

# PROGRAMME UPDATE



International Federation of Red Cross and Red Crescent Societies  
Fédération internationale des Sociétés de la Croix-Rouge et du Croissant-Rouge  
Federación Internacional de Sociedades de la Cruz Roja y de la Media Luna Roja  
الاتحاد الدولي لجمعيات الصليب الأحمر والهلال الأحمر

## TAJIKISTAN: APPEAL REVISION

Appeal No. MAATJ001  
15 December 2006

*The Federation's vision is to strive, through voluntary action, for a world of empowered communities, better able to address human suffering and crises with hope, respect for dignity and a concern for equity. Its mission is to improve the lives of vulnerable people by mobilizing the power of humanity. It is the world's largest humanitarian organization and its millions of volunteers are active in over 185 countries.*

### In Brief

#### Programme Update no. 3 (Appeal Revision)

Initial Appeal target 2006-2007: CHF 2,527,000 (USD 2,114,334 or EUR 1,590,772)

Revised Appeal target: CHF 3,762,090 (USD 3,148,595 or EUR 2,368,528) [<click here for the attached revised appeal budget>](#)

Appeal budget for 2006: CHF 2,005,890 (USD 1,604,712 or EUR 1,261,566)

Appeal budget for 2007: CHF 1,756,200 (USD 1,404,960 or EUR 1,104,528)

#### Related Emergency or Annual Appeals:

- Tajikistan Appeal 2006/2007. For details, please go to the website at:  
[http://www.ifrc.org/cgi/pdf\\_appeals.pl?annual06/MAATJ001.pdf](http://www.ifrc.org/cgi/pdf_appeals.pl?annual06/MAATJ001.pdf)
- Programme Update no. 1. For details, please go to the website at,  
[http://www.ifrc.org/cgi/pdf\\_appeals.pl?annual06/MAATJ00101.pdf](http://www.ifrc.org/cgi/pdf_appeals.pl?annual06/MAATJ00101.pdf)
- Programme Update no. 2. For details, please go to the website at,  
[http://www.ifrc.org/cgi/pdf\\_appeals.pl?annual06/MAATJ00102.pdf](http://www.ifrc.org/cgi/pdf_appeals.pl?annual06/MAATJ00102.pdf)
- Central Asia Appeal 2006/2007. For details, please go to the website at,  
[http://www.ifrc.org/cgi/pdf\\_appeals.pl?annual06/MAA70001.pdf](http://www.ifrc.org/cgi/pdf_appeals.pl?annual06/MAA70001.pdf)
- More information on Red Cross Red Crescent work in Europe can be found at,  
<http://www.ifrc.org/where/europe.asp>

#### Programme summary:

Initially the Red Crescent Society of Tajikistan/Federation appealed for CHF 2,527,000 to realize activities set for two years (CHF 1,422,000 for 2006 and CHF 1,105,000 for 2007). By the end of 2006, the original figures were revised. Due to receiving additional in-kind donations for disaster management, the appeal budget for 2006 increased to CHF 2,005,889 and in view of the scaling-up process, the budget for 2007 was raised to CHF 1,756,200. By October 2006, the requested amount of funds was 54 per cent covered. This coverage was achieved partially thanks to carry-overs from last year and donations (cash and in-kind) for the current year.

### Operational Developments

This programme update presents and highlights the revisions to Appeal 2006-2007 that have been made to ensure maximum relevancy of the programmes to the situation in Tajikistan and be in line with wider developments in the Federation. Changes to the original plan/programming have been minimal, and mainly concerned some expected results under health and organisational development programmes. Activities under all programmes were revised.

The Red Crescent Society of Tajikistan (RCS of Tajikistan) managed to make a difference to people's lives through programmes on TB, HIV/AIDS prevention (including harm reduction), disaster response and mitigation, promotion of humanitarian values to tackle discrimination, intolerance and violence in communities. Over 168,632 people benefited from activities in these programmes. However, some constraints, like insufficient funds and high turn over of staff and volunteers, hampered successful implementation.

The Federation adopted its Global Agenda to align efforts to achieve the Millennium Development Goals (MDGs) to reduce poverty and inequity and promote sustainable human development. The RCS of Tajikistan is contributing to the Global Agenda through focusing on the main goals applicable to the country needs:

- Improving the health status of targeted communities through social mobilisation, preventive health education as well as reducing intolerance, discrimination and social exclusion towards people living with HIV/AIDS (PLWHA) and tuberculosis (TB) patients.
- Reducing the risk and impact of disasters on the lives of people living in disaster-prone areas by capacity building of communities through trainings and public awareness campaigns.
- Strengthening the National Society's operational capacity through its staff and volunteers by means of establishing primary organizations on community level and involving them in RCS of Tajikistan activities on a daily basis.

More volunteers joined RCS of Tajikistan through its community-based activities: disaster response teams (DRTs) and local disaster committees (LDCs) to respond to disasters; water user committees and a parents and teachers association to maintain constructed water supply systems and latrines; youth centres to provide social support to lonely-elderly. Further development of the volunteers' network is a challenge for the NS in 2007.

In the frame of the Cooperation Agreement Strategy (CAS) process the NS intends to apply a new common approach to programming to ensure better management of the available human resources and synergy in working towards the MDGs. It is envisaged that plans of activities will be made in coordination with all RCS of Tajikistan programmes to maximise the impact and effectiveness of services provided to the most vulnerable communities by all partners.

