

# Programme Update



International Federation  
of Red Cross and Red Crescent Societies

## Pacific

Appeal no. MAA55001

31/12/2010

This report covers the period 01/07/10 to 31/12/10.



Field work was included in Micronesia Red Cross Society's Pacific Disaster Response Team (PDRT) training session for staff and volunteers. Photo credit: Tataua Pese, Tuvalu Red Cross Society.

## In brief

### Programme summary:

Red Cross National Societies are community-based organizations. Support to improving the functioning of local Red Cross institutions, programmes and the resulting services, which then have an impact on vulnerable people, is at the heart of IFRC regional office's mandate.

The programme is:

- providing support to Red Cross National Societies in Australia, the Cook Islands, Fiji, Kiribati, Marshall Islands (currently in formation), Micronesia, New Zealand, Palau, Papua New Guinea, Samoa, the Solomon Islands, Tonga, Tuvalu (currently in formation) and Vanuatu
- supporting and guiding the International Federation of Red Cross and Red Crescent Societies' (IFRC) country office team in Samoa
- improving institutional memory within the membership, and the sharing of good practice and lessons learnt
- coordinating the work of the International Red Cross Red Crescent Movement in the region within the IFRC's mandate
- liaising and coordinating with non-Red Cross Red Crescent actors in disaster preparedness and response, and in longer-term development programming

**Financial situation:** The total 2010 budget is CHF 2,279,000 (±USD 2.11 million or ±EUR1.73 million), revised up from the original budget of CHF 1,771,839 (±USD 1.71 million or ±EUR1.16 million), of which 111 per cent is covered. Overall expenditure was ±CHF 1.59 million or 68 per cent of the budget.

[Click here to go directly to the attached financial report.](#)

**Other appeals include:**

Earthquake and tsunami (MDRWS001) (Twelve Month Consolidated Report) - [Operations Update no. 8](#)

**No. of people we help:**

The Pacific regional office covers 15 countries and provides support to 14 National Societies. These National Societies in turn provide support to thousands of people. The National Societies are the Australian Red Cross, Cook Islands Red Cross Society, Fiji Red Cross Society, Kiribati Red Cross Society, Marshall Islands Red Cross Society (currently in formation), Micronesia Red Cross Society, New Zealand Red Cross, Palau Red Cross Society, Papua New Guinea Red Cross Society, Samoa Red Cross Society, Solomon Islands Red Cross Society, Tonga Red Cross Society, Tuvalu Red Cross Society (currently in formation) and the Vanuatu Red Cross Society.

The disaster management, organizational development and health programmes reached over 200 staff and volunteers through capacity-building initiatives. Pacific National Societies reached over 300,000 people through their disaster response operations and longer-term programming. The HIV programme reached approximately 24,000 people – mostly young people and members of high-risk groups – through community-based health and first aid (CBHFA), as well as youth peer education and social mobilization for voluntary non-remunerated blood donations. The CBHFA programme in Tuvalu benefited approximately 5,000 people with 50 volunteers trained in CBHFA.

**Our partners:**

The Japanese Red Cross Society is a long-standing multilateral supporter of the IFRC's work in the Pacific. The Japanese Red Cross Society's contribution benefited a range of health, disaster management and organizational development activities. The Australian Red Cross has supported the disaster management programme and the strengthening of National Society governance. The New Zealand Red Cross also supports the strengthening of National Society governance as well as health programmes. The Netherlands Red Cross and the Norwegian Red Cross have supported the IFRC's disaster management programme. The Spanish Red Cross contributed to capacity-building initiatives in eight National Societies. The Red Cross Society of China is also a valued supporter of the Pacific region. The IFRC collaborates closely with the ICRC's Pacific delegation, particularly in organizational development activities.

The IFRC's main external partners and/or donors in the second half of 2010 were the United Nations Office for the Coordination of Humanitarian Affairs (UNOCHA), the International Strategy for Disaster Reduction (ISDR), the Global Fund, the Secretariat for Pacific Communities (SPC), the Pacific Islands Applied Geoscience Commission (SOPAC), the European Commission's humanitarian aid department (ECHO), the New Zealand Aid Programme and the Pacific Islands AIDS Foundation (PIAF).

The IFRC, on behalf of all National Societies in the Pacific region, would like to thank partners and donors for their generous support.

## Context

### Highlights during the period

- Tailored support was provided to nine National Societies in governance, change management, strategic and operational planning, financial development and human resource management.
- The Cook Islands, Kiribati, the Federated States of Micronesia and Samoa received support in HIV and AIDS programming, blood safety, youth peer education and condom distribution.
- Tuvalu, the Cook Islands, Micronesia and Samoa received accompaniment in CBHFA programming.
- Emergency stocks were prepositioned in Vanuatu, Tuvalu and Papua New Guinea.
- 11 National Societies received capacity-building in emergency preparedness and response.

- Community-based integrated development activities were supported in the Cook Islands; mangrove replanting activities were supported in Tonga; and climate change adaptation activities were supported in Vanuatu, the Solomon Islands, the Federated States of Micronesia and Fiji.
- A technical review of national laws, rules and policies relating to foreign disaster response was carried out in Vanuatu. A forum on the domestic facilitation and regulation of international disaster response in the Cook Islands was also supported.
- An advocacy paper entitled *HIV-related stigma and discrimination in the Pacific countries* was co-launched with the Australian Red Cross and the Pacific Islands AIDS Foundation (PIAF).
- A lessons-learnt paper on the strengths and challenges of governance in Pacific National Societies was produced.
- Three peer exchange missions relating to health, governance and management were facilitated.
- Support was provided to the Pacific organizational development, governance and disaster management working groups.
- Movement visits and partnership discussions in Tonga and the Solomon Islands were facilitated.
- A monthly regional newsletter contributed to sharing best practice and improved coordination among Pacific members and regional Movement partners.
- A coordination meeting for regional Movement partners was facilitated with the aim of harmonizing approaches to support organizational development and capacity-building in the region.
- There was a strong collaborative relationship with ICRC on governance strengthening, support to National Societies on the resolution of integrity issues and positioning with external actors.
- There was close collaboration with the Australian Red Cross, New Zealand Red Cross and French Red cross on capacity-building across programmes.
- There was regular involvement in Pacific humanitarian team-sponsored events, cluster coordination and regional inter-agency disaster management technical working groups.

## Progress towards outcomes

### Disaster management

#### 1. **Disaster management planning**

National Societies have an improved capacity to plan for disasters and mitigate their impact on vulnerable communities.

#### 2. **Organizational preparedness**

National Societies have a greater ability to react rapidly to small- to medium-sized disasters requiring minimal external assistance.

#### 3. **Community preparedness**

The scale of National Societies' community-based disaster programming is increased.

#### 4. **Disaster emergency response**

National Societies received the right support to alleviate the suffering of people during disasters.

#### 5. **Coordination and advocacy**

The visibility of Red Cross Red Crescent contributions is enhanced in the implementation of Pacific regional frameworks for disaster risk management and the adaptation to climate change by participating in and contributing regularly to regional networks and initiatives.

## Achievements

### 1. Disaster management planning

- The regional office training officer has supported the Kiribati Red Cross Society in its disaster management planning and in advocating the National Society's role as an auxiliary to government. Similar discussions have started with the Tuvalu Red Cross Society. The process will be carried out in parallel with community-based activities.
- A number of disaster management officers in the Pacific National Societies are new, with little practical experience of disaster management. The IFRC's training officer supported the Australian Red Cross induction training in September 2010. An additional aim was for the training officer to understand individual officers' training requirements.
- The IFRC's disaster management strategy has been revised for 2011. The process has allowed all team members to feel ownership of the strategy, which was finalized at the end of 2010. The strategy is in line with the previous year's activities and lessons learnt have also been incorporated.
- Training needs analysis has been conducted with the National Societies throughout the year to reorient the support provided to them. This analysis has been included in the disaster management strategy and plan for 2011.
- In order to help National Societies prepare for emergencies, the disaster management training officer has developed regular updates on La Niña. This has helped National Societies prepare their teams and communities for future disasters. In Kiribati, the disaster management officer and secretary general took the lead on disaster preparedness. A case study will be ready in early 2011.
- The disaster management team took part in UNOCHA contingency planning exercises in the Cook Islands and Tonga. The aim is to support the coordination mechanisms among the region's different stakeholders. It also provided an opportunity to promote the Red Cross position in emergency response and the specific role of National Societies as auxiliaries to government.

