

ANNUAL REPORT



International Federation of Red Cross and Red Crescent Societies
Fédération Internationale des Sociétés de la Croix-Rouge et du Croissant-Rouge
Federación Internacional de Sociedades de la Cruz Roja y de la Media Luna Roja
الاتحاد الدولي لجمعيات الصليب الأحمر والهلال الأحمر

SUDAN

19 June 2006

Appeal No. 05AA003; Appeal target: CHF 2,878,224 (USD 2,286,100 or EUR 1,853,900.); Appeal coverage: 39.9%. [Click here to go directly to the attached Financial Report](#)

Annual Appeal: <http://www.ifrc.org/docs/appeals/annual05/05AA003.pdf>

Programme Update no. 1: <http://www.ifrc.org/docs/appeals/annual05/05AA00301.pdf>

Programme Update no. 2: <http://www.ifrc.org/docs/appeals/annual05/05AA00302.pdf>

This Annual Report reflects activities implemented over a one-year period; they form part of, and are based on, longer-term, multi-year planning.

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Operational context

Twenty years of intense and often widespread conflict between North and South Sudan has contributed to making the country one of the poorest in the world, with a disproportionate impact on the vulnerable groups in the country. During this period, as a result of the adverse humanitarian conditions, an estimated 2 million Sudanese have died, and 4 million have been displaced. Working within what is widely acknowledged to be one of the most challenging humanitarian situations in the world, the Sudanese Red Crescent Society (SRCS), supported by the International Federation, continued to work to overcome challenges in 2005 in building or reinforcing its organizational capacity in order to respond to humanitarian needs and to become an effective partner in national efforts to deliver assistance.

The major event of 2005 was the Comprehensive Peace Agreement (signed in January 2005) between the north and south. The Government of South Sudan (GoSS) selected the southern city of Juba as its capital, and the International Federation established a sub-delegation in Juba to respond to humanitarian needs and to provide support to the returnee operation.

With the peace agreement in place, there is renewed national hope, and the national society (NS) anticipates making solid gains in contributing to a significant change in the socio-political fabric of Sudan. The NS is prepared to take a lead role through the mobilization of its volunteers to advocate on behalf of peace, and is monitoring the situation closely with the International Committee of the Red Cross (ICRC) and the Federation to ensure that its priorities and programmes reflect the needs of the state branches that have been operating in conflict areas. The NS is ready to

Sudan; Appeal no. 05AA003; Annual Report

take up this challenge through its large network of volunteers; this activity will be an important building block for the country and will complement the NS's priority to promote Humanitarian Values through the dissemination of the Red Cross and Red Crescent Principles.

Given the volatile and evolving situation in the country (and by association in the NS) in the latter part of 2005, the SRCS (in agreement with the International Federation) decided not to issue its 2006-2007 Appeal. Efforts have instead focused on discussions with the NS representatives in the north and south, to agree to a memorandum of understanding (MoU) that will pave way for future collaboration, and a more effective delivery of assistance to the intended beneficiaries.

The German, Dutch, Norwegian, Danish, Australian, and Spanish Red Cross have been particularly supportive partners in implementing programmes and projects in Sudan, with a particular focus on health, water and sanitation (WatSan) and food distributions.

The general constraints encountered in implementing the planned activities in Sudan continue to be a lack of:

- Skilled and experienced human resources;
- Funding and donor support;
- An effective level of coordination between the partners and the SRCS;
- Security in areas where the projects are implemented.

Analysis of 2005 programmes

Health and care

Goal: The preventive, curative and emergency health services at the community level are improved through the intervention of the Sudanese Red Crescent.

Objective: To alleviate the suffering of the most vulnerable populations through HIV/AIDS awareness and prevention, malaria prevention and control, and community-based primary health care activities.