Scaling-up is especially evident from the intended increase in scope of work in the disaster risk reduction programme and improvement of the quality of health services provided under HIV/AIDS programme.

Through its programme activities, the National Society/Federation is planning to reach directly over 250,000 people in 2007. Programmes will also be tailored according to the needs of women in Tajikistan. Women's access to education and their equal participation in the political and public life of the country, gender equality in the economic and social spheres, and the prohibition of direct and indirect forms of discrimination and violence against women remain a concern. Efforts will be made to improve the role of women both as participants and beneficiaries of RCS of Tajikistan programme activities. The first steps were already made through youth programme which covered different issues related to violence in families and women rights. This approach will be applied in all programmes of RCS of Tajikistan.

### **Health and Care** [<click here for 2007 Health and Care logical framework>](#)

The NS continued working towards the achievement of the main objectives set. The following activities were implemented in 2006:

- Psychological support for TB patients in Dushanbe city and Rudaki district.
- HIV/AIDS awareness activities in two regions (Sughd and Khatlon)
- A new harm reduction project in Porshinev village of Gorno-Badakhshan Autonomous Oblast (GBAO).
- A community-based first aid (CBFA) project in Rasht valley.
- In May 2006, HIV/TB co-infection pilot project started in Dushanbe city. At the initial stage of the programme the NS established good cooperation with partner organizations, non-governmental organisations (NGOs), TB and HIV/AIDS centres and succeeded in getting access to the list of HIV/TB co-infected patients.

The programme involved 546 RCS of Tajikistan staff and volunteers and reached 72,690 people from the targeted communities, who increased their awareness and strengthened their skills in basic health care and prevention of communicable diseases.

The health and care programme interacts with different departments within the RCS of Tajikistan. In particular, the HIV/AIDS prevention programme works closely with youth programme and the CBFA programme is integrated with disaster management programme.

In 2007 it is planned to:

- Conduct an evaluation of the HIV intervention to permit adaptation to changing needs and to establish a baseline data to better monitor the impact.
- Expand the TB activities to cover other districts in Dushanbe, as well as in Khojent city and Matcha district.
- Strengthen the implementation of the harm reduction in GBAO and, if funds permit, explore the possibility to expand it to other regions.

The present health situation in the country requires considerable efforts in the health sector. The MDG attaining report on Tajikistan is unlikely to meet any of the goals by 2015 without substantial support from all parties. The Federation/RCS of Tajikistan have significant potential for improving the health status and can play a role in helping the country meet some of the MDGs according to the strategy elaborated by the government of Tajikistan. The essential role of the Federation/RCS of Tajikistan would be in the health promotion using the network of volunteers and the capacity to mobilize the community to reach out to the most vulnerable and marginalized groups. Secured funding remains one the main challenges. While seeking funding the delegation is striving to build alliances with other partners inside and outside the movement in order to join efforts and harmonize approaches.

**Overall Goal:** The population vulnerability to disease is reduced through preventive health education and awareness around HIV/AIDS, TB and other communicable diseases

**Programme Objective:** By the end of 2007, a strengthened RCS of Tajikistan has contributed to prevention of TB, HIV/AIDS/STD, drug abuse and communicable diseases among targeted communities of Tajikistan.

**Expected Result 1:** The spread and morbidity of tuberculosis in Dushanbe and Khujand cities as well as in Rudaki and Matcha districts is reduced through the implementation of Directly Observed Treatment Short Course (DOTS) strategy, covering 200 TB patients at a time, and through health education of TB patients' families and population at large.

TB is the most common opportunistic disease among HIV positive people and a major cause of mortality worldwide. Spread of HIV and TB associated infection demands integration of the HIV and TB programmes. In October 2005, the Ministry of Health of Tajikistan launched a strategy to combat the spread of HIV/TB co-infection in the country and in May 2006, the RCS of Tajikistan TB prevention programme was revised to fit these new priorities. Dushanbe city was selected as a pilot site to implement the programme to provide social and psychological support to HIV/AIDS/TB co-infected patients. Initially implementation was constrained due to the complication in obtaining access to the list of HIV/TB co-infected patients. After long negotiations with appropriate health facilities and local NGOs that work with PLWHA, the NS managed to get the list by the end of September 2006. Ten HIV/TB co-infected patients from Dushanbe city will benefit from the project.

Apart from that, the RCS of Tajikistan volunteers continue to provide social and psychological support to TB patients and to disseminate health knowledge on TB prevention among the targeted communities in Dushanbe city and Rudaki district. 9,598 people (general population, TB patients and their relatives) raised their awareness and know how about how the disease is transmitted, its main signs and preventive measures. The knowledge gained by the population decreased the risk of the disease spreading in the target community.

For four years this programme has been successfully implemented in the targeted areas improving the lives and health status of TB patients. In total, 1,343 completed their DOTS treatment and received psychological support. In 2007, the NS is planning to extend the programme to Khujand city and Matcha district. More attention will be paid to community mobilisation, with 80 activists trained to deliver information to their friends and neighbours. As they will have the trust in the communities further mobilisation of communities should be ensured.