### 2. Organizational preparedness

- Regional Disaster Response Team (RDRT) training took place in the Cook Islands during September 2010 with 16 participants from 11 National Societies. The following are the key outcomes of the course.
  - The RDRT training curriculum has been further improved and adapted to the Pacific context.
  - The training course resulted in 16 RDRT-trained members, who acquired the latest disaster response knowledge and skills. Thirteen participants (81 per cent) were recommended for future RDRT deployments, and one of the participants is being deployed to the Pakistan floods operation.
- Disaster response training has been standardized as a package called Pacific Disaster Response Training. Three pilots took place in Tonga, the Cook Islands and the Federated States of Micronesia.
- A basic logistics training programme was held by the French Red Cross with 27 participants. As part of the regional disaster management cooperation framework, the logistics officer from the Fiji Red Cross facilitated the training in cooperation with the French Red Cross. Logistics training was also held in the Cook Islands in August 2010. The training was developed and delivered by French Red Cross regional logistics delegates. In the Cook Islands training, the

Fiji Red Cross logistician provided practical Pacific experience in container management and support for logistics exercises.

- In 2007, a comprehensive IFRC review of containers used for emergency contingency stocks indicated that there was a need for increased storage capacity in Vanuatu. The Vanuatu Red Cross Society issued a small grant proposal to purchase two additional containers. These were installed on a concrete hard standing (to protect stocks from flood), covered with a protective roof (to provide protection against heat and rain) and fitted with internal shelving (to facilitate storage). The work was completed at the end of August 2010.
- The Tuvalu Red Cross established emergency stocks in Vaitupu branch in July 2010. The Tuvalu Red Cross requested IFRC to complete required relief stock inventory in Vaitupu and the national headquarters in Funafuti. The IFRC subsequently provided a 20-foot container, ropes, tarpaulins, jerrycans and kitchen sets.
- Papua New Guinea Red Cross Society's disaster management officer requested IFRC support to replenish stocks in six branches in September 2010. This was carried out in Western Highlands, Morobe, Oro, West New Britain, Eastern Highlands and East Britain. The items provided were 700 tarpaulins, 200 blankets, 525 water containers and 300 kitchen sets.

### **3. Community preparedness**

- A community resilience forum took place in Fiji in June 2010. Forty-one participants from the IFRC, ICRC and 15 National Societies attended the workshop. The goal was to focus National Societies on strategies that integrate health, disaster risk reduction and climate change in order to reduce vulnerabilities and build resilience in the face of a growing number of disasters in the region.
- A Pacific reference guide for community-based programming has been published for National Societies involved in community-based disaster preparedness, risk reduction, health and first-aid activities.
- In July 2010, IFRC launched its first community resilience pilot programme in the Cook Islands. The project is led by the Cook Islands Red Cross Society with the support of the regional office. It aims to integrate water and sanitation, health, disaster management and climate change issues at community level. The IFRC's community resilience officer is supporting the project. The planning process has been delayed with the late recruitment of the water and sanitation delegate. This delegate will start in early 2011. The National Society has made initial progress by prepositioning items and harvesting rainwater at the community level.
- The Tonga Red Cross Society has implemented a community-based project to replant mangroves in Niuatoputapu Island in order to protect communities. After the tsunami on 30 September 2009, the whole coastal area of Niuatoputapu – in particular the Hihifo area – was destroyed and all the trees along the shore were damaged.
- The Programme for Climate Change (PCC) has been launched in the Pacific. At the end of July 2010, a workshop led by the IFRC was held to promote participatory approaches for the design, implementation and monitoring of community-based health and disaster management programmes, including climate changes issues. There were 18 participants from the Vanuatu Red Cross Society. Participants applied a number of assessment tools and techniques to familiarize themselves with participatory approaches at the community level. A vulnerability capacity assessment is ongoing in the Solomon Islands to identify priority activities in Temotu, including climate change issues. Background information has also been collected from the Federated States of Micronesia for the same programme. It is hoped this will include Fiji and Papua New Guinea.

### **4. Disaster response**

- An impact assessment of the Papua New Guinea Red Cross's cholera operation 2009/2010 was undertaken and lessons from that assessment fed into the planning for the November 2010 cholera response in Papua New Guinea.

- The Pacific regional office requested a staff-on-loan member for three months from the Australian Red Cross. The staff member arrived in November 2010 and will support emergency operations in the Pacific region. The staff-on-loan is establishing business continuity plans and standard operating procedures for emergency response, whilst also supporting National Societies to prepare contingency plans.

## **5. Coordination and advocacy**

- IFRC supported a number of events as part of awareness campaigns run by the National Societies. The Tuvalu Red Cross Society led activities for World Disaster Day, whilst the Tonga Red Cross Society organized awareness events for Disaster Risk Reduction Day.
- The first disaster management advisory group meeting took place in Fiji mid year. The advisory group replaces the emergency core group, which was considered limited in its representation of National Societies in the Pacific. The meeting was attended by 15 National Societies from the region. The meeting resulted in the following:
  - agreement and definition of the role and membership of the advisory group
  - better understanding of disaster management officers and participating National Societies with regard to IFRC's new standard operating procedures for international response and recovery
  - agreement on standard relief items to be stocked in containers
  - discussion of RDRT progress
  - lessons learnt in disaster response during 2009 and 2010
  - further definition of the Pacific disaster management cooperation framework
  - the appointment of the group's coordinator and deputy coordinator from the Tuvalu Red Cross Society and the Cook Islands Red Cross Society respectively
  - a draft action plan for the group
- The IFRC is promoting the implementation of a disaster management cooperation framework in order to maximize the use of resources from National Societies at regional level to support capacity development in disaster management. The framework recognizes the capacities of the New Zealand Red Cross in IT and telecommunications, the Australian Red Cross in water and sanitation (as well as emergency and shelter management), and the French and Fiji Red Cross in logistics. Additional lead roles will be identified in 2011. Once the framework has been agreed by secretaries general, it will be systematized and reinforced with a memoranda of understanding.
- Under the Pacific Disaster Risk Management Partnership Network/Global Platform led by the Pacific Islands Applied Geoscience Commission (SOPAC) and UN agencies, several working groups have been defined and the IFRC is leading the community-based disaster risk management (CBDRM) working group. The working group aims to share experience in community-based approach programming and to build on capacities through a community-based approach. The IFRC is also actively involved in other working groups (see the section 'Working in partnership').
- There was regular involvement in Pacific humanitarian team-sponsored events, cluster coordination and regional inter-agency disaster management technical working groups. (see the section 'Working in partnership').

## **Constraints or challenges**

- The disaster management team has been affected due to the unexpected departure of the disaster management coordinator. A three months interim period between the coordinator departing and the new coordinator arriving was addressed through the mobilisation of an interim coordinator.
- The recruitment of new national staff and their orientation and skills development was impacted by the gap in disaster management coordinators. This has been addressed with the arrival of the replacement coordinator.

- Changing National Society priorities and scheduling of events makes it a challenge for the disaster management team to plan its work. It is unlikely that this situation will change and the team is aware that it must be flexible and opportunistic in its support to National Societies. Discussions are scheduled in early 2011 with all National Societies to plan the 12 months of support activities. It is hoped that this will improve the adherence to timelines.
- Regional coordination with Movement and non-Movement actors across 13 contexts is time consuming. A balance has to be found between country level support to National Societies and coordination commitments.

