

Report 2006-2007



International Federation
of Red Cross and Red Crescent Societies

Southern Africa: Regional Programmes and Capacity Building

Appeal No. MAA63001

This report covers the period of 01/01/2006 to 31/12/2006 of a two-year planning and appeal process.

In a world of global challenges, continued poverty, inequity, and increasing vulnerability to disasters and disease, the International Federation with its global network, works to accomplish its Global Agenda, partnering with local community and civil society to prevent and alleviate human suffering from disasters, diseases and public health emergencies.



Federation regional delegation staff after a negotiation skills training workshop which was conducted in December 2006. International Federation.

In brief

MAA63001 covers the regional programmes and capacity building for six Southern Africa Red Cross Societies namely Botswana, Lesotho, Malawi, Namibia, South Africa and Swaziland. HIV and AIDS programme is separately covered initially under MAA63002, which was closed end of 2006 and remaining funds and activities integrated into the new five year regional HIV and AIDS programme MAA63003. For more information on national society activities in 2006. Please click on the hyperlinks

[Botswana](#), [Lesotho](#), [Malawi](#), [Namibia](#), [South Africa](#) and [Swaziland](#)

Programme Summary:

Health: The regional health and care department focused on reviving the community-based first aid (CBFA) programme in the region. There has been a successful integration of the malaria programme with the home-based care (HBC) and orphaned and vulnerable children (OVC) project in five countries, namely Botswana, Malawi, Namibia, Zambia, and Zimbabwe with distribution of long-lasting insecticide treated mosquito nets (LLITNs) to HBC clients.

Water and sanitation (WatSan): Through the Federation Global Water and Sanitation Initiative (GWSI) supported by the African, Caribbean and Pacific (ACP) - European Union (EU), Malawi, Mozambique, Zambia and Zimbabwe are implementing long-term development projects in water supply, sanitation and hygiene promotion.

Disaster management (DM): Developments in DM mainly have been based on the lessons learned during disaster response operations; consequently the regional DM department has shifted its focus towards ensuring quality, impact, and accountability in relief interventions. DM capacity building focused on the disaster risk reduction (DRR) and mitigation approach, with Lesotho, Mozambique, Namibia and Zambia benefiting from the programme. Technical support has also been provided in developing cholera contingency plans for Malawi, Mozambique, Swaziland, Zambia and Zimbabwe

Red Cross Societies. Disaster response capacity has been enhanced through facilitating access to international disaster response tools such as the Federation Disaster Relief Emergency Fund (DREF) and sharing information through Disaster Management Information System (DMIS), as well as by supporting regional coordination of local disasters when National Societies (NS) capacities were overwhelmed.

Humanitarian Values: The International Committee of Red Cross (ICRC) continued to provide financial and technical support to information, communication and promotion of Humanitarian Values and the Fundamental Principles activities for national societies. The Federation Regional Delegation (RD) focused on coordinating and building capacities in information gathering, writing stories and developing relations with media agencies. Through continued documentation of best practices from the regional National Societies, visibility of Red Cross work has increased at regional and international levels. The Federation RD media tour was a great success reflected by increased media attention on humanitarian issues in the region.

Organizational Development (OD): Technical capacity was enhanced by the introduction of monitoring and evaluation (M & E) and resource mobilization functions at the RD. The positive development added value in strengthening and widening forms of capacity building in project management and performance tracking system.

The RD supported Angola, Botswana, Malawi, Mozambique, Namibia, South Africa and Zimbabwe Red Cross Societies technically in reviewing and finalizing their constitutions. Botswana, Swaziland and Zambia held induction training for senior board members and management staff on their roles and responsibilities with technical support from the Federation RD.

Finance development activities included technical support visits to National Societies, demonstration of Navision accounting software, technical support for updating and revising financial manuals, financial management reviews and an orientation workshop for treasurers. All Red Cross Societies with the exception of Angola finalized their 2005 external audits.

Human resources (HR) development activities included a team building and negotiation skills training for Federation RD staff and NS senior management and governing board members. Federation RD also facilitated attendance to capacity-building workshops and meetings of NS HR managers. Financial support for the HR activities was mainly provided through the Federation RD organizational development (OD) budget, which enabled support visits to National Societies, and participation in international workshops.

Goal: The Federation RD's focus is to ensure that systems and procedures are improved and well coordinated to facilitate effective implementation of Federation objectives. Effective coordination of programmes, consistent provision of quality technical support to NS in governance and management of programmes, international and local resource mobilization and capacity building are important for a well- functioning national society.

Needs: The Total 2006-2007 budget CHF 15,178,592 (USD 12,482,394 or EUR), out of which 35.8 per cent covered. **Click here to go directly to the attached financial report**

For more detailed information on the 2006 activities, please see Programme Update 1 and 2:

Programme Update no. 1: <http://www.ifrc.org/docs/appeals/annual06/MAA6300101.pdf>

Programme Update no. 1: <http://www.ifrc.org/docs/appeals/annual06/MAA6300102.pdf>

No. of people we help: In 2006, the community-based health programme assisted approximately 865,000 people in southern Africa. Approximately three million people are expected to be reached in 2007. The WatSan activities in Malawi, Mozambique, Zambia and Zimbabwe, including emergency operations reached 52,000 people. In total, the disaster response interventions assisted more than 1.3

million people in Angola, Lesotho, Mozambique, Namibia, Swaziland, Zambia and Zimbabwe. The OD activities were mainly aimed at building the capacity of NS. All 10 Red Cross Societies were reached through targeted technical visits, governance and management training, workshops on reporting, M & E, human resource management and the development of financial programmes, including the roll out of the Navision accounting software.