Expected results (by 2007):

- The Sudanese Red Crescent has trained 14,000 people in First Aid;
- Maternal morbidity and mortality rates have been reduced by 20 % in targeted areas (Northern State, Upper Nile State, Blue Nile State, Red Sea State and West Kordofan);
- Malaria morbidity and mortality rates have been reduced by 15% in eight targeted areas;
- HIV/AIDS prevalence has been reduced from the current 1.6% to less than 1% in targeted areas (Khartoum, Greater Equatorial, Red Sea, Gedarif, Kassala and the southern states);
- An adequate supply of safe water is consistently available in targeted areas (Khartoum State, Kassala State, White Nile State, Unity State and Sinnar State);
- 80% immunization coverage for children under five years of age is achieved in targeted areas (Khartoum State, Greater Equatorial State, West Darfur State, South Darfur State and South Kordofan State).

Achievements and impact

The SRCS is providing core health delivery assistance in the form of preventive and curative health services at the community level, and conducts education campaigns to help reduce communicable diseases. Several state branches also operate primary health care (PHC) for Internally Displaced Persons (IDP). The NS continues to partner with Family Planning International Assistance for the provision of curative and preventative health services through eight facilities.

The Federation and its member partners support projects in malaria control, reproductive health, sexually transmitted infections (STIs) and HIV/AIDS in IDP camps in the White Nile State. The SRCS also provides child health care in collaboration with the World Health Organisation (WHO), the United Nations Children's Fund (UNICEF), the World Food Programme (WFP) and the Ministry of Health (MoH). The SRCS is also an active

Sudan; Appeal no. 05AA003; Annual Report

member in the Sudanese National AIDS Control (SNAP), the Country Theme Group (CTG) and the Sudan AID Network (SAN -- a consortium of NGO's working on HIV/AIDS control). The Federation is supporting the national society's HIV/AIDS strategic plan as well as its continued participation and contribution to collaborative forums on health issues such as the Khartoum Group for HIV/AIDS.

The challenges encountered in assisting IDPs in the country has offered an opportunity for the SRCS to collaborate with operational organizations such as CARE, the European Commission Humanitarian Office (ECHO), WFP, partner national societies (PNS) and various other donor agencies. The activities that are being undertaken include:

- Assisting displaced women with literacy, health education and income generating activities (IGAs) in targeted state branches;
- Providing safe water, health education and hygiene promotion in the Khartoum State branch;
- Providing PHC in the Kassala State branch;
- Undertaking disaster mitigation activities with various partners such as the Department for International Development (DFID), the ProVention Consortium and PNS;
- Providing non food items (NFIs) to IDPs in Darfur.

The table below summarizes the health activities carried out. The SRCS also conducted a series of commercial first aid courses for a number of institutions (a total of 387 participants).

States	Vaccination	First aid	PHC	Home care	Health education	HIV/AIDS	First aid courses
Khartoum	1,003	2,390	53	75	14,437	-	11
Sinnar	2,514	2,212	75	80	310	-	1
Kassala	2,929	316	100	30	80	3,800	2
Blue Nile	202,339	-	-	288	387	-	-
Bahr-El-Ghazal	900	20,000	-	1,405	1,161	-	-
S. Darfur	759	608	608	608	-	-	-
Red Sea	-	116	116	75	-	-	-
N. Darfur	-	-	-	-	-	-	-
White Nile	885	119	-	-	-	-	-
River Nile	615	409	278	339	152	-	-
S. Kordfan	38,600	125	46	61	-	165	-
Al- Gazera	124,500	5,863		637	4,500		
West Kordfun		80		80			
S. Darfur		95	48	73			
Total	375,055	32,333	1,324	3,751	21,027	3,965	

With funding from the Federation's Tsunami operation, the SRCS was assisted in the procurement and distribution of mosquito nets to affected persons. The SRCS, with support from the Federation and PNS, also continued support to the following health centres:

- South Darfur: the health clinic at Kalema camp provided services to 582 sick people daily;
- Kassala State: PHC continued in seven camps, providing nutrition for children under five years old, pregnant women and malnourished refugees;
- Upper Nile State: clinic provided feeding for 1,464 children and mothers in Pame, Lokato, Bawil 2 camp and Bawil 3 camp, and 1,516 children and mothers in Raam, Lodina areas, Arbeal 2 and 3 camps benefited from the feeding programme extension;
- Bahr-El-Ghazal State: the health center was handed over to the authorities in August;
- Khartoum Sate: 13,089 beneficiaries benefited from health services through the health center in the state;
- North Darfur State: 23,654 persons benefited from health services in the seven clinics located in the state.

