

PROGRAMME UPDATE



International Federation of Red Cross and Red Crescent Societies
Fédération internationale des Sociétés de la Croix-Rouge et du Croissant-Rouge
Federación Internacional de Sociedades de la Cruz Roja y de la Media Luna Roja
الاتحاد الدولي لجمعيات الصليب الأحمر والهلال الأحمر

YEMEN

Appeal No. MAAYE001
14 December 2006

The Federation's vision is to strive, through voluntary action, for a world of empowered communities, better able to address human suffering and crises with hope, respect for dignity and a concern for equity. Its mission is to improve the lives of vulnerable people by mobilizing the power of humanity. It is the world's largest humanitarian organization and its millions of volunteers are active in over 185 countries.

In Brief

Programme Update no. 2; Period covered: 1 June to 30 September 2006;
Appeal target 2006-2007: CHF 3,305,950 (USD 2,740,645 or EUR 2,073,530)
Appeal coverage 2006/2007: 27 % [Click here for the interim financial report to date](#)

Related Emergency or Annual Appeals:

Yemen Annual Appeal 2006/2007. For details, please go to the website at http://www.ifrc.org/cgi/pdf_appeals.pl?annual06/MAAYE001.pdf

Yemen Annual Appeal 2006/2007 – Programme Update no.1. For details, please go to the website at http://www.ifrc.org/cgi/pdf_appeals.pl?annual06/MAAYE00101.pdf

Middle East Regional Programmes Annual Appeal 2006/2007. For details, please go to the website at http://www.ifrc.org/cgi/pdf_appeals.pl?annual06/MAA81001.pdf

Middle East Regional Programmes Annual Appeal 2006/2007 – Programme Update no.1. For details, please go to the website at http://www.ifrc.org/cgi/pdf_appeals.pl?annual06/MAA8100101.pdf

Annual Appeals 2006/2007 for Middle East and North Africa region. For details please see the website at <http://www.ifrc.org/where/mena.asp>

The programmes herein are aligned with the Federation's Global Agenda, which sets out four broad goals to meet the Federation's mission:

- 1. Reduce the numbers of deaths, injuries and impact from disasters.**
- 2. Reduce the number of deaths, illnesses and impact from diseases and public health emergencies.**
- 3. Increase local community, civil society and Red Cross Red Crescent capacity to address the most urgent situations of vulnerability.**
- 4. Reduce intolerance, discrimination and social exclusion and promote respect for diversity and human dignity.**

For further information specifically related to this operation please contact:

- Yemen Red Crescent Society: Dr. Abbas Zabarah, Secretary General, e-mail yemenrc@yahoo.com, phone: +967 1298615; fax: +967 1283131**

- *Yemen Delegation: Tenna Mengistu, Head of Delegation, e-mail tenna.mengistu@ifrc.org, phone: +967 71196006, fax +9671481871*
- *Geneva: Evgeni Parfenov, Federation Regional Officer, Middle East and North Africa Department; email: evgeni.parfenov@ifrc.org, phone: + 1 22 730 4325, fax: + 41 22 733 0395.*

All International Federation assistance seeks to adhere to the [Code of Conduct](#) and is committed to the [Humanitarian Charter and Minimum Standards in Disaster Response](#) in delivering quality and accountable assistance to the most vulnerable.

For support to or for further information concerning Federation programmes or operations in this or other countries, or for a full description of the national society profile, please access the Federation's website at <http://www.ifrc.org>

Operational developments

Among the major national events during the reporting period were the presidential election and the extensive resource mobilization drive to support the war victims in Lebanon. Both events had impact on the progress of the planned activities of the Yemen Red Crescent Society (YRCS), as they dominated the way things were prioritized at national and local level. On the other hand, the national society (NS) staff and volunteers significantly contributed, providing emergency assistance to people affected by accidents during the election campaigns. In the governorate of Ibb (South of Yemen), where more than 50 people were killed and more than 200 injured due to a stampede at a public rally related to the election, YRCS volunteers and staff were actively engaged providing assistance including ambulance services and first aid.

Just before the presidential election and when the security situation was expected to be at its best, four French tourists were kidnapped in Shabwa governorate, raising the level of concern regarding the stability of the country. The incidence may affect the tourism industry in one way or another.

The new Head of Delegation of the Federation Office in Yemen assumed his duties as of mid-July 2006. Subsequently, the Federation engagement with the YRCS gained momentum with increasing focus on continuing operations based on a plan of action for August –December 2006 and finalization of the new strategy for 2007-2011 with a programme plan and budget for 2007.

Programme Goal: The Yemen Red Crescent has adequate capacity to provide improved services that effectively contribute to reduce vulnerability of its target beneficiaries.