Our Partners:

Red Cross Partners	Summary of activities in 2006
ICRC	Information and promotion of Humanitarian Values and Fundamental Principles.
Federation	Technical support to all NS in the regional in health and care, disaster management, OD, disaster response, training in project planning, resource mobilization, governance and management development, finance development, human resource management projects.
British Red Cross	HIV and AIDS, water and sanitation (WatSan), disaster management, organisational development.
Danish Red Cross	Malawi capacity building.
Finnish Red Cross	Swaziland food security, South Africa OD, Regional HIV and AIDS (HBC Symposium), Regional OD.
German Red Cross	Regional HIV and AIDS (HBC Symposium).
Icelandic Red Cross	Regional HIV and AIDS (HBC Symposium), resource mobilization.
Irish Red Cross	Malawi WatSan.
Japanese Red Cross	Health and care.
Norwegian Red Cross	Regional finance development and OD, Lesotho OD.
Swedish Red Cross	Regional OVC programme, water and sanitation, OD, finance development, disaster management, health and care.
Other Partners	
Consortium funding (Irish, Swedish and Netherlands Embassies)	HIV and AIDS (closed end of 2006), remaining funds moved to the new HIV and AIDS five year Programme (MAA63003).
Royal Netherlands Embassy (RNE)	Regional OVC programmes (six months).
DFID	Disaster risk reduction in four countries (Lesotho, Mozambique, Namibia and Zambia).
World Food Programme (WFP)	Food distribution.
Government- National Aids Council (CNCS)	HIV and AIDS – home-based care.
European Union (EU)	WatSan.
The United Nations Children's Fund (UNICEF), Integrated Regional Information Networks (IRIN) news, The Southern Africa HIV and AIDS Information Dissemination Service (SAfAIDS), The Regional Psychosocial Support Initiative (REPSSI), The Joint United Nations Programme on HIV and AIDS (UNAIDS) and Office for Coordination and Humanitarian Affairs (OCHA).	HIV and AIDS.

Current context

Southern Africa region is the worst affected by the HIV and AIDS pandemic, aggravated by poverty, pockets of food insecurity, lack of clean water and adequate sanitation. Over five million children have been orphaned and need support for a considerable number of years. The Red Cross societies' health and care activities are being diverted more to responding to the impact of HIV and AIDS, leaving little or depleted capacities in primary health care, except in health emergencies. Communicable diseases and other health emergencies are still killing thousands of people in southern Africa. With support from the Federation regional delegation in Harare, Red Cross societies are rejuvenating their community-based health and care (HBHC) projects, specifically community-based first aid (CBFA).

The coming of the rains increased the occurrence of diarrhoeal diseases and subsequent outbreaks of cholera in Angola, Malawi, Mozambique, Zambia and Zimbabwe. The climatic conditions in the region remain favourable for the breeding of mosquitoes. Botswana, Malawi, Mozambique, Zambia and Zimbabwe also have high malaria mortality rates. Red Cross societies in the respective countries responded by putting in place malaria prevention programmes and cholera contingency plans.

For southern Africa, it is still uncertain as to how the climate change risks will manifest. Rises in sea levels, gradual temperature shifts and intensifying weather patterns have the potential to impact heavily on both the local and global communities. The effects have become more evident in the recent years, so the instances of both extreme wet and dry condition are now more frequent.

Progress towards objectives

Health and Care

Goal: The general health of the community is improved

Objective: NS are equipped with skills to implement community-based health care interventions in order to improve the health status of the vulnerable people.

With assistance from the Federation RD, Botswana, Malawi, Namibia, Zambia and Zimbabwe Red Cross Societies distributed 3,000 long lasting Insecticide-treated mosquito nets (LLITNs) donated by the World Swim for Malaria Foundation. In Mozambique, 1,568 volunteers distributed 400,000 LLITNs to families with children aged under five years old in Manica and Sofala Provinces. The LLITNs last up to five years providing protection against mosquito bites.

Namibia Red Cross partnered with the Ministry of Health and supported by the Global Fund Round 5 in designing and implementing a tuberculosis (TB) programme in two regions of Namibia. A total of 71 field promoters supporting health facilities in rolling out community-based daily observed treatment short course (DOTS) were trained. The Federation RD also provided technical support to South African Red Cross in responding to the outbreak of a drug resistant strain of TB. The theme for TB day on 24 March 2007 was, '*TB anywhere is TB everywhere*', has been shared with all NS. Funds were secured to support the commemoration of the TB Day in Namibia, South Africa and Zimbabwe.

The Federation RD assisted Angola, Malawi, Mozambique, Swaziland, Zambia and Zimbabwe Red Cross Societies to prepare cholera contingency plans. Technical support was provided to Namibia Red Cross in responding to the polio outbreak in the country. Technical input was provided in the production of a polio leaflet and a Federation RD team was in Namibia during the two rounds of the National Polio Immunisation campaigns.