The following health-related activities were also carried out:

- First aid equipment was provided;
- Guidance was prepared for partners in the role of the SRCS and partners in health;

Sudan; Appeal no. 05AA003; Annual Report

- The society was chosen (along with other organizations) to support HIV/AIDS activities;
- Field visits to Juba town were conducted to review the health work of the branch;
- The SRCS participated in coordination meetings with the MoH and the United Nations Development Programme (UNDP) to review the Global Fund proposals.

Table 2: Summary of health-related training workshops carried out in the branches (May – June 2005).

Type of training	Location	Partners
First aid in the community	Blue Nile, White Nile and South Darfur	State MoH
PHC in the community	Blue Nile	State MoH
Vaccination season	North Kordofan	State MoH
General health	Bahr-El-Ghazal	MoH, UNICEF, local councils
Training of Trainers (ToT) in HIV/AIDS eradication	Blue Nile	Branch, National Programme for HIV/AIDS
Food education	South Darfur	Farming and school feeding
Emergency and disaster preparedness	Sinnar and North Kordofan	Local community leaders
Tracing and displaced registration	Sinnar and North Kordofan	
Community leader for flood eradication	Khartoum	
Awareness and landmines	Kassala	
ToT for emergencies	North Kordofan	
Information and value	Sinnar and Blue Nile	Khartoum State
Tracing	Bahr-El-Ghazal Head quarters	Local community leaders
Emergency and disaster preparedness	Sinnar, Singa, Al-ender, Kassala	

Disaster management

Goal: To reduce the vulnerability of communities in targeted areas to the threat and impact of natural disasters.

Objective: To reduce the vulnerability of targeted communities by strengthening their disaster prevention, preparedness and response capacity through integrated strategies, structures, systems, and activities, as well as the provision of disaster preparedness and response materials.

Expected results (by 2007):

- The SRCS's capacity to respond to all types of disasters in a timely and coordinated manner is improved in targeted branches (Red Sea, North Kordofan, North Darfur, Northern State and Khartoum State);
- The cooperation and coordination among stakeholders in disaster preparedness and response is improved;
- Target communities in Red Sea, North Darfur, North Kordofan, Northern State and Khartoum acknowledge and accept the mandate of the SRCS in disaster preparedness and response and actively participate in the planning and response process;
- The SRCS increased its capacity for effective disaster response through the continued development and utilization of inter-branch capacity;
- Systems and mechanisms to facilitate effective disaster preparedness and response have been established;
- The WatSan project for IDP in Khartoum State attains sustainability by 2005.

Achievements and impact

The SRCS's capacity to respond more rapidly and effectively to disasters or emergency situations has been demonstrated in vaccination campaigns where the NS successfully mobilized its large volunteer network to assist the target communities. The NS also developed a National Disaster Response Team (NDRT) in Darfur. This required the SRCS to build its capacity for disaster preparedness and response, including training of volunteers. To this end, the NS is engaged in disaster preparedness/response training and mitigation activities in all the 21 branches.

Sudan; Appeal no. 05AA003; Annual Report

The SRCS's 2000-2004 Strategic Work Plan included a goal to "improve the quality and assistance to disaster-affected communities". The SRCS plans to follow this up by developing a disaster preparedness and response strategy that will run until 2010, as part of the NS's global Strategic Plan. Priorities will include:

- Strengthening the disaster preparedness and response core structure at the headquarters;
- Strengthening the capacity of all branches, volunteers and communities in disaster preparedness and response mitigation in the sectors of food security, mitigation of flood risks and conducting Vulnerability Capacity Assessments (VCA);
- Strengthening cooperation and coordination among key stakeholders;
- Raising community awareness and participation in disaster preparedness planning and targeting.

