

Appeal 2006-2007



International Federation
of Red Cross and Red Crescent Societies

ZIMBABWE

Appeal no. MAAZW001

This appeal seeks CHF6,680,475¹ to fund programmes and activities to be implemented in 2006 and 2007. These programmes are aligned with the International Federation's Global Agenda, which sets out four broad goals to meet the Federation's mission to "improve the lives of vulnerable people by mobilizing the power of humanity".

Global Agenda goals:

- 1. Reduce the numbers of deaths, injuries and impact from disasters.*
- 2. Reduce the number of deaths, illnesses and impact from diseases and public health emergencies.*
- 3. Increase local community, civil society and Red Cross and Red Crescent capacity to address the most urgent situations of vulnerability.*
- 4. Reduce intolerance, discrimination and social exclusion and promote respect for diversity and human dignity.*

The International Federation is the world's largest humanitarian organization, and its millions of volunteers are active in over 183 countries. Our aim is to build safer communities, able to prevent and respond to human suffering in times of crises and distress, and where people work together to promote hope, dignity and equity. We work to support vulnerable communities through neutral, impartial, independent humanitarian action, in accordance with our Fundamental Principles and in line with the Red Cross and Red Crescent Code of Conduct, the Humanitarian Charter and Minimum Standards in Disaster Response, and the SPHERE Project.

[Click here to visit the Federation website for Zimbabwe, with links to the national society's profile and directory.](#)

[Click here to access the appeal budget summary.](#)

[Click here to access the 2006-2007 Federation support strategy.](#)

Programmes	2006 Budget in CHF	2007 Budget in CHF	Total Budget in CHF
Health and Care	1,056,728	1,163,448	2220176
Disaster Management	2,026,057	2,268,394	4,294,451
Organizational Development	73,060	92,788	165,84
Totals	3,155,845	3,524,630	6,680,475

The following programme is included in this Appeal narrative; however, its associated budget is integrated within other programme budgets. Click on the title to go to the text: [WatSan](#)

¹ USD 5,091,825 or EUR 4,316,947

Focus in 2006

Zimbabwe Red Cross Society health and care programme continues to be guided by the Federation Strategy 2010 and ARCHI 2010, mainly focusing on first aid training, home-based care (HBC) and community-based health care. Malaria prevention is also a component of community health education as is HIV/AIDS prevention, and hygiene education.

The broad strategy for the national society remains that of prevention, care and support. The number of orphans and other children made vulnerable by the effects on HIV/AIDS (OVC) are on the increase reaching 1,300,000 and the national society will continue to assist with educational, material and psychological support to ensure they remain in school, are food secure and socially stable. The water and sanitation projects will be implemented in integration with HBC, providing clean water and adequate sanitation



Livelihoods of the individuals have been severely disrupted by the government's 'clean-up/restore order' operation started in May 2005. It had a strong impact on the very poor, the chronically sick, and the child-headed households. In urban and peri-urban areas, up to 45% of the 18,000 HBC clients and OVC assisted by Zimbabwe Red Cross Society are no longer contactable at their register residential addresses, which poses a threat on the sustainability of the programme. The Zimbabwe Red Cross Society launched a five month emergency appeal to assist these vulnerable groups and in 2006 will embark on building community resilience.

National society capacity building

After the closure of the country delegation in June 2005, the regional delegation will be providing direct support to Zimbabwe Red Cross Society in form of ad hoc technical contributions and will focus on building capacities in the various areas of health and care, HIV/AIDS, disaster management and organizational development. Each programme is relatively small in 2006 as the society has already built up some capacities and would like to proceed on its own to scale-up the activities. The Federation regional delegation will accompany the process with ad hoc regional technical delegates' contributions and with support from other partner national societies working in the country.

Health and care

1. Integrated community HIV/AIDS

The HIV/AIDS programme in Zimbabwe is one of the strongest in Africa reaching more than 18,000 HBC clients and 36,000 OVC. The leadership commitment has allowed the national society to make a significant difference to the lives of thousands of vulnerable people. Zimbabwe Red Cross Society is a strong partner behind the formulation of health policies in Zimbabwe and the National Global Fund initiatives for malaria, tuberculosis, HIV/AIDS. The most vulnerable people continue to benefit from food aid distribution, most of whom are infected or affected by HIV/AIDS. In an effort to ensure household food security, agricultural inputs have been provided to targeted households and the results on the ground showed that the HBC clients and OVC have improved their livelihoods. Zimbabwe is one of the three pilot countries in the antiretroviral therapy (ART) programme, which has already received a significant contribution from the Danish Red Cross Society.