The Federation RD in conjunction with Geneva conducted a survey to assess the road safety activities undertaken by the Red Cross Societies in the region. Findings from the study indicated that most NS were not actively participating in road safety issues in their countries. From southern Africa region, South Africa Red Cross was actively involved in a global road safety workshop held in Geneva.

Table 1: Health and Care beneficiaries in 2006

Country	Male	Female	Total
Angola	5,000	20,000	25,000
Botswana	12,000	45,000	57,000
Lesotho	5,000	15,000	20,000
Malawi	50,000	18,000	230,000
Mozambique	30,000	150,000	180,000
Namibia	7,000	25,000	32,000
South Africa	40,000	120,000	160,000
Swaziland	2,000	15,000	17,000
Zambia	12,000	65,000	77,000
Zimbabwe	22,000	72,000	94,000
Total	185,000	545,000	892,000

Water and Sanitation

Goal: The vulnerable population of southern Africa has greater access to water supply and adequate sanitation

Objective: The capacity of Malawi, Mozambique, Zambia and Zimbabwe Red Cross societies to assess, design, resource, implement, monitor and evaluate water supply, sanitation and hygiene promotion projects in integrated health and care programmes is increased.

The requirement for WatSan interventions is highest in Malawi, Mozambique, Zambia and Zimbabwe, particularly during emergencies such as cholera outbreaks and flooding. Federation supported WatSan projects reached total of 52,400 people, which is a reduction from the appeal expected result as not all projects were fully funded. In response to increased WatSan needs, the Federation RD deployed a WatSan delegate to support Angola Red Cross with the activities under the cholera response operation, since February 2006.

Mozambique submitted a revised proposal to EU with support from Federation, Finish and Norwegian Red Cross Societies. Mozambique Red Cross Society also received funds from British Red Cross and Nestle, which will be used until June 2007. The project will provide water, sanitation and hygiene promotion services to 20,000 beneficiaries. Malawi Red Cross received funds from Irish Red Cross, to reach 10,000 beneficiaries until October 2007.

Disaster Management (DM)

Goal: Reduced vulnerability to disasters of communities in the southern Africa region with the support of well prepared NS.

Objective: NS' capacity in disaster management is strengthened through development of adequate human resources to design, implement and monitor disaster risk reduction projects based on community participation.

Food Security

The food security emergency operation (05EA023) adopted an integrated programming approach, which closely links food security with the HIV and AIDS programme. It was designed to run for nine months and reaching 12 million people in seven food insecure countries in Southern Africa namely Lesotho, Malawi, Mozambique, Namibia, Swaziland, Zambia and Zimbabwe. Interventions implemented included food assistance, livestock re-stocking, cash distribution, food-for-work activities, provision of agricultural starter packs, backyard gardens and construction and/or rehabilitating of water points (boreholes) and latrines. Unfortunately, the appeal received poor donor respond. The food security operation was closed end of September 2006 and integrated livelihood activities into long-term HIV and AIDS and disaster risk reduction programmes, according to NS priorities.

Federation RD provided guidelines on country food security strategies, which led the NS in developing strategic direction and an action plan for improving food security programming. From the draft country strategies, a regional food security strategy will then be drafted and marketed.

Community-based disaster management (CBDM) with specific focus on community-based disaster risk reduction (DRR) approach

The community-based DRR activities are funded through a three-year DFID grant in Lesotho, Namibia, Mozambique and Zambia. A regional multi-disciplinary, multi-agency “*Learning by doing*” VCA training of trainers was conducted in October 2006 in Lesotho. A total of 30 participants attended the training including two from South Asia Federation RD.

Logistics

By end on 2006 the regional logistics units was de-centralised from Geneva to the United Arab Emirates in (UAE) Dubai. This means almost all requests for technical support and procurement Southern Africa Federation RD are forwarded to UAE. Federation UAE Fleet Base also introduced a fleet management system at the end of 2005, which was fully adopted during the first quarter of 2006. The global fleet coordinator visited Federation RD in Harare to conduct a fleet review and training of the logistics officer on fleet management and use of database. Within months of the inception of the system, the Federation RD marked improvement on fleet management and reporting system. More than 70 Federation vehicles were recorded in the system which made it easy to track a vehicle from day of receipt up to disposal.

Local procurements for the Federation RD (in Zimbabwe) faced significant economic challenges due to hyperinflation (over 1,000%). Purchases were made with quotations, which were valid for less than six hours and prices increasing on a daily basis. International procurement is mainly through Geneva and UAE Logistics Unit, where purchases are done through Framework Agreements. Relief stock levels are currently low at both NS and Federation RD warehouses. Relief stocks dispatched from the Federation RD warehouse have not been fully replenished due to poor funding, which remains a challenge in timely response to disasters.

Humanitarian Values

Goal: The Movement Fundamental Principles and Humanitarian Values are known and respected across the region.

Objective: To improve the capacity of NS in southern Africa to generate a high degree of visibility, credibility and reduce stigma and discrimination among vulnerable communities.

Information dissemination and communications support was given to Angola, Botswana, Malawi and Mozambique during emergencies and other important events. Southern Africa Regional Communications Forum (SARCOF) played an important role in raising awareness on the regional events such as the HBC Symposium held in April 2006, Red Cross Day and World AIDS Day. Southern African NS received a significant number of international media agencies such as the British Broadcasting Cooperation (BBC) and Cable News Networks (CNN), wanting to document Red Cross work.