## Health and care

### Outcomes/Expected results

#### 1. HIV

- National Societies have contributed to preventing further HIV infection in the region.
- National Societies have contributed to reducing stigma and discrimination against people living with HIV.
- National Societies have contributed to blood safety in the region through the recruitment of voluntary non-remunerated blood donors.

#### 2. Community-based health and first aid (CBHFA)

- Target communities have a greater capacity to manage common ailments and injuries through higher-quality National Society commercial and community-based health and first-aid training and interventions.
- Improved preparedness and response mechanisms exist in National Societies and communities to better respond to public health emergencies and epidemics of infectious diseases, especially avian and pandemic influenza.
- National Societies enjoy an enhanced profile and are able to increase their health promotion and prevention interventions in target communities.

#### 3. Capacity-building

- National Societies have an enhanced capacity to plan, deliver and monitor effective health interventions, raise resources and form partnerships with health ministries and other stakeholders.

#### 4. Communications and advocacy

- Regional communications and advocacy campaigns on one critical health issue were developed and disseminated.



The Kiribati Red Cross Society celebrates International Women's Day.  
Photo credit: IFRC

## Achievements

### HIV

- The application for the second phase of the Global Fund-supported HIV programme was accepted, providing funds of CHF 1,086,500 for the three-year period July 2010–June 2013.
- The HIV programme – implemented by member National Societies of the Global Alliance on HIV, namely the Cook Islands, Micronesia, Kiribati and Samoa – benefited 24,000 beneficiaries, who are mostly young people and members of high-risk groups. The programme focuses on HIV prevention, voluntary non-remunerated blood donor programmes, HIV-related anti-stigma and discrimination, awareness messages, information materials, condom distribution and youth peer education activities.

- Three National Societies – the Cook Islands, Micronesia and Kiribati – distributed 18,000 condoms to men and 1,200 condoms to women. The three National Societies worked with their respective national blood programmes and donated 450 blood bags during the reporting period. The report from the Samoa Red Cross Society is pending.
- The regional health team launched an advocacy paper – jointly developed with PIAF and the Australian Red Cross – on World AIDS Day, 1 December 2010.
- The four National Societies of the Cook Islands, Kiribati, Micronesia and Samoa celebrated World AIDS Day with their respective health ministries and partner NGOs. The regional health team supported these activities by providing financial support, information resources and communication materials.
- IFRC launched its advocacy report on harm reduction. The regional office provided a copy of the report to National Societies for dissemination to their national partners.

### **Community-based health and first aid (CBHFA)**

- The Fiji and Tonga Red Cross celebrated World First Aid Day on 14 September with week-long activities and first-aid training sessions to promote first aid and a culture of safety at community level. The Fiji Red Cross trained 100 military personal in first aid on the day itself.
- The community-based health delegate visited Vanuatu to provide technical health support on the 'Introduction of participatory methods training'. The delegate also had the opportunity to meet members of the National Society and gain an insight into the National Society's health programmes and observe how community-based approaches are used in both health and disaster management.
- The Tuvalu Red Cross Society (currently in formation) – with the support of the new community-based health delegate – started to implement its CBHFA programme. The delegate worked with the National Society and revised its work plan and budget. She also facilitated and organized a CBHFA workshop for National Society staff and volunteers.
- A seven-day community volunteer training course was held from 23 September to 30 September with 16 participants. The participants comprised four staff, four national headquarters volunteers and eight community volunteers. A volunteer job description was initially prepared and shared with the Te kavatoetoe community. The community then selected the volunteers (four women and four men). The training course provided participants with a broad overview of CBHFA, communicable and non-communicable diseases, and basic disaster preparedness.
- The Pacific regional office has revised its health plan and budget for 2011 to meet increased demands for CBHFA programming support from members.
- The regional health team provided first aid manuals to the Cook Islands, Vanuatu and Kiribati National Societies. The regional health team worked with the New Zealand Red Cross bilateral first aid delegate to develop a training schedule for first aid instructors. The training schedule is aimed at training Red Cross members in Fiji, Kiribati, Vanuatu and Tonga. It has been agreed that the regional health budget will provide financial support for the first-aid training courses, which are planned for early 2011.

### **Capacity-building**

- The regional health team supported the Fiji Red Cross to attend a steering committee and workshop event on the 'Piloting climate change adaptation to protect human health in Fiji' project. The Fiji Red Cross, with assistance from the regional health team, is developing a work plan for community-based disease prevention measures in areas where there are increased health risks due to climate change. This will contribute to the three-year UNDP–WHO project, in

partnership with the health ministry. Once the work plan has been approved by the steering committee, the Fiji Red Cross will receive funding and implement its work plan.

- The regional health team and the New Zealand Red Cross first aid delegate worked with National Societies in Tuvalu, Kiribati, Vanuatu, Fiji and Tonga to plan the first aid instructors' training and provided first aid manuals to these Societies for their first aid training courses.
- The regional health team provided the CBHFA manual, HIV prevention guidelines and HIV advocacy materials to the Papua New Guinea Red Cross Society. The HIV advocacy materials were also supplied to Red Cross Societies in the Cook Islands, Kiribati, Samoa, Micronesia, Palau, the Solomon Islands, Vanuatu, Fiji, Tonga and Tuvalu (currently in formation).
- Further to the monitoring and evaluation workshop earlier this year, the health team provided information materials to National Societies. They also assisted the Cook Islands, Kiribati, Micronesia and Samoa Red Cross Societies to develop their quarterly reports.
- The regional team supported and facilitated a peer-to-peer visit between the Cook Islands Red Cross and the Micronesia Red Cross. The visit provided a unique opportunity for the National Societies to learn about each other's peer education programmes. During the seven-day youth peer education training session, 35 youth peer educators were trained using the CBHFA approach. Participants from different branches of the Cook Islands Red Cross developed youth peer education work plans for their branches for 2011.
- The regional team supported the disaster risk reduction programme in the Cook Islands concerning health-related programme implementation with a special focus on water and sanitation.

## **Constraints or challenges**

- Limited and delayed reporting by National Societies often presented a significant challenge to programme progress. Timely and high-quality monitoring and reporting is a long-standing challenge and the regional office is working with members to identify ways of overcoming this problem. The regional office has provided planning, monitoring, evaluation and reporting (PMER) training and has continued to follow up with National Societies to identify and support their needs in this area.
- Limited resources, both financial and human, for CBHFA programmes have negatively influenced the IFRC's ability to provide adequate support to this participatory community approach during 2009–2010. In collaboration with the Australian, Japanese and New Zealand Red Cross Societies, the IFRC has scaled up its support for CBHFA in 2010. A community health delegate joined the regional health team in July 2010 to meet increased demand from National Societies for technical assistance to support health programmes, particularly community-based health.
- Volunteer and community training materials are often required in local languages – and translation is a costly or time-consuming process. Not translating documents limits training to those volunteers who speak English. National Societies rely heavily on headquarters-based staff and volunteers to translate documents and, where possible, the regional team is supporting interested National Societies to adapt and translate manuals into local language(s).

# Organizational development

## Outcomes/Expected results

1. Organizational issues have been addressed in individual National Societies through tailor-made organizational development (OD) and capacity-building initiatives.
2. There is increased integration of organizational development and capacity-building aspects within health and care and disaster management programmes.
3. Sharing of lessons learned, best practices, and skilled National Society practitioners providing National Society peer support in OD and capacity building across the Movement components in Asia Pacific.



Sharing lessons learned.  
Photo credit: IFRC

## Achievements

Tailored organizational development interventions by the IFRC targeting specific institutional or service delivery problems in Pacific National Societies contribute to more effective institutions, programmes and services.

### • **Governance strengthening**

The Knowing Governance, Knowing Leadership project was initiated with the aim of developing culturally cognizant processes for building good governance practice across National Societies in the Pacific region. The findings from the April-July 2010 consultation of Pacific National Societies leaders (management and board) on governance strengths and challenges were synthesized into a paper that was shared with all National Societies. In August, a project design workshop was organized inviting past and present leaders from the Pacific National Societies, IFRC and ICRC to explore sustainable ways of supporting enhanced governance. The findings from the consultation mentioned above, informed the workshop discussions. The participants brainstormed and evaluated the options available to National Societies for strengthening governance. The National Society representatives developed a final project concept and have established a working group to run the initial year-long project, which is likely to be extended. IFRC will provide significant support, both technical and financial, to this initiative.

