

# PROGRAMME UPDATE



International Federation of Red Cross and Red Crescent Societies  
Fédération Internationale des Sociétés de la Croix-Rouge et du Croissant-Rouge  
Federación Internacional de Sociedades de la Cruz Roja y de la Media Luna Roja  
الاتحاد الدولي لجمعيات الصليب الأحمر والهلال الأحمر

## LIBERIA

Appeal No. MAALR001  
18 December 2006

### APPEAL AND BUDGET REVISION

*The Federation's vision is to strive, through voluntary action, for a world of empowered communities, better able to address human suffering and crises with hope, respect for dignity and a concern for equity. Its mission is to improve the lives of vulnerable people by mobilizing the power of humanity. It is the world's largest humanitarian organization and its millions of volunteers are active in over 185 countries.*

#### In Brief

Programme Update no. 1; Period covered: 1 January to 30 September 2006.

This Programme Update revises the total Appeal budget from CHF 4,959,094 to CHF 5,191,256 (USD 4,300,958 or EUR 3,262,888).

Appeal coverage: 29%; Outstanding needs: CHF 3,686,986 (USD 3,054,670 or EUR 2,317,402).

Appeal 2006-2007: <http://www.ifrc.org/docs/appeals/annual06/MAALR001.pdf>

[<Click here to go directly to the attached revised appeal budget and here for the interim financial report>](#)

*The programmes herein are aligned with the Federation's Global Agenda, which sets out four broad goals to meet the Federation's mission to "improve the lives of vulnerable people by mobilizing the power of humanity":*

- *Reduce the numbers of deaths, injuries and impact from disasters.*
- *Reduce the number of deaths, illnesses and impact from diseases and public health emergencies.*
- *Increase local community, civil society and Red Cross Red Crescent capacity to address the most urgent situations of vulnerability.*
- *Reduce intolerance, discrimination and social exclusion and promote respect for diversity and human dignity.*

**Programme summary:** The priorities of the Liberia Federation delegation are to support the Liberian Red Cross Society (LRCS) in scaling-up activities to combat HIV and AIDS, with focus on the promotion of good health and hygiene practices in the community. In addition, it will assist in expanding the child advocacy and rehabilitation (CAR) programme, youth programme, community animation and peace support (CAPS) programme and integrate a food security programme.

Greater community involvement has resulted in the reduction of paid community-based health programme (CBHP) staff from nine to five. The programme operates in four counties (Montserrado, Grand Bassa, Margibi and Bong) and includes disseminating HIV and AIDS as well as health and hygiene awareness messages. In June 2006, the CBHP programme was introduced in two additional counties (Bomi and Gbarpolu), located in the north-west of Liberia.

The water and sanitation (WatSan) unit supports the provision of safe drinking water and has trained community members to maintain WatSan facilities. The CAR programme commenced its second training cycle in January 2006, with 150 beneficiaries and war-affected youth from 10 communities near Monrovia. The objective is to create positive behavioral change among war-affected children through psycho-social and educational support, skills training as well as counselling.

The total Appeal budget has been revised from CHF 4,959,094 to **CHF 5,191,256** based on scaling up of activities and costs related to in-country coordination.

## **Operational developments**

With the ushering of a new government, Liberia has gradually turned from a period of emergency relief to national development and recovery. Since assuming office, the government is making some progress in its domestic agenda:

- The formation of the government is completed;
- A truth and reconciliation commission has been established;
- The security sector reform is ongoing;
- Prospects of international good-will and commitment of development assistance to the government is gradually taking effect.

Despite these initial positive gains, key challenges still remain. They include provision of basic social services such as the supply of electricity, restoration of health and education facilities to their pre-war status, provision of potable water, fighting against the HIV and AIDS pandemic, settling internally displaced people (IDPs) and refugees, repairing damaged community infrastructure and reducing poverty and trauma among the war-affected populations.

With the feeling of relief, general accountability and good governance, increased assistance to Liberia as well as a better management of the national resources will facilitate better support to the Liberian Red Cross Society (LRCS). Additionally, the government – through its ministries of health and agriculture – has intensified its cooperation with the LRCS. For the first time, the government, through the Ministry of Health (MoH), has requested the LRCS to participate in the preparation of the country-wide proposal to fight HIV and AIDS and malaria to be submitted to the Global Fund to Fight AIDS, Tuberculosis and Malaria (GFATM). LRCS has also been requested to be a part of the steering committee. All past efforts of the LRCS to play a key role in the implementation of the Global Fund objectives in Liberia did not succeed.

## **Health and care**

### **Community-based health programme**

The CBHP programme has been restructured in order for it to be viewed as a community-based programme as opposed to a LRCS-driven programme. To enhance collaborative partnerships with relevant government bodies in the fight against HIV and AIDS, the unit has started a series of discussions with the ministries of labour, gender and development. The unit – through its coordinator and volunteers of Rivercess and Sinoe chapters of the LRCS – launched awareness and mobilization campaign activities to introduce the HIV and AIDS as well as the health and hygiene programmes for the second half of 2006 in the two counties.

The HIV and AIDS awareness programme is active in four chapters covering 25 communities (6 in Bassa, 8 in Margibi, 7 in Bong and 4 in Montserrado). Four additional communities have been identified in Bassa. Two community-based organizations (CBOs), Community Anti-AIDS Committees (CAACs) and peer educators have also been established. In Bong and Montserrado counties, 12 CAACs have been set up and members of these committees have been trained in HIV and AIDS, focusing on reducing stigma and discrimination against people living with HIV (PLWHIV).

