

Report 2006-2007



International Federation
of Red Cross and Red Crescent Societies

Yemen

Appeal No. MAAYE001

This report covers the period of 01/01/2006 31/12/2006 of a two-year planning and appeal process.

In a world of global challenges, continued poverty, inequity, and increasing vulnerability to disasters and disease, the International Federation with its global network, works to accomplish its Global Agenda, partnering with local community and civil society to prevent and alleviate human suffering from disasters, diseases and public health emergencies.



Yemen RC volunteers setting up a disaster management training camp in Aden (November 2006). International Federation.

In brief

Programme Summary:

Supported by the Federation, the main achievements of the Yemen Red Crescent (Yemen RC) in 2006 included:

- The Society assisted more than 1,000 flood victims, providing non-food items and facilitating their rehabilitation in coordination with other relevant agencies;
- The renovation of the Society's clinics continued through most of the year to ensure better quality services, including the prevention of communicable diseases;
- The Yemen RC intensified the dissemination of the Fundamental Principles/Values as well as International Humanitarian Law (IHL) in cooperation with the International Committee of the Red Cross (ICRC);
- A land mark achievement in 2006 was the development of the Society's strategy for 2007-2011 focusing on scaling up services and capacities in line with the global agenda of the International Federation and through stronger operational alliances (OA).

Goal: Yemen RC services contribute to the mitigation of human suffering and reduction of vulnerability of its beneficiaries. The Society strives to build its capacities in the planning and management of disaster management, health and care, organizational development, and dissemination of the Fundamental Principles and Values of the Movement.

Needs: Total 2006-2007 programme budget is CHF 3,305,950 (USD 2,748,685 or EUR 2,019,050), out of which 33 per cent covered. [Click here to go directly to the attached financial report.](#)

No. of people we help: In addition to the more than 1, 000 flood victims assisted, an estimated number of up to 30,000 to 35,000 beneficiaries benefited from the services of the Society's clinics operating in most of the branches. The current effort to scale up community-based health services with stronger and wider OA is expected to increase substantially the number of beneficiaries, including those from the rural areas.

Our Partners: The Yemen RC and the International Federation worked with an increasing number of partners including the ICRC, Danish, French, Italian, Norwegian and Swedish Red Cross Societies, Department for International Development (DFID), Oxfam, Ministry of Health, Ministry of Education, Civil Defence, Traffic Department, Higher Council for Mothers and Children, Yemeni Women Union, Sana'a University, Islamic Relief, United Nations Children's Fund (UNICEF), the World Health Organization (WHO) and the United Nations Development Programme (UNDP).

Current context

The operational context in 2006 was characterized by a number of factors including inflation which rose by up to 20 percent, worsening the economic situation. In addition, the 2nd presidential election, viewed as a milestone in Yemen's political history and democratization process, had an impact on the implementation of other priorities. The expatriate staff of the Federation had to be evacuated due to the security threat as a result of the mass protest against the drawings published by a Danish newspaper depicting the portrait of Prophet Mohammed. However, no major disruption was faced as calm was restored soon enough to ensure implementation of the planned activities.

Progress towards objectives

Health and Care (with a focus on health promotion/prevention)

Objective: NS capacity for improved public health services and prevention of communicable diseases with growing focus on diseases affecting children is strengthened.

Strengthening the network of trainers and community-based first aid (CBFA) providers, more than 50 CBFA trainers (female and male) completed the necessary training which can qualify them to train others in their respective governorates. Thirty volunteers and staff were trained by the Sana'a branch on how to plan and manage community based first aid. The Yemen RC has started to provide first-aid training to the staff of the Yemen Liquefied Natural Gas Company, the biggest oil company in the country. The link is expected to improve the prospect for the society to strengthen its relations with the private sector as a possible source of support.

Twenty nine volunteers and staff from each of the Yemen RC branches (including the newly opened branches of Sa'adah and Socotra) were trained as trainers on HIV/AIDS. Some of the trainers who successfully completed the course are replicating the effort, increasing the outreach at community level and involving a variety of target groups including from the youth, the military and refugees. The awareness campaign also focuses on reducing stigma. Up to 10,000 people including students and other members of the community have benefited from the health education focusing on the prevention of HIV/AIDS. The Yemen RC is raising its capacities with an increasing exchange of experiences as a member of the regional HIV-AIDS network coordinated by the Regional Office of the Federation. More than 30,000 leaflets were produced and distributed promoting key health messages on a variety of topics including prevention of communicable diseases.

In coordination with the Higher Council for Mothers and Children and UNICEF, the Yemen RC is playing an advocacy role focusing on legalizations of medical practices in emergencies. The Society provided emergency health services, including psychological support, during the flood disasters in

Dahmar and Lahj governorates. To consolidate Yemen RC capacity in psychological support programmes (PSP), more than 30 (male and female) volunteers successfully completed the basic training course on PSP. Facilitated by professionals from the University of Sana'a and the Regional Office of the Federation, the course was enriched with a field visit to help the trainees have the opportunity to conduct practical exercises.