### • **Kiribati Red Cross Society**

The Kiribati Red Cross Society hosted an OD learning event, supported by the IFRC, with 16 participants comprising board members, volunteers and staff. The event was designed to explore the country's vulnerabilities and the National Society's role in addressing these as an auxiliary to the government. Discussions also focused on the society's strategy and legal base revision. The IFRC team – the zone OD coordinator and the Pacific regional programme coordinator – met with the governing board and staff. They agreed a short-term plan of action focused on a membership development, completion of the annual report and audit, preparation for the 2011 plan and budget, ongoing work on statutes, strategic planning and the next general assembly. These milestones are precursors to the start of the three-year Enhancing Community Capacity Programme, which is funded by the IFRC through the Intensified Capacity-building Fund.

- **Ongoing support to Kiribati Red Cross Society**

The IFRC provides ongoing support to the Kiribati Red Cross Society in meeting statutory requirements and on organizational development initiatives. The Kiribati Red Cross has completed its strategic planning process and drafted its strategic plan for 2011–2013. It has also initiated a major membership drive.

- **Organizational development in Fiji**

A meeting was organized for the Fiji Red Cross – facilitated by the IFRC – that encouraged participants to reflect on the National Society’s strengths, its image in Fiji and the relevance of existing Red Cross programmes for the country’s most vulnerable people.



Reflecting on the National Society’s strengths.  
Photo credit: IFRC

- **Peer exchange programmes**

Peer exchange was initiated between the Australian Red Cross and the Kiribati Red Cross Society, with a focus on developing the planning and management skills of the Kiribati’s secretary general. The first mission from the Australian Red Cross took place in July. Overall, the peer exchange programme has developed the planning and management capacities of the National Society and its staff. More peer support missions are planned for the Kiribati Red Cross Society in 2011 by the Cook Islands Red Cross Society and the Australian Red Cross.

- **Asia Pacific youth summit**

The IFRC’s Pacific regional office financially supported representatives from the Fiji Red Cross and Cook Islands Red Cross to attend and participate in the Asia Pacific and Middle East youth forum and statutory conference held in Amman in October.

- **Pacific leadership meeting**

During the Asia Pacific conference, a leadership meeting was facilitated by the IFRC. Key decisions were made about the governance enhancement project (mentioned above), the development of a regional humanitarian diplomacy strategy, the signing of pre-deployment agreements between the IFRC and National Societies with regional disaster response team members, as well as the agenda for the Pacific regional partnership meeting in May 2011.

- **Solomon Islands Red Cross annual general meeting (AGM)**

The National Society has faced some major financial management challenges and, as a result, a number of partners had frozen funding until audits had been completed. The National Society therefore requested support from ICRC and the IFRC to hold their AGM. The IFRC has defined a regional finance development programme to target finance development in the Solomon Islands, and three other National Societies, starting in 2011.

- **Planning support to the Samoa Red Cross Society**

Support was provided to the Samoa Red Cross Society to develop and prepare a draft tsunami proposal for Samoa in time for the May 2010 partners’ meeting. The process used was ‘intensive iterative conversation and review’ based on a collaborative team approach. The team consisted of a planning adviser, the National Society’s secretary general and the IFRC’s head of office. Intensive iterative conversations were also held with the National Society’s health and disaster management teams and finance unit, and with the IFRC’s delegates for livelihoods, logistics and finance. The collaborating team reviewed the written materials from the previous day and considered emerging questions, reviewed related HR information and possibilities, and developed a budget that reflected emerging priorities.

- **Support to the resolution of the governance dispute in Samoa**  
 The Pacific regional office is coordinating Movement support to the Samoa Red Cross Society to resolve a governance dispute. ICRC and the IFRC are liaising closely to define the most appropriate support for the National Society. An experienced IFRC representative undertook several visits to Samoa to mediate and facilitate discussions with key Red Cross members, staff and external stakeholders. Briefing documents were produced to ensure Movement partners, the zone and Geneva offices were kept informed and consulted.
- **Advisory support to the Palau Red Cross Society**  
 The Pacific regional office has provided ongoing governance support to the National Society during the reporting period. Following an urgent request from the National Society, a finance development mission was due to take place in December.
- **Support to the Pacific organizational development working group**  
 The IFRC supported the working group with technical materials and by undertaking specific tasks arising from the meetings of the working group including, for example, the analysis of completed well-functioning National Society self-assessment questionnaires, updating National Society basic profiles and data sheets, and disbursing financial resources allocated through and by the working group.
- **Solomon Islands and Papua New Guinea Red Cross participation in resource mobilization training and networking event**  
 Participants benefited from sessions on innovation in fund-raising, direct mailing, media campaigns, accurate project budgeting to ensure overheads are covered, corporate fund-raising, role of volunteers in fund-raising and fund-raising at branch level.
- **Supporting Tuvalu Red Cross Society towards recognition**  
 The IFRC Pacific regional office – in close coordination with ICRC and other partners – provided regular support to the Tuvalu Red Cross Society in its preparation for recognition. In July, the Tuvalu Red Cross Society elected a new governing board at its general assembly, where revised statutes were also adopted. Progress and financial reports for the years 2007, 2008 and 2009 – together with the plan and budget for 2011 to 2012 – were presented and approved. Prior to the meeting, representatives took part in a workshop to review the Society's strategic plan 2010–2014, which was approved during its general assembly. To take advantage of branch attendance, first-aid training, volunteer development and communications training took place following the general assembly.
- **Intensified capacity-building in the Cook Islands**  
 The Cook Islands Red Cross Society has participated in a global study on the impact of intensified capacity-building and organizational development. The Secretary General and a staff member from the National Society participated in the peer researcher training event in Budapest. The Cook Islands Red Cross Society has partnered with Palang Merah Indonesia (PMI) (in English, *the Indonesian Red Cross*) to carry out forthcoming peer assessment activities.
- **Finance development support to Papua New Guinea Red Cross Society**  
 The IFRC supported the National Society to clear outstanding acquittals through the mobilization of a finance delegate. A number of recommendations on finance development were also made and the National Society was also assisted to implement improved procedures for transferring and monitoring working advances to branches. In addition, specific recommendations were made about the profile and skills that finance staff need to have and, as a result, this advice has informed the National Society's recent finance staff recruitment.
- **Human resource management in the Solomon Islands**

The IFRC assisted the Solomon Islands Red Cross Society in reviewing its human resource systems, including human resource policies and procedures. The support was focused on the practical implementation of existing policies and procedures.

- **Spanish Red Cross**

Funds from the Spanish Red Cross were channelled to eight Pacific National Societies through the Pacific organizational development working group. The group contributed to a number of achievements during the reporting period.

- For the first time, the Cook Islands Red Cross Society was able to recruit a finance and administration officer to ensure the smooth running of its finance and administration functions.
- The Solomon Islands Red Cross Society was able to complete a review of its finance policy and established a chart of accounts for all donor funds. In addition, the National Society successfully completed internal and external audits, financial management training and developed a governance strengthening training package.
- The Vanuatu Red Cross Society completed an internal audit, printed the Red Cross manual for its junior and youth volunteer programme, and procured first-aid kits, as well as a computer and projector.
- The Palau Red Cross Society procured a computer in order to maintain a record of members and blood donors.