The Federation RD organised and coordinated a successful media tour which covered Lesotho, Malawi, Mozambique and Zambia. The media tour covered issues on humanitarian challenges in the region while at the same time profiling the work of the Red Cross. Malawi, Mozambique, Namibia, Zambia and Zimbabwe Red Cross societies also conducted local media tours prior to the regional. IRIN advocacy project agreement was one of the major achievements, where news items, documentaries and photo books were produced to profile the work of the Red Cross. The ART tool kits launch was also well covered and raised awareness on HIV and AIDS care, treatment and support. The Federation RD continued to be a source of information for the media on the humanitarian situation in the region.

Organizational Development (OD)

Goal: NS in southern Africa region have improved their performance and image by operating according to the principles of a well-functioning NS aimed at assisting the most vulnerable communities.

Objective: NS have improved systems, structures, qualified and competent boards, staff and volunteers that operate within the confines of a well-functioning NS.

The OD programmes for all NS remained under-funded in 2006 and bilateral contribution were either minimal or on a one-off basis. To assist the situation, the Federation RD incorporated institutional development activities into the HIV and AIDS programme, to cover the critical areas such as volunteer management, branch development, staff and volunteer training and governance support. The NS therefore still requires donor support to scale-up institutional development activities, towards becoming well functioning societies.

The regional volunteer management review was conducted in the last quarter of 2006 in four sample NS, i.e. two with volunteers policies and two without. Results and recommendation were shared with all NS leadership, mainly seeking volunteer management in terms of recruitment, motivation and retention. Youth development activities excelled in Botswana, Namibia and South Africa, evidenced by a number of youth camps and community-based activities conducted by Red Cross recruited youth.

Angola, Botswana, Malawi, Mozambique, Namibia, South Africa and Zimbabwe reviewed their Constitutions, which were submitted to the Joint Commission for consideration and comments. The process will enable the NS to effectively create and strengthen their governance structures and to provide quality service to their members.

Angola and Botswana Red Cross Societies revised their strategic plans, with South African Red Cross revising its Cooperation Agreement Strategy (CAS). All NS will be supported to review CAS in-order to support the new HIV and AIDS programmes through bilateral and multilateral agreements. Angola, Botswana, Lesotho, South African, Swaziland and Zimbabwe managed to hold constitutional annual general assemblies and some elected new members. Whoever inducted on the Red Cross Code of Conduct, principles, values and on their roles and responsibilities. Malawi Red Cross received additional capacity building funds of CHF 25,000 towards its organisational change process and review of the human resource structures and systems. From these results, the Federation RD will make other NS knowledgeable on the availability of funds such as the CBF and Empress Shoken Fund for institutional development activities.

Finance development

The 2006 finance development budget received over 100% coverage and therefore managed to conduct all the planned activities. Five Navision accounting software licenses were purchased and implementation will take place in 2007. Navision accounting software demonstration was conducted for Lesotho, Mozambique and South Africa Red Cross Societies.

Federation RD facilitated the processes required for cash transfer system for Namibia and Zimbabwe Red Cross Societies. At the time of writing this report, the Federation Secretariat in Geneva was in a process of moving Zimbabwe Red Cross from working advance to cash transfer system.

A finance management orientation workshop was held in July and September 2006 for the NS' treasurers and auditors aimed at strengthening financial management skills. The outcome and analysis of the workshops was shared with the Federation RD management, secretaries general of the ten NS for information and corrective actions. Lesotho and Namibia Red Cross Societies reviewed and updated their financial manual.

Planning, monitoring, evaluation and reporting

The Federation RD's monitoring and evaluation (M & E) unit was established in December 2005 with a main objective of setting up M & E systems in the region including developing tools, implementation of

field-based studies and assessments. The M&E unit complements the planning and reporting unit in providing holistic support in project management to NS. Through field-based activities, the following was noted;

The M & E systems at both regional and NS level have been weak without proper tools and guidelines;

Commitment and investment of resources for the M&E function has been limited;

M&E activities have not been well coordinated among different programmes because of the absence of a focal person;

The region had no adapted M & E policy guidelines.

Capacity building meetings and workshops were carried out at both regional and NS levels including training on planning, reporting and appreciation of M & E. The inclusion of a budget line for M & E in the current appeal will ensure resources for NS capacity building in 2007.

Implementation and Coordination

Goal: The Federation coordination role is strengthened to effectively and efficiently improve service delivery to the vulnerable people in Southern Africa.

Objective: Southern Africa national societies achieve their humanitarian mandate through efficient frameworks of cooperation.

Coordination, cooperation and strategic partnerships

In an effort to support programme development and team spirit at the Federation RD, three coordination meetings were held, with the September meeting joined with an offsite team building exercise. The coordination meetings have ensured systematic follow-up on programmes and regional events, as well as being an information sharing forum on issues from all NS. The Federation representatives in the region continued to provide advice, services and coaching and mentoring NS management and governance. Close cooperation has further strengthened between the NS and RD management through regular contact and meetings.