**Expected Result 2:** The RCS of Tajikistan effectively contributed to HIV/AIDS/STD, TB and drug abuse prevention among the risk and marginalised groups and general population of 30 border districts in five regions of Tajikistan, as well as to promotion of tolerance towards people living with HIV/AIDS

Starting from June 2006, there have been some changes to the original plan in the project implementation. The allocated funds were sufficient to operate in eight districts of two regions namely Sughd and Khatlon oblasts. The above mentioned regions were prioritised because of sexually transmitted disease (STD) high rate morbidity, HIV infection and drug abuse, compared to other regions. So far, RCS of Tajikistan has managed to increase the capacity of 106 RCS of Tajikistan staff and volunteers and 16,755 people from the targeted communities through seminars, events, meetings, lectures and conversations. The results of an opinion poll conducted in the target areas showed an equal attitude to everybody, including people living with HIV/AIDS (PLWHA). In 2007, the same two regions (Sughd and Khatlon) will be covered with HIV/AIDS activities, but with expansion to other communities. Volunteers from the newly selected communities will be recruited and trained. Those trained in 2006, will undergo a refresher course and continue disseminating health messages to the communities in their areas.

The RCS of Tajikistan runs a successful harm reduction project in Porshinev, GBAO and managed to recruit an injecting drug user (IDU) as a peer educator. The established trust point (TP) provides syringe exchange, distribution of disinfectants, counselling, training and voluntary testing on HIV of TP clients (IDUs and sex workers). Besides, TP staff and outreach volunteers deliver information on HIV/AIDS/STD and drug abuse prevention to medical staff, local authorities, women, youth, schoolchildren, adolescents as well as parents and relatives of IDUs. If sufficient funds are raised for the programme in 2007 it will be possible to scale-up the quality of services provided by TP through recruitment of a psychologist, procurement of necessary medicines and medical equipment to apply first aid in case of drug overdose and to open another TP.

**Expected Result 3:** Knowledge and skills of 600 RCS of Tajikistan volunteers and 54,000 people from five districts of Rasht valley on first aid, health promotion and response to local emergencies have been improved through Community Based First Aid (CBFA) trainings

Some 420 RCS of Tajikistan volunteers trained 45,915 people from five districts of Rasht valley on first aid, health promotion and response to local emergencies. In 2007, activities will be continued and volunteers will make three home visits to already trained people to share knowledge and train them in household first aid skills, enhancing and refreshing already obtained skills.

Due to limited funds, the number of volunteers involved in CBFA programme was reduced to 165 (15 instructor-volunteers and 150 volunteers). The programme will be implemented in the same districts and cover fewer villages. The RCS of Tajikistan will put more focus on schoolchildren as they are the best recipients and can spread information among their relatives and friends- a sustainable investment. Therefore, 30 per cent of the volunteers will be teachers who will conduct trainings for schoolchildren. Activities will be held in coordination with DM programme which envisages intervention in the same region and targets the same group with DP/DR training. As most of the territory of Tajikistan is a disaster-prone area, there is evidence of necessity for the CBFA programme to help communities cope with the consequences of disasters.

### **Water and Sanitation (WS)** [<click here for 2007 WS logical framework>](#)

In 2006, the RCS of Tajikistan managed to conduct assessments and health campaigns through Participatory Hygiene and Sanitation Transformation (PHAST) trainings in the targeted vulnerable rural villages and selected the project sites for construction of spring water supply systems. Emphasis was laid on community based approach to ensure sustainability of the projects, involving the villages contributing through construction works.

Lack of drinking and irrigation water continues to be a serious concern in Tajikistan. Based on local needs the RCS of Tajikistan/Federation, and following advice from an international water and sanitation consultant, seeks

funds to make a difference in the lives of the vulnerable people in rural areas by providing them with both drinking and irrigation water, using low-cost sustainable techniques. This will lead to improved health and nutrition status and decrease cases of preventable communicable diseases, thus contributing to meeting the MDGs. The WS activities will be integrated with health, DM and OD programmes through a community-based approach.

**Programme Objective:** By the end of 2007, the Red Crescent Society of Tajikistan has strengthened its capacity to improve the health status of targeted vulnerable population in Tajikistan in terms of preventable communicable diseases

**Expected Result 1:** 30,000 inhabitants from rural villages of Sughd oblast and RRS have got access to potable water through the construction of spring water supply systems using sustainable low-cost techniques and through community mobilization

Some 8,494 vulnerable rural people from three villages (Asht, Matcha and Jabor Rasulov) of Sughd oblast have access to potable water after construction of three spring water supply systems. Two water user committees (WUC) in the above-mentioned villages and a parents and teachers association in the rural school were established for further control and maintenance to ensure sustainability.

For 2007, the RCS of Tajikistan/Federation water and sanitation programme will provide 15,000 vulnerable people from ten selected villages of Sughd Oblast and RRS with access to drinking water through similar projects. It is also planned to set up an emergency water and sanitation stock available for rapid response during disasters. This task will be implemented with the support of an international water and sanitation consultant.

**Expected Result 2:** Sanitary conditions in the project area have been improved through the construction of latrines in 40 schools, 60 health institutions and 60 households in RRS, Khatlon and Sughd oblast

A rural school with 1,214 students was selected for an integrated project with the Youth programme. The NS branch of Matcha district, RC young volunteers, school and local representatives are involved in the project implementation process contributing with the construction works and partially with some construction materials.