To achieve this, the NS recognizes the need to effectively deliver relief responses for communities at risk, and to encourage communities to develop solidarity in disaster situations. The disaster preparedness programme which is supported by DFID, through the British Red Cross over the past three years, is also linked to this activity. The programme aims to enhance the NS's capacity for timely and effective response to emergency situations (particularly health preparedness), to acquire greater knowledge of vulnerable groups and their coping mechanisms and to establish an information network in high disaster risk areas. One of the lessons learnt from the programme is that, capacity building for community-based mitigation activities should be strengthened to reduce disaster risks in flood and drought prone areas. To address this, a new two-phase project lasting three years for flood mitigation and preparedness was approved in 2003 under the initiative of the NS, the Federation, and the ProVention Consortium (linked to the global Federation/the United Nations Environmental Programme – UNEP agreement signed in 2002). During the first phase, local risk reduction activities focused on the Khartoum State.

Related activities included:

- Food distribution: an ongoing programme for the entire year in collaboration with WFP;
- In February 2005, an agreement was signed between WFP and the SRCS to distribute food for the IDP's in west Darfur;
- In North Kordofan Baraa locality: food security monitoring, installation of 19 water hand pumps and food distribution (6,066 sacks of dura and 12,000MT of oil) for drought-affected people;
- In North Kordofan: 143 families affected by a fire in North Kordofan were provided with 134 cooking utensils kits, 143 water containers, 286 mosquito nets and 429 cans of soup;
- Blue Nile State: a survey was conducted for 12 villages affected by war;
- In Kassala State: registration of the displaced took place for 62,710 persons living in 10 camps;
- In Juba town: assistance was delivered to 421 families affected by the munitions store explosion in Juba town, and volunteers provided first aid and transported the injured to the hospital.

Table 3: Distribution of NFIs in response to disasters (in 2005).

States	Type of disaste	No. of affected persons	Blankets	Plastic	Utensils	Containers	Mosquito nets	Soup
Gezera	Rains/ floods	189	567	189	189	189	378	567
Khartoum	Rains/floods	126	252	126	-	-	-	-
Sinnar	Floods	489	1,467	489	489	489	978	1,467
White Nile	Rains/floods	34	102	34	34	34	68	102
Blue Nile	Rains/floods	640	1,920	640	640	640	1280	1,920
North Darfur	Rains/floods	147	441	147	147	147	294	441
South Darfur	Rains/floods	1,500	4,500	1,500	-	-	-	1,800
North Darfur Fascher town	Rains/floods	2,093	1,400	1,400	-	1,400	-	10,500
		5,218	10,649	4,525	1,499	2,899	2,998	16,797

Humanitarian Values

Goal: Red Cross and Red Crescent Fundamental Principles and Humanitarian Values are known and respected throughout Sudan leading to a reduction in discrimination against vulnerable groups.

Objective: The Federation supports the Sudanese Red Crescent by increasing its capacity to promote ‘Red Cross and Red Crescent Fundamental Principles and Humanitarian Values.’

Expected results:

- Staff, governance, members and volunteers of the SRCS, as well the Sudan government and the general population have achieved a better understanding of Red Cross and Red Crescent Principles and values, the transition to peace and International Humanitarian Law (IHL) by the end of 2005;
- The expansion of dissemination activities in targeted conflict areas (Southern states, South Kordofan, Kassala, Blue Nile and South Darfur State) and within the Sudan People’s Liberation Movement (SPLM) leadership commenced in 2005.

Achievements and impact

The active promotion and advocacy of the Movement’s Humanitarian Values and Fundamental Principles continues to be one of the top priorities of the SRCS Strategic Work Plan. In pursuit of this, the NS conducts regular dissemination activities and training throughout the country, with the support of ICRC. It undertakes this advocacy during training sessions of other programmes in recognition of its cross-cutting nature.