A Global Alliance consultative meeting was held in October in Johannesburg on the Southern Africa HIV and AIDS programme (MAA63003) to discuss the way forward and the performance tracking system. The meeting facilitated by the Special representative to Secretary General on HIV and AIDS was attended by the British, Danish, Hellenic, Japanese and Swedish Red Cross societies and Federation staff.

Botswana Red Cross Society hosted a Norwegian Red Cross technical team in October 2006, accompanied by the regional representative of Danish Red Cross, whose mission was to consider including Botswana in its Africa Scale up Initiative. Partnership meetings were held in November for, Malawi, Mozambique and South Africa Red Cross Societies, which were well attended by PNS, Federation and ICRC. The Federation RD hosted the Swedish Red Cross technical team which came to the region to assess how the Swedish Red Cross support has contributed to the development of NS. The team also visited Zambia Red Cross where they are supporting most of the programmes.

International representation and advocacy

In light of increasing visibility and mobilising resources for the HIV and AIDS programme, the Federation RD is fostering partnership. The Federation RD had courtesy calls from Embassies and various UN agencies who met with the head of regional delegation (HoRD) and some were briefed on Red Cross programmes by departmental heads. Through the HIV and AIDS programme, the Federation RD was represented at various information sharing fora, where scaling-up of the activities was discussed.

International disaster response

The regional DM department improved disaster response capacity by supporting regional coordination of local disasters when NS capacities were overwhelmed. In the first half of 2006, only three NS

responded to minor emergencies. This included Namibia Red Cross after a polio outbreak where 301 cases were confirmed; Baphalali Swaziland Red Cross after a storm damage that affected 2,000 households and Lesotho Red Cross after a snowstorm trapped over 100 people in the country in August. The second half of the year saw a drastic increase in floods, cholera and post election violence. Angola Red Cross had the larger scale emergency operation responding to cholera outbreak, reaching over one million people, since February 2006.

Federation governance support

In promoting the Membership Service Agreement, the Federation RD facilitated travel cost of four NS board members and the Southern Africa Pan African Coordination Team (PACT) members to attend Angola Red Cross Society's third general assembly. The process enhanced peer learning and technical support in governance, management and integrity issues.

Delegation Management

Goal: The Federation systems and procedures are improved to ensure effective implementation of Federation objectives in the country and to support capacity building of the NS.

Objective: The human resources department maintains and develops sound human resources procedures and policies and ensures that quality advice is provided to NS and delegations on all human resources related matters.

Human resource (HR) management

Due to the hyper inflationary economic environment in Zimbabwe, the Federation RD maintained monthly cost of living adjustment to the local staff. The monthly basis adjustments were possible mainly because the Federation RD operated on more favourable exchange rates as approved by Geneva Finance Department. The regional HR also participated in two salary surveys conducted in Zimbabwe by Oxfam and Price Waterhouse Coopers accounting firm. The medical aid package was improved by covering another adult and introducing a chronic diseases facility, which allows staff to be treated at very low costs on all chronic diseases including HIV and AIDS. The efforts by the Federation RD to provide a fairly comprehensive benefits package to local staff has resulted in improved staff morale, although there is still room for improvement since the inflation rate continues to increase at an alarming rate. Federation RD staff are struggling to cope with continuous rise in cost of basic commodities, which in turn compromises performance at work.

Federation RD management responded to the recommendations from the third stress management questionnaire, and implemented some of them which include improvement of staff work load, organising a retreat for staff and encouraging good supervisor/subordinate relationships. A team building exercise was organized for all staff at the Federation RD as well as negotiation skills course for NS presidents, secretaries general and Federation RD senior staff. The aim was to ensure that delegation and NS staff and board members understand each other on a personal and professional level, and also to sharpen their negotiating skills.

HR managers from five NS attended a capacity building workshop in December and two of them had also attended the annual HR meeting in Geneva in September. This provided extensive exposure to NS staff and also ensuring that they are aware of how HR contributes to the Federation of the Future and the New Operating Model.

By end of year, all local staff had completed their Ar-online appraisals from 2004 to 2006. Local staff was paid a performance related bonus and there was a significant improvement in the way the appraisal process was implemented by both supervisors and subordinates. Delegates were also at various stages of the appraisal process depending on their contract duration.

Finance

The Federation RD finance department and senior management made concerted efforts in reviewing

the financial situation for all programmes and ensuring that no new deficits would exist in 2006. By end of December, the region had no new deficits and the old deficits of CHF 452,000 carried forward from 2005 were cleared. However, there are still challenges in working advance returns from NS, which affected the end of month accounting procedures.

Zimbabwe Red Cross has challenges with the accounting for the programmes because of the harsh economic environment. The year-on-year inflation for the country according to PriceWaterhouseCoopers accounting consultancy firm, was an average of 2,064.53%. The official rate of exchange has remained at ZWD 250 to USD since July 2006. Currency losses as a result of outstanding working advances have been a major problem, not just in Zimbabwe but in southern Africa region in general.

South African Red Cross is conducting a feasibility study to relocate its headquarters from Cape Town to Johannesburg by end of 2007. A review of the NS' 36 properties is going on to facilitate the development of a funding plan for the move.