Programme Objective: To strengthen the YRCS in disaster management, health and care, organizational development, as well as the dissemination of the Fundamental Principles and values of the Movement (the latter is done mainly with the ICRC).

Health and Care

Programme Objective: Strengthened NS capacity for improved public health services and prevention of communicable diseases with growing focus on diseases affecting children and strengthened NS services, including prevention, in health services assisting vulnerable communities.

Progress/Achievements (activities implemented within this objective)

Expected Result 1: YRCS volunteers and staff became capable of transmitting health knowledge to targeted community groups.

A training workshop, organized by Sana'a branch of the YRCS, brought together 30 volunteers and staff who were trained on how to plan and manage community based first aid (CBFA). Conducted for six days in July and August 2006 based on the Federation's CBFA curriculum, the training enabled the participants to upgrade their skills as community based first aiders in their respective communities.

The ability of the trainees in terms of quality control was assessed in the presentations they made before the conclusion of the course. The participants who successfully completed the course (about 65 percent) were awarded with the certificates that can authorize them to work as community based first aiders. In addition, most of the activities implemented by volunteers as part of the YRCS – Danish Red Cross partnership on branch development focuses on dissemination and implementation of community based first aid.

Based on a request from Yemen Liquefied Natural Gas Co., the biggest oil company in the country, negotiations are underway for the YRCS to provide first –aid training for up to 200 employees of the company.

Expected Result 2: The YRCS health education activities reached an increasing number of beneficiaries.

Discussion/negotiation is underway to reactivate the multi-agency health disaster preparedness project to be implemented in Zabid, Hoidedah governorate in a collaborative effort between the YRCS, the Federation Ministry of Health, the United Nations Children’s Fund (UNICEF) and World Health Organisation (WHO). The programme aims at improving outreach with enhanced health promotion and disaster preparedness capacities at the local level. The process is now linked to the effort made to develop operational alliances in line with the Global Agenda Goals of the Federation.

Expected Result 3: Yemeni men and women have increased knowledge of HIV/AIDS and Hepatitis and increased acceptance of HIV/AIDS infected persons.

Building skills and capacities of YRCS volunteers and staff working in the area of health and health related activities, a training of trainers on HIV/AIDS was conducted by the YRCS in cooperation with the National Council for Population in Yemen. The workshop, conducted for one week in Sana’a, was attended by 29 participants from each of the YRCS branches (represented by an equal number of male and female participants). The workshop was jointly funded by the Federation and the National Council for Population. Participants included those who attended from the newly opened branches of Sadah and Socotra.

The topics discussed covered the main issues of HIV/AIDS including evolution, spread, prevention and cure (including information, communication and education). A considerable part of the discussion also focused on reduction of stigma in relation to the treatment of people living with HIV/AIDS.

Some of the trainers who successfully completed the course are now engaged in a process that can replicate the effort and increase the outreach at community level involving a variety of target groups, including some from refugees who may be more at risk compared with other segments of the population¹

Impact

YRCS volunteers and staff have increased awareness as regards the need to increase YRCS role in the improvement of health standards at all levels in the country.

Constraints

Capacity limitations (including lack of adequate structures) to increase outreach services to the community, problem of retaining health professionals within the YRCS in view of the growing competition with other agencies that have the capacity to attract employees with better benefit packages were the main constraints.

Disaster Management

Programme Objective: YRCS DM capacity has been increased, thus allowing to effectively increase resilience and reduce vulnerability of the populations exposed to natural and man-made hazards.

¹ An official estimate of the number of refugees in Yemen puts the figure as high as 200,000.

Progress/Achievements (activities implemented within this objective)

Expected Result 1: DM structures and utilization of DM tools have been strengthened.

To strengthen the human resource for the DM work, an additional person has been employed on a part time basis, to assist in handling the increasing responsibilities particularly those related to branch development and disaster preparedness. This is expected to enable the DM officer of the Society to focus on establishing and maintaining relations, cooperation, and coordination with partners representing government and international organizations including Civil Defense, Traffic Department, UN agencies, Oxfam, Islamic Relief, etc.

The cooperation with Oxfam has led to the development of a joint effort between the YRCS and Oxfam in which the latter will continue to support YRCS efforts especially in the area of water and sanitation. Discussion is also under way in which a similar cooperation will be developed involving Islamic Relief with a focus on local community capacity building in disaster preparedness and response.

The YRCS has played an important role participating in the study conducted to develop a national contingency plan to be implemented through multi-agency efforts including governmental and non-governmental organizations.

A specialized computer training was organized to equip 16 volunteers and staff working on DM at headquarters and branch level (San'a, Dhamar, Ibb, Abyan, Mahawet, Hajja and Hoidedah). The training enabled the participants to acquire skills in the use of electronic data, facilitating the process of data base development related to field assessment to improve disaster preparedness and response.