The Consortium of donors, which includes Royal Netherlands Embassy (RNE), Swedish International Development Agency (SIDA)/Swedish Red Cross Society and Development Cooperation Ireland (DCI), has been supporting Zimbabwe Red Cross Society through the regional HIV/AIDS project since October 2002. Funding for the 2002 activities originally planned under the Consortium is secured for the national society, and a detailed plan and budget are presented separately in the 2006- 2007 Annual Appeal under the title "HIV/AIDS Consortium".

Currently negotiations are underway for the next phase of a five-year HIV/AIDS programme starting in 2006 for all national societies including Zimbabwe. In view of this, Zimbabwe Red Cross Society is developing new integrated long term HIV/AIDS intervention action plans and budgets for the period 2006 – 2010. All bilateral and multilateral partners' activities will be reflected to show a complete picture of the HIV/AIDS support in Zimbabwe leading to a separate appeal to be issued in early 2006 after full consultation with all stakeholders. The Consortium funding will be taken into account in the new appeal to avoid overlapping of support and the integration process has been discussed at the Southern Africa Partnership of Red Cross Societies (SAPRCS) meeting in October 2005 with all national societies of the region and the consortium members. Strong media and marketing plans will be developed at the same time for this appeal.

This HIV/AIDS chapter is NOT seeking funding for the HIV/AIDS interventions for the next five years, as there will be a specific HIV/ AIDS appeal launched in early 2006. The draft strategy and objectives are available upon request. Remaining funds from the Consortium as well as Swedish Red Cross funding for the OVC situation analysis will be sufficient for starting the year until the launch of the new appeal detailed logframe is presented separately into the 2006-7 Annual Appeal under the title "HIV/AIDS Consortium".

2. Water and sanitation (WatSan)

Zimbabwe is one of the four countries in the region to benefit from support in water and sanitation activities from the European Commission – ACP-EU Water Facility Actions. The regional delegation will support the national society to implement activities to meet the expected results. For a successful and sustainable water and sanitation project, the community participation and ownership is crucial and recruiting volunteers amongst the beneficiaries will ensure community involvement. In the four communities, where the project will be implemented, a volunteer base already exists. The volunteers are involved in HBC caring for PLWHA, the chronically ill and OVC. The HBC project has a livelihood support component which is complemented by clean water supply and adequate sanitation. Volunteers are trained in hygiene promotion using the PHAST methodology - the Participatory Hygiene and Sanitation Transformation (PHAST) - a gender sensitive approach developed by World Bank/ WHO. It is expected that 80 volunteers will be needed and identified in order to achieve the results of the project. The risk for this activity is the relatively short life expectancy of the volunteers. In order to mitigate these risks, volunteers will be recruited and trained regularly and throughout the project period. If the application to European Commission is successful, no further funding will be necessary for this activity from the annual appeal.

Goal: Health, water and sanitation related services to the vulnerable members of the community improved.

Objective: Sound and sustainable environmental services, comprising of safe water supply, functional latrines and sanitation, as well as hygiene promotion, developed for the vulnerable population of 100,000 in Mount Darwin district.

Expected Results

1. A total of 100,000 people have access to safe drinking water, including access for PLWHA and OVC;
2. A total of 1,200 Blair Ventilated Improved Pit Latrines (BVIL) constructed at households, schools and health centres in the targeted project area;
3. Community members trained in community-based management around the 200 water points in the district;
4. People trained in pump maintenance around the 200 water points;
5. Health and hygiene promoters trained in the 22 wards targeted by the project;
6. Increased hygiene awareness and change in behaviour according to the PHAST practices amongst the 100,000 beneficiaries;
7. Increased capacities of Zimbabwe Red Cross Society to mobilise resources and implement WatSan projects and respond to disasters.