Working in partnership

The Red Cross Societies partnered with the WFP in the area of supplementary feeding for HBC clients, and with the British, Danish and Japanese Red Cross Societies in health and care, disaster management and OVC support. The Federation also has an on-going capacity building programme with the NS, and thus offers technical skills in programme management and capacity building of the organization. Partnership with ICRC has been crucial in strengthening information and promotion of Humanitarian Values, and in disaster management. In addressing the HIV and AIDS issues, Federation RD has formed strong partnership with a Consortium of Institutions/Organizations (Royal Netherlands Embassy, Swedish International Development Agency, and Development Cooperation Ireland). Red Cross societies worked closely with the relevant government ministries to ensure strong coordination with the government, and thus sustainability of the project.

The WHO continued to provide the overall guidance and policies guiding the provision of all health care in the region. The Global Roll Back Malaria principles were effective in providing guidance in the management of malaria programmes at NS level. The Swedish Red Cross approved CHF 159,750 for the general health programmes including training of volunteers in TB management, purchasing of first aid kits and commemoration of the World TB Day.

Zambia and Zimbabwe Red Cross Societies are expanding WatSan activities with funding from EU and British and Finnish Red Cross in Zimbabwe. During the second call for proposal, which was closed in June 2006, Mozambique and Namibia Red Cross Societies secured funds for expanding WatSan projects through EU, and with Finnish and Norwegian Red Cross in Mozambique, and Belgium Red Cross in Namibia. Malawi Red Cross has been supported by Danish, Irish, Netherlands and Spanish Red Cross Societies; however, the bid to EU was not successful.

The DM programme partnership with DFID with aims to improve coordination and broadening the understanding of potential vulnerabilities within the region; develop and implement protective strategies; enhance new surveillance initiatives; broaden the distribution of best practices for safety and security of food production. This ensures a strategic shift from emergency response to longer-term community-based development programming.

The Swedish Red Cross conducted a fact finding mission to the region and held meetings at the regional delegation and Zambia and Zimbabwe Red Cross. Zimbabwe Red Cross received a positive confirmation towards branch development proposal from the Swedish Red Cross, who have agreed to provide support through the multilateral system.

Contributing to longer-term impact

NS management have shown commitment to support the scaling-up of the community-based first aid programmes and have either appointed focal persons or are in the process of doing so. Governments have recognised Red Cross as an important partner in responding to health emergencies. The implementation of ARCHI 2010¹ plans by NS will be made easier by commitment and support from NS management, which will influence positive results in the planning and implementation of general health programmes in future.

The WatSan programme contributes towards the Federation Global Agenda by being designed to address issues highlighted in Strategy 2010² (improving health and well-being of the vulnerable people) and has plans for scaling-up activities to reach more beneficiaries, and improve quality and impact of the programme. The programme puts emphasis on improvement of gender equality and sustainability, as women and men play different roles and have specific needs within WatSan. Traditionally in the target communities, women are taking major responsibilities at household level such as fetching water, cooking, washing clothes, feeding children, health and care. Participation and empowerment of women is vital for sustainable development at community level.

The NS are moving away from short-term (food aid) interventions to more sustainable long-term food security interventions. Following the success of the backyard gardens in Swaziland, other NS in the region have visited the project to learn about implementing similar projects in their respective countries. As a result, vegetable production is an intervention that has been implemented by all NS with great success. In general, the food security interventions have fulfilled the general project objectives of making vulnerable populations more food secure.

Looking Ahead

The Federation RD aims to improve programming by developing a programme implementation status tool, for tracking programme performance and financial expenditure for all activities. More importantly, providing NS with an overview of the programme and areas that need more attention in terms of programme implementation and adherence to the disaster relief code of conducts and SPHERE minimum standards. Another challenge is to strengthen reporting through enhanced data analysis as a monitoring tool. In order to avoid disruption of programming, the Federation RD will ensure there are fewer regional meetings and training workshops, and more in-country coaching and training.

The regional logistics objective in 2007 is to strengthen the NS capacity in providing services during emergencies in a more efficient manner i.e. within 48 hours of a disaster. The most important objective is to lobby for a regional stock that adequately covers more than 20,000 households at any given time.

The regional HR department has evolved over the past few years moving from not only managing delegation HR issues, but also providing technical support to NS. In future the department would be focussing more on increased support to other national societies, strengthening systems and procedures, and developing workplace policies on HIV and AIDS in liaison with the health and care department.

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To support or find out more about the Federation's programmes or operations, click on www.ifrc.org

¹ ARCHI – Refer <http://www.ifrc.org/what/health/archi/>

² Strategy 2010 - Refer to <http://www.ifrc.org/who/strategy.asp>

International Federation of Red Cross and Red Crescent Societies

MAA63001 - SOUTHERN AFRICA

Financial Report 2006 - 2007

Selected Parameters	
Reporting Timeframe	2006/1-2006/12
Budget Timeframe	2006/1-2007/12
Appeal	MAA63001
Budget	APPEAL

All figures are in Swiss Francs (CHF)

