

OPERATIONS UPDATE



International Federation of Red Cross and Red Crescent Societies
Fédération Internationale des Sociétés de la Croix-Rouge et du Croissant-Rouge
Federación Internacional de Sociedades de la Cruz Roja y de la Media Luna Roja
الاتحاد الدولي لجمعيات الصليب الأحمر والهلال الأحمر

IRAQ: HUMANITARIAN CRISIS POST-WAR REHABILITATION

11 October 2004

Appeal No. 08/03; Operations Update no. 14

Appeal launched on 20 March 2003 for CHF 111,039,000 (USD 79,776,929 or EUR 75,481,631) for 305,000 beneficiaries for 9 months.

The Appeal was revised on 05 September 2003, with budgets reduced to CHF 30,937,000 (USD 22,097,800 or EUR 19,705,100) [<click here for revised emergency appeal>](#)

This Operations Update details a further revision to the Appeal period as well as reporting on recent activities. The budgets are not being revised at this time but the appeal is being extended until 30 September 2005.

Disaster Relief Emergency Funds (DREF) allocated: CHF 75,000 during pre-positioning phase in early 2003 (refunded to DREF)

This report is a précis of operational developments since September 2003

The Federation's mission is to improve the lives of vulnerable people by mobilizing the power of humanity. It is the world's largest humanitarian organization and its millions of volunteers are active in over 181 countries.

For more information: www.ifrc.org

In Brief

Appeal coverage: 69.1%; See the Contributions List on the Federation's website for details - http://www.ifrc.org/cgi/pdf_appeals.pl?03/1-2-3%20-%20Ap0803.pdf

Outstanding needs: CHF 9,559,533 (USD 6,828,220 or EUR 6,088,876)

Operational Summary: Following a very turbulent period in the first months of 2004, in mid-May a new interim president was appointed for the Iraqi Red Crescent Society (IRCS), although internal problems continued. After numerous discussions involving the national society, the Federation and the ICRC, it was concluded to hold a meeting involving a Support Team drawn from other parts of the Movement. At this meeting in Damascus in early August, consensus was reached and a set of indicators was drawn up for the national society. Despite the internal problems, the national society has been able to address some of the emergency and relief needs following fierce fighting in Najaf, Kufa, Kerbala, Fallujah and Basrah during recent weeks. Volunteers in all branches have been provided with a new first aid kit designed for war wound treatment, and more of these kits will be delivered soon. The Federation has offered any other emergency assistance as required. All planned rehabilitation and construction work is ongoing although some projects have been delayed due to the security situation in the country.

It has been decided to extend the timeframe of this Emergency Appeal to 30 September 2005, due to the delays experienced through the IRCS' internal problems and the general situation in Iraq at the moment.

The objectives identified last year have recently been reconfirmed through detailed consultation with the national society and following the recommendations of the Support Team. The budgets are not being changed at this time, and further contributions towards them will be welcomed. A new plan of action (PoA, which is referred to in the report and is available on request, see contact details at end) was agreed following the outcome of the Support Team meeting. It is in line with the original strategy outlined in the revised emergency appeal issued in September 2003. The reason for this is that the revised appeal, although strategically still valid has proved to have been over-ambitious for many reasons (instability generally and in the national society being two). At the operational level, progress has been slower and needs to be judged more realistically taking account of these new circumstances. Working relations within the Movement are strong and continued coordinated action and support should make a difference over time.

Operational developments

Due to the sudden change in the IRCS leadership on 28 January 2004, when control was taken over by a new group of individuals, the progress of all ongoing programmes at that time was brought to a halt. The management and governance teams within the IRCS have subsequently changed on several more occasions and, after being referred to a third party for their intervention, on 19 May 2004 a new interim president and governing board were appointed. This has helped – latterly - to stabilise the situation.

Following several meetings between the IRCS, the ICRC and the Federation, certain activities could then resume.