### Constraints or challenges

- Helping members develop their understanding of a National Society's core business and realize the importance of fulfilling statutory requirements is often a challenge. National Societies find it difficult to achieve a balance between the implementation of short-term projects, funded by international partners and donors, and the development of locally-initiated, locally managed and resourced programmes. The regional office is advocating the need for National Societies to find a better balance between domestically initiated and internationally initiated activities. It is hoped that the renewed focus on commercial first aid in the region will contribute to increased financial autonomy and more locally owned programming. The country level Movement planning discussions also provide a forum for defining more sustainable partnership and programming approaches by regional Movement Partners.
- Providing in-country, focused OD support to National Societies is another challenge for the IFRC's regional office, which often has limited human and financial resources itself. To overcome this challenge, the regional delegation is promoting more peer-to-peer support among the Pacific National Societies and the integration of OD activities within health and disaster management programmes. Resources are also being sought from the wider Asia Pacific region where appropriate.

## International Disaster Response Laws, Rules and Principles (IDRL)

### Outcomes/Expected results

- 1. Technical assistance to governments**

- Policy-makers understand and make use of the IDRL guidelines to strengthen legal and policy frameworks for disaster response.

- 2. Training and capacity-building**

- Interested National Societies and humanitarian partners are empowered to advocate for strengthened legal frameworks for disaster response.

- 3. Dissemination, advocacy and research**

- IDRL guidelines are well known, partnerships are developed and the knowledge base of the Movement on legal issues in disaster response is deepened.

## Achievements

IDRL activities in the Pacific are carried out according to the global IDRL plan and budget (available [here](#)). The [2009 annual report](#) is also available online.

### Technical assistance to governments

- The IDRL programme has provided technical input to SOPAC's ongoing support to government disaster risk management review processes in the Pacific.
- In Vanuatu, a four-month-long technical assistance review project started in late August. The project is being carried out in partnership with the government's National Disaster Management Office (NDMO) and the Vanuatu Red Cross Society.
- The IDRL programme continues to seek opportunities to engage National Societies and national disaster management authorities on research work towards improved legal preparedness for international disaster response.

### Training and capacity-building

- In the Cook Islands – following an UNOCHA-facilitated national-level contingency planning workshop in June – the regional office together with Cook Islands Red Cross Society, held a forum on domestic facilitation and regulation of international disaster response in November. The forum was held in collaboration with Emergency Management Cook Islands (EMCI), the national disaster authority. Participants included representatives from government ministries, civil society and international development agencies. The forum concluded with a number of recommendations, including the request for the IDRL programme to support a review of national legislation related to foreign disaster response.

### Dissemination, advocacy and research

- The Pacific regional office continues to seek further cooperation with regional organizations. Regional office collaboration with UNOCHA has increased with a contribution made to the national-level contingency planning workshop in Tonga in September, and participation in the third annual regional workshop for humanitarian assistance in the Pacific in December.
- The regional office has worked with SOPAC towards its endorsement of IDRL activities to its members, and a memorandum of understanding with SOPAC is still under discussion.
- Future collaboration with the Pacific Islands Forum Secretariat (PIFS) is being explored.

### Constraints or challenges

- The introduction of a new concept continues to be a challenge in a region where small National Societies and government agencies are already stretched by multiple priorities. A particular challenge has been overcoming the obstacles related to implementing country-level technical review projects.
- In an effort to address this challenge, the regional office has developed an approach that requires the legal researcher and IDRL delegate to play a greater role, whilst government counterparts and National Societies are less involved in the detailed research process. This approach also focuses more on enhanced collaboration with regional and international organizations, in particular by raising awareness and providing technical input into their programming activities.

## Working in partnership

- The Pacific regional office continued working with Movement and external partners to strengthen the work of the Red Cross in the region.
- Within the Movement, the Pacific regional office continued to facilitate country-based partnership discussions with the aim of promoting more sustainable programming approaches. Movement visits and partnership meetings were held in Tonga and the Solomon Islands in September and November respectively. A follow-up teleconference to share progress on actions agreed at the partnership meeting in Vanuatu in April was also arranged.
- Close collaboration between the IFRC's regional office and the ICRC's regional delegation continued over the reporting period. The collaboration focused on the governance strengthening programme, the preparation and financing of Movement visits to member National Societies, jointly defining the future resolution of integrity issues in National Societies, coordinated responses to Pacific humanitarian team initiatives and the initiation of a Movement pamphlet for profiling the work of the Red Cross in the Pacific.
- The aim of the Pacific Monthly e-mail newsletter is to promote sharing of good practice, celebrate successes in the region, and to share information about programmes, projects and events. National Societies and ICRC contribute to each newsletter.
- A second regional coordination meeting was held in 2010. The aim of these meetings is to ensure that regional partners – including the IFRC, ICRC, and the Australian, New Zealand and French Red Cross – are exchanging information about their strategies and working towards common capacity-building approaches in the Pacific. Here are some of the outcomes from the coordination meeting held in December.
  - Draft regional guidelines on the organization and National Society attendance at capacity-building events were reviewed. These guidelines aim to ensure that opportunities to attend training events support National Society priorities and are offered in an equitable manner.
  - A review was carried out of regional and zone capacity-building events in 2011.
  - The Pacific regional finance development programme received backing from all regional partners.
  - A common position on requests for travel support to the 2011 statutory meetings in Geneva was agreed upon.
  - A best-value-for-money venue was identified for the 2011 regional partnership meeting.
  - An IFRC internal brief was developed on the humanitarian reform process for Pacific members attending the Pacific humanitarian team annual meeting.
  - It was agreed that a desk study would be carried out on lessons learnt from the Samoa and Tonga tsunami appeal processes.
  - A decision was made to establish a Pacific country team roster for emergency response operations which require international assistance.
- The IFRC is promoting the disaster management framework among Red Cross partners to maximize capacity-building in the region. This framework has been developed by the disaster management advisory group, which is strongly supported by the IFRC.
- The IFRC disaster management team participates actively in regional forums, including the Pacific humanitarian team, the regional disaster risk reduction platform and the UNOCHA-facilitated Pacific cluster approach. The IFRC has used these forums to advocate disaster risk reduction, climate change adaptation, IDRL, SPHERE standards and the Code of Conduct for disaster response. In June 2010, the IFRC convened the first National Society disaster management advisory group meeting in Fiji. The advisory group promotes partnerships between National Societies to promote regional cooperation, knowledge-sharing and capacity-

building. IFRC works with National Society partners in the region (Australian, American, French and New Zealand Red Cross Societies) to ensure a coherent and coordinated approach to disaster management.

- The Pacific regional office contributed to regular meetings of the Pacific humanitarian team to support the implementation of the IASC cluster system for disaster response. The Pacific humanitarian team – with members of UN agencies and other humanitarian agencies in the region – is also working towards cluster preparedness. In this context, the Pacific regional office took part in discussions on the emergency shelter cluster. In line with the IFRC's shelter cluster convener role at global level, the Pacific regional office undertook the role of shelter cluster convener at regional level, with the support of the shelter coordinator in Kuala Lumpur. In 2011, additional resources, including the arrival of the shelter delegate, will speed up the process.
- The Pacific regional office continued to participate in the Pacific Disaster Risk Management Partnership Network, led by SOPAC. In this capacity, the disaster management coordinator, IDRL delegate and community resilience officer all participated in the fifth annual meeting of the network, as well as contributing to early preparations for the sixth annual meeting, which is scheduled to be held in 2011.
- The Pacific regional office is a member of the working group on disaster risk management mainstreaming as part of the Pacific disaster risk management partnership network, and is represented at the working group by the IDRL delegate. The community resilience officer and disaster management coordinator have been leading the community-based working group to share experiences, lessons learnt and expertise among regional community-based stakeholders.
- The regional office worked with the water, sanitation and hygiene (WASH) coalition, a regional platform for information-sharing.
- The office continued to work in partnership with PIAF at a regional level. The regional team supported PIAF's work on workplace HIV policies and shared the IFRC's workplace policy guidelines and the Fiji Red Cross workplace policy. The health team developed and launched a joint briefing paper on HIV-related stigma and discrimination in the Pacific countries in partnership with PIAF and the Australian Red Cross. The regional team coordinates PIAF's in-country activities with National Societies.
- IFRC is a member of the steering committee for 'Piloting climate change adaptation to protect human health in Fiji', which is chaired by the ministry of health. The committee oversees and supports the implementation of the project, which is funded by the Global Environment Facility (GEF) through WHO and UNDP. The health team supported the Fiji Red Cross Society to develop and submit a community-based activity plan for the project.