Peer educators and community health workers (CHWs) have been trained in two local languages; Fe-an-bah dialect is used in Margibi and Bong counties (where the Kpelle tribe is predominantly found) while the Eee dialect is used in Grand Bassa County. They will subsequently disseminate key HIV and AIDS as well as health and hygiene messages in CBHP operational counties. The HIV and AIDS unit paid regular field visits to CBHP operational areas and provided training to programme staff so as to enhance their roles in disseminating HIV and AIDS messages.

A two-day HIV and AIDS trainers of trainers (ToT) workshop was conducted in Buchanan, Grand Bassa County. The training involved HIV transmission via blood and blood products during delivery. 10 traditional birth attendants (TBAs), five from Margibi and five from Grand Bassa, participated. The TBAs are expected to use the information acquired to improve delivery practices and to train their peers on the same.

The unit held a one-day HIV and AIDS awareness session focusing on the mode of transmission and prevention – for 215 students in five high schools in Monrovia. In addition, a total of 220 students from four high schools in Nimba Chapter benefited from HIV and AIDS awareness, focusing on the reduction of stigma and discrimination of PLWHIV.

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A total of 30,076 people, out of a targeted 53,087, comprising of adults and youth from Grand Bassa, Margibi, Bong and Nimba counties (covering 41 communities and four high schools), benefited from HIV and AIDS awareness messages that focused on the reduction of stigma and discrimination of PLWHIV. A total of 1,000 T-shirts, 200 caps, 2,000 key rings, 50,000 HIV and AIDS leaflets and 50 boxes of condoms have been distributed to the youth and commercial sex workers.

### **First aid**

The first aid unit, in partnership with MoH and other health partners such as Médecins Sans Frontières (MSF) Belgium, MSF France, MSF Switzerland, World Vision (WV) Liberia and Redemption Hospital in Monrovia, developed and implemented a five-day contingency plan during the inauguration of the first post-war government of Liberia, on 16 January 2006.

During this period, the LRCS deployed 19 essential staff and made available an ambulance as well as two utility vehicles. The unit provided basic first aid services to 20 adults and 9 children with medical and minor surgical cases. These patients were later transferred to various health facilities in Monrovia for further treatment. 256 adults and 107 children received non-first aid services.

In collaboration with the Montserrado Chapter of the LRCS, the unit provided basic first aid services during different public events and holidays in Monrovia, including Decoration Day and football tournaments among others. The unit also assisted and transported a patient who was involved in a motor accident with spinal injuries from John F. Kennedy Hospital in Monrovia to Robert International Airport in Margibi County, where he was flown to Accra, Ghana for advanced medical attention and treatment.

The unit has started discussions with the United Nations Mission in Liberia (UNMIL) to provide first aid training to some 1,560 civilian personnel and 700 policemen currently deployed in 10 counties. A formal proposal is being developed for submission to UNMIL for review and consideration.

In June, the unit – in collaboration with first-aid officers from seven chapters – conducted basic first aid and crash course training sessions to 91 staff from Mercy Corps, World Food Programme (WFP) as well as local and international non-governmental organizations. Mercy Corps sponsored the sessions for some international non-governmental organizations (INGOs) and local NGOs, including the National Women Commission of Liberia (NAWOCOL), South Eastern Women Development Association (SEWODA), German Agro-Agency (GAA) and Save the Children United Kingdom.

The first aid national trainer, supervisor and the first aid delegate conducted field visits to the Bong and Bomi chapters to provide training and refresher session for first aid volunteers. This was to upgrade their skills and performance in first aid practices. The unit, in collaboration with the Bong, Nimba and Bomi chapters, provided basis first aid training for 46 staff from WFP.

A total of 545 adults and children aged under five years from Montserrado, Bassa, Grd Kru, Rivergee, Margibi, Cape Mount, Gbapolu, Bong, Bomi, Rivercess and Grand Gedeh counties, received basic first aid assistance. The medical cases handled included fits, abrasions, broken bones, dog bites, diarrhoea, fainting, burns, poison and convulsions among others.

### **Liberia Red Cross Society Clinic**

The clinic restructuring exercise has been completed. Following the development of a new organogram, updated job descriptions have been formulated. In addition, internal control forms have been designed to manage general stock, storage and proper usage of drugs, medical supplies, laboratory reagents and physical inventory. Standard clinic operations and safety guides have been developed to enhance adherence to standard and safety measures in the LRCS clinic.

12 new clinical members of staff have been recruited in line with LRCS human resource policy and the requirements of the Ministry of Labour. The recruitment process was conducted by the LRCS, the International Committee of the Red Cross (ICRC), the Federation and a representative from MoH. The health service and disaster management department, in collaboration with the Humanitarian Values department, conducted an orientation session for all newly-recruited clinical staff. The history and structure of the LRCS administration, role and function of the Federation and ICRC and the use and misuse of the Red Cross Emblem were among the topics

## **Liberia: Appeal 2006-2007; Appeal no. MAALR001; Programme Update no. 1**

presented. The new staff commenced operation in May 2006. A proposal for a ToT for the LRCS clinic staff on the new malaria protocol was developed and submitted to Mentor Initiative.

The clinic provided consultations and treatment for 592 patients, whose ages ranged from less than one year to adults. The National Malaria Control Division of the MoH provided assorted anti-malaria drugs and a weighing scale to the clinic. A total of 976 diagnostic laboratory tests have been performed. In addition, 85 children were immunized against vaccine-preventable diseases, while 4 children aged between 6 and 11 months received vitamin A. Seven women received family planning services and 23 others, including 9 pregnant women, received immunization against tetanus. Two cases – chest injuries and deep cellulites – were referred to an MSF France-operated clinic in Monrovia.

