme development, together with the beneficiaries, and to move away from the national society being the sole service provider. The national society will work with the

communities to identify problems and develop strategies for solutions that the communities can provide and therefore assume ownership. Well tried models such as PHAST, ARCHI, and PRA have been adapted to suit the Liberian context and well accepted by the various communities. In addition, this programme has built on the existing experiences of the national society. Using this approach, the CBHP is collaborating with the communities to establish Community Based Organisations (CBOs)- where they do not already exist- and identify community members to be trained in health and hygiene promotion, HIV/AIDS, First Aid, well and latrine construction as well as maintenance of hand pumps.

In addition to the CBHP, the national society has two active health facilities for which it seeks support in the form of staff capacity building and policies' development. The British Red Cross provided some financial assistance in 2004/05. However, it is time to consolidate this investment if these facilities are to become well functioning and efficient. For this reason a log frame has been included in this appeal for 2006-2007.

*For goals, objectives and planned activities please refer to the logical framework of each programme by clicking on the links below.*

**<Community-Based Health Programme>**

[http://www.ifrc.org/cgi/pdf\\_appeals.pl?/annual06/logframes/africa/MAALR001HC1.pdf](http://www.ifrc.org/cgi/pdf_appeals.pl?/annual06/logframes/africa/MAALR001HC1.pdf)

**<First Aid>**

[http://www.ifrc.org/cgi/pdf\\_appeals.pl?/annual06/logframes/africa/MAALR001HC2.pdf](http://www.ifrc.org/cgi/pdf_appeals.pl?/annual06/logframes/africa/MAALR001HC2.pdf)

**<Liberian Red Cross Society Clinics>**

[http://www.ifrc.org/cgi/pdf\\_appeals.pl?/annual06/logframes/africa/MAALR001HC3.pdf](http://www.ifrc.org/cgi/pdf_appeals.pl?/annual06/logframes/africa/MAALR001HC3.pdf)

## **Disaster management**

This programme's main focus is to develop both community and national society capacities to reduce the impact of disasters by reducing the underlying risks (food insecurity, poor shelter, and poor sanitation) and ensure effective preparedness and response mechanisms are in place to respond to disasters thereby mitigating the effects.

A largely neglected but vitally important area of concern for the national society is the contingency plan development. The ICRC is currently the lead agency and together with the Federation Delegation, assists the national society in forming a well-defined and realistic contingency plan. The Federation will also assist the national society assume a recognised role in the national contingency plan while ensuring the RC Mandates, Principles and Code of Conduct are adhered to. In addition, a VCA has not been conducted since 2002 and this is now vital to identify the most common hazards affecting Liberia. A VCA is likely to be conducted in early 2006 to identify those areas most at risk given the present political situation - IDPs returning to their homelands and national elections due in October 2005 which will possibly result in a second round held in December. Also taken into consideration, are the likely effects on Liberia from the situation in the neighbouring Guinea and Cote d'Ivoire.

The DM programme is working closely with the CBHP and is providing training to community volunteers in topics such as first aid, health and hygiene promotion and HIV/AIDS as well as providing coping mechanisms to tackle the problem of food insecurity. WatSan, which falls under CBH, also plays a key role in assisting vulnerable communities. By collaborating with the CBHP, the impact of the DM programme is enhanced and the cost of implementation reduced. The national society has elected to have one coordinator to oversee both DM and CBH at the Chapter level, thus, reducing the risk of multiplication of tasks and jobs and bringing harmonizing assistance to vulnerable communities.

*For goals, objectives and planned activities please refer to the logical framework of the disaster management programme by clicking on the link below.*

**<Disaster Management>**

[http://www.ifrc.org/cgi/pdf\\_appeals.pl?/annual06/logframes/africa/MAALR001DM.pdf](http://www.ifrc.org/cgi/pdf_appeals.pl?/annual06/logframes/africa/MAALR001DM.pdf)

## Organizational development

The OD's prime focus is to develop the capacities of the national society at all levels – HQs, chapter and branch levels. The Delegation aims to continue working in an integrated manner enabling the national society to run its programmes with the Federation playing an advisory role in guiding the national society in becoming a well functioning and respected independent organisation.

The Delegation will assist the national society in developing its capacities in all areas of management and accountability, including planning, reporting, monitoring, and financial and logistics systems and Human Resources. It plans to do this through trainings, followed up by support and supervision as well as HR policies' development and implementation (including finalising the HIV workplace policy), logistics and financial management.

Furthermore, the Delegation expects to continue the work already started in supporting the development of strong and efficient governance for the national society. The Federation, together with the national society and the ICRC, will lead series of governance workshops in the various chapters in Liberia. This was aimed at highlighting the governance roles and responsibilities and emphasizing the difference between governance and management. In December of 2005, a mid-term Federation-supported General Assembly is expected to finalize a revised national society constitution.