During the first week of August a Support Team meeting was held in Damascus. The meeting, supported by the Federation and the ICRC and kindly hosted by the Syrian Arab Red Crescent, was led by three Movement representatives from the Secretariat of the Federation and the ICRC and one representative from national societies. The meeting was attended by governance representatives' as well key management personnel from the IRCS and representatives from the respective Iraq Delegations for the ICRC and the Federation. The outcome of the meeting was a five point consensus drawn up by the national society itself as well as a set of recommendations from the Support Team. Following this, the ICRC and the Federation have drawn up a set of indicators to be fulfilled as scheduled between August and December 2004. A first set of basic indicators have been addressed, and discussions on the signing of new cooperation agreements with the IRCS is now underway.

This meeting was seen by all sides as a positive move forwards towards re-engagement with the IRCS. The former interim president has resigned from his position on the board and is now the secretary general. A series of valuable and detailed working meetings have been held with the new management team over the last few weeks, with a renewed sense of cooperation and trust.



The Support Team meeting in Damascus

Throughout much of the period covered by this report, the deteriorating security situation in many parts of Iraq has required the HQ and the branches and their volunteers to continue their emergency interventions. Local branches have been involved in relief activities during the Najaf and Falluja sieges, as well as other operations in Kufa, Kerbala, Samarra, Basrah and elsewhere. The IRCS has mobilised convoys of relief goods and additional support from other national societies.

Red Cross and Red Crescent action

Priority programmes outlined in the revised Emergency Appeal of September 2003 were originally designed on the basis of key findings of three assessments, which had taken place in Iraq after the 2003 war, as well as IRCS priorities and other commitments made to the national society since then. The revised programme areas outlined below have been identified, explored and discussed in detail with the IRCS at all levels and are now considered current and updated.

The Support Team meeting (consisting of one expert from the Federation, one from the ICRC and one representing the Federation Board as well as the national societies in the MENA region) held a seven day meeting with all branches, the national society Governing Board as well as key national society personnel. Main findings of the Support Team meeting as defined by the IRCS themselves were:

1. Management and personnel; and a clear separation between governance and management;
2. IRCS Statutes; to implement and adhere to the Statutes as approved in December 2003;
3. Financial resources: domestic resources and assets; and ways to maintain and exploit them;
4. Increased financial and moral support from the International Movement represented by the ICRC, the International Federation and national societies;
5. Means of strengthening the relationship between the Iraqi Government and the national society.

The Support Team also formulated a statement which will be adopted by the ICRC, the Federation and the national society.

The Federation’s assistance to the IRCS will first of all focus on training, restructuring of the national society organisation, strategic planning, establishment of suitable and functioning systems for better finance, procurement management and core Red Cross and Red Crescent programmes and activities, particularly youth, volunteers and gender. Further technical training needs have been identified for fleet management and warehouse management.

Further initiatives will be discussed to train the IRCS leadership on the legal base of the Movement and the national society.

Organisational Development

A) Foundation, organizational structure and programme design and management

Objective 1: The IRCS foundations are strengthened.

	Expected Results	Status
1.	The new Statutes were drafted in a participatory manner and adopted at the end of 2003	The work with the Statutes is finished and they have been adopted by the IRCS
2.	In accordance with the new Statutes a new Governing Board has been elected and approved by the General Assembly of the IRCS; Roles of the governance and the management have been explicitly differentiated in the new Statutes	Following the Support Team meeting in Damascus it was decided to continue with the current board for another interim period of maximum one year, commencing 15 th August 2004, to immediately be followed by a General Assembly including all proper election procedures
3.	Roles of the governance and management being explicitly differentiated in the new Statutes	A new interim Governing Board has been adopted and the IRCS will fulfil commitments as per the Statutes to properly separate management and governance
4.	The Governing Board has adopted policies in all	Pending. According to discussed PoA these will be drawn up

5.	relevant fields to include policies on Volunteers, Youth, Human Resources, Capacity building, Communication. All these policies resulted from participatory discussions at all levels Gender issues have been systematically addressed through the programmes after the workshops that have been conducted in 2004	before the end of 2004 Gender issues are continuously being addressed in all ongoing activities. The Federation Gender Pack is presently being translated into Arabic and will as soon as possible be available for the entire Federation
6.	National headquarters and the branches have jointly developed a NS Strategic planning document in the course of 2004	The work with formulating a four-year strategic plan will commence by the beginning of 2005
7.	IRCS has been recognized for its contribution to the building of the emerging civil society in the country	The PR and media base of the national society are gradually being restructured

Objective 2: National humanitarian programmes are redefined and implemented according to the Strategy 2010.