<Refer to the Logical Framework: Water and Sanitation>

<http://www.ifrc.org/cgi/pdf_appeals.pl?annual06/logframes/africa/MAAZW001WS.pdf>

Disaster management

The national society works on strengthening its disaster response capacity and community resilience. With technical support from the regional delegation, Zimbabwe Red Cross Society will continue assisting the food insecure households through an integrated livelihood approach and DFID risk reduction programme.

There is also an acknowledgement that the humanitarian response capacity in Zimbabwe is complicated due to the constraints currently posed by the difficult operating environment experienced by many humanitarian actors in the country, demonstrated by the “Clean Up” exercise or Operation “Restore Order” initiated by the Government of Zimbabwe on 18 May 2005², which affected approximately 400,000 people.

Vulnerability Assessment Committees (VACs) composed of multi-organization including government authorities, UN agencies, and the Red Cross conducted surveys in Zimbabwe and concluded that there are substantial food production shortfalls. The food situation is expected to be critical between October 2005 and March 2006. In addition to food needs, the VACs also identified other livelihood issues that require attention, such as the provision of safe and adequate household water. The VACs stressed the need for the governments and humanitarian community to design the food insecurity programmes around or with the ongoing HIV/AIDS mitigation activities. The International Federation of the Red Cross issued an Emergency Appeal (05EA023) in October 2005 for a regional response.

Goal: Communities are empowered and their capacities strengthened to predict, prevent, reduce and response to impact of disasters.

Objective: Strengthened disaster preparedness and response of Red Cross structures and communities through capacity building in the eight provinces by 2007.

Expected Results:

1. *Disaster preparedness*: Comprehensive disaster management plan operationalized by end of 2007;
2. *Risk reduction*: Vulnerable communities in ten provinces empowered with sustainable strategies to prepare, respond and recover from effects of disaster by end of 2007;
3. *Disaster response*: Capacity of the national society to respond to disasters is strengthened in order to reduce community vulnerability by 2007.

<Refer to the Logical Framework: Disaster Management>

http://www.ifrc.org/cgi/pdf_appeals.pl?/annual06/logframes/africa/MAAZW001DM.pdf

Humanitarian values

In order to improve the visibility of the Zimbabwe Red Cross society, as the leading humanitarian organization in the country, a social marketing strategy will be developed and implemented. This will be the instrument for building positive perceptions and endearing the media, the public, and private and public organizations to the Zimbabwe Red Cross Society. It will also help to develop fundraising, international and local partnerships and increase resource mobilisation. The information and promotion of humanitarian values activities will require funding for equipment, publicity materials and administration costs. There is also a need for training in fundraising and social marketing and for a donor profiling exercise to be undertaken.

Given the socio-political environment, dissemination will be one of the priorities to improve understanding of the Fundamental Principles of the Red Cross among local authorities and other key stakeholders. ICRC and Federation are fully supporting Zimbabwe Red Cross Society and a clear objective is to ensure that the Society is recognised as a neutral and impartial humanitarian organization, with an unequivocal mandate to assist vulnerable groups. The media, both internal and external will play a pivotal role in building the image of the national society, through highlighting the positive interventions of the Zimbabwe Red Cross Society to disasters.

Goal: Awareness on Humanitarian Values amongst all stakeholders and partnerships is increased and sustained with the corporate sectors, diplomatic community and the general public.

Objectives: Increasing knowledge of Humanitarian Values amongst key stakeholders, while positioning the Zimbabwe Red Cross Society (ZRCS) as a highly competent and credible humanitarian organization, within the public and private sector.

² The Red Cross Movement is responding to the situation through an Emergency Appeal issued on 26 July 2005 -“Assistance to the Population Affected by the Clean Up Exercise”

Expected Results:

1. Visibility of the Zimbabwe Red Cross Society as the leading humanitarian organization is improved;
2. Knowledge of the Fundamental Principles of the Red Cross among local authorities and other key stakeholders is increased;
3. Awareness of the activities of the Zimbabwe Red Cross Society within the corporate sector and diplomatic community is increased.

