

Annual report



International Federation
of Red Cross and Red Crescent Societies

Movement Cooperation

Appeal No. MAA00033

13 April 2010

This report covers the period 1 January to 31 December 2009.



Movement partners working together. IFRC

In brief

Programme purpose: To develop and implement a comprehensive framework to support effective cooperation within the International Federation of Red Cross and Red Crescent Societies (IFRC), and to achieve the Global Agenda goals.

Programme(s) summary: The Movement Cooperation functions were reduced at the Geneva secretariat with the intention that these functions be carried out and mainstreamed more at the country level with zone support. This was in line with the Secretary General's strategy to better streamline positions at the Geneva secretariat with the functions in the zones, to better serve National Societies. Thus, the originally planned activities for movement cooperation, based out of the Geneva secretariat, were put on hold until the priorities, functions, and structures could be determined within the secretariat. This resulted in a very low expenditure within this programme in the first half of the year. The Geneva secretariat and the zones are now considered one global team with a division of responsibilities which are complimentary, and provide better services to National Societies. For movement cooperation, this translated into allocating funding to the zones for relevant activities to improve country and regional National Society cooperation.

Financial situation: The total 2009 budget is CHF 356,471 (USD 343,424 or EUR 239,612), of which CHF 341,832 (96 per cent) covered during the reporting period (including opening balance). Overall expenditure during the reporting period was CHF 280,331 (79 per cent) of the budget.

[Click here to go directly to the attached financial report.](#)

No. of people we have reached: Movement cooperation services are provided to National Societies through its zones. All 186 National Societies were reached during the year through the Council of Delegates' adoption of the Code for Good Partnership.

Our partners: The partners in this programme are the 186 members of the IFRC, and the International Committee of the Red Cross (ICRC).

Context

Movement Cooperation, at the secretariat level, promotes **working in partnership** at all levels of the IFRC and with the ICRC. The movement cooperation department was successful in developing tools and cooperation approaches to be used by National Societies with the support of zonal offices. During 2009, zones increasingly acted proactively to ensure that these were incorporated into existing service delivery and support to National Societies. An emphasis was placed on increasing National Societies' capacities to manage their own cooperation and coordination. Activities which supported improved cooperation with, and between National Societies, the secretariat, and the ICRC included peer to peer learning support, promoting Federation-wide planning to achieve more common and coherent approaches to programming in all service areas, and movement coordination in disaster response and recovery.

Progress towards outcomes

Outcome(s)

Policy development incorporates cooperation themes and issues, and policies are integrated and complementary.

The adoption of the Code for Good Partnership (the Code) at the Council of Delegates (Nairobi, November, 2009) provided 186 National Societies, the secretariat and the ICRC with five commitments to improve the standards of behaviour in working together towards providing protection and assistance to people affected by disasters and conflicts.

In the Pacific region, and coordinated by the Regional Representative, common approaches and positions for the General Assembly and Council of Delegates were developed by the Pacific National Societies through a regional meeting.

Zonal teams are supported to facilitate more effective country and regional- level cooperation and coordination.

Support was provided to National Societies in Europe, Africa, Asia and the Pacific regions specifically on regional peer to peer learning, Operational Alliances, Cooperation Agreement Strategy processes, and partnership meetings to further enhance common approaches to capacity building in service delivery areas, as well as on organizational development (OD). A study on improving cooperation and support through better integration of Federation staff into National Societies was also carried out.

Achievements

Activities during this reporting period included the following:

Improving cooperation and learning at governance levels and through regional peer support:

The secretariat in Geneva facilitated and participated in a National Society and ICRC working group to develop the **Code for Good Partnership** policy document which resulted in its

adoption at the Council of Delegates in November, 2009. The draft Code places a strategic emphasis on improving *standards of behaviour* in how Movement partners work together to achieve its humanitarian mission. The next steps are to develop a monitoring mechanism for the implementation of the Code.

The IFRC's Pacific zone office coordinated a regional meeting with all National Societies to develop common positions for strategic dialogue on policy issues at the Red Cross and Red Crescent biannual governance meetings held in Nairobi in November 2009. In addition, the **Pacific National Societies** did a "lessons-learned" on previous partnership meetings to improve future ones with supporting partners.