In coordination with the Ministry of Health and UNICEF, the Yemen RC is stepping up efforts, contributing its share towards the reduction of acute malnutrition as one of the major health problems in Yemen. To improve the quality of Yemen RC health services, the renovation of all the selected clinics was finalized by April 2006. The renovation included provision of medical equipment and appliances.

Capacity limitations including lack of adequately qualified human resources and appropriate structures to increase outreach services to the community, the problem of retaining health professionals within the Yemen RC in view of the growing competition from other agencies, constitute some of the major challenges. However, efforts are underway to increase outreach to communities with an integrated focus on community based health and capacity building.

Disaster Management (with a focus on DM capacities and systems)

Objective: DM capacity of Yemen Red Crescent society has been increased, thus allowing them to effectively increase resilience and reduce vulnerability of populations exposed to natural and man-made hazards.

Yemen RC DM staff and volunteers benefited from skills-upgrading courses organized by a number of organizations including the Regional Office of the Federation, ICRC, Oxfam, Civil Defense, Islamic Relief and UNDP. More than 60 volunteers and staff attended the week-long DM training camp in Aden which provided a useful forum for collective learning on how to improve DM planning and implementation.

To improve the quality of service in disaster response, more than 50 Yemen RC volunteers and staff were trained on SPHERE minimum standards in disaster response. The participants, drawn from both male and female volunteers, included not only DM operators but also Yemen RC policy makers and board members. Representatives from the six disaster-prone branches (Dahmar, Ibb, Abyan, Hodeidah, Hajjah and Mahweet) were trained on the use of electronic data designed to improve their skills in mobilizing, handling, analyzing and relaying data pertaining to disasters. The branches were also provided with computers after the training.

A national contingency plan was developed by an external consultant sketching the profile of disasters in the country together with suggested mechanisms of response. The Yemen RC is playing an active role as a member of the Higher Council for disaster management to facilitate the dissemination and implementation of the study as part of a multi-agency commitment with a clearer definition of roles and responsibilities.

A major flash flood in February seriously affected Ma'bar city (with a population of about 25,000) in the governorate of Dahmar. Some people were reported missing (dead) with about 60 houses destroyed or partially damaged. A second flood in the same month in Lahj governorate disrupted the lives of many inhabitants, worsening the poor infrastructure and the low socio-economic base. Yemen RC volunteers and staff, trained as national intervention team members, were deployed to the affected areas to conduct needs assessment, provide rescue and distribute relief supplies to the victims. Supported by the Federation, the National Society worked closely with relevant governmental and non-governmental organizations to help the victims. In December 2006, Yemen issued a tsunami alert for areas located on its south-eastern coast when a powerful earthquake struck in the Gulf of Aden at a depth of about 10 kilometres. Luckily, the tremor caused no damage.

Yemen RC volunteers and staff also assisted the victims of other emergencies including those affected during the rally for the presidential election. A stampede during one rally in the governorate of Ibb alone claimed the lives of 50 people and injured more than 200. In cooperation with the ICRC, overall branch strengthening support is being provided to the branch in Sa'adah governorate recently opened to facilitate assistance to the victims of the conflict in the governorate.

A part time assistant was employed, to assist in handling the increasing DM responsibilities, particularly those related to branch development and disaster preparedness. This is expected to enable the main DM officer of the Society to focus on establishing and maintaining relations and coordination with governmental/non-governmental organizations including Civil Defense, Traffic Department, UN agencies, Oxfam and Islamic Relief.

The Yemen RC is widening its scope of cooperation with other agencies working in disaster management. The cooperation with Oxfam has led to the development of a joint effort in which the latter will continue to support the society in the area of water and sanitation. Efforts are also underway to work together with the Islamic Relief with a focus on community capacity building in disaster preparedness/response.

Building up sustainable preparedness especially at the community level represents a key challenge for the NS as it continues to play a pivotal role in the planning and implementation of disaster management. The new Yemen RC strategy for 2007-2011 emphasizes the need to focus on comprehensive disaster management including not only response but also prevention and preparedness. The purpose is to strengthen the society's preparedness at community level and integrate community based health services with local capacity in preparedness /response.

Organizational Development (with a focus on human resources, systems, and procedures)

Objective: The YRCS provides improved services based on increased organizational and operational capacities.

A member of the national board, together with the secretary general of the Dahmar branch successfully completed the three-module leadership course facilitated by the Regional Office of the Federation to enhance leadership and management skills. The President of Hajjah branch had the opportunity to participate in the basic leadership course organized by the Federation and the ICRC.