The SRCS will continue to take advantage of a significant opportunity to provide services to the country by disseminating the principles of peace and harmonious living as a natural extension of its current activities in this area, particularly with the leadership and communities in those areas formerly outside government control. The NS will undertake this task, through its large network of trained volunteers, throughout the country to help create an environment of peaceful coexistence and cooperation. This opportunity will be discussed with the relevant authorities with a view to include advocacy for the peace building process as part of the NS’s campaigns in the Humanitarian Values and Fundamental Principles of the Red Cross and Red Crescent Movement.

Organizational development

Goal: To ensure that the SRCS is consistently achieving its mission and vision, and that its capacity to deliver effective programmes addressing local vulnerabilities in the four core areas of Strategy 2010 is strengthened, so as to contribute to improving the lives of the most vulnerable in Sudan.

Objective: The SRCS has strengthened its management capacity to deliver effective programs that address local vulnerabilities within the four core areas.

Expected results:

- A revised plan of action incorporating the findings of the review of the NS’s reform process and extending to the branch level is being implemented. This will include the development and implementation of a master training programme;
- Consistent dynamic leadership with a good vision, good management practices and improved strategic planning skills as well as technical skills in report writing is demonstrated;
- Standard human resources policy and procedures reflecting “best practices” were in place from early 2005;
- A volunteer management system with common components was implemented in six targeted branches of West Darfur, Blue Nile, Upper Nile, Bahr-El-Ghazal and Gaderfur;
- A clear strategy and plan of action to enable the NS to address the changes arising from the Comprehensive Peace Process was developed in early 2005. This included the opening of new branches in at least three of the southern states and strengthening the existing branches in the South, to respond effectively to the sustainable return of displaced persons;
- The SRCS increased its levels of funding from its own IGAs by the end of 2005;

Sudan; Appeal no. 05AA003; Annual Report

- A standard financial reporting system was in use at the headquarters by the first half of 2005 and in six state branches as from mid 2005;
- An effective email communications system was set up at the headquarters level by mid 2005 and in six state branches by the end of 2005;
- The NS was able to produce high quality and timely reports of its activities to all partners by 2006.

Achievements and impact

Organizational development was addressed through the reform process that was completed at the headquarters level, and will now be cascaded to the branch levels. The NS plans to undertake a detailed review of the reform process and establish whether adjustments are required to address current needs and support the 2004 - 2007 strategic directions. Other key priorities relating to organizational development will include implementation and training for a new financial system, greater emphasis on developing business partnerships and viable IGAs and achieving significant improvements in the national society's technical capacity in narrative reporting.

[Final financial report below; click here to return to title page and contact information.](#)

International Federation of Red Cross and Red Crescent Societies

SUDAN

Selected Parameters	
Year/Period	2005/1-2005/9998
Appeal	M05AA003
Budget	APPEAL

All figures are in Swiss Francs (CHF)

I. Consolidated Response to Appeal

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	TOTAL
A. Budget	806'652	815'964		1'243'343	209'110	3'075'070
B. Opening Balance	30	16		9	-24'535	-24'480
Income						
Cash contributions						
British Red Cross	24'845	67'578		47'702		140'126
Capacity Building Fund				71'355		71'355
Danish Red Cross					7'500	7'500
Finnish Red Cross	23'220					23'220
Netherlands Red Cross				16'561	7'500	24'061
Norwegian Red Cross	9'800			209'000	4'125	222'925
Spain - Private Donors					3'088	3'088
Swedish Red Cross		82'500		165'000		247'500
Taiwan Chinese RCO					13'347	13'347
C1. Cash contributions	57'865	150'078		509'619	35'560	753'122
Outstanding pledges (Revalued)						
UN Environment Programme		78'720				78'720
C2. Outstanding pledges (Revalued)		78'720				78'720
Reallocations (within appeal or from/to another appeal)						
Danish Red Cross					-7'500	-7'500
Netherlands Red Cross					-7'500	-7'500
C3. Reallocations (within appeal)					-15'000	-15'000
Inkind Personnel						
Norwegian Red Cross					63'467	63'467
C5. Inkind Personnel					63'467	63'467
C. Total Income = SUM(C1..C6)	57'865	228'798		509'619	84'027	880'309
D. Total Funding = B + C	57'895	228'815		509'628	59'492	855'829