55 health educational sessions have been held, with the participation of 125 people. These sessions focused on acute watery diarrhoea (AWD) and acute respiratory infections (ARIs),

### **Disaster management**

A total of 103 towns, villages and communities in Bomi, Rivercess and Sinoe counties were identified and selected for the 2006 food security programme. In Sinoe County, 15,000 kg of seed rice were distributed to 600 families (5,261 beneficiaries) in 24 farming communities. In Rivercess, 28,000 kg of seed rice were distributed to 1,282 families (9,817 beneficiaries) in 47 communities. 32 communities in Bomi County received 34,225 kg of seed rice for 1,369 farm families, representing 9,666 beneficiaries.

In addition, 3,251 families were identified and registered as beneficiaries for the 2006 tools and seeds distribution in Bomi, Rivercess and Sinoe counties. This exercise was supported by ICRC. The LRCS, through the disaster management unit and the Montserrado Chapter, donated 128 pieces of agricultural implements to 20 communities in Upper Virginia, Montserrado County. The beneficiary communities are managed by the Upper Virginia Women Development Association (UVWDA). A total of 861 families (4,391 beneficiaries) in Montserrado, Margibi, Bomi and Rivercess counties were provided with relief assistance.

In Montserrado, Bassa and Rivercess chapters, non-food items (NFIs) were distributed to 1,415 vulnerable people in eight communities. The unit also completed an assessment in two communities, covering nine children's homes, where 754 orphans benefited from various NFIs. The distribution was supported by the United States Trading Company (USTC).

A total of 153 people from four communities and two academic institutions affected by a fire incident benefited from NFIs that included 29 bales of used clothes, 63 plastic buckets, 63 plastic bowls and 32 plastic tubs. An additional 113 people from Corner West and New Kru town received second-hand clothes, plastic buckets, plastic bowls and plastic tubs, 120 women with disabilities in Montserrado County were supplied with 2 bales of second hand clothes, 40 pairs of ladies shoes and 6 baby cots. The LRCS also provided assistance to 49 people who had been rendered homeless by flash floods that occurred on June 2006 in New Kru Town.

The disaster management unit, in collaboration with the local Red Cross chapters, authorities and residents of Rivercess, Sinoe and Bomi counties, set up 89 Local Advisory Committees (LACs). LAC members – consisting of town chiefs, youth, women, the elderly and eminent people – work with staff/volunteers from the local Red Cross chapter to identify, register farmers, monitor and ensure the proper utilization of farm implements during the farming season.

The disaster management coordinator attended a three-day contingency planning workshop in Dakar, Senegal. He also attended a five-day food security and nutrition training workshop in Nairobi, Kenya. Both workshops were sponsored by the Federation. Disaster response training modules are being developed for a disaster response training, targeting 30 participants from Lofa, Bong, Nimba, Grand Gedeh, River Gee and Maryland chapters. In addition, disaster response questionnaires have been developed and circulated to these chapters. As a follow-up to a Vulnerability Capacity Assessment (VCA) workshop conducted on 3-5 May 2006, Bong, Margibi and Bassa chapters conducted similar workshops for a total of 68 participants. The participants, who were trained to conduct field surveys in their respective chapters, comprised of branch coordinators, staff and volunteers.

52 gallons of carbonyl were delivered to Margibi and Nimba chapters in support of ongoing United Nations Children's Fund (UNICEF)-sponsored water and sanitation (WatSan) programmes.

## **Organizational development**

### **Governance and chapter development**

Input and comments made by the regional delegation in Dakar about the revised drafts of the LRCS statutes have been received. The constitution committee held a technical meeting involving the LRCS, ICRC and the Federation to discuss the review as well as the feedback received from the regional delegation. The NS revised statutes were submitted to the ICRC/Federation Joint Commission on Review of National Societies Statutes for input and comments. They are expected to be formally adopted by the end of December 2006 during the Extraordinary Session of the LRCS General Assembly.

A revised draft of the LRCS volunteer policy has been completed while input and feedback from key stakeholders is being incorporated. ICRC and the Federation are providing technical support in the effort to complete this draft. An LRCS draft incentive policy has been developed and circulated for the input and comments of the LRCS management, the ICRC and the Federation. A second draft will be developed based on inputs and comments from the stakeholders.

The LRCS, ICRC and the Federation finalized a plan to conduct the third phase of the first governance and management workshop in early April 2006. The workshop, which was funded by the Federation, targeted 18 participants. On 20 April, chapter governance members and staff of the Nimba Chapter of the LRCS attended a governance leadership training. Follow-up sessions to previous governance leadership workshops conducted in 2005 have been planned and funding is required to carry out this exercise. The Federation head of delegation (HoD) provided technical support in the design and training of evaluators. This has attributed to the professional and successful execution of evaluation exercises.

The survey of land in Lofa, Sinoe and Nimba chapters has been done and deeds have been prepared and turned over to the LRCS headquarters. The next step will be a follow-up with the Ministry of Land, Mines and Energy to finalize the signing of the deeds by the President of Liberia. Local authorities of Sinoe, Lofa and Grand Bassa have donated parcels of land to these chapters in support of the Red Cross humanitarian work in the communities. The legal processing of land donated by the local authorities was completed in June, and construction work is underway. The LRCS headquarters, the Spanish Red Cross – through their regional delegate based in Freetown – and ICRC cooperation department (represented by its cooperation department) held technical meetings at different levels on the construction plan of the three chapter offices earmarked in 2006. Assistance for the construction work was provided by the Federation and ICRC. The ICRC will provide support for the construction of Nimba and Lofa chapter offices while the Spanish Red Cross will support the construction of the Sinoe Chapter office. Two new field officers of Lofa and Nimba chapters were recruited and have since assumed their respective posts. The ICRC made a pledge for the completion of the Grand Kru Chapter office building, initially supported by the Federation in 2001. The Rivercess Chapter office building was completed on 17 February 2006.