The **Kenya Red Cross** invited the new governance of the **Baphalali Swaziland Red Cross** (BSRC) Governance to share best practices through peer supported capacity building involving exposure to sound governance practices, as well as coaching and mentoring by peers. Sharing of experiences and generating new ideas in the areas of youth, volunteer management, health, resource mobilization and accountability were part of the four-day meeting.

The Europe zone held a partnership meeting in Kiev, Ukraine from 7 to 8 September, 2009, entitled "***Beyond Borders; from donorship to partnership***". The objective was to encourage and initiate new/stronger partnerships and cross border cooperation, in an environment where the traditional donor-recipient funding has diminished. For generating new resource mobilization initiatives, the meeting included relevant traditional Participating National Societies. The meeting included the National Societies from **Belarus, Moldova, Ukraine, Estonia, Latvia, Lithuania, Poland, Slovakia, Romania, Moldova, Bulgaria, Italy, Denmark, Germany, Austria, France, Switzerland, Japan, USA, Ireland, and the Netherlands.**

Improving country-level cooperation for enabling stronger Host National Societies

The **Nepal Red Cross Society (NRCS)** adapted the Guidelines on Operational Alliances (developed as a global guidance for all National Societies) to meet its own needs in working effectively with its partners in OD using three minimum requirements: a) one set of objectives and strategies, b) one shared understanding of the division of labour among entities of the Movement, and c) one performance tracking system. This contributed to the NRCS developing an OD policy, framework, strategy, and to plan jointly with its partners. The NRCS formed a joint working group with partners, part of a larger coordination framework, within which different components of the Movement are represented to ensure coherent and complimentary support to the NRCS. These coordinated approaches have contributed to more successful annual partnership meetings, as National Society programming, support, issues, and solutions are better understood and addressed.

The IFRC conducted a study to help determine how secretariat staff can coordinate and work better at country level with National Societies to progress capacity building and organizational development. This included examining the effectiveness of the secretariat having offices separate from the Host National Society (HNS), and integrating its offices within Host National Society structures. In addition, studies on the effectiveness of secretariat support in countries where there is no permanent secretariat presence was also examined. The intention was to promote stronger cooperation, and more relevant services and support to National Societies. It is also intended to improve cooperation and coordination with, and between Partnering National Societies and the HNS.

The ***Guidelines for Red Cross and Red Crescent Networks*** was finalized and translated into French, Spanish, and Arabic. The IFRC's Europe zone (Budapest) will take the lead to develop a strategy for networks in its region which will be shared with other regions for learning.

Improving cooperation and coordination in international disaster response

The secretariat in conjunction with National Societies' Relief Emergency Relief Unit (ERU) conducted Relief ERU Training in Kuala Lumpur, Malaysia. The broad objectives of the training were to share standards and best practice in ERU deployment in emergencies; improve coordination between ERUs for improved response, and to make linkages to recovery programming processes with Host National Societies. Participants learned how to monitor and measure the processes and impact of a relief response; and to enhance the collaboration and effectiveness between the Relief ERU and the HNS, and the National Disaster Response Teams (NDRT) in the field. The training was developed specifically for field practitioners experienced in humanitarian response. It also brought together disaster managers of National Societies from the Asia and Pacific regions, and experienced disaster responders, who were trained in NDRT and Regional Disaster Response Teams (RDRT) and have had extensive field experience.

Looking Ahead

IFRC's specific movement cooperation functions are being assessed to determine the best way forward in having a greater impact on National Societies managing their own cooperation. The secretariat is strengthening its own functions at the regional zone and Geneva level to provide better and more focused services to enable stronger National Societies. This also includes ensuring that cooperation and coordination support for Movement partners is mainstreamed into membership services.

How we work	
The IFRC's activities are aligned with its Global Agenda, which sets out four broad goals to meet the IFRC's mission to "improve the lives of vulnerable people by mobilizing the power of humanity".	Global Agenda Goals: <ul style="list-style-type: none">• Reduce the numbers of deaths, injuries and impact from disasters.• Reduce the number of deaths, illnesses and impact from diseases and public health emergencies.• Increase local community, civil society and Red Cross Red Crescent capacity to address the most urgent situations of vulnerability.• Reduce intolerance, discrimination and social exclusion and promote respect for diversity and human dignity.
Contact information	
For further information specifically related to this report, please contact:	
<ul style="list-style-type: none">• Nina de Rochefort, Senior Officer, Development division; e-mail: nina.derochefort@ifrc.org; phone: +41 22 730 4236; and fax: +41 22 730 4333.	