II. Balance of Funds

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	TOTAL
B. Opening Balance	30	16		9	-24'535	-24'480
C. Income	57'865	228'798		509'619	84'027	880'309
E. Expenditure	-47'626	-181'504		-437'716	-187'565	-854'411
F. Closing Balance = (B + C + E)	10'268	47'310		71'912	-128'073	1'418

Selected Parameters	
Year/Period	2005/1-2005/9998
Appeal	M05AA003
Budget	APPEAL

All figures are in Swiss Francs (CHF)

III. Budget Analysis / Breakdown of Expenditure

Account Groups	Budget	Expenditure					TOTAL	Variance
		Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation		
	A					B	A - B	
BUDGET (C)		806'652	815'964		1'243'343	209'110	3'075'070	
Supplies								
Shelter	26'000							26'000
Construction	100'000							100'000
Clothing & textiles	142'000							142'000
Other Supplies & Services	38'000							38'000
Total Supplies	306'000							306'000
Land, vehicles & equipment								
Computers & Telecom	10'667	954	38'063		10'728	4'101	53'846	-43'179
Office/Household Furniture & Equipment			36'788				36'788	-36'788
Others Machinery & Equipment			552		1'025	-1'577	0	0
Total Land, vehicles & equipment	10'667	954	75'403		11'754	2'523	90'634	-79'967
Transport & Storage								
Storage						5'017	5'017	-5'017
Distribution & Monitoring		6'401				2'321	8'722	-8'722
Transport & Vehicle Costs	42'360		4'669		8'714	4'780	18'163	24'197
Total Transport & Storage	42'360	6'401	4'669		8'714	12'118	31'902	10'458
Personnel Expenditures								
Delegates Payroll	362'100		380		67'799	111'651	179'830	182'270
Delegate Benefits	120'000		25'706		82'632	65'785	174'122	-54'122
Regionally Deployed Staff		3'404	1'423				4'827	-4'827
National Staff	340'320		37'021		49'865	-9'146	77'740	262'580
National Society Staff			704		23'724		24'428	-24'428
Consultants	8'000							8'000
Total Personnel Expenditures	830'420	3'404	65'233		224'020	168'290	460'948	369'472
Workshops & Training								
Workshops & Training	1'128'000	33'253	42'216		23'385	962	99'816	1'028'184
Total Workshops & Training	1'128'000	33'253	42'216		23'385	962	99'816	1'028'184
General Expenditure								
Travel	76'283	7'276	4'797		27'317	22'096	61'486	14'797
Information & Public Relation	196'300		6'915		1'789	249	8'953	187'347
Office Costs	285'160	256	1'263		6'636	39'373	47'527	237'633
Communications	0	76	216		1'451	35'992	37'735	-37'735
Financial Charges		-6'343	-2'330		-280	-34'699	-43'651	43'651
Other General Expenses			26'942		45'719	-71'263	1'398	-1'398
Total General Expenditure	557'743	1'264	37'803		82'633	-8'252	113'448	444'295
Program Support								
Program Support	199'880	3'096	11'798		28'452	11'924	55'269	144'611
Total Program Support	199'880	3'096	11'798		28'452	11'924	55'269	144'611
Operational Provisions								
Operational Provisions		-745	-55'618		58'758		2'395	-2'395
Total Operational Provisions		-745	-55'618		58'758		2'395	-2'395
TOTAL EXPENDITURE (D)	3'075'070	47'626	181'504		437'716	187'565	854'411	2'220'658
VARIANCE (C - D)		759'026	634'459		805'627	21'545	2'220'658	