In 2007, it is planned to improve the sanitary conditions in ten schools, 15 health institutions and 15 households of RRS, Khatlon and Sughd oblasts through construction of latrines. Around 12,300 vulnerable people will benefit from the project. For more effective implementation of planned activities the water and sanitation consultant offered to apply new safe and low-cost sustainable sanitation facilities, which will ensure reduction in rural people's vulnerability to water-borne diseases.

**Expected Result 3:** Education level of communities involved in the construction of water and sanitation facilities has increased and hygienic behaviour has changed on a household level

One thousand people from ten villages of Sughd oblast increased their knowledge on the Movement Fundamental Principles, humanitarian values and seven steps of PHAST methodology resulting in changed hygiene behaviour at household level. The PHAST trainings allowed the most acute problems in the villages to be identified, to select the most vulnerable villages for water and sanitation activities/projects and to disseminate messages on health and preventable water borne-diseases.

The population in rural areas often suffer from malnutrition, leading to different diseases. In response to the local needs and in accordance with the global health and care strategy, more attention will be paid to nutrition. Nutrition is part of the water sanitation programme, as the PHAST trainings give a good opportunity to spread know-how on nutrition and its effect on health and because water is essential not only for drinking but also for the production of vegetables and fruit. Therefore, the NS will prepare a topic on how nutrition affects health and how to use the obtained knowledge will be incorporated in the PHAST training agenda. It is expected that approximately 1,100 people from RRS, Khatlon and Sughd oblasts will benefit from the project. Topics on disaster preparedness related to water and sanitation will be also included to support the activities integrated with DM programme. The RCS of Tajikistan will arrange monitoring of conducted trainings to measure the impact.

## **Disaster Management (DM)** [<click here for 2007 DM logical framework>](#)

RCS of Tajikistan is one of the main national actors in the field of disaster management, particularly with implementation of the situation assessment, rendering first aid and distribution of non-food items to affected people through its disaster management structure. In an effort to create a more integrated DM plan, effectively reaching the most vulnerable people, the department started elaborating the Contingency plan and revising the RCS of Tajikistan national Disaster Preparedness/Disaster Response (DP/DR) plan focusing on standardized systems, shared use of resources and an integrated approach to planning and service delivery. Based on an analysis of Tajikistan's present disaster and vulnerability situation, the main thrust areas of the DM programme will continue to be vulnerable communities and strengthening the RCS of Tajikistan DP/R capacity. The Red Crescent, with community participation, is shifting its focus towards a more strategic approach based on enhancing its own capacity and that of the community.

The emphasis will be on further utilization of community participatory approach in disaster preparedness and risk reduction programmes. The areas for intervention will be targeted in coordination with activities held through CBFA and youth programmes. It is envisaged that community-based disaster management programme will be used as a good entry point to community level, maintaining the presence of RC on the ground and creating local disaster committees (LDCs) on the basis of RCS of Tajikistan primary organizations.

One of the components of a well-functioning National Society is the recruitment of volunteers, and establishing a retention network. Skills development is one of the priorities to reach this goal. Therefore, LDC will obtain necessary skills and knowledge which will allow them to be peer educators in HIV/AIDS and drug-abuse prevention, healthy life style and first aid activities. They will then train other peer educators and the process will have a snowball affect. Special attention will be paid to participation of women in disaster preparedness activities.

**Programme Objective:** By the end of 2007, the disaster preparedness and response capacity of RCS of Tajikistan staff, vulnerable communities and secondary schools has improved through community based DP/DR and first aid trainings, small-scale mitigation works, increased network of RC volunteers, disaster awareness and strengthened partnerships with the government and relevant humanitarian organizations

**Expected Result 1:** The capacity of vulnerable communities has strengthened through a community-based disaster preparedness intervention

The initial plan was to conduct 58 DP/DR and FA refresher courses for 1,160 LDC members in Kurgan-Tube and Sughd Oblast by the end 2007. A total of 32 DP/First Aid refresher courses followed by disaster response practical simulation exercises were conducted for 640 LDC members in six rayons of Kurgan-Tube region. In an effort to improve the effectiveness of response to disasters, two new topics were included in the training programme – Sphere project minimum standards and safe access in case of disaster, held in collaboration with ICRC. In 2007, RCS of Tajikistan will establish, train and equip an additional ten LDCs and boost the capacity of the 32 established LDCs through refresher courses and simulation exercises.

Based on various disaster risk assessment exercises and data obtained from previous disasters, Rasht valley is considered one of the most disaster prone areas in Tajikistan. During the last two years the RCS of Tajikistan has realized that there is a general lack of disaster awareness and preparedness at community level. This is a potential danger since the communities have to refer to self-help as there are few roads in the rural areas of Tajikistan. The infrastructure for disaster response in rural areas is also poor. Therefore, the most effective means of disaster preparedness is to strengthen the capacity of the local communities and raise their awareness. Taking this into account, a disaster preparedness centre was established in Rasht and a disaster response team (DRT) was created on the basis of the centre. While the DRT will have responsibility for responding to disasters within the region, there is an immense need to maintain a network of volunteers at the community level trained on DP/DR and FA.