	Expected results	Status
1.	The IRCS (at the headquarters and in the branches) has mapped the vulnerability patterns of the Iraqi population. All branches have tailored their programmes to the needs of the vulnerable sections of the population	The planned VCA and RDA workshops will start as soon as a new cooperation agreement has been signed, preliminary end of September or beginning of October
2.	A four-year NS development plan has been drafted during 2004; all activities have been regularly monitored by the NS	The work with a new development plan will commence at the beginning of 2005
3.	With an initial support provided by the Federation and the Movement, quality services have been delivered to the target groups	Certain activities with some of the branches are still possible, addressing the needs of the vulnerable population. This will hopefully continue as well as increase
4.	Youth volunteers have been profiled and their skills have been systemically used in the provision of humanitarian services	The work with the volunteers must be improved as well as the need to support the vulnerable population and people affected by armed conflicts
5.	The IRCS has delivered special services to target segments of particularly vulnerable population affected by the war including social and psychological support activities whenever needed	A new plan has been drawn up for the social welfare and psychological support programmes. The two training centres in Suleymaniah and Basrah are progressing and will be finished in November 2004. Activity plans will be reviewed and possibly revised by end September

Objective 3: The visibility of the IRCS has increased and the respect for the RC Emblem has been reinforced.

	Expected results	Status
1.	IRCS premises, vehicles and its equipment have been clearly marked with stickers, flags, and displays; IRCS volunteers, youth members and staff members have been wearing uniforms and organizational identifications (T-shirt, vest, badges, caps, ID cards etc.)	Uniforms for volunteers have been distributed to all branches. Stickers for vehicles and equipment have been printed and distributed
2.	The public at large has been increasingly recognizing and respecting the national society, its Emblem, members and activities as a result of the public awareness campaign	Unfortunately, the turmoil within the national society has created a lot of bad will, and media coverage is mainly related to the political situation. Awareness campaigns have to restart as soon as possible
3.	With the support of the ICRC and the Federation, the IRCS has adopted internal regulations, which are clearly stipulating the use of the Emblem	The IRCS will work on new internal regulations and the plan is to have them finished by the end of 2004
4.	Publicity material for the awareness campaign has been produced in Arabic and other languages spoken in Iraq (posters, TV spots, radio ads, etc.)	A plan to distribute standard Federation posters to hospitals, ministries as well as other organisations is still to be activated. The ICRC will sign a separate

		agreement with the national society related to information.
5.	The IRCS has established or re-established constructive partnerships with relevant stakeholders	Contacts with various international organisations as well as certain ministries have commenced and will be further improved

Objective 4: The operational and management capacity of the NS at the headquarters and in the branches has improved.

	Expected results	Status
1.	Nine branch offices have been rehabilitated and nine others provided through rental or construction thus ensuring that each branch has its own premises, training facilities and an appropriate working environment	Rehabilitation work is ongoing in some of the branches, in others it has been put on hold due to the present situation
2.	All branches have received a needed support in vehicles, equipment, furniture, IT, radio communication and training materials	Distribution of equipment is highly dependent on IRCS activities. A British supporter has pledged a donation of computers
3.	Coordination and communication between the headquarters and the branches and among branches themselves has improved through structured meetings and knowledge sharing panels. The instructions for the use of training equipment have been translated into Arabic as well as training manuals	The national society, following decisions taken at the Support Team meeting in Damascus, has committed itself to resume regular meetings with the branches. The Gender Pack manual has been translated and editing and layout work is ongoing
4.	The IRCS has drafted initial fund raising plans during 2004	A plan for fund raising will be done together with the finalisation of the IRCS operational budget for 2005
5.	New management systems in administration, finances, human resources, IT, public relations and external and internal communication have been adopted, tested and implemented at the headquarters and in the branches	The main remaining problem will be to update, train and fit out the IRCS Finance Department with adequate equipment, finance software and training
6.	Reporting systems have been in place thus contributing to the transparency and the credibility of the IRCS in relation to its stakeholders	The reporting manager, as well as other IRCS personnel, has received in-depth training from the Federation on reporting and proposal writing, and thereby adequate ToT. The Reporting Department has presented its plan of action also including several in-house training modules on reporting and proposal writing



The new branch office in Diyala, sponsored by the Korean RCS, is reaching its finishing stages

Objective 5: The IRCS is effectively managing its volunteers.