*For goals, objectives and planned activities please refer to the logical framework of the organizational development programme by clicking on the link below.*

### <Organizational Development>

[http://www.ifrc.org/cgi/pdf\\_appeals.pl?/annual06/logframes/africa/MAALR001OD.pdf](http://www.ifrc.org/cgi/pdf_appeals.pl?/annual06/logframes/africa/MAALR001OD.pdf)

## Humanitarian values

This programme's major focus is to increase human dignity by improving the quality of life and self worth of individuals and their communities in post-war Liberia.

Large numbers of war-affected children over the last 14 years participated in the armed conflict. An estimated 20,000 child soldiers according to the UN figures, were forced into child labour and continue to be abused, raped, neglected and lacking even a basic education. These children are traumatized.

Therefore one area of importance is youth the development both within and outside of the RC. Youths account for 85% of the national society volunteers. The youth capacity to render services to the most vulnerable by increasing the capacities and healing of youth, war-affected children and communities through rehabilitation, peace building and youth development programs is of prime importance.

The Child Advocacy and Rehabilitation Programme (CAR) seek to create a psycho-social change in war-affected children and to bring about a change in their attitudes and behaviour and those of their families and communities through educational, psycho-social and developmental activities.

The national society hopes to bring about a positive and lasting attitudinal change which will lead to a greater understanding and acceptance of fellow members of their societies thus reducing discrimination and intolerance both at household and community level as well as increased security and stability. This it aims to achieve through increasing the staff and volunteers' capacities, the beneficiaries of the various programmes and strengthening the coordination with other relevant actors.

*For goals, objectives and planned activities please refer to the logical framework of each programme by clicking on the links below.*

### <Child Advocacy and Rehabilitation>

[http://www.ifrc.org/cgi/pdf\\_appeals.pl?/annual06/logframes/africa/MAALR001HV1.pdf](http://www.ifrc.org/cgi/pdf_appeals.pl?/annual06/logframes/africa/MAALR001HV1.pdf)

### <Youth Development>

[http://www.ifrc.org/cgi/pdf\\_appeals.pl?/annual06/logframes/africa/MAALR001HV2.pdf](http://www.ifrc.org/cgi/pdf_appeals.pl?/annual06/logframes/africa/MAALR001HV2.pdf)

## Implementation and coordination

The Federation will assist the national society in revising its present four-year strategic plan “Plan 2007” to take into account the new emerging context of Liberia. To realise this goal, a VCA will be conducted in early 2006 and lessons learnt from this exercise and “best practices” from sister National Societies together with Federation strategies, (Strategy 2010, ARCHI, Ouagadougou, and Algiers) will form the basis for the new national society Strategic Plan.

The Federation will collaborate with the national society to develop and formalise a Cooperation Agreement Strategy (CAS) which will build on the cooperation of existing Movement partners, the ICRC, PNS as well as non-movement partners, the government, UN and government Agencies (various Embassies, EU, USAID, ECHO among others) ensuring that roles and responsibilities are defined and agreed amongst all actors/partners.

The Delegation will continue to participate in the Movement’s bi-weekly tripartite meetings and in joint planning, training and coordination of programmes. Although not yet present in Liberia, the Delegation will also encourage collaboration with any bilateral National Societies that engage in programme activities in Liberia.

The Delegation has been supporting the Liberian HIV/AIDS programme since 2002 and now wants to expand this programme, in line with the national society’ Plan 2006-07, by providing training and dissemination to vulnerable groups including prisoners and commercial sex workers as well as continuing its community work. In addition, the national society plans to extend its services into delivery of home-based care, collaboration with other national society departments, Food Security, HIV/AIDS and WatSan. The programme’s key messages focus on dispelling myths, promoting safe sex, enlightenment on the rights of PLWHA and the reduction of stigma and discrimination. Many tools and modules have been designed to assist in this process.

The Delegation will help the national society build on and strengthen its relationship with strategic partners, National AIDS control programme, UNFPA, WHO and the Global Fund.

In addition, the Federation will continue its support, together with the ICRC to assist the national society to develop a strong contingency plan within the DM programme. Similarly, it will assist the national society play a recognised role in the national contingency plan whilst ensuring the RC Mandates, Principles and Code of Conduct are adhered to and that the SPHERE standards are respected.

The Delegation will encourage a more active dialogue between the national society, Country Delegation and the DM Regional Delegation in Dakar. It will call on regional assistance to conduct and/or facilitate personnel training of staff both within and out of Liberia. Furthermore, it will facilitate the National Society’s understanding of the Federation’s roles and functions in disaster preparedness and response as well as on the available tools and mechanisms.