LDC members from the communities will be selected and trained in first aid and disaster preparedness to be deployed during emergencies. In the meantime LDC members will train communities in risk mitigation. The previous knowledge and experience will be utilised. Volunteers make up the backbone of the Red Crescent activities. Many of them are in a true sense community based, trained and prepared to take action when disasters

or health problems like epidemics threaten the local population. They are the greatest resource in HIV prevention, dissemination of information about healthy life style and CBFA.

**Expected Result 2:** The capacity of secondary school students and teachers to respond to future disasters has strengthened through integrated disaster preparedness and first aid trainings

In 2006, a disaster preparedness education project for secondary schools was initiated. An agreement between RCS of Tajikistan and Education department of Rudaky rayon and Dushanbe city was signed and 20 schools in Dushanbe city and ten schools in Rudaky rayon were selected for the project. Trainings for schoolchildren and teachers from the selected schools will be conducted in October 2006.

Considering the fact that schoolchildren belong to the most vulnerable groups, when a natural hazard strikes, and due to the lack of public awareness on disaster management, RCS of Tajikistan considers scaling up its disaster risk reduction programme for schoolchildren and teachers. NS will apply for DIPECHO funding to ensure the feasibility of the scale up process. Activities envisaged through DIPECHO will include, besides establishing LDCs, training of schoolchildren and teachers in the targeted region and districts where the LDCs will be set up. The established LDCs will integrate school teachers as members, who in turn will conduct disaster preparedness and first aid training workshops and simulation exercises in schools.

Public education activities will continue through integrated disaster preparedness and first aid training workshops and simulation exercises in 62 schools to reach 124 teachers and 4,650 schoolchildren. In addition, training sessions on humanitarian values, RC principles, health diseases prevention, HIV/AIDS will be conducted at schools, enabling them to engage young volunteers in different activities held by RCS of Tajikistan. Among the methods applied will be peer education, round table discussions, group discussions, concerts, discotheques, performances, drawing competitions and testing of schoolchildren's knowledge on HIV/AIDS. Public health education materials on HIV/AIDS and drug addiction like leaflets, posters, brochures, T-shirts and badges, targeting the public in general will be produced.

**Expected Result 3:** The effects of disasters and their impact on vulnerable communities have been mitigated

The risk of landslides on communities from Nurek district was reduced through a tree planting mitigation project. In total 4,000 young trees were planted and 1,200 people benefited from the project.

No changes are planned under this expected result in 2007, but RCS of Tajikistan will prioritize the most urgent needs and try to find donors to continue the implementation of small-scale mitigation projects in the most disaster-prone sites. Among them will be identification and selection of the most disaster prone areas in four vulnerable villages of Rasht valley, which is foreseen will be funded through DIPECHO.

**Expected Result 4:** The capacity of the Red Crescent Society of Tajikistan to mitigate the effects of natural disasters has strengthened by enhancing their capacity to respond adequately to emergencies

Effective efforts were made by in delivering adequate response to emergencies which hit the country in 2006. The NS capacity and readiness to respond to disasters was tested during the earthquake in July-August 2006 in Qumsangir region. The DRT in Kurgan-Tube region rapidly responded through situation assessments, rendering first aid and distributing non-food items from pre-positioned emergency stock. The network of available trained RC volunteers was also utilized by UNHCR and UNICEF for distribution of emergency items to affected people.

In order to enhance the disaster preparedness and response (DP/DR) capacity the NS is planning to implement the following activities in 2007:

- Review the complementarities between the National Disaster Response Teams (NDRT), Regional Disaster Response Teams (RDRT), Field Assessment and Coordination Teams (FACT), Emergency Response Units (ERU) and the host national society.
- Adapt, integrate and harmonize different disaster response tool training modules and curricula with other partners involved in disaster response
- Maintain appropriate and effective logistics planning and disaster preparedness stockpiles adhering to SPHERE standards for 1000 families

- Pre-position emergency stocks, following a strategic location analysis

Since the movement of trained volunteers from their place of residence to other locations within the country is an issue of concern, the RCS of Tajikistan/Federation, with ECHO Thematic funds support, created a database of trained volunteers. At this stage the database is available in DM department at HQ level, but for 2007 it is envisaged to apply this at regional and district levels. The database will be updated on a monthly basis. The contingency plan (CP) developed in 2006 will be further elaborated and in 2007 each regional branch will develop its own CP.

## **Organisational Development (OD)** [<click here for 2007 OD logical framework>](#)

In 2006, funds were mainly used for revision and development of new statutes, introduction and application in practice of the new structure defined, branch development, fundraising, financial management and logistics development, visibility and promotion of fundamental principles and humanitarian values, and youth and volunteer management. At the beginning of 2006, RCS of Tajikistan started to develop and formalize its strategy for cooperation with partners (Cooperation Assistance Strategy – CAS). The Federation especially encouraged the NS to explore ways of ensuring its financial sustainability through a wide range of partnerships, including those with the Government and fundraising initiatives. Integration of OD programme activities with DM, Health, water sanitation programmes' activities was implemented through a community-based participatory approach.

RCS of Tajikistan revised its Appeal plans for 2007 and focused on priority areas which would enable them to meet the indicators defined by standards of a well functioning National Society.