	Expected Results	Status
1.	Policies on the IRCS youth and volunteers have been discussed at all levels of the national society, they have been subsequently adopted by the board and implemented during 2004	Policies have been formulated but are still yet to be reviewed and discussed at all levels of the national society
2.	Plans of action for the IRCS Youth have been approved and gradually implemented in six branches during 2004	The Youth Department has decided to continue the implementation of youth programmes and activities in the remaining branches and a PoA has been presented
3.	The instructions for the use of training equipment have been translated into Arabic as well as the production of appropriate training manuals	Several vital documents have been translated into Arabic and the work will continue as required
4.	Systems for the volunteer management have been approved and introduced by mid 2004	So far limited to five branches. The new PoA has included the remaining branches
5.	IRCS volunteers and youth members have been very active and committed	Following the turmoil and the changed general scenario within the IRCS and Iraq itself, this needs to be reactivated and expanded to all branches
6.	The volunteer support systems to include reimbursement of expenses, per diems, transportation costs, food, training, rewarding, uniforms, security etc. have been adopted and implemented during the second half of 2003	The IRCS will present new internal staff regulations including various benefits. This will be presented in draft form during November 2004
7.	IRCS volunteers and youth members have actively participated at the national and international meetings and RC/RC youth camps	This has been included in the new PoA and is highly dependent on availability and accessibility
8.	A gender perspective has been taken into account in all the activities that have been implemented by volunteers	The gender issue is always addressed and substantial developments have been achieved. However, further improvements are required The RC Gender Manual has been translated into Arabic and will be distributed in Iraq.

Impact

Gradually some of the branches are showing improvements in addressing emergencies, and in conjunction with the latest incidents in Najaf, Falluja, Samarra and elsewhere, IRCS volunteers could be seen on many news TV channels doing active relief and rescue work. Operations have faced setbacks, as IRCS relief convoys have been attacked by insurgents. During the Najaf incidents, the national society sustained casualties.

Constraints

The general security situation and related movement restrictions are still the main obstacles and this is not expected to change for the better in the near future. Hopefully, the IRCS will reach a stable situation internally and the commitments following the Support Team meeting will be followed and thereby properly implemented.

Federation Coordination

Meetings with the lead agency, ICRC, and the IRCS are increasing. Informal discussions with all Movement components are conducted on a daily basis. There is also a participation in various coordination meetings with other NGOs and international organisations.

B) Physical Rehabilitation: transfer of technical expertise

Objective: The Iraqi Red Crescent rehabilitation and maintenance department gained the needed technical and managerial skills to operate independently and has rehabilitated a number of buildings and/or water/sanitation plants owned or managed by the national society.

	Expected Results	Status
1.	An appropriate technical support infrastructure, with an immediate focus on the maintenance of already existing IRCS health facilities	The gained capacity to handle the IRCS technical support infrastructure has been lost as all engineers

	and water sanitation projects, has been established	have left their posts with the IRCS. A new plan has been drawn up to restart this process
2.	A joint IRCS/Federation rehabilitation and maintenance department has been established to support and train NS staff to manage designated building rehabilitation of three PHCs, of the IRCS Maternity Hospital in Baghdad and other interventions on infrastructural systems owned or managed by the IRCS	This needs to be reactivated as soon as the IRCS have been able to find suitable personnel
3.	The necessary and related technical skills in water and sanitation engineering according to established SPHERE standards have been transferred to the IRCS	Refreshment training in the new SPHERE standards will be required
4.	An independent IRCS rehabilitation and maintenance department has been fully functional by the end of 2004	The rehabilitation office needs to be restarted as all key personnel have left
5.	A functional cooperation network with stakeholders such as ICRC, NS's, international organizations and NGOs	The process needs to be reactivated. Due to the extremely high political sensitivity and the position of the Movement, this needs to be reviewed and thoroughly discussed with ICRC, prior to any actions with regard to external contacts
6.	The results achieved by the NS rehabilitation and maintenance department have been contributing to the overall profile, recognition and relevance of the national society and this has been communicated to external stakeholders	Not achieved.