From 2 to 8 July 2006, a review session for chapters' field officers work plans was conducted. The field officers and treasurers planning and financial management system session was funded by the ICRC and the Canadian Red Cross. One main outcome of the session was that the LRCS headquarters, the chapters, ICRC and the Federation had a common understanding of the chapters need for the second half of 2006 and for 2007. The stakeholders agreed to integrate the chapters' needs in the overall LRCS Annual Appeal document and budget.

### **Finance and administration**

In January 2006, the director of finance and administration as well as the finance and development delegate conducted a field assessment in Montserrado, Margibi, Bong, and Bassa chapters. Their mission was to determine the financial management capacity of the chapters and to identify appropriate training needs so as to develop a manual on financial control systems at chapter level. A one-day financial management training session has been conducted for LRCS headquarters programme directors and coordinators. In addition, a working session on developing work plans by the use of Gantt charts was conducted for finance and administration staff.

The finance and administration department, working closely with the Federation HoD and the Secretary General, coordinated and facilitated overall general support service for the successful hosting of the Red Cross/Red Crescent Movement partnership meeting held in Monrovia from 19 to 22 May 2006.

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The human resource (HR) delegate – working closely with the LRCS administrative coordinator – is concluding a work plan, focusing on the NS HR capacity development. This involves various HR policies, procedures, manuals as well as the revision and updating of the LRCS employees handbook. Based on the restructuring of the CBHP programme, new job descriptions for CBHP officers have been developed and advertisements posted in Bassa, Margibi, Bomi and Gbarpolu chapters. The administrative coordinator completed the collection of relevant documents to facilitate an internal review of the LRCS organization in order to develop the NS capacity building plan of action. The coordinator was assisted by the Canadian Red Cross HR development delegate based in Liberia.

### **Information technology and telecommunications (IT/Telecoms)**

The management information system (MIS) officer conducted a field mission in Grand Gedeh and Nimba chapters and carried out re-programming and maintenance services on the radio antenna and transceivers. The MIS unit also completed an assessment and site survey on the LRCS headquarters for the installation of a very small aperture terminal (VSAT) for the Federation in-country delegation. This facility will also be utilized by the LRCS. The LRCS headquarters now has access to Internet services that are being provided by a mobile phone operator, Cellcom.

### **Humanitarian Values**

The LRCS strives to bring about a positive and lasting change in people's attitudes, which eventually leads to a greater understanding and acceptance of members of the NS. This is done by increasing the capacities of Red Cross staff/volunteers and beneficiaries of the various programmes and also by strengthening coordination with other relevant actors. This also implies a reduction of discrimination and intolerance at household and community levels which in turn brings about increased security and stability.

### **Child advocacy and rehabilitation (CAR)**

The second cycle of the CAR project for 2006 started with 150 beneficiaries recruited from 10 vulnerable communities in and around Monrovia. With 11 months, the project caters for the total development of the beneficiaries through educational, psycho-social and skills training activities.

A two-day orientation session was conducted for parents and beneficiaries of the CAR project. The beneficiaries were led through topics such as the history, mandate and activities of the national society, the CAR concept as well as the scheduled activities. Training material were purchased in six training areas namely; baking/pastry, tailoring, welding, tie-dyeing and soap-making, carpentry and masonry.

Seven-day refresher workshops were conducted for CAR staff at three separate intervals. Topics covered in these workshops included trauma counselling, class presentation, lesson planning, classroom management, teaching methodologies, usage of resource materials in accelerated learning programme (ALP), skills training, testing and evaluation among others. The sessions were facilitated by the Ministry of Education.

CAR conducted its first-term examinations for the ALP and beneficiaries were evaluated and granted promotion to the next level. A total of 14 monitoring and follow-up visits have been made in the seven communities where the first CAR graduates reside to assess the impact of the training and skills acquired in terms of behaviour change as well as social and economic benefits. A statistical table representing the second cycle of the CAR beneficiaries has been drafted. This table provides information and findings on the types of war experiences, last grade/level reached, areas of interest with regards to acquisition of skills, previous training and ALP as well as the number of beneficiaries who sat for the first examinations and those missed. A three-day follow-up visit was conducted for a total of 16 beneficiaries in New Kru, Clara and Logan towns. These visits yielded some positive results as most of the beneficiaries were back in school.

The CAR project hosted the first parents association meeting on the 31 March 2006, with the attendance of 56 parents. The meeting concluded with the selection of an interim leadership and scheduled meeting dates. The director of the Humanitarian Values participated in a three-day review and planning meeting of the Sierra Leone CAR project, with focus on key areas such as age level, the multiplier effect of the initial concept, exit strategy and the new approach for the national society. The lessons learned from the Sierra Leone experience will be incorporated in future designs of the LRCS CAR project.

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During the reporting period, CAR counsellors carried out 660 individual counselling sessions for 150 beneficiaries. A female beneficiary was reunited with her family. She had left her family home after being threatened of corporal punishment (beating) for allegedly stealing some money. However, the alleged act was investigated and found not to be true.

The LRCS, ICRC and the Federation carried out a bidding process for the construction of a new CAR Centre in Brewerville; Musons Design Construction Company was appointed to carry out the construction. The legal processing/obtaining of title deeds to the land and the clearing of the site is complete, while laying the foundation is ongoing. The director of the Humanitarian Values department and the programme officer of the Swiss Agency for Development and Cooperation (SADC) held discussions on the transfer of the 50% balance for the ongoing construction, additional support towards the completion of the centre as well as future support.