*For goals, objectives and planned activities please refer to the implementation and coordination logical framework by clicking on the link below.*

### <Implementation and Coordination>

[http://www.ifrc.org/cgi/pdf\\_appeals.pl?annual06/logframes/africa/MAALR001IC.pdf](http://www.ifrc.org/cgi/pdf_appeals.pl?annual06/logframes/africa/MAALR001IC.pdf)

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[Appeal budgets below; Click here to return to title page](#)

# BUDGET 2006

## PROGRAMME BUDGETS SUMMARY

Appeal no.: 06AA0LR

Name: LIBERIA

PROGRAMME:

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	Emergency	Total
	CHF	CHF	CHF	CHF	CHF	CHF	CHF
Shelter	2,241	3,237	4,358	2,241	0	0	12,076
Construction	0	0	0	0	0	0	0
Clothing & Textiles	1,121	18,897	2,864	623	0	0	23,503
Food	0	0	21,414	1,494	0	0	22,908
Seeds & Plants	0	46,999	0	3,735	0	0	50,733
Water & Sanitation	210,563	0	6,225	0	0	0	216,788
Medical & First Aid	22,338	0	2,988	623	0	0	25,948
Teaching Materials	46,824	0	80,925	3,113	0	0	130,861
Utensils & tools	0	90,792	14,318	3,362	0	0	108,470
Other Supplies & Services	74,700	0	0	0	0	0	74,700
<b>SUPPLIES</b>	<b>357,787</b>	<b>159,925</b>	<b>133,092</b>	<b>15,191</b>	<b>0</b>	<b>0</b>	<b>665,991</b>
Land & Buildings	0	0	0	0	0	0	0
Vehicles	24,278	0	8,715	0	0	0	32,992
Computers & Telecom	0	0	4,731	41,085	0	0	45,816
Medical equipment	0	0	0	0	0	0	0
Other Equipment	0	0	0	0	0	0	0
<b>LAND, VEHICLES &amp; EQUIPMEN</b>	<b>24,278</b>	<b>0</b>	<b>13,446</b>	<b>41,085</b>	<b>0</b>	<b>0</b>	<b>78,808</b>
Storage	3,698	0	0	1,494	0	0	5,191
Distribution & Monitoring	0	0	0	0	0	0	0
Transport & Vehicles cost	101,409	22,106	86,369	19,247	0	0	229,130
<b>TRANSPORT &amp; STORAGE</b>	<b>105,107</b>	<b>22,106</b>	<b>86,369</b>	<b>20,741</b>	<b>0</b>	<b>0</b>	<b>234,322</b>
International Staff	81,488	16,807	82,861	89,930	102,000	0	373,084
Regionally Deployed Staff	0	0	0	0	0	0	0
National staff	0	0	0	0	0	0	0
National Society Staff	203,414	99,812	157,988	68,186	0	0	529,400
Consultants	0	0	3,113	2,770	0	0	5,882
<b>PERSONNEL</b>	<b>284,902</b>	<b>116,619</b>	<b>243,962</b>	<b>160,886</b>	<b>102,000</b>	<b>0</b>	<b>908,367</b>
Workshops & Training	56,316	27,390	23,655	50,967	0	0	158,327
<b>WORKSHOPS &amp; TRAINING</b>	<b>56,316</b>	<b>27,390</b>	<b>23,655</b>	<b>50,967</b>	<b>0</b>	<b>0</b>	<b>158,327</b>
Travel & related expenses	12,792	18,115	13,944	0	0	0	44,851
Information & Public Rela	18,782	2,898	26,145	15,716	0	0	63,541
Office Running Costs	19,843	8,538	43,508	14,441	0	0	86,330
Communication Costs	3,324	4,071	4,569	4,196	0	0	16,160
Professional Fees	7,781	7,433	25,560	14,280	0	0	55,053
Other General Expenses	3,884	6,723	6,723	6,723	0	0	24,053
<b>GENERAL EXPENDITURE</b>	<b>66,406</b>	<b>47,778</b>	<b>120,449</b>	<b>55,356</b>	<b>0</b>	<b>0</b>	<b>289,990</b>
Asset Depreciation	0	0	0	0	0	0	0
<b>DEPRECIATION</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contributions & Transfers	0	0	0	0	0	0	0
<b>CONTRIBUTIONS &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Programme Support	62,205	25,987	43,169	23,930	7,091	0	162,382
<b>PROGRAMME SUPPORT</b>	<b>62,205</b>	<b>25,987</b>	<b>43,169</b>	<b>23,930</b>	<b>7,091</b>	<b>0</b>	<b>162,382</b>
<b>TOTAL BUDGET:</b>	<b>957,001</b>	<b>399,805</b>	<b>664,142</b>	<b>368,156</b>	<b>109,091</b>	<b>0</b>	<b>2,498,190</b>