Impact

The progress made towards an IRCS rehabilitation office has been lost and this work needs to be done again. For the time being all rehabilitation and engineering activities are handled by the Federation, largely through the use of contractors with internal monitoring.



The recently opened Rashidiya PHC, sponsored by the United Arab Emirates RCS.

2. Health and Care

A) Community-Based Health Intervention (CBHI)

Objective 1: The IRCS has an increased capacity in planning, organizing and implementing the Health Education programme in the PHCs and the community, and organizing volunteer participation in National Immunization Campaigns (NIDs), in collaboration with the Ministry of health and UNICEF.

	Expected Results	Status
1.	900,000 beneficiaries in all 18 governorates have benefited from a health campaign for the prevention of diarrhoea and dehydration,	Despite the turmoil within the IRCS, the CBHI programme has continued and will be further

	malnutrition, and HIV/AIDS, through the implementation of home-visit activities, and health education in primary health care (PHC) centres and other public institutions	improved, also including a plan for the HIV/AIDS intervention
2.	Volunteers have participated as an independent monitoring body in immunization campaigns in all governorates	Some IRCS branches have participated in immunisation campaigns as independent monitoring bodies with regard to measles and polio. The campaign has been sponsored by UNICEF and WHO. A report has been presented by the IRCS
3.	Oral Re-hydration Units (ORU) attached to PHC centres in high-risk areas of the cities, have been established and operated by volunteers and trainers using the existing CBFA course	The ORU activities will be assessed and possibly reactivated
4.	Health coordinators at HQ and branches have established regular coordination meeting with community leaders in order to ensure community participation in the development of health programmes	This activity is still functioning and will continue as planned
5.	Beneficiaries were provided with the basic resources for the treatment of diarrhoea, and basic hygiene implements	Approximately 25,000 beneficiaries have been provided with the basic resources for the treatment of diarrhoea, and basic hygiene implements
6.	For the purpose of sustaining implementation of the CBHI programme in each identified community, 900 new IRCS volunteers in the country have participated in training courses	The training has finished for the time being and activities are ongoing and will be further supported
7.	Communication and consultation has been established and maintained between the IRCS headquarters and the branches	Meetings between branches and HQ have resumed
8.	Regular communication with relevant international institutions, and with the Ministry of Health locally in the governorates and nationally (as the MoH is reconstituted post-war) has been established in order to maintain updated information on health problems in the various communities served by the IRCS, and to coordinate and cooperate in health-related programmes, as opportunities to do so are identified.	The process needs to be reactivated particularly with regards to the DoH (Directorate of Health on Governorate level) offices

Objective 2: The IRCS has an increased capacity in planning, organizing and implementing first aid and health promotion courses in order to improve the national society volunteer capacity that will enable expansion of volunteer intervention by Red Cross/Red Crescent programmes in the country.

	Expected Results	Status
1.	The IRCS at HQ and branch level have developed their capacity for professional planning and supervision in training programme matters	Activities in most of the branches have resumed, following a plan made by the Health Department
2.	Training materials are produced and a training centre has been organized in each branch	The draft of the CBFA manual has been produced and will be reviewed at the earliest possible opportunity in cooperation with the Federation regional delegation in Amman
3.	ToTs are actively implemented in the branches for the health-related programmes	The CBHI training is still functioning in some of the branches and will be further improved
4.	The NS in all branches has developed the capacity to plan, organize, and train sectors of the public (i.e. ambulance drivers at national level, school teachers, etc.) as part of an income generating activity	This activity is postponed indefinitely due to the highly sensitive political environment.
5.	NS branches have developed a proficiency in recruitment, scheduling and training of new volunteers in Basic First Aid and for the CBHI programme	The CBHI programme volunteers are active in all branches. A plan exists to attract more volunteers to this activity
6.	Nine hundred volunteers have been trained in health promotion, 4,350 in First Aid and 90 in advanced first aid	A new PoA has been presented including a plan for training more volunteers.
7.	As a standard part of their induction, new incoming IRCS volunteers are being trained in Basic First Aid and also oriented to the CBHI programme opportunity	Upgraded programme training is planned to be implemented before the end of 2004

In support of the branches and their volunteers, particularly those who have been involved in emergency interventions during recent sieges or strikes on the cities around the country, 1,000 first aid kits (funded by the

Swiss government/RC) designed for war wound treatment were purchased by the delegation and sent to volunteers at all branches. A second quantity is currently being assembled to fit out more volunteers.