2006 saw the successful preparation and launch of Yemen RC strategy for 2007-2011. The strategy was developed with full participation of the Yemen RC volunteers and staff as well as beneficiaries based on an analysis of local and international factors including the Global Agenda of the Federation. Facilitated by a task force established by the national board, the strategy was discussed at the partnership meeting organized in Sana'a in November. Nine National Societies, the Federation, ICRC and other organizations attended the meeting and broadly endorsed the strategy, paving the way for the Yemen RC to scale up its services and capacities through stronger operational alliances (OA).

Three new branches were established, expanding the outreach to 15 out of the 22 governorates in the country. This was made possible due to the increasing determination of Yemen RC leadership and support from the French Red Cross to establish branches in Shabwa and Seyoun and by the Italian Red Cross in the establishing a branch on the remote Island of Socotra. The Danish Red Cross continues to support the Yemen RC develop its volunteers in 12 branches. All branches have been equipped with basic communication facilities including access to the internet. Two persons from each branch were trained to ensure effective use of the facilities.

Based on the global gender training manual adapted to the MENA context, a three-day workshop was conducted involving 30 participants from Yemen RC (headquarters and branches) as well as selected local NGOs working on gender and related issues. The discussion focused on awareness

raising and empowerment to enable the participants to take practical measures to ensure gender balance at all levels including policy making and programming. At the end of the workshop, the participants submitted a recommendation to the President of the Society requesting that at least 25 percent of the volunteers and staff at all levels(including governance and management) be recruited from female representatives.

The joint Yemen RC-Danish Red Cross partnership on OD/good governance was audited by an external audit company (KPMG) to assess the overall programme and financial performance. The assessment indicates positive progress but highlights areas for future improvement in the management of the project.

An overall branch assessment was conducted based on a comprehensive questionnaire that included the various aspects of organization, management and service delivery. The outcome from the assessment is to be used to classify the branches based on capacities/needs to implement the society's strategy phase by phase.

The statutes review has been on the agenda for almost two years, indicating the slow pace in which progress is made towards a planned objective. This is a challenge that requires continuing efforts to improve progress and overall performance within the limits of the socio-cultural/ historical context.

Coordination and Management (Federation field support)

Objective: Closely working with the Yemen RC, the coordination and field management support by the Federation was enhanced.

The different areas of support included:

- preparation/monitoring of the plan/budget for the 2006-2007 appeal;
- preparation/monitoring of the plan/budget for the flood emergency funded through DREF;
- development and marketing of the Society's strategy for 2007-2011;
- support to the National Societies with in-country presence (Danish, French, and Italian RC);
- coordination of an initial assessment to develop community based health as a flagship programme to scale up services and capacities through stronger and broad-based OA.

The Federation field management support plays a pivotal role in enabling the Yemen RC to ensure proper planning and management of its programmes and services. However, this represents a short term objective and there is a need to focus on intensified capacity building to raise the internal capacities of the society, so as to work towards the prospect of decreasing dependency.

Working in partnership

The Yemen RC is stepping up its efforts to widen the scope of cooperation in line with its strategy and with a focus on scaling up services and capacities based on stronger OA. The National Societies of Denmark, Norway and Sweden are working with Yemen RC to develop an integrated community based health/OD programme to be implemented in two governorates. A similar effort is underway to develop a joint programme with WHO and UNICEF. Based on the commitments from the partnership meeting in November 2006, more and more partners are expected to support the Yemen RC in the implementation of its strategy.

Contributing to longer-term impact

The integrated community based health programme the Yemen RC is currently developing is expected to contribute to the reduction of deaths due to diseases - one of the global agenda goals of

the Federation - as the package includes essential elements on survival, including nutrition. The programme is also designed to empower communities to address gender and equity perspectives. Women are among the main targets of the programme and they will be involved in planning and implementation of the programme.

Looking Ahead

The results in 2006 provide a basis for better progress and performance in 2007 and beyond.

- The training of an increasing number of volunteers and staff in the different areas contributes to the development of technical/managerial support teams for the implementation of the Society's programmes sharpening the focus on integrated community based health and local level preparedness and response.
- The results obtained in the dissemination of the SPHERE minimum standards will help ensure better quality standards in the planning and management of disaster response.
- The pioneering effort to improve gender balance is an important step in line with the gender policy of the Federation and the UN Millennium Development Goals.