The CAR project held two town hall meetings/workshops for a total of 101 local municipal and neighbourhood officials, women, market and youth group leaders, school authorities, religious leaders, students, children and CAR staff. The participants are supposed to generate community collaboration, cooperation and support for children in the CAR project as well as to serve as a medium for the establishment of community child welfare committees that would work for the welfare of children in the communities.

The director held an acquaintance and information gathering meeting with the coordinator of National Child Rights Observatory Group (NACROG) – a body set up by the government in collaboration with UNMIL – to observe, advocate and act on behalf of children under threat. On 25 April 2006, a child protection session was conducted for six newly-assigned security guards at the CAR Centre. Key topics discussed at this session included background information on the Red Cross/Red Crescent Movement, child protection and how to work with the war-affected children. On 16 June 2006, CAR beneficiaries were joined by their peers across Africa to commemorate the Day of the Africa Child. The beneficiaries were given a talk on the origin and significance of the day. They also watched a historic film: “Sarafina”, which gives a vivid account of the events that led to the commemoration day.

### **Youth development**

Red Cross school clubs in Montserrado County established a joint student Red Cross school club coordination meeting with the objectives of consolidating the Red Cross/Red Crescent network, enhancing information sharing on member club activities and cementing friendly interactions. In Monrovia, six Red Cross school clubs held a joint coordination meeting with the aim of enhancing networking among the member clubs. The clubs discussed on the effects of conflicts, the promotion of voluntary services as well as HIV and AIDS.

The unit, with support of the Humanitarian Values (HV) department and in collaboration with communication and cooperation departments of the ICRC, conducted a four-day information and training session for 24 youth officers and volunteers from 19 to 22 January 2006. At this session, the main presentation was on the use of the comic book “the Battle of the Villages” for promoting and enhancing peace and bringing community people together in conflict resolution. From 28 to 31 March 2006, the unit conducted a four-day leadership workshop for 21 youth officers and volunteers, with the technical support of the Federation. Topics covered included interpersonal communication skills, listening skills, development of a work plan and problem solving, among other topics.

The director of Humanitarian Values and the youth officer of the HV department made two separate field trips to Bassa, Rivercess, Margibi, Nimba, Bong and Grand Gedeh chapters to monitor, evaluate and train chapter youth officers on strategies to improve the Red Cross school club networks. The chapter youth officers, working closely with the youth unit, established and reactivated 69 Red Cross school clubs across the country.

Two drama and culture groups (comprising of 15 members each) were organized in Central Monrovia and Bushrod Island communities in Montserrado County, to create awareness through recreational and relaxation activities among the youths as well as to improve art skills of students. The Red Cross school clubs drama group made its first public performance during the celebrations of the World Red Cross day on 8 May 2006. The play was based on stigma and discrimination of PLWHIV.

The Spanish Red Cross-sponsored youth programme, which has a six-month duration, has been launched in Grand Gedeh, Sinoe and River Gee chapters. The main objective of the programme is to educate the youth on the concept of Humanitarian Values, volunteerism, community service, peace education and dangers of drug abuse. Six schools located in Bong, Margibi and Grand Bassa counties, benefited from a distribution of sports materials.

## **Implementation and coordination**

The implementation and coordination of this Appeal is governed by the Federation's Framework for Action which will orient capacity-building actions over the next five years, with the aim of building a well-functioning Federation network. The framework is a clear set of actions to reform and renew the Federation to ensure that it remains relevant and effective as an organization. This calls for collective leadership and accountability at all levels of the Federation.

### **Coordination, cooperation and strategic partnerships**

Through the approach of inter-sectoral and inter-agency coordination as well as partnership with the government of Liberia and other stakeholders, the strength and capacities of the national society (NS) are gradually being increased. The LRCS is becoming a well-recognized and respected player with regards to implementing and coordinating humanitarian as well as development programmes in health and care in the communities. This will, in turn, enable the NS to make a greater and sustained impact on the lives of beneficiaries.

### **International representation and advocacy**

On 8 May 2006, the World Red Cross and Red Crescent Day was commemorated across the country with support from ICRC, the Federation and LRCS.

The LRCS, represented by the President and Secretary General, participated at the International Conference of the Red Cross Movement held in Geneva where the third Emblem (the Red Crystal) was adopted.

From 19 to 22 May 2006, the 4<sup>th</sup> Red Cross/Red Crescent Movement partnership meeting was held in Monrovia. Seven donor national societies, representatives from ICRC and from the Federation Geneva Secretariat were in attendance.

Liberia has been accepted as a member of the Africa Initiative, a group of eight national societies that have agreed to improve cooperation for capacity building in Africa. The LRCS president and the Liberia Federation HoD attended an Africa Initiative meeting held in Dakar, Senegal. The meeting emerged with the understanding of commencing a project, on a pilot phase, involving Liberia, Sierra Leone, Cote d'Ivoire and Mozambique Red Cross societies.

## **Focus in 2007**

The priorities of the Liberia Federation delegation are to support the national society in scaling-up activities to combat HIV and AIDS, with focus on the promotion of good health and hygiene practices in the community. In addition, it will assist in expanding the child advocacy and rehabilitation (CAR) programme, youth programme, community animation and peace support (CAPS) programme and integrate a food security programme.

The logframes for 2007 have been revised based on the implementation rate in 2006. Focus will be on scaling up activities so as to reach and benefit more vulnerable people. This will profile the LRCS as a dependable, well-recognized and respected player in implementing and coordinating humanitarian and development programmes in the communities.