I. Consolidated Response to Appeal

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	TOTAL
A. Budget	4,574,140	3,239,028		6,436,634	928,790	15,178,592
B. Opening Balance	559,308	272,416		384,987	379,326	1,596,037
Income						
<u>Cash contributions</u>						
British Red Cross	9,120	14,596				23,716
Capacity Building Fund				30,000		30,000
Danish Red Cross		0		25,000		25,000
Finnish Red Cross	11,046	96,781		314,038		421,865
German Red Cross	9,468					9,468
Icelandic Red Cross	10,000				55,852	65,852
Irish Red Cross Society	110,170					110,170
Japanese Red Cross Society	159,258					159,258
New York Office				518		518
Norwegian Red Cross				110,393		110,393
Spanish Red Cross				9,354		9,354
Swedish Red Cross	1,337,552	280,036		595,528		2,213,116
C1. Cash contributions	1,646,614	391,413		1,084,831	55,852	3,178,710
<u>Outstanding pledges (Revalued)</u>						
British Red Cross		281,521				281,521
Finnish Red Cross				11,269		11,269
Spanish Red Cross				-9,339		-9,339
Swedish Red Cross	-358,875					-358,875
C2. Outstanding pledges (Revalued)	-358,875	281,521		1,930		-75,424
<u>Reallocations (within appeal or from/to another appeal)</u>						
Capacity Building Fund				30,000		30,000
Finnish Red Cross		-81,501		81,501		0
Swedish Red Cross	282,880					282,880
C3. Reallocations (within appeal or	282,880	-81,501		111,501		312,880
<u>Inkind Personnel</u>						
British Red Cross		43,400				43,400
Finnish Red Cross				102,000		102,000
Icelandic Red Cross					74,400	74,400
Norwegian Red Cross				74,400		74,400
C5. Inkind Personnel		43,400		176,400	74,400	294,200
<u>Other Income</u>						
Miscellaneous Income	10,927				58,221	69,148
Service Agreements	16,920				41,675	58,595
C6. Other Income	27,847				99,896	127,743
C. Total Income = SUM(C1..C6)	1,598,465	634,833		1,374,662	230,148	3,838,109
D. Total Funding = B + C	2,157,774	907,249		1,759,649	609,474	5,434,146

II. Balance of Funds

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	TOTAL
B. Opening Balance	559,308	272,416		384,987	379,326	1,596,037
C. Income	1,598,465	634,833		1,374,662	230,148	3,838,109
E. Expenditure	-1,109,837	-703,931		-1,379,162	-530,756	-3,723,686
F. Closing Balance = (B + C + E)	1,047,937	203,318		380,488	78,718	1,710,460

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Financial Report 2006 - 2007

Selected Parameters	
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Appeal	MAA63001
Budget	APPEAL

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Financial Report 2006 - 2007

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III. Budget Analysis / Breakdown of Expenditure

Account Groups	Budget	Expenditure					TOTAL	Variance A - B
		Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation		
A		B					A - B	
BUDGET (C)		4,574,140	3,239,028		6,436,634	928,790	15,178,592	
Supplies								
Shelter - Relief	571,602							571,602
Construction Materials		2,741	10,276		14,414		27,431	-27,431
Clothing & textiles	204,209							204,209
Food	89,719		117				117	89,602
Seeds,Plants	466,579		20,078				20,078	446,501
Water & Sanitation	802,758	67,816	16				67,832	734,925
Medical & First Aid	322,000	138					138	321,863
Teaching Materials	57,980							57,980
Utensils & Tools	88,500		3,067		1,626		4,692	83,808
Other Supplies & Services	254,270		213		16,361		16,574	237,696
Total Supplies	2,857,617	70,694	33,766		32,401		136,862	2,720,755
Land, vehicles & equipment								
Land & Buildings	25,000							25,000
Vehicles	227,139	57,046					57,046	170,093
Computers & Telecom	94,463	17,594	13,433		20,777	835	52,639	41,824
Office/Household Furniture & Equipm.	20,888	1,158	1,121		17,724		20,003	885
Others Machinery & Equipment	30,654							30,654
Total Land, vehicles & equipment	398,145	75,799	14,554		38,501	835	129,689	268,456
Transport & Storage								
Storage	39,120	3,489	7,906			6,119	17,514	21,606
Distribution & Monitoring			6,059		677	2,265	9,001	-9,001
Transport & Vehicle Costs	633,321	29,216	26,715		38,642	37,620	132,193	501,128
Total Transport & Storage	672,441	32,705	40,681		39,319	46,004	158,708	513,733
Personnel Expenditures								
Delegates Payroll	2,013,594	186,611	29,439		49,366	102,912	368,328	1,645,266
Delegate Benefits	987,838	80,500	75,880		304,709	117,803	578,893	408,945
Regionally Deployed Staff	114,840		2,524				2,524	112,316
National Staff	1,246,588	40,058	90,638		59,179	68,544	258,419	988,169
National Society Staff	970,518	66,505	101,692		33,561		201,757	768,761
Consultants	165,438	6,285	3,000		104,367	65,448	179,100	-13,662
Total Personnel Expenditures	5,498,816	379,959	303,173		551,182	354,707	1,589,021	3,909,795
Workshops & Training								
Workshops & Training	2,877,272	126,341	101,830		187,761	4,039	419,971	2,457,301
Total Workshops & Training	2,877,272	126,341	101,830		187,761	4,039	419,971	2,457,301
General Expenditure								
Travel	1,067,166	165,089	128,625		148,007	44,444	486,165	581,002
Information & Public Relation	275,197	26,714	1,147		18,728	776	47,364	227,833
Office Costs	525,024	34,160	16,264		10,348	111,919	172,691	352,333
Communications	310,722	-1,129	3,704		38,477	92,280	133,333	177,390
Professional Fees	163,158		614		25,470	30,124	56,208	106,950
Financial Charges	63,196	66,789	190,660		55,407	32,332	345,189	-281,993
Other General Expenses	-516,770	-8,048	38,574		20,650	-223,450	-172,274	-344,496
Total General Expenditure	1,887,694	283,574	379,588		317,086	88,426	1,068,675	819,020
Federation Contributions & Transfers								
Cash Transfers National Societies			1,299				1,299	-1,299
Total Federation Contributions & Tr			1,299				1,299	-1,299
Program Support								
Program Support	986,608	72,139	45,572		88,900	34,185	240,797	745,812
Total Program Support	986,608	72,139	45,572		88,900	34,185	240,797	745,812
Operational Provisions								