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International Federation of Red Cross and Red Crescent Societies

MAAYE001 - YEMEN

Annual Report 2006

Selected Parameters	
Reporting Timeframe	2006/1-2006/12
Budget Timeframe	2006/1-2007/12
Appeal	MAAYE001
Budget	APPEAL

All figures are in Swiss Francs (CHF)

I. Consolidated Response to Appeal

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	TOTAL
A. Budget	1,016,436	782,437	0	935,494	571,582	3,305,950
B. Opening Balance	150,769	178,881	0	139,455	0	469,105
Income						
<u>Cash contributions</u>						
<i>British Red Cross</i>		0				0
<i>Danish Red Cross</i>				101,840		101,840
<i>DFID Partnership</i>		31,433				31,433
<i>Norwegian Red Cross</i>	30,000	35,000		28,000		93,000
<i>Other</i>					100,000	100,000
<i>Saudi Arabian Red Crescent Society</i>	110,970					110,970
<i>Swedish Red Cross</i>	35,000	0		103,026	105,789	243,815
C1. Cash contributions	175,970	66,433		232,866	205,789	681,058
<u>Outstanding pledges (Revalued)</u>						
<i>Saudi Arabian Red Crescent Society</i>	-118,080					-118,080
C2. Outstanding pledges (Revalued)	-118,080					-118,080
<u>Inkind Personnel</u>						
<i>Danish Red Cross</i>				27,693		27,693
<i>Swedish Red Cross</i>					42,500	42,500
C5. Inkind Personnel				27,693	42,500	70,193
C. Total Income = SUM(C1..C6)	57,890	66,433	0	260,559	248,289	633,171
D. Total Funding = B + C	208,659	245,314	0	400,015	248,289	1,102,276

II. Balance of Funds

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	TOTAL
B. Opening Balance	150,769	178,881	0	139,455	0	469,105
C. Income	57,890	66,433	0	260,559	248,289	633,171
E. Expenditure	-131,132	-143,484		-314,930	-121,682	-711,229
F. Closing Balance = (B + C + E)	77,526	101,830	0	85,085	126,606	391,047

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III. Budget Analysis / Breakdown of Expenditure

Account Groups	Budget	Expenditure					TOTAL	Variance
		Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation		
A							B	A - B
BUDGET (C)		1,016,436	782,437	0	935,494	571,582	3,305,950	
Supplies								
Shelter - Relief	38,200		25				25	38,175
Construction Materials	66,480	16,792	8,562				25,355	41,125
Clothing & textiles	59,941		9,436		616		10,051	49,889
Water & Sanitation	48,708		8				8	48,700
Medical & First Aid		44,713	1,559				46,272	-46,272
Teaching Materials	37,066							37,066
Utensils & Tools	7,200							7,200
Total Supplies	257,595	61,505	19,590		616		81,711	175,884
Land, vehicles & equipment								
Vehicles	86,315							86,315
Computers & Telecom	99,488				488		488	99,000
Office/Household Furniture & Equipm.	2,500							2,500
Medical Equipment	38,610							38,610
Total Land, vehicles & equipment	226,913				488		488	226,425
Transport & Storage								
Storage	10		437				437	-427
Transport & Vehicle Costs	96,136	19,286	8,333		4,773		32,392	63,744
Total Transport & Storage	96,146	19,286	8,770		4,773		32,829	63,317
Personnel Expenditures								
Delegates Payroll	287,300		251		730	54,412	55,393	231,907
Delegate Benefits	180,813	4,711	7,321		44,925	59,838	116,794	64,018
Regionally Deployed Staff	20,000							20,000
National Staff	123,541	2,246	8,623		22,131		33,000	90,542
National Society Staff	392,272	4,673	34,481		75,193		114,348	277,924
Consultants	135,133							135,133
Total Personnel Expenditures	1,139,058	11,630	50,676		142,979	114,250	319,535	819,523
Workshops & Training								
Workshops & Training	1,009,268	24,785	42,156		109,483		176,424	832,844
Total Workshops & Training	1,009,268	24,785	42,156		109,483		176,424	832,844
General Expenditure								
Travel	96,861	3,292	17,012		19,307	3	39,615	57,246
Information & Public Relation	162,530	8,457	888		10,064		19,408	143,122
Office Costs	40,003	488	2,421		6,466		9,375	30,628
Communications	27,734	593	2,879		4,590		8,062	19,671
Professional Fees	16,254				9,005		9,005	7,249
Financial Charges	3,230	9,073	10,265		-1,534	-300	17,504	-14,274
Other General Expenses	9,000	59	69		534		662	8,338
Total General Expenditure	355,611	21,961	33,535		48,432	-297	103,631	251,980
Depreciation								
Depreciation	17,263							17,263
Total Depreciation	17,263							17,263
Program Support								
Program Support	214,887	8,524	9,326		20,353	7,730	45,933	168,953
Total Program Support	214,887	8,524	9,326		20,353	7,730	45,933	168,953
Operational Provisions								
Operational Provisions	-10,791	-16,560	-20,569		-12,193		-49,322	38,531
Total Operational Provisions	-10,791	-16,560	-20,569		-12,193		-49,322	38,531
TOTAL EXPENDITURE (D)	3,305,950	131,132	143,484		314,930	121,682	711,229	2,594,721
VARIANCE (C - D)		885,304	638,953		620,564	449,899	2,594,721	