The following priorities were assumed:

- Further integration of OD in activities held through DM, Health, Water and Sanitation programmes
- Strengthening branches and primary organisations by orientating programmes developed with participation of local population, hence efficiently addressing the needs at community level.
- Developing and implementing activities which will incorporate and use volunteers and youth as its main implementing agents.
- Developing and formalizing RCS of Tajikistan strategy for cooperation with partners. (CAS process which is ongoing)
- Developing appropriate training methodology and information material, new innovative ways for effective dissemination of humanitarian messages, as well as methods for monitoring the impact of training and public campaigns.

The process of Appeal revision showed that the planned objectives are aligned with the Federation Global Agenda and Framework for Action.

**Programme Objective:** The RCS of Tajikistan capacity in work with the vulnerable has increased through the process of organizational changes.

**Expected Result 1:** The Red Crescent has shifted to the new structure with clear division of governance and management contributing to effective programme and branch management

Until the end of February 2007, the Federation will continue to support the RCS of Tajikistan in introducing the new statute and in the gradual shift to the new structure. Starting from March 2007, the RCS of Tajikistan members, volunteers and leaders will work in accordance with the new RCS of Tajikistan Statute. It is envisaged that by end of 2007 there will be a clear division between governance and management, the RCS of Tajikistan volunteers regulation will be revised and used in all branches and volunteers will be involved in decision making and development of the NS branches activities. To meet the expected result the following activities will take place during 2007:

- New RCS of Tajikistan Statute will be translated and printed in three languages (Tajik, Russian and English) and introduced to partners and local stakeholders

- Workshops will be held for newly appointed RCS of Tajikistan chair persons and executive secretaries on topics of division between governance and management, human resource management, monitoring and evaluation.
- RCS of Tajikistan guidelines on volunteer management will be revised, printed and distributed among branches, accompanied with introductory workshops on revised guidelines for respective staff involved in volunteer management.
- Results and achievements of the gradual shift will be discussed at semi-annual and annual management and coordination meetings
- Success of the change process will be validated through assessment of branches and results will be verified against provisions of the new Statute and characteristics of a well-functioning NS.
- Staff exchange visits will be held among branches, with other sister NSs in the Central Asia region and internationally for knowledge and experience sharing
- Manuals and guidelines on rights and responsibilities of RCS of Tajikistan members, on Governance and Management will be printed and disseminated in all branches

**Expected Result 2:** The systems and procedures aimed at development of human resources, management of staff, finances and logistics at all levels has improved

Most of the activities under the expected result were implemented as planned. For the time being RCS of Tajikistan is in the process of drawing up the financial development plan (FDP), which will continue next year. The FDP will include policies, standard financial procedures and regulations to improve transparency and accountability. RCS of Tajikistan branch executive secretaries and finance personnel will be acquainted with procedures and regulations defined through RCS of Tajikistan financial development plan on seminars to be held for each region.

The change from a quantity approach to quality one was replicated in the OD department initiative to conduct assessments of the NS primary organizations established in the respective branches. The process is ongoing and will be continued in 2007. The RCS of Tajikistan, with assistance of international consultant, will develop a NS development strategy and translate it into an operational plan to be used as a basis for the CAS process.

In 2007, the NS will apply for capacity building fund (CBF) funds and conduct trainings for the members and volunteers of primary organizations on the history of RC/RC Movement, RC principles, RCS of Tajikistan main activities, role and tasks of NS primary organizations and members, involvement of volunteers, methods of working with communities and main income sources of RCS of Tajikistan.

With regard to human resource management, mid-term and annual performance appraisals will be used to identify strengths and weaknesses of staff involved in RCS of Tajikistan activities. Results of appraisals will determine career development plans for each employee and identify needs for additional training. Refresher courses and training will be held for RCS of Tajikistan staff, considering also the needs of other programmes such as disaster management, water and sanitation and health. In 2007, an external audit of RCS of Tajikistan will be conducted.

**Expected Result 3:** The public awareness of the RCS of Tajikistan has increased via greater visibility and credibility

In 2007, the main focus will be on development of a proper communication strategy to ensure visibility of RCS of Tajikistan activities and on recruitment and training of a committed information officer. The communication strategy will be integrated into NS development and operational plans, introduced to branches and translated into action plans for each branch.

It is envisaged to make it a tradition to hold quarterly meetings with media representatives updating them on RCS of Tajikistan activities. In addition to printing and disseminating different visibility materials a RCS of Tajikistan museum and NS webpage will be created to increase public awareness about the Red Crescent.

**Expected Result 4:** The RCS of Tajikistan Youth Movement structure has strengthened and integration of youth into all programmes is provided at all levels

Youth centres enabled the NS to mobilize young volunteers and involve them in projects to provide social support to lonely elderly through home visits. Although not envisaged in the 2006 appeal, they proved to be feasible and monitoring results revealed the necessity of such activities. Commenced as a pilot project in Dushanbe it will be continued in 2007 and expanded to other regions of Tajikistan.

In line with further integration and linkage of youth activities with other nationwide programmes activities will be planned in coordination with other departments such as Health, DM, and water sanitation. Although not scheduled for 2006 it was decided to make first steps in this direction and hold youth activities in Rasht valley – one of the targeted areas for CBFA and CDBP programmes. A number of seminars on humanitarian values, tolerance and discrimination were conducted for targeted population of two districts – Rasht and Tavildara; among the participants were volunteers from CBFA and CDBP programmes. In addition, a regional youth coordinator was recruited and trained to further develop youth activities on the ground. A similar approach will be assumed in 2007 and will be expanded to remaining regions and districts. To strengthen the youth movement, a youth strategy will be developed and applied at all levels of the NS structure.