# BUDGET 2007

## PROGRAMME BUDGETS SUMMARY

Appeal no.: 06AA0LR

Name: LIBERIA

PROGRAMME:

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	Emergency	Total
	CHF	CHF	CHF	CHF	CHF	CHF	CHF
Shelter	2,241	3,237	4,358	2,241	0	0	12,076
Construction	0	0	0	0	0	0	0
Clothing & Textiles	1,121	18,897	2,864	623	0	0	23,503
Food	0	0	21,414	1,494	0	0	22,908
Seeds & Plants	0	46,999	0	3,735	0	0	50,733
Water & Sanitation	210,563	0	6,225	0	0	0	216,788
Medical & First Aid	22,338	0	2,988	623	0	0	25,948
Teaching Materials	46,824	0	80,925	3,113	0	0	130,861
Utensils & tools	0	90,792	14,318	3,362	0	0	108,470
Other Supplies & Services	74,700	0	0	0	0	0	74,700
<b>SUPPLIES</b>	<b>357,787</b>	<b>159,925</b>	<b>133,092</b>	<b>15,191</b>	<b>0</b>	<b>0</b>	<b>665,991</b>
Land & Buildings	0	0	0	0	0	0	0
Vehicles	24,278	0	8,715	0	0	0	32,992
Computers & Telecom	0	0	4,731	6,225	0	0	10,956
Medical equipment	0	0	0	0	0	0	0
Other Equipment	0	0	0	0	0	0	0
<b>LAND, VEHICLES &amp; EQUIPMEN</b>	<b>24,278</b>	<b>0</b>	<b>13,446</b>	<b>6,225</b>	<b>0</b>	<b>0</b>	<b>43,948</b>
Storage	3,698	0	0	1,494	0	0	5,191
Distribution & Monitoring	0	0	0	0	0	0	0
Transport & Vehicles cost	101,409	22,106	86,369	19,245	0	0	229,128
<b>TRANSPORT &amp; STORAGE</b>	<b>105,107</b>	<b>22,106</b>	<b>86,369</b>	<b>20,739</b>	<b>0</b>	<b>0</b>	<b>234,320</b>
International Staff	81,488	16,807	82,861	89,930	102,000	0	373,084
Regionally Deployed Staff	0	0	0	0	0	0	0
National staff	0	0	0	0	0	0	0
National Society Staff	203,414	99,812	157,988	68,186	0	0	529,400
Consultants	0	0	3,113	2,770	0	0	5,882
<b>PERSONNEL</b>	<b>284,902</b>	<b>116,619</b>	<b>243,962</b>	<b>160,886</b>	<b>102,000</b>	<b>0</b>	<b>908,367</b>
Workshops & Training	56,316	27,390	23,655	50,967	0	0	158,327
<b>WORKSHOPS &amp; TRAINING</b>	<b>56,316</b>	<b>27,390</b>	<b>23,655</b>	<b>50,967</b>	<b>0</b>	<b>0</b>	<b>158,327</b>
Travel & related expenses	12,792	18,115	13,944	0	0	0	44,851
Information & Public Rela	18,782	2,898	26,145	15,716	0	0	63,541
Office Running Costs	19,843	8,538	43,508	14,441	0	0	86,330
Communication Costs	3,324	4,071	4,569	4,196	0	0	16,160
Professional Fees	7,781	7,433	25,560	14,280	0	0	55,053
Other General Expenses	3,884	6,723	6,723	6,723	0	0	24,053
<b>GENERAL EXPENDITURE</b>	<b>66,406</b>	<b>47,778</b>	<b>120,449</b>	<b>55,356</b>	<b>0</b>	<b>0</b>	<b>289,990</b>
Asset Depreciation	0	0	0	0	0	0	0
<b>DEPRECIATION</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contributions & Transfers	0	0	0	0	0	0	0
<b>CONTRIBUTIONS &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Programme Support	62,205	25,987	43,169	21,506	7,091	0	159,958
<b>PROGRAMME SUPPORT</b>	<b>62,205</b>	<b>25,987</b>	<b>43,169</b>	<b>21,506</b>	<b>7,091</b>	<b>0</b>	<b>159,958</b>
<b>TOTAL BUDGET:</b>	<b>957,001</b>	<b>399,805</b>	<b>664,142</b>	<b>330,870</b>	<b>109,091</b>	<b>0</b>	<b>2,460,904</b>