B) Psycho-social programmes

Objective 1: The IRCS volunteers have an improved psychological wellbeing after being released from tension and stress and their coping strategies and the capacity to provide psychological support to individuals and families in the community have consequently increased.

	Expected results	Status
1.	All volunteers and staff members have been granted the possibility of expressing their professional experiences and have been acknowledged for their achievements	A new PoA has been presented, and a reactivation is planned to resume in November
2.	A supportive working environment for volunteers has been created and the number of active volunteers has increased	The overall situation in Iraq has become increasingly difficult so also for the IRCS. Many volunteers have left and the recruitment of new volunteers has commenced
3.	The IRCS branches have been increasingly aware of the “best practices” in the field of psychosocial support	Training programme has to be reactivated and will be included in a new PoA
4.	Communities have an increased awareness of the importance of rebuilding people’s emotional wellbeing in highly stressful and traumatic situations as the one in Iraq	Not yet implemented
5.	Capacity and ability to cope with psychologically reactions in the community has strengthened	To be evaluated before the end of 2004
6.	Elements of psychosocial support programme have been formally introduced into programmes and curricula of the CBHI training, OD and volunteer management, youth programmes, principles and values, tracing, and DM	All planned training programmes and other activities include selected elements with regard to psychosocial support. A further reinforcement is however required
7.	Close corporation with ICRC in caring for volunteers working in tracing and ERWA has been established	Due to the present security situation this has yet to start. The plan is, pending security clearance, to start this in the three Northern Governates

Objective 2: Six hundred victims of wars were provided with an appropriate vocational education as a part of their psychosocial rehabilitation aimed at empowering coping mechanisms of vulnerable individuals and their communities.

	Expected Results	Status
1.	Two centres for rehabilitation for war victims have been constructed and used for their vocational education	The constructions are well underway and will be finished by October/November 2004. (Funding for these projects has been confirmed from the German Red Cross and the Bavarian Branch of the German RC)
2.	Six hundred victims of war have gained new skills and are ready to put them into the practice	Programmes will start once designs are finalised and the facilities are ready
3.	The psychosocial support groups for victims, their families and communities are fully functional	Has not yet started. This will be included in the new PoA
4.	Awareness sessions within the communities on limitations and capacities of victims of war were regularly conducted in the branch	Due to the general security situation this has yet to be implemented. To be included in the new PoA
5.	The number of war disabled serving as IRCS volunteers is increased by 600 new volunteers per annum	Specific recruitment has not yet started. This will be included in the new PoA
6.	Advocacy meetings and public disseminations were taking place	Will start as soon as the centres are ready
7.	Radio, television and print publications are being successfully used for programme awareness building	Needs to be further developed

8. Increased corporation and co-ordination between ICRC, IRCS and specialized NGOs such as Handicap International	Certain contacts with the ICRC and the NCCI (NGO Coordination Committee in Iraq) are ongoing
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The PSP Centre in Suleymaniah, August 2004

3. Disaster Management

Objective: The IRCS has an effective disaster preparedness and response mechanism that ensures an optimal utilization of human and material resources in times of emergencies.