For programme goal(s), objectives, expected results and activities please refer to the respective logical frameworks by clicking on the links below.

**Health and care:** <[HC logframe](#)>

**Disaster management:** <[DM logframe](#)>

**Child advocacy and rehabilitation programme:** <[CAR logframe](#)>

**Youth development programme:** <[YP logframe](#)>

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[Revised budgets and interim financial report below;](#)  
[Click here to return to the title page.](#)

# BUDGET 2006

## PROGRAMME BUDGETS SUMMARY

Appeal no.: MAALR001

Name: LIBERIA

PROGRAMME:

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	Emergency	Total
	CHF	CHF	CHF	CHF	CHF	CHF	CHF
Shelter	2,490	3,237	4,358	0	0	0	10,084
Construction	0	0	0	0	0	0	0
Clothing & Textiles	1,121	18,897	2,864	0	0	0	22,881
Food	0	0	21,414	1,515	0	0	22,929
Seeds & Plants	0	46,999	0	0	0	0	46,998
Water & Sanitation	260,881	0	6,225	0	0	0	267,106
Medical & First Aid	27,939	0	2,988	623	0	0	31,549
Teaching Materials	3,735	0	80,925	1,197	0	0	85,856
Utensils & tools	0	90,792	14,318	3,362	0	0	108,470
Other Supplies & Services	24,900	0	0	0	0	0	24,900
<b>SUPPLIES</b>	<b>321,066</b>	<b>159,925</b>	<b>133,092</b>	<b>6,697</b>	<b>0</b>	<b>0</b>	<b>620,777</b>
Land & Buildings	0	0	0	0	0	0	0
Vehicles	21,476	0	8,715	0	0	0	30,191
Computers & Telecom	0	0	4,731	35,358	0	0	40,089
Medical equipment	0	0	0	0	0	0	0
Other Equipment	0	0	0	0	0	0	0
<b>LAND, VEHICLES &amp; EQUIPMEN</b>	<b>21,476</b>	<b>0</b>	<b>13,446</b>	<b>35,358</b>	<b>0</b>	<b>0</b>	<b>70,280</b>
Storage	3,735	0	0	0	0	0	3,735
Distribution & Monitoring	0	0	0	0	0	0	0
Transport & Vehicles cost	114,531	22,106	86,369	31,479	2,023	0	256,508
<b>TRANSPORT &amp; STORAGE</b>	<b>118,266</b>	<b>22,106</b>	<b>86,369</b>	<b>31,479</b>	<b>2,023</b>	<b>0</b>	<b>260,243</b>
International Staff	86,630	0	82,861	12,872	159,147	0	313,059
Regionally Deployed Staff	0	0	0	0	0	0	0
National staff	0	0	0	0	0	0	0
National Society Staff	221,607	116,618	157,988	126,969	0	0	623,181
Consultants	0	0	3,113	1,245	0	0	4,357
<b>PERSONNEL</b>	<b>279,788</b>	<b>116,618</b>	<b>243,962</b>	<b>141,086</b>	<b>159,147</b>	<b>0</b>	<b>940,599</b>
Workshops & Training	41,376	27,390	23,655	42,435	0	0	134,855
<b>WORKSHOPS &amp; TRAINING</b>	<b>41,376</b>	<b>27,390</b>	<b>23,655</b>	<b>42,435</b>	<b>0</b>	<b>0</b>	<b>134,855</b>
Travel & related expenses	13,639	18,115	13,944	9,089	6,225	0	61,011
Information & Public Rela	18,737	2,839	26,145	16,313	249	0	64,283
Office Running Costs	35,990	8,597	43,508	28,215	5,959	0	122,270
Communication Costs	623	4,071	4,569	8,279	5,080	0	22,621
Professional Fees	11,828	7,433	25,560	12,824	0	0	57,643
Other General Expenses	14,191	6,723	6,723	12,450	0	0	40,086
<b>GENERAL EXPENDITURE</b>	<b>95,008</b>	<b>47,778</b>	<b>120,449</b>	<b>87,170</b>	<b>17,513</b>	<b>0</b>	<b>367,916</b>
Asset Depreciation	0	0	0	0	0	0	0
<b>DEPRECIATION</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contributions & Transfers	0	0	0	0	0	0	0
<b>CONTRIBUTIONS &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Programme Support	62,944	25,987	43,169	23,930	12,422	0	168,452
<b>PROGRAMME SUPPORT</b>	<b>62,944</b>	<b>25,987</b>	<b>43,169</b>	<b>23,930</b>	<b>12,422</b>	<b>0</b>	<b>168,452</b>
<b>TOTAL BUDGET:</b>	<b>968,372</b>	<b>399,804</b>	<b>664,142</b>	<b>368,155</b>	<b>191,105</b>	<b>0</b>	<b>2,591,573</b>

# BUDGET 2007

## PROGRAMME BUDGETS SUMMARY

Appeal no.: MAALR001

Name: LIBERIA

PROGRAMME:

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	Emergency	Total
	CHF	CHF	CHF	CHF	CHF	CHF	CHF
Shelter	0	5,603	3,108	0	0	0	8,710
Construction	0	0	0	0	0	0	0
Clothing & Textiles	0	34,403	2,243	0	0	0	36,646
Food	0	0	38,751	1,245	0	0	39,995
Seeds & Plants	0	82,170	0	0	0	0	82,170
Water & Sanitation	349,605	0	3,735	0	0	0	353,339
Medical & First Aid	12,450	0	2,615	623	0	0	15,687
Teaching Materials	0	0	111,892	2,490	0	0	114,382
Utensils & tools	0	64,740	20,543	5,914	0	0	91,196
Other Supplies & Services	24,900	0	0	0	0	0	24,900
<b>SUPPLIES</b>	<b>386,955</b>	<b>186,916</b>	<b>182,887</b>	<b>10,272</b>	<b>0</b>	<b>0</b>	<b>767,027</b>
Land & Buildings	0	0	0	21,165	0	0	21,165
Vehicles	20,076	0	4,669	934	0	0	25,678
Computers & Telecom	2,117	18,302	12,954	39,622	0	0	72,994
Medical equipment	0	0	0	0	0	0	0
Other Equipment	0	0	0	0	0	0	0
<b>LAND, VEHICLES &amp; EQUIPMEN</b>	<b>22,193</b>	<b>18,302</b>	<b>17,623</b>	<b>61,721</b>	<b>0</b>	<b>0</b>	<b>119,837</b>
Storage	2,490	0	0	0	0	0	2,490
Distribution & Monitoring	0	0	0	0	0	0	0
Transport & Vehicles cost	87,001	25,204	35,333	32,124	18,705	0	198,366
<b>TRANSPORT &amp; STORAGE</b>	<b>89,491</b>	<b>25,204</b>	<b>35,333</b>	<b>32,124</b>	<b>18,705</b>	<b>0</b>	<b>200,856</b>
International Staff	0	0	0	0	161,388	0	161,388
Regionally Deployed Staff	0	0	0	0	0	0	0
National staff	0	0	0	0	0	0	0
National Society Staff	182,691	76,077	152,675	73,978	0	0	485,420
Consultants	0	0	3,113	1,245	0	0	4,357
<b>PERSONNEL</b>	<b>182,691</b>	<b>76,077</b>	<b>155,788</b>	<b>75,223</b>	<b>161,388</b>	<b>0</b>	<b>651,165</b>
Workshops & Training	62,873	13,695	16,185	67,814	0	0	160,566
<b>WORKSHOPS &amp; TRAINING</b>	<b>62,873</b>	<b>13,695</b>	<b>16,185</b>	<b>67,814</b>	<b>0</b>	<b>0</b>	<b>160,566</b>
Travel & related expenses	19,609	6,474	10,209	14,940	13,695	0	64,926
Information & Public Rela	66,433	1,241	20,866	15,388	0	0	103,928
Office Running Costs	43,264	31,561	117,344	47,341	0	0	239,509
Communication Costs	4,245	3,996	3,435	4,868	3,113	0	19,657
Professional Fees	9,574	6,437	42,629	8,304	0	0	66,943
Other General Expenses	7,470	3,914	18,675	6,225	0	0	36,284
<b>GENERAL EXPENDITURE</b>	<b>150,595</b>	<b>53,623</b>	<b>213,158</b>	<b>97,066</b>	<b>16,808</b>	<b>0</b>	<b>531,250</b>
Asset Depreciation	0	0	0	0	0	0	0
<b>DEPRECIATION</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contributions & Transfers	0	0	0	0	0	0	0
<b>CONTRIBUTIONS &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Programme Support	62,205	25,987	43,169	23,930	13,688	0	168,979
<b>PROGRAMME SUPPORT</b>	<b>62,205</b>	<b>25,987</b>	<b>43,169</b>	<b>23,930</b>	<b>13,688</b>	<b>0</b>	<b>168,979</b>
<b>TOTAL BUDGET:</b>	<b>957,003</b>	<b>399,804</b>	<b>664,143</b>	<b>368,150</b>	<b>210,589</b>	<b>0</b>	<b>2,599,683</b>

**International Federation of Red Cross and Red Crescent Societies**

MAALR001 - LIBERIA

Interim financial report

Selected Parameters	
Reporting Timeframe	2006/1-2006/10
Budget Timeframe	2006/1-2007/12
Appeal	MAALR001
Budget	APPEAL

All figures are in Swiss Francs (CHF)

**I. Consolidated Response to Appeal**

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	TOTAL
A. Budget	1'925'374	799'607	1'328'281	736'303	401'692	5'191'257
B. Opening Balance	1'161	6'679	88'840	10'901	0	107'582
<b>Income</b>						
Cash contributions						
British Red Cross	245'854		0	1'008		246'862
Canadian Red Cross Society					55'437	55'437
Danish Red Cross	45'000					45'000
Finnish Red Cross	93'647					93'647
Irish Government	31'560					31'560
Netherlands Red Cross				0		0
Norwegian Red Cross	0	0	0	679		679
Swedish Red Cross	138'718		510'436	192'800		841'954
C1. Cash contributions	554'778	0	510'436	194'487	55'437	1'315'138
Outstanding pledges (Revalued)						
British Red Cross	-166'543					-166'543
Norwegian Red Cross			167'640	-667		166'973
C2. Outstanding pledges (Revalued)	-166'543		167'640	-667		430
Inkind Personnel						
British Red Cross				11'987		11'987
Canadian Red Cross Society					45'050	45'050
Danish Red Cross					5'950	5'950
Netherlands Red Cross					18'134	18'134
C5. Inkind Personnel				11'987	69'134	81'121
C. Total Income = SUM(C1..C6)	388'235	0	678'076	205'806	124'571	1'396'689
D. Total Funding = B + C	389'396	6'679	766'916	216'707	124'571	1'504'270

**II. Balance of Funds**

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	TOTAL
B. Opening Balance	1'161	6'679	88'840	10'901	0	107'582
C. Income	388'235	0	678'076	205'806	124'571	1'396'689
E. Expenditure	-349'424	-6'590	-431'273	-210'275	-103'785	-1'101'346
F. Closing Balance = (B + C + E)	39'973	90	335'643	6'433	20'786	402'924