## Contributing to longer-term impact

Red Cross National Societies are community-based organizations. Support to improving the long term functioning of local Red Cross institutions, programmes and the resulting services, which then have an impact on vulnerable people, is at the heart of the IFRC regional office mandate.

Communities do not differentiate between health and disaster management needs – they just have needs. In recognition of this, the regional office is promoting the development of more integrated and holistic approaches to community-based programming by National Societies through its organizational development, health and disaster management support.

Tailored OD interventions by the IFRC targeting specific institutional or service delivery problems in Pacific National Societies contribute to more effective institutions and programmes and services. Service improvements contribute to improvements in people's lives.

Our focus on developing more synergistic cooperation within the Movement through country level harmonized Movement planning aims to ensure that resources are maximized for the benefit of vulnerable people. The regional office also strongly promotes the exchange of knowledge and skills between National Societies in order to maximize the capacities available within the region.

Participation in regional coordination mechanisms is contributing to clarifying and promoting the mandate and fundamental principles of the Red Cross in the region. Furthermore, we are contributing to more coordinated disaster management activities between humanitarian actors in the region thereby reducing the duplication of effort.

The IDRL programme promotes the implementation of the IDRL guidelines, raises awareness of legal issues in disaster management and supports nation states and regional organizations in their work on increasing international cooperation on legal preparedness for disaster risk reduction and response.

## Looking ahead

### **Regional office strategic goal 1: Supporting National Societies to be autonomous, relevant and influential**

In defining its work with National Societies, the team at the Pacific regional office is primarily guided by the needs of vulnerable people, the value of voluntary service and the critical role of branches in reaching out to communities. The regional office is also mindful that, through good governance and management, members, volunteers and staff are able to participate meaningfully in decision-making processes. We believe that good leadership, with clarity about the roles of governance and management, is critical to the sustainable growth of Pacific National Societies.

Tailored organizational development support will continue to be a priority in 2011. Our work in 2010 reaffirmed the importance of strong support to the development of enhanced governance across the region and in finance development. Alongside already planned tailored governance work for specific National Societies – namely, Micronesia, Palau, Tonga, Vanuatu, Samoa, Kiribati and Tuvalu – the IFRC will support the activities of the newly created Pacific governance working group. For the first six months of 2011, this membership-led group has prioritized the development of a governance assessment tool, the revision of the Pacific governance training package, the identification of volunteer governance trainers and a pilot training event in the Cook Islands. The outcomes from this pilot will be presented to all National Society leaders at the 2011 regional partnership meeting, which will be held in Fiji in May.

A finance development delegate will start in this new regional post in early 2011. The delegate will support finance development in four National Societies – the Solomon Islands, Papua New Guinea, Kiribati and Vanuatu. Finance delegates based in Samoa (funded by the IFRC) and Tonga (funded by the Australian Red Cross) will continue to support those National Societies during the first half of 2011. The Palau Red Cross Society will receive continued support from the regional office in the form of short-term assistance or other appropriate inputs in finance development.

Ongoing commitment from partners to support IFRC-led disaster management activities in 2011 has largely been secured. This will allow for the continuation of existing disaster management activities. The scaled up work in emergency shelter cluster coordination will require additional human resources. A shelter delegate position will be advertised in December/January.

The disaster management team implement training based on the needs analysis conducted in 2010. At National Society branch level, specific attention will be given to capacity-building in emergency response and emergency logistics management. At headquarters level, attention will be focused on coordination and management for emergency response. In parallel, the disaster management team will continue to support National Societies' preparation through the prepositioning of emergency stocks,

disaster management planning and contingency planning. Finally, a community-level pilot programme will continue to be supported in the Cook Islands and a number of initiatives related to climate change adaptation will also be carried out.

The health team will support the development of the IFRC health strategy in the region. The health team is in the process of mapping existing National Society health programmes in order to inform this strategic planning process. The IFRC health programme relies heavily on financial support earmarked for HIV from the Global Fund. Efforts will be made to diversify funding streams. The new 2010–2011 contribution from the New Zealand Red Cross for CBHFA – combined with ongoing support from the Japanese Red Cross Society – will allow the IFRC to address wider health issues in the region. Wider health issues include encouraging communities to take advantage of available health services and seek early advice, reversing the trend towards a sedentary lifestyle, tackling the effects of climate change on health, and reducing the impact of disasters on health outcomes.

The second phase of the Global Fund-supported HIV programme started in the last quarter of 2010 for a period of three years. It will support health initiatives in Samoa, Kiribati, Micronesia and the Cook Islands. The New Zealand Red Cross will continue its financial and technical support for CBHFA and commercial first aid in 2011. A proposal will be developed to seek ongoing support from the New Zealand Red Cross for 2012.

### **Regional office strategic goal 2: Speaking out on behalf of vulnerable people**

The membership has approved work on the development of a regional humanitarian diplomacy strategy. A staff-on-loan position has been opened to support this regional process. The draft strategy will be developed in consultation with members and presented at the regional partnership meeting in May 2011. In 2010, members unanimously supported the idea of exploring cooperation with the Pacific Islands Forum Secretariat. This explorative work has already started and will continue in 2011.

The 31st International Conference of the Red Cross and Red Crescent, scheduled for November 2011, is an important milestone for the Movement. States and National Societies will be invited to report on their progress in implementing the resolutions from the 30th International Conference, which took place in 2007. The IFRC and ICRC will support Pacific National Societies to engage with their governments regarding reporting on pledges made at the last conference. The New Zealand Red Cross will be hosting a preparatory policy dialogue meeting ahead of the conference for all Pacific National Societies. The IDRL programme will endeavour to support both states and National Societies to ensure that they have positive progress to report on IDRL issues at the 2011 International Conference.

### **Regional office strategic goal 3: Facilitating regional cooperation and coordination**

In 2011, the regional office will continue to facilitate regional cooperation initiatives such as policy and strategy dialogue, operational cooperation, peer exchanges and joint learning. Regional coordination between Pacific National Societies, the IFRC, ICRC and participating National Societies will continue to be facilitated through country-level and regional meetings.

When they arise, the resolution of National Society integrity issues will be closely coordinated with the regional ICRC office in Suva.

The Pacific Monthly newsletter will continue to be published with contributions from National Societies. The newsletter will be adapted slightly in 2011 in order to be shared with non-Movement actors.

A regional partnership meeting is scheduled for May 2011. The objectives, as defined by Pacific members, will be to explore common challenges and ways to address these, to share information and best practice, to develop a common understanding of priority humanitarian issues in the Pacific, and to develop policy dialogue and a common position. Agenda items will include progress against *Strategy 2020*, the Pacific governance enhancement project, succession planning, the review of the draft Pacific humanitarian diplomacy, the auxiliary role of National Societies, the 31st International Conference of the Red Cross and Red Crescent and how Pacific states need to prepare.

#### **Regional office strategic goal 4: Developing a strong IFRC team with continuity**

In 2011, the Pacific regional team will continue to develop more holistic approaches to its work. This will involve planning and managing programmes based on a National Society's overall priorities, developing programme staff's understanding of organizational development, meeting on a regular basis as a whole programme team to discuss progress and share lessons learnt about the work at country level, and ongoing tailoring of the team's structure to better support integrated work.

Specific initiatives will focus on ensuring diversity within the regional office and increasing Pacific Islander representation. Discussions are already underway with participating National Societies regarding how to develop more systematic and sustainable mechanisms to improve Pacific Islander representation.

Following strong messages from members about the need for more consistent and coherent support from the IFRC, the regional office has:

1. developed a four-year strategy in consultation with members
2. continued to strive for delegate continuity
3. engaged additional local staff to promote continuity
4. drawn on the expertise of people outside the regional team with strong experience in the Movement and the Pacific to provide tailored support to members

These initiatives will be ongoing in 2011.