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Appeal	MAA63001
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III. Budget Analysis / Breakdown of Expenditure

Account Groups	Budget	Expenditure					TOTAL	Variance
		Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation		
A							B	A - B
BUDGET (C)		4,574,140	3,239,028		6,436,634	928,790	15,178,592	
Operational Provisions		68,626	-216,532		124,011	2,561	-21,334	21,334
Total Operational Provisions		68,626	-216,532		124,011	2,561	-21,334	21,334
TOTAL EXPENDITURE (D)	15,178,592	1,109,837	703,931		1,379,162	530,756	3,723,686	11,454,906
VARIANCE (C - D)		3,464,302	2,535,097		5,057,473	398,034	11,454,906	

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IV. Project Details

Project	Name	Opening Balance	Income	Expenditure	Closing Balance	Budget	Variance
		A	B	C	A + B + C	D	D - C
Health & Care							
P63020	HIV/AIDS Regional PN	-379,205	310,714	68,490	0		68,490
P63022	HIV/AIDS Evaluation	0	0		0		0
P63023	HIV/AIDS PNS-Global	0	0	0	0		0
P63902	Health	793,997	1,177,569	-1,045,695	925,870	2,375,295	1,329,600
P63905	Regional Water/Sanit	0	0		0		0
PMW405	WatSan Phase II	29,852	110,182	-83,366	56,668	2,198,845	2,115,478
PNA411	HIV/AIDS II PNS/Glob	114,665	0	-49,266	65,399		-49,266
Sub-Total Health & Care		559,308	1,598,465	-1,109,837	1,047,937	4,574,140	3,464,302
Disaster Management							
P63103	Logistics	0	0		0		0
P63160	DM departement	279,560	442,242	-521,154	200,648	2,513,664	1,992,510
P63161	Disaster Resp.Traini	0	0		0		0
P63500	Regional Dis Respons	0	0		0		0
P63503	Cholera	0	0		0		0
PAO005	Landmines Awareness	0	0		0		0
PLS162	DP/DR	27,650	96,242	-97,926	25,966	383,211	285,285
PNA162	DP	-34,794	96,242	-91,660	-30,213	342,153	250,493
PSZ162	DP/DR	0	108	6,809	6,917		6,809
PSZ502	Food Security	0	0		0		0
PZA005	Rescue & Recovery	0	0	0	0		0
PZA510	Victims of Violence	0	0		0		0
PZM509	Humanitarian DRC ECH	0	0		0		0
PZW401	Manicaland Cross Bor	0	0		0		0
Sub-Total Disaster Management		272,416	634,833	-703,931	203,318	3,239,028	2,535,097
Organisational Development							
P63002	Regional LISN implem	0	0		0		0
P63004	Regional Finance Dev	0	15	-15	0		-15
P63110	Partnership of soci	0	0		0		0
P63901	Fundraising	0	0		0		0
P63903	Information	0	0		0		0
P63904	OD support cost	226,485	508,694	-522,137	213,041	1,355,641	833,503
PAO001	Development Programm	0	0		0		0
PAO007	Assessment Mission	0	0		0		0
PBW006	Organisation Develop	0	0		0	325,075	325,075
PLS006	Org. Development	139,108	0	-139,107	1	1,266,653	1,127,546
PMW006	Org.Development	0	25,000	-25,000	0	177,727	152,727
PNA006	Organisation Develop	10,145	0	-10,145	0		-10,145
PSZ006	Red cross Society OD	0	355,133	-224,645	130,488	579,517	354,871
PZA004	Country Assist. Stra	0	0		0		0
PZA006	Org. Development	9,249	485,820	-458,112	36,958	2,732,021	2,273,910
Sub-Total Organisational Development		384,987	1,374,662	-1,379,162	380,488	6,436,634	5,057,473
Coordination & Implement							
P63101	RD Sub-Office Johann	0	0		0		0
P63104	Transport & Warehous	0	0		0		0
P63201	Intern.Representatio	0	0		0		0

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IV. Project Details

Project	Name	Opening Balance	Income	Expenditure	Closing Balance	Budget	Variance
		A	B	C	A + B + C	D	D - C
P63900	Reg Coordination	379,326	230,148	-530,756	78,718	928,790	398,034
P63925	Reg. Delegate Recrui	0	0		0		0
PAO520	Management	0	0		0		0
Sub-Total Coordination & Implement		379,326	230,148	-530,756	78,718	928,790	398,034
Total	SOUTHERN AFRICA	1,596,037	3,838,109	-3,723,686	1,710,460	15,178,592	11,454,906