	Expected results	Status
1.	The approach of the IRCS to disaster preparedness and response has been systematized through the organizational capacity-building and planning ongoing at HQ and at branch levels	The trained personnel has returned to the national society and work has resumed
2.	By incorporating the results of vulnerability & capacity assessments, the Iraqi Red Crescent has developed, disseminated and begun implementation of the disaster preparedness plan at all levels, linked integrally to a government DP Plan, at such time that national and regional DP plans are in place	VCA and RDA (Rapid Damage Assessment) training is planned for in October and November. This will be followed by implementation in the branches
3.	The IRCS has 18 branch Disaster Response Teams in place to respond quickly to known and anticipated hazards and disasters, based on geographical and historical probabilities	The branch Disaster Response Teams has been formed and will be trained in VCA and RDA as stated above.
4.	The IRCS has sufficient technical resources to successfully implement the disaster preparedness programme at all levels	The national society has received necessary equipment at HQ level. Branches are still to be fitted out
5.	The IRCS has developed DM logistics system and has an adequate logistical capacity for responding to minor and medium disasters and related emergency needs	Further training in Fleet and Warehouse Management is incorporated in the new PoA
6.	The Iraqi Red Crescent has an adequate, pre-positioned, basic disaster preparedness stock standing ready at all levels, in order to respond in a timely and adequate manner in times of emergency	Certain DP stocks exist, delivered by the ICRC and various PNS', and many of these goods have been used in response to recent emergencies. The IRCS will produce a proposal for suitable DP stocks
7.	The access to educational and non-material support for vulnerable populations has improved through the building of capacities for non-food distribution and as an outcome of the DP awareness seminars	The IRCS has been involved in various distributions of non-food items supported by some of the neighbouring sister national societies. A new proposal has been launched for an Eid distribution programme, with funds already received for this from the Spanish, Irish and Malaysian RCS. The Federation has agreed to support this activity with additional funding already received towards the original appeal.

Impact

It still needs to be analysed what kind of impact the DP/DM activities have had on the population. In certain geographical areas it has been possible to do certain impact assessments and it has become clear that it is extremely vital for the IRCS to be more active and supportive to the vulnerable population.

4. Humanitarian Values

Objective: Staff and volunteers of the IRCS at headquarters and in the branches have a good understanding and appreciation of the Fundamental Principles and Humanitarian Values of the Movement.

	Expected Results	Status
1.	All members of the NS are aware of the Humanitarian values of the Movement	All volunteers will be provided with a comprehensive package of vital information, including a copy of the Statutes
2.	All training curricula include inter-active sessions on Fundamental Principles and Humanitarian Values	All training done under the Federation supervision includes elements with regard to the dissemination of the Fundamental Principles and HV
3.	Increased visibility of the IRCS has contributed to a better understanding of its mandate by external stakeholders	A new PoA has been presented including visibility and protection of volunteers

5. Federation management and coordination

Objective: The Federation presence in Iraq has evolved into an advisory role, with a focus on capacity-building that will yield an autonomous and accountable organization.

	Expected Results	Status
1.	The NS staff have achieved a level of operational independence that minimizes the need for continuing technical support of the Federation	The capacity of the national society is limited to a relatively few persons and in this critical new interim period the support of the Federation and the ICRC is crucial
2.	The Federation and the ICRC have harmonized their support of the NS to the maximum benefit of the IRCS	The ICRC and the Federation is following a joint Movement approach vis-à-vis the national society
3.	The national society is collaborating with UN agencies and with established NGOs in the country where the programmes of these 3 ^d party entities serve the goals and objectives of the IRCS	Collaboration with UN agencies has become more sensitive in today’s political environment in Iraq, and it will be necessary for the national society to coordinate and agree any interventions with other agencies together with the ICRC and the Federation

At the end of September, the Federation was advised that its application regarding formal registration as an International Organisation in Iraq had been approved. Similarly, the legal status of the IRCS with the new government is being finalised. Final paperwork and details are still to be concluded but this is a positive and welcome outcome to our request earlier in the year and hopefully a Status Agreement with the new government will be signed before long.

Red Cross and Red Crescent Movement -- Principles and initiatives

Further improvements are required as the majority of programmes and activities were stopped. The HIV/AIDS intervention needs to be reinforced and better incorporated in the CBHI programme. The planned gender training will commence as soon as all training materials are available in Arabic.

We are faced with a transition and reconciliation period that is highly sensitive and it will be crucial for cooperation that the national society will be able to master the implementation of the Statutes and the Damascus Agreement on all levels.

National Society Capacity Building

A new PoA exists and the application and implementation will be covered through the extension of the Emergency Appeal, the commitments from the Damascus meeting and the political stability within the national society.

Communications – Advocacy and Public Information

Activities need to be resumed, and have been incorporated in the new PoA.

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All International Federation assistance seeks to adhere to the Code of Conduct and is committed to the Humanitarian Charter and Minimum Standards in Disaster Response (SPHERE Project) in delivering assistance to the most vulnerable.

For support to or for further information concerning Federation programmes or operations in this or other countries, please access the Federation website at <http://www.ifrc.org>