Some restructuring within the administration and finance teams in 2011 will increase the regional team's administrative, logistics, financial and human resources capacities.

## How we work

The IFRC's activities are aligned with its Global Agenda, which sets out four broad goals to meet the IFRC's mission to "improve the lives of vulnerable people by mobilizing the power of humanity".

### Global Agenda goals:

- Reduce the number of deaths, injuries and impact from disasters.
- Reduce the number of deaths, illnesses and impact from diseases and public health emergencies.
- Increase local community, civil society and Red Cross Red Crescent capacity to address the most urgent situations of vulnerability.
- Reduce intolerance, discrimination and social exclusion and promote respect for diversity and human dignity.

## Contact information

For further information related to this report, please contact:

### IFRC in Suva

Pacific regional office, Tel.: +679 33 11 855, Fax: +679 33 11 406

- Aurelia Balpe, Head of regional office for the Pacific, E-mail: [aurelia.balpe@ifrc.org](mailto:aurelia.balpe@ifrc.org)
- Mukesh Singh, Regional programme coordinator for the Pacific, E-mail: [mukesh.singh@ifrc.org](mailto:mukesh.singh@ifrc.org)

### IFRC in Asia Pacific

Asia Pacific zone office, Kuala Lumpur:

- Al Panico, Acting head of operations, Asia Pacific zone, E-mail: [al.panico@ifrc.org](mailto:al.panico@ifrc.org), Tel.: +603 9207 5700, Fax: +603 2161 0670

### Resource mobilization and planning, monitoring, evaluation and reporting (PMER) unit

- Alan Bradbury, Head of resource mobilization and PMER, E-mail: [alan.bradbury@ifrc.org](mailto:alan.bradbury@ifrc.org), Tel.: +603 9207 5771, Fax: +603 2161 0670

# International Federation of Red Cross and Red Crescent Societies

MAA55001 - Pacific region

Interim Financial Report

| Selected Parameters |                |
|---------------------|----------------|
| Reporting Timeframe | 2010/1-2010/11 |
| Budget Timeframe    | 2010/1-2010/12 |
| Appeal              | MAA55001       |
| Budget              | APPEAL         |

All figures are in Swiss Francs (CHF)

## I. Consolidated Response to Appeal

|   | Disaster Management | Health and Social Services | National Society Development | Principles and Values | Coordination   | TOTAL            |
|---|---------------------|----------------------------|------------------------------|-----------------------|----------------|------------------|
| <b>A. Budget</b>  | 750,000             | 831,035                    | 472,434                      | 0                     | 225,531        | 2,279,000        |
| <b>B. Opening Balance</b>   | 409,457             | 104,242                    | 189,218                      | 0                     | 236,554        | 939,471          |
| <b>Income</b>   |                     |                            |                              |                       |                |                  |
| <b>Cash contributions</b>   |                     |                            |                              |                       |                |                  |
| Australian Red Cross  | 228,263             |                            | 31,585                       |                       | 0              | 259,848          |
| Australian Red Cross (from Australian Government)   | 100,680             |                            |                              |                       |                | 100,680          |
| Canadian Red Cross (from Canadian Government)   | 0                   |                            |                              |                       |                | 0                |
| DFID - British Government   |                     | -462                       |                              |                       |                | -462             |
| Finnish Red Cross   |                     |                            |                              |                       | 330            | 330              |
| Finnish Red Cross (from Finnish Government)   |                     |                            |                              |                       | 1,873          | 1,873            |
| Germany Red Cross   | 27,196              |                            |                              |                       |                | 27,196           |
| Japanese Red Cross  | 144,561             | 114,444                    | 72,280                       |                       | 24,093         | 355,379          |
| Netherlands Red Cross (from Netherlands Government)   | 40,541              |                            |                              |                       |                | 40,541           |
| New Zealand Government  |                     |                            | 49,972                       |                       | 76,300         | 126,272          |
| New Zealand Red Cross   |                     | 130,000                    | -16,188                      |                       |                | 113,812          |
| Other   | -4,030              |                            |                              |                       |                | -4,030           |
| The Global Fund (to fight AIDS, TB & Malaria) (from Secretariat of the Pacific Community (SPC)) |                     | 101,147                    |                              |                       |                | 101,147          |
| <b>C1. Cash contributions</b>   | <b>537,211</b>      | <b>345,130</b>             | <b>137,649</b>               |                       | <b>102,596</b> | <b>1,122,586</b> |
| <b>Outstanding pledges (Revalued)</b>   |                     |                            |                              |                       |                |                  |
| Japanese Red Cross  | 49,665              |                            |                              |                       |                | 49,665           |
| Netherlands Red Cross (from Netherlands Government)   | -29,757             |                            |                              |                       |                | -29,757          |
| The Global Fund (to fight AIDS, TB & Malaria) (from Secretariat of the Pacific Community (SPC)) |                     | -106,515                   |                              |                       |                | -106,515         |
| <b>C2. Outstanding pledges (Revalued)</b>   | <b>19,908</b>       | <b>-106,515</b>            |                              |                       |                | <b>-86,607</b>   |
| <b>Income reserved for future periods</b>   |                     |                            |                              |                       |                |                  |
| DFID - British Government   |                     | 6,573                      |                              |                       |                | 6,573            |
| The Global Fund (to fight AIDS, TB & Malaria) (from Secretariat of the Pacific Community (SPC)) |                     | 334,637                    |                              |                       |                | 334,637          |
| <b>C3. Income reserved for future periods</b>   |                     | <b>341,211</b>             |                              |                       |                | <b>341,211</b>   |
| <b>Inkind Personnel</b>   |                     |                            |                              |                       |                |                  |
| Australian Red Cross  | 78,907              |                            |                              |                       |                | 78,907           |
| Finnish Red Cross   |                     |                            |                              |                       | 8,213          | 8,213            |
| Japanese Red Cross  | 83,893              |                            |                              |                       |                | 83,893           |
| New Zealand Red Cross   |                     | 38,720                     |                              |                       |                | 38,720           |
| <b>C5. Inkind Personnel</b>   | <b>162,800</b>      | <b>38,720</b>              |                              |                       | <b>8,213</b>   | <b>209,733</b>   |
| <b>C. Total Income = SUM(C1..C6)</b>  | <b>719,918</b>      | <b>618,546</b>             | <b>137,649</b>               | <b>0</b>              | <b>110,809</b> | <b>1,586,923</b> |
| <b>D. Total Funding = B + C</b>   | <b>1,129,375</b>    | <b>722,788</b>             | <b>326,867</b>               | <b>0</b>              | <b>347,363</b> | <b>2,526,394</b> |
| <b>Appeal Coverage</b>  | <b>151%</b>         | <b>87%</b>                 | <b>69%</b>                   | <b>#DIV/0</b>         | <b>154%</b>    | <b>111%</b>      |

# International Federation of Red Cross and Red Crescent Societies

MAA55001 - Pacific region

Interim Financial Report

| Selected Parameters |                |
|---------------------|----------------|
| Reporting Timeframe | 2010/1-2010/11 |
| Budget Timeframe    | 2010/1-2010/12 |
| Appeal              | MAA55001       |
| Budget              | APPEAL         |

All figures are in Swiss Francs (CHF)

## II. Balance of Funds

|   | Disaster Management | Health and Social Services | National Society Development | Principles and Values | Coordination | TOTAL             |
|---|---------------------|----------------------------|------------------------------|-----------------------|--------------|-------------------|
| <b>B. Opening Balance</b>               | 409,457             | 104,242                    | 189,218                      | 0                     | 236,554      | <b>939,471</b>    |
| <b>C. Income</b>                        | 719,918             | 618,546                    | 137,649                      | 0                     | 110,809      | <b>1,586,923</b>  |
| <b>E. Expenditure</b>                   | -711,012            | -523,119                   | -140,060                     |                       | -168,236     | <b>-1,542,427</b> |
| <b>F. Closing Balance = (B + C + E)</b> | 418,363             | 199,670                    | 186,807                      | 0                     | 179,127      | <b>983,967</b>    |