<Refer to the Logical Framework: Humanitarian Values>

http://www.ifrc.org/cgi/pdf_appeals.pl?/annual06/logframes/africa/MAAZW001HV.pdf

Organizational development

Zimbabwe Red Cross Society is a well-functioning national society but still requires strengthened organizational development initiatives especially within capacity building. These initiatives however, require funding and consultation with local branches in order to be successfully implemented. The national society also requires funding to fully implement the Algiers Plan of Action, which addresses organizational development issues and priorities areas of work.

Finance development programme supported by the regional delegation will initially focus on headquarters during 2006 and on improving financial management in the provinces during 2007. The objective is that by the end of 2007 all finance and programme staff at headquarters and provincial branches have received training in financial management and internal financial control system is in place; the national society has implemented a computerised financial system and will be encouraged to meet the criteria to move from working advance to cash transfer system creating donor confidence and sustainable support.

Goal: Zimbabwe Red Cross Society has met all the requirements and indicators of a well functioning national society which satisfies the humanitarian needs of the most vulnerable groups.

Objective: Improved capacity of the Zimbabwe Red Cross Society to design and implement its programmes in a strategic direction in all the eight provinces through volunteer management by 2007.

Expected Results:

1. *Volunteer Management:* An effective volunteer management system is put in place in all the eight provinces by 2007;
2. *Branch Development:* The national society has functional branches in place in all the eight provinces by 2007;
3. *Integration:* Integration of volunteer teams into all existing programmes by 2007;
4. *Capacity Building:* Zambia Red Cross Society receives support from Federation on training in governance, management, branch development, planning, reporting and Humanitarian Principles and Values.

Refer to the Logical Framework: Organizational Development>

http://www.ifrc.org/cgi/pdf_appeals.pl?/annual06/logframes/africa/MAAZW001OD.pdf

Implementation and coordination

The country delegation in Zimbabwe was closed in June 2005. However, with the relief operation for the assistance to families affected by the 'clean-up' operation, a relief delegate was recruited for a period of nine months maximum. With the launch of the new food security operation, relief project manager will be recruited in order to support the implementation of the programme and be accountable in finance and reporting. There is no plan to re-establish a country delegation in Zimbabwe as long as ad hoc technical support from the regional delegation will be sufficient to cover the need of coordination in the national society constructive dialogue and cooperation from British, Danish and Japanese bilateral delegates is adequate so far. The regional delegation is closely monitoring the situation and is flexible to take rapid decision to adjust its support if necessary.

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BUDGET 2006

PROGRAMME BUDGETS SUMMARY

Appeal no.: 06AA0ZW

Name: ZIMBABWE

PROGRAMME:

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	Emergency	Total
	CHF	CHF	CHF	CHF	CHF	CHF	CHF
Shelter	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Clothing & Textiles	0	0	0	0	0	0	0
Food	0	0	0	0	0	0	0
Seeds & Plants	0	796,450	0	0	0	0	796,450
Water & Sanitation	359,910	146,900	0	0	0	0	506,810
Medical & First Aid	0	0	0	0	0	0	0
Teaching Materials	0	0	0	1,000	0	0	1,000
Utensils & tools	0	0	0	0	0	0	0
Other Supplies & Services	0	0	0	0	0	0	0
SUPPLIES	359,910	943,350	0	1,000	0	0	1,304,260
Land & Buildings	0	0	0	0	0	0	0
Vehicles	109,908	0	0	0	0	0	109,908
Computers & Telecom	22,800	0	0	0	0	0	22,800
Medical equipment	0	0	0	0	0	0	0
Other Equipment	0	0	0	0	0	0	0
LAND, VEHICLES & EQUIPMEN	132,708	0	0	0	0	0	132,708
Storage	3,600	129,600	0	0	0	0	133,200
Distribution & Monitoring	0	72,000	0	0	0	0	72,000
Transport & Vehicles cost	35,516	77,580	0	14,400	0	0	127,496
TRANSPORT & STORAGE	39,116	279,180	0	14,400	0	0	332,696
International Staff	148,020	123,800	0	0	0	0	271,820
Regionally Deployed Staff	15,480	0	0	0	0	0	15,480
National staff	0	98,640	0	0	0	0	98,640
National Society Staff	122,230	264,000	0	0	0	0	386,230
Consultants	0	15,000	0	0	0	0	15,000
PERSONNEL	285,730	501,440	0	0	0	0	787,170
Workshops & Training	81,270	6,000	0	48,000	0	0	135,270
WORKSHOPS & TRAINING	81,270	6,000	0	48,000	0	0	135,270
Travel & related expenses	24,080	13,400	0	0	0	0	37,479
Information & Public Rela	6,548	53,120	0	0	0	0	59,668
Office Running Costs	25,387	15,600	0	600	0	0	41,587
Communication Costs	600	12,600	0	2,400	0	0	15,600
Professional Fees	12,000	20,400	0	0	0	0	32,400
Other General Expenses	20,692	49,273	0	1,911	0	0	71,876
GENERAL EXPENDITURE	89,307	164,393	0	4,911	0	0	258,610
Asset Depreciation	0	0	0	0	0	0	0
DEPRECIATION	0	0	0	0	0	0	0
Contributions & Transfers	0	0	0	0	0	0	0
CONTRIBUTIONS & TRANSFERS	0	0	0	0	0	0	0
Programme Support	68,687	131,694	0	4,749	0	0	205,129
PROGRAMME SUPPORT	68,687	131,694	0	4,749	0	0	205,129
TOTAL BUDGET:	1,056,728	2,026,057	0	73,060	0	0	3,155,844