International Federation of Red Cross and Red Crescent Societies

MAALR001 - LIBERIA

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### III. Budget Analysis / Breakdown of Expenditure

Account Groups	Budget	Expenditure					TOTAL	Variance
		Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation		
A		B					A - B	
<b>BUDGET (C)</b>		1'925'374	799'607	1'328'281	736'303	401'692	5'191'257	
<b>Supplies</b>								
Shelter - Relief	21'036							21'036
Construction Materials		656		271			927	-927
Clothing & textiles	60'151							60'151
Food	62'904			27'547			27'547	35'356
Seeds,Plants	132'904							132'904
Water & Sanitation	620'446	75'153		3'426			78'579	541'867
Medical & First Aid	47'237	4'291				32	4'322	42'914
Teaching Materials	202'155			101'854	131		101'985	100'170
Utensils & Tools	199'667	31		2'185			2'215	197'452
Other Supplies & Services	49'800			861			861	48'939
<b>Total Supplies</b>	<b>1'396'297</b>	<b>80'131</b>		<b>136'143</b>	<b>131</b>	<b>32</b>	<b>216'437</b>	<b>1'179'861</b>
<b>Land, vehicles &amp; equipment</b>								
Land & Buildings	21'165							21'165
Vehicles	55'869			4'172			4'172	51'697
Computers & Telecom	118'810			3'151		2'269	5'420	113'390
Office/Household Furniture & Eq				948			948	-948
<b>Total Land, vehicles &amp; equipment</b>	<b>195'845</b>			<b>8'272</b>		<b>2'269</b>	<b>10'541</b>	<b>185'304</b>
<b>Transport &amp; Storage</b>								
Storage	7'719				567		567	7'152
Distribution & Monitoring					5'692		5'692	-5'692
Transport & Vehicle Costs	442'642	46'918	1'284	39'188	11'666	-2'298	96'759	345'883
<b>Total Transport &amp; Storage</b>	<b>450'361</b>	<b>46'918</b>	<b>1'284</b>	<b>39'188</b>	<b>17'926</b>	<b>-2'298</b>	<b>103'018</b>	<b>347'343</b>
<b>Personnel Expenditures</b>								
Delegates Payroll	294'000	125		65	166	93	449	293'551
Delegate Benefits	302'761	1'683		3'605	31'991	110'145	147'424	155'337
Regionally Deployed Staff						123	123	-123
National Staff		8'293	3'686	21'500	3'071	-36'300	249	-249
National Society Staff	1'033'013	129'026	26	72'248	76'292	9'195	286'787	746'226
Consultants	10'240				260		260	9'980
<b>Total Personnel Expenditures</b>	<b>1'640'014</b>	<b>139'127</b>	<b>3'711</b>	<b>97'418</b>	<b>111'780</b>	<b>83'256</b>	<b>435'292</b>	<b>1'204'723</b>
<b>Workshops &amp; Training</b>								
Workshops & Training	303'955	11'907		7'458	20'173	2'111	41'649	262'306
<b>Total Workshops &amp; Training</b>	<b>303'955</b>	<b>11'907</b>		<b>7'458</b>	<b>20'173</b>	<b>2'111</b>	<b>41'649</b>	<b>262'306</b>
<b>General Expenditure</b>								
Travel	116'849	6'659	742	9'100	4'116	6'674	27'292	89'558
Information & Public Relation	167'674	1'869	9	13'001	9'415		24'293	143'381
Office Costs	347'946	15'837		22'656	13'368	966	52'826	295'119
Communications	38'195	1'657		1'748	2'200	4'479	10'084	28'111
Professional Fees	126'044	8'319		18'286	6'295	1'574	34'475	91'569
Financial Charges	21'778	1'996		6'587	9'440	2'176	20'199	1'579
Other General Expenses	48'866	5'613	463	7'275	1'538	-4'591	10'297	38'569
<b>Total General Expenditure</b>	<b>867'352</b>	<b>41'950</b>	<b>1'213</b>	<b>78'654</b>	<b>46'371</b>	<b>11'278</b>	<b>179'466</b>	<b>687'886</b>
<b>Federation Contributions &amp; Transfers</b>								
Cash Transfers Others		299					299	-299
<b>Total Federation Contributions &amp; Transfers</b>		<b>299</b>					<b>299</b>	<b>-299</b>
<b>Program Support</b>								
Program Support	337'432	22'713	428	28'033	13'617	6'454	71'245	266'187
<b>Total Program Support</b>	<b>337'432</b>	<b>22'713</b>	<b>428</b>	<b>28'033</b>	<b>13'617</b>	<b>6'454</b>	<b>71'245</b>	<b>266'187</b>
<b>Operational Provisions</b>								
Operational Provisions		6'380	-48	36'108	276	684	43'400	-43'400

**International Federation of Red Cross and Red Crescent Societies**

MAALR001 - LIBERIA

Interim financial report

Selected Parameters	
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Budget Timeframe	2006/1-2007/12
Appeal	MAALR001
Budget	APPEAL

All figures are in Swiss Francs (CHF)

**III. Budget Analysis / Breakdown of Expenditure**

Account Groups	Budget	Expenditure					TOTAL	Variance
		Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation		
A							B	A - B
BUDGET (C)		1'925'374	799'607	1'328'281	736'303	401'692	5'191'257	
Total Operational Provisions		6'380	-48	36'108	276	684	43'400	-43'400
TOTAL EXPENDITURE (D)	5'191'257	349'424	6'590	431'273	210'275	103'785	1'101'346	4'089'911
VARIANCE (C - D)		1'575'950	793'017	897'008	526'028	297'908	4'089'911	