# International Federation of Red Cross and Red Crescent Societies

MAA55001 - Pacific region

Interim Financial Report

| Selected Parameters |                |
|---------------------|----------------|
| Reporting Timeframe | 2010/1-2010/11 |
| Budget Timeframe    | 2010/1-2010/12 |
| Appeal              | MAA55001       |
| Budget              | APPEAL         |

All figures are in Swiss Francs (CHF)

## III. Budget Analysis / Breakdown of Expenditure

| Account Groups                               | Budget           | Expenditure         |                            |                              |                       |                  |                | Variance |
|--|------------------|---------------------|----------------------------|------------------------------|-----------------------|------------------|----------------|----------|
|  |                  | Disaster Management | Health and Social Services | National Society Development | Principles and Values | Coordination     | TOTAL          |          |
| A  |                  | B                   |                            |                              |                       |                  |                | A - B    |
| <b>BUDGET (C)</b>                            | <b>750,000</b>   | <b>831,035</b>      | <b>472,434</b>             | <b>0</b>                     | <b>225,531</b>        | <b>2,279,000</b> |                |          |
| <b>Supplies</b>                              |                  |                     |                            |                              |                       |                  |                |          |
| Shelter - Relief                             | 20,000           | 12,239              |                            |                              |                       | 12,239           | 7,761          |          |
| Construction Materials                       | 15,000           |                     |                            |                              |                       |                  | 15,000         |          |
| Medical & First Aid                          |                  | 36                  | 1,710                      |                              |                       | 1,746            | -1,746         |          |
| Utensils & Tools                             | 15,000           | 14,985              |                            |                              |                       | 14,985           | 15             |          |
| Other Supplies & Services                    | 25,000           | 8,450               | 151                        |                              |                       | 8,601            | 16,399         |          |
| <b>Total Supplies</b>                        | <b>75,000</b>    | <b>35,710</b>       | <b>1,861</b>               |                              |                       | <b>37,570</b>    | <b>37,430</b>  |          |
| <b>Land, vehicles &amp; equipment</b>        |                  |                     |                            |                              |                       |                  |                |          |
| Computers & Telecom                          | 26,600           | 2,716               | 2,976                      | 10,544                       |                       | 16,236           | 10,364         |          |
| Office/Household Furniture & Equipm.         |                  |                     | 148                        |                              |                       | 148              | -148           |          |
| <b>Total Land, vehicles &amp; equipment</b>  | <b>26,600</b>    | <b>2,716</b>        | <b>3,124</b>               | <b>10,544</b>                |                       | <b>16,384</b>    | <b>10,216</b>  |          |
| <b>Transport &amp; Storage</b>               |                  |                     |                            |                              |                       |                  |                |          |
| Distribution & Monitoring                    |                  |                     | 1,667                      |                              |                       | 1,667            | -1,667         |          |
| Transport & Vehicle Costs                    |                  | 639                 | 1,535                      | 821                          | 363                   | 3,357            | -3,357         |          |
| <b>Total Transport &amp; Storage</b>         |                  | <b>639</b>          | <b>3,201</b>               | <b>821</b>                   | <b>363</b>            | <b>5,024</b>     | <b>-5,024</b>  |          |
| <b>Personnel</b>                             |                  |                     |                            |                              |                       |                  |                |          |
| International Staff                          | 530,900          | 244,141             | 165,797                    | 12,675                       | 39,623                | 462,235          | 68,665         |          |
| Regionally Deployed Staff                    | 42,000           | 91                  |                            |                              |                       | 91               | 41,909         |          |
| National Staff                               |                  | 21,607              | 7,942                      |                              | 5,517                 | 35,067           | -35,067        |          |
| National Society Staff                       | 153,400          | 79                  | 8,994                      | 1,151                        |                       | 10,224           | 143,176        |          |
| Consultants                                  | 29,810           | 45,988              | -1,846                     |                              | 4,172                 | 48,314           | -18,504        |          |
| <b>Total Personnel</b>                       | <b>756,110</b>   | <b>311,906</b>      | <b>180,887</b>             | <b>13,825</b>                | <b>49,312</b>         | <b>555,931</b>   | <b>200,179</b> |          |
| <b>Workshops &amp; Training</b>              |                  |                     |                            |                              |                       |                  |                |          |
| Workshops & Training                         | 947,522          | 175,604             | 215,822                    | 114,327                      |                       | 23,583           | 418,186        |          |
| <b>Total Workshops &amp; Training</b>        | <b>947,522</b>   | <b>175,604</b>      | <b>215,822</b>             | <b>114,327</b>               |                       | <b>23,583</b>    | <b>418,186</b> |          |
| <b>General Expenditure</b>                   |                  |                     |                            |                              |                       |                  |                |          |
| Travel                                       | 236,530          | 130,604             | 75,712                     | 22,247                       | 64,445                | 293,008          | -56,478        |          |
| Information & Public Relation                | 43,680           | 253                 | 235                        |                              | 504                   | 993              | 42,687         |          |
| Office Costs                                 | 21,200           | 4,947               | 4,988                      | 2,764                        | 11,677                | 24,376           | -3,176         |          |
| Communications                               | 11,750           | 9,039               | 10,198                     | 16,211                       | 13,116                | 48,564           | -36,814        |          |
| Professional Fees                            |                  | 1,951               | 29                         | 6,154                        | 16,498                | 24,633           | -24,633        |          |
| Financial Charges                            |                  | 12,114              | 5,096                      | 20                           | 4,028                 | 21,258           | -21,258        |          |
| Other General Expenses                       | 21,515           |                     |                            |                              | 520                   | 520              | 20,995         |          |
| <b>Total General Expenditure</b>             | <b>334,674</b>   | <b>158,909</b>      | <b>96,259</b>              | <b>47,396</b>                | <b>110,789</b>        | <b>413,353</b>   | <b>-78,678</b> |          |
| <b>Programme &amp; Service Support</b>       |                  |                     |                            |                              |                       |                  |                |          |
| Programme & Service Support                  | 139,094          | 31,544              | 28,188                     | 8,158                        | 8,814                 | 76,704           | 62,390         |          |
| <b>Total Programme &amp; Service Support</b> | <b>139,094</b>   | <b>31,544</b>       | <b>28,188</b>              | <b>8,158</b>                 | <b>8,814</b>          | <b>76,704</b>    | <b>62,390</b>  |          |
| <b>Services</b>                              |                  |                     |                            |                              |                       |                  |                |          |
| Services & Recoveries                        |                  |                     | 96                         |                              |                       | 96               | -96            |          |
| Services & Recoveries                        |                  | 6,538               | 5,180                      | 490                          | 1,981                 | 14,190           | -14,190        |          |
| <b>Total Services</b>                        |                  | <b>6,538</b>        | <b>5,277</b>               | <b>490</b>                   | <b>1,981</b>          | <b>14,286</b>    | <b>-14,286</b> |          |
| <b>Operational Provisions</b>                |                  |                     |                            |                              |                       |                  |                |          |
| Operational Provisions                       |                  | -12,553             | -11,500                    | -55,502                      |                       | -26,606          | 106,162        |          |
| <b>Total Operational Provisions</b>          |                  | <b>-12,553</b>      | <b>-11,500</b>             | <b>-55,502</b>               |                       | <b>-26,606</b>   | <b>106,162</b> |          |
| <b>TOTAL EXPENDITURE (D)</b>                 | <b>2,279,000</b> | <b>711,012</b>      | <b>523,119</b>             | <b>140,060</b>               | <b>168,236</b>        | <b>1,542,427</b> | <b>736,573</b> |          |
| <b>VARIANCE (C - D)</b>                      |                  | <b>38,988</b>       | <b>307,916</b>             | <b>332,374</b>               | <b>57,295</b>         | <b>736,573</b>   |                |          |