***The programmes herein are aligned with the Federation's Global Agenda, which sets out four broad goals to meet the Federation's mission:***

- 1. Reduce the numbers of deaths, injuries and impact from disasters.***
- 2. Reduce the number of deaths, illnesses and impact from diseases and public health emergencies.***
- 3. Increase local community, civil society and Red Cross Red Crescent capacity to address the most urgent situations of vulnerability.***
- 4. Reduce intolerance, discrimination and social exclusion and promote respect for diversity and human dignity.***

***For further information specifically related to this operation please contact:***

- The Red Crescent Society of Tajikistan, email: [rcstj01@mail.ru](mailto:rcstj01@mail.ru), phone: + 992372 24 03 74, fax: + 992372 24 53 78***
- Tajikistan Delegation, Elias Ghanem (Head of Delegation), email: [elias.ghanem@ifrc.org](mailto:elias.ghanem@ifrc.org), phone: + 992372 244296 or 245981, fax: +992372 248520***
- Federation Secretariat, Sylvie Chevalley (Regional Officer), email [sylvie.chevalley@ifrc.org](mailto:sylvie.chevalley@ifrc.org), phone +41 22 730 4276, fax: +41 22 730***

*All International Federation assistance seeks to adhere to the [Code of Conduct](#) and is committed to the [Humanitarian Charter and Minimum Standards in Disaster Response](#) in delivering quality and accountable assistance to the most vulnerable. For support to or for further information concerning Federation programmes or operations in this or other countries, or for a full description of the national society profile, please access the Federation's website at <http://www.ifrc.org>*

**[Revised budget attached below; click here to return to the title page and contact information.](#)**

# BUDGET 2006

## PROGRAMME BUDGETS SUMMARY

Appeal no.: AATJ001 - 2006

Name: TAJIKISTAN - 2006

PROGRAMME:

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	Emergency	Total
	CHF	CHF	CHF	CHF	CHF	CHF	CHF
Shelter	0	339,996	0	0	0	0	339,995
Construction	9,874	31,077	0	15,197	0	0	56,147
Clothing & Textiles	18,698	134,642	0	0	0	0	153,339
Food	0	0	0	1,966	0	0	1,966
Seeds & Plants	0	4,937	0	0	0	0	4,936
Water & Sanitation	91,486	0	0	0	0	0	91,485
Medical & First Aid	43,617	0	0	0	0	0	43,617
Teaching Materials	0	0	0	0	0	0	0
Utensils & tools	0	13,489	0	0	0	0	13,489
Other Supplies & Services	929	0	0	0	0	0	928
<b>SUPPLIES</b>	<b>164,604</b>	<b>524,141</b>	<b>0</b>	<b>17,163</b>	<b>0</b>	<b>0</b>	<b>705,907</b>
Land & Buildings	0	0	0	10,038	0	0	10,038
Vehicles	0	14,857	0	0	0	0	14,856
Computers & Telecom	2,600	0	0	0	0	0	2,600
Medical equipment	0	0	0	0	0	0	0
Other Equipment	0	2,194	0	0	0	0	2,194
<b>LAND, VEHICLES &amp; EQUIPMEN</b>	<b>2,600</b>	<b>17,051</b>	<b>0</b>	<b>10,038</b>	<b>0</b>	<b>0</b>	<b>29,689</b>
Storage	0	55	0	0	1,011	0	1,065
Distribution & Monitoring	3,610	72,103	0	0	5,308	0	81,021
Transport & Vehicles cost	35,743	23,853	0	17,227	0	0	76,823
<b>TRANSPORT &amp; STORAGE</b>	<b>39,353</b>	<b>96,011</b>	<b>0</b>	<b>17,227</b>	<b>6,319</b>	<b>0</b>	<b>158,910</b>
International Staff	37,911	113,474	0	84,770	0	0	236,155
Regionally Deployed Staff	1,375	0	0	0	0	0	1,375
National staff	73,405	64,830	0	18,516	0	0	156,751
National Society Staff	23,005	8,642	0	25,141	0	0	56,787
Consultants	0	0	0	0	0	0	0
<b>PERSONNEL</b>	<b>135,696</b>	<b>186,946</b>	<b>0</b>	<b>128,427</b>	<b>0</b>	<b>0</b>	<b>451,069</b>
Workshops & Training	45,519	26,028	0	94,518	0	0	166,065
<b>WORKSHOPS &amp; TRAINING</b>	<b>45,519</b>	<b>26,028</b>	<b>0</b>	<b>94,518</b>	<b>0</b>	<b>0</b>	<b>166,065</b>
Travel & related expenses	30,092	17,108	0	23,898	0	0	71,098
Information & Public Rela	48,798	66,951	0	94,875	0	0	210,623
Office Running Costs	847	553	0	1,696	32,243	0	35,340
Communication Costs	-309	-49	0	181	28,113	0	27,936
Professional Fees	0	0	0	744	1,121	0	1,864
Other General Expenses	35,918	60,634	0	22,427	-70,138	0	48,841
<b>GENERAL EXPENDITURE</b>	<b>115,346</b>	<b>145,197</b>	<b>0</b>	<b>143,821</b>	<b>-8,661</b>	<b>0</b>	<b>395,705</b>
Asset Depreciation	0	0	0	0	2,343	0	2,342
<b>DEPRECIATION</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,343</b>	<b>0</b>	<b>2,342</b>
Contributions & Transfers	-8,644	437	0	-25,976	0	0	-34,183
<b>CONTRIBUTIONS &amp; TRANSFERS</b>	<b>-8,644</b>	<b>437</b>	<b>0</b>	<b>-25,976</b>	<b>0</b>	<b>0</b>	<b>-34,183</b>
Programme Support	34,375	69,228	0	26,780	0	0	130,382
<b>PROGRAMME SUPPORT</b>	<b>34,375</b>	<b>69,228</b>	<b>0</b>	<b>26,780</b>	<b>0</b>	<b>0</b>	<b>130,382</b>
<b>TOTAL BUDGET:</b>	<b>528,849</b>	<b>1,065,039</b>	<b>0</b>	<b>411,998</b>	<b>1</b>	<b>0</b>	<b>2,005,889</b>