BUDGET 2007

PROGRAMME BUDGETS SUMMARY

Appeal no.: 06AA0ZW

Name: ZIMBABWE

PROGRAMME:

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	Emergency	Total
	CHF	CHF	CHF	CHF	CHF	CHF	CHF
Shelter	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Clothing & Textiles	0	0	0	0	0	0	0
Food	0	0	0	0	0	0	0
Seeds & Plants	0	998,750	0	0	0	0	998,750
Water & Sanitation	395,514	149,500	0	0	0	0	545,014
Medical & First Aid	0	0	0	0	0	0	0
Teaching Materials	0	0	0	3,000	0	0	3,000
Utensils & tools	0	0	0	0	0	0	0
Other Supplies & Services	0	0	0	0	0	0	0
SUPPLIES	395,514	1,148,250	0	3,000	0	0	1,546,764
Land & Buildings	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Computers & Telecom	0	0	0	0	0	0	0
Medical equipment	0	0	0	0	0	0	0
Other Equipment	0	0	0	0	0	0	0
LAND, VEHICLES & EQUIPMEN	0	0	0	0	0	0	0
Storage	0	129,600	0	2,400	0	0	132,000
Distribution & Monitoring	0	72,000	0	0	0	0	72,000
Transport & Vehicles cost	38,080	77,580	0	16,000	0	0	131,660
TRANSPORT & STORAGE	38,080	279,180	0	18,400	0	0	335,660
International Staff	150,420	134,900	0	0	0	0	285,320
Regionally Deployed Staff	15,480	0	0	0	0	0	15,480
National staff	0	107,880	0	0	0	0	107,880
National Society Staff	320,547	264,000	0	10,000	0	0	594,546
Consultants	0	15,000	0	0	0	0	15,000
PERSONNEL	486,447	521,780	0	10,000	0	0	1,018,226
Workshops & Training	81,270	6,000	0	50,000	0	0	137,270
WORKSHOPS & TRAINING	81,270	6,000	0	50,000	0	0	137,270
Travel & related expenses	24,480	13,400	0	0	0	0	37,879
Information & Public Rela	6,000	43,120	0	0	0	0	49,120
Office Running Costs	22,291	15,600	0	660	0	0	38,551
Communication Costs	960	12,600	0	2,400	0	0	15,960
Professional Fees	10,000	27,000	0	0	0	0	37,000
Other General Expenses	22,782	54,018	0	2,297	0	0	79,097
GENERAL EXPENDITURE	86,513	165,738	0	5,357	0	0	257,607
Asset Depreciation	0	0	0	0	0	0	0
DEPRECIATION	0	0	0	0	0	0	0
Contributions & Transfers	0	0	0	0	0	0	0
CONTRIBUTIONS & TRANSFERS	0	0	0	0	0	0	0
Programme Support	75,624	147,446	0	6,031	0	0	229,100
PROGRAMME SUPPORT	75,624	147,446	0	6,031	0	0	229,100
TOTAL BUDGET:	1,163,448	2,268,394	0	92,788	0	0	3,524,629