# BUDGET 2007

## PROGRAMME BUDGETS SUMMARY

Appeal no.: AATJ001 - 2007

Name: TAJIKISTAN - 2007

PROGRAMME:

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	Emergency	Total
	CHF	CHF	CHF	CHF	CHF	CHF	CHF
Shelter	0	97,944	0	0	0	0	97,943
Construction	0	20,662	0	0	0	0	20,662
Clothing & Textiles	0	32,877	0	0	0	0	32,876
Food	0	0	0	0	0	0	0
Seeds & Plants	0	9,920	0	0	0	0	9,920
Water & Sanitation	210,000	0	0	0	0	0	210,000
Medical & First Aid	22,114	1,921	0	0	0	0	24,034
Teaching Materials	0	0	0	0	0	0	0
Utensils & tools	0	98,276	0	0	0	0	98,276
Other Supplies & Services	4,424	36,698	0	0	0	0	41,122
<b>SUPPLIES</b>	<b>236,538</b>	<b>298,298</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>534,836</b>
Land & Buildings	0	0	0	0	0	0	0
Vehicles	0	41,000	0	0	0	0	41,000
Computers & Telecom	1,619	0	0	4,056	0	0	5,675
Medical equipment	0	0	0	0	0	0	0
Other Equipment	0	0	0	0	0	0	0
<b>LAND, VEHICLES &amp; EQUIPMEN</b>	<b>1,619</b>	<b>41,000</b>	<b>0</b>	<b>4,056</b>	<b>0</b>	<b>0</b>	<b>46,675</b>
Storage	1,380	8,969	0	0	0	0	10,349
Distribution & Monitoring	2,880	0	0	0	0	0	2,880
Transport & Vehicles cost	30,540	39,867	0	14,580	0	0	84,987
<b>TRANSPORT &amp; STORAGE</b>	<b>34,800</b>	<b>48,836</b>	<b>0</b>	<b>14,580</b>	<b>0</b>	<b>0</b>	<b>98,216</b>
International Staff	72,000	144,320	0	31,680	0	0	248,000
Regionally Deployed Staff	0	0	0	0	0	0	0
National staff	39,513	41,871	0	24,395	0	0	105,778
National Society Staff	36,859	52,366	0	24,242	0	0	113,466
Consultants	30,000	0	0	0	0	0	30,000
<b>PERSONNEL</b>	<b>178,372</b>	<b>238,557</b>	<b>0</b>	<b>80,317</b>	<b>0</b>	<b>0</b>	<b>497,245</b>
Workshops & Training	16,607	94,871	0	97,004	0	0	208,481
<b>WORKSHOPS &amp; TRAINING</b>	<b>16,607</b>	<b>94,871</b>	<b>0</b>	<b>97,004</b>	<b>0</b>	<b>0</b>	<b>208,481</b>
Travel & related expenses	10,312	3,321	0	10,359	0	0	23,991
Information & Public Rela	51,021	40,395	0	55,380	0	0	146,796
Office Running Costs	2,006	3,375	0	2,392	0	0	7,772
Communication Costs	1,916	725	0	250	0	0	2,890
Professional Fees	0	0	0	0	0	0	0
Other General Expenses	38,094	20,883	0	16,162	0	0	75,140
<b>GENERAL EXPENDITURE</b>	<b>103,349</b>	<b>68,699</b>	<b>0</b>	<b>84,543</b>	<b>0</b>	<b>0</b>	<b>256,591</b>
Asset Depreciation	0	0	0	0	0	0	0
<b>DEPRECIATION</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contributions & Transfers	0	0	0	0	0	0	0
<b>CONTRIBUTIONS &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Programme Support	39,715	54,938	0	19,500	0	0	114,153
<b>PROGRAMME SUPPORT</b>	<b>39,715</b>	<b>54,938</b>	<b>0</b>	<b>19,500</b>	<b>0</b>	<b>0</b>	<b>114,153</b>
<b>TOTAL BUDGET:</b>	<b>611,000</b>	<b>845,199</b>	<b>0</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>1,756,200</b>