Expected Result 2: NS planning and programming is responsive to vulnerabilities and capacities.

The specific work related to disaster response during the reporting period included the coordination of the response to the victims of the stampede accident that occurred during the presidential election campaign in the governorate of Ibb, and floods and land slides in different governorates (Sa'dah, Amran, Mahweet, Sana'a, Hajjah, Dhamar, Raimah, Hodeidah, Ibb, Al-Dale and Taiz) where lives were lost and properties damaged.

Impact

The capacity in planning and implementing DM activities is improved.

Constraints

Ensuring sustainable preparedness, especially at the level of community preparedness, was a challenge.

Organisational Development

Programme Objective: The YRCS provides improved services based on increased organizational and operational capacities.

Progress/Achievements (activities implemented within this objective)

Expected Result 1: Better human resources development and use based on training needs analysis including training regarding gender and youth in line with the MENA conference recommendations.

A three day workshop on gender and development was conducted in Sana'a between 26 and 29 August, 2006. Facilitated by the gender focal point of the Jordan Red Crescent, working with the YRCS gender focal point, the workshop was attended by 30 participants from YRCS (headquarters managers and branch directors) as well as selected local NGOs working on gender and related issues. The two main objectives of the workshop focused on the historical evolution of gender and the process of mainstreaming it into NS policies and programmes, and empowerment of trainees to facilitate the process of awareness raising on gender as a condition to ensure effective mainstreaming.

The topics covered included:

- An overview of gender development, analysis and mainstreaming
- Resistance to gender and misconceptions and how to deal with them
- How gender affects the quality of NS organization and programmes
- The gender policy of the International Federation of Red Cross and Red Crescent Societies
- The global gender training manual adapted to the context of the Middle East and North Africa
- An overview of gender and reproductive health presented by YRCS gender focal point
- Group work exercises on case studies focusing on mainstreaming
- An assessment of demonstration by the participants related to their ability to facilitate gender and gender-related discussion

At the conclusion of the workshop, the participants submitted a set of recommendations to the President of YRCS. The main points of recommendation include the following:

- A request to the National Executive Board to adopt a policy enabling the participants to work more effectively and in a gender sensitive way and more specifically to adopt a policy which will enable the YRCS and its branches to ensure that at least 25% of members at all levels (general assembly, board, volunteers and staff) are selected from female representatives;
- A request that these policies are implemented as part of the plan of action for 2007-2008 and the necessary guidelines should be distributed to all departments and branches in order to ensure effective implementation;
- A proper follow up system should be developed and implemented to strengthen skills and capacities of staff and volunteers in gender awareness/mainstreaming.

The President of YRCS thanked the participants and pledged to do all in his capacity, in order to facilitate the adoption and implementation of the policies recommended to improve gender balance at all levels.

Expected Result 2: Improved policies and internal rules/ procedures.

The joint YRCS-Danish Red Cross partnership on Organizational Development and Good Governance was audited by KPMG assessing the overall programme and financial performance. The result of the assessment indicates a positive progress with some comments for improvement in the future management of the project.²

Expected Result 3: Branch development including establishment of new branches.

Three new branches were opened in the governorates of Socotra Island, Shabwa, and Sa'dah. The new branch of Sa'dah has been supported mainly by ICRC and partly by the Federation to build consolidated capacities in view of the disaster prone nature of the governorate.

An overall branch assessment was conducted based on a comprehensive questionnaire that included the various aspects of organization, management and service delivery. The assessment was conducted by a team consisting of the branch directors (Secretaries General) of San'a and Taiz. Currently, the data is being analysed and the outcome will be used as a basis to enhance branch development based on strengths/weaknesses.

YRCS Strategy 2007-2011

With increasing motivation to contribute to a greater share in the effort to address the immense humanitarian and social development challenges in the country, the YRCS has recently finalized a comprehensive strategy for 2007-2011 with a more focused programme plan and budget for 2007. Considering funding trends to date and the limited implementation capacity of the YRCS, the strategy is based on a twin-track focus to address capacity building and scaling up of services as inseparable features in the process of planning and programme delivery.

Impact

The importance of capacity building and OD was increasingly recognized as an inseparable part of the effort to enhance service delivery.

² A separate update on this project provides a full description of the progress during the reporting period.

Constraints

Nurturing the process of collective commitment to the implementation of the Society's strategy in a way that enhances coherent and complementary capacity building and service delivery was a challenge.

[Interim financial report attached below; click here to return to the title page and contact information](#)

International Federation of Red Cross and Red Crescent Societies

MAAYE001 - YEMEN

Interim financial report

Selected Parameters	
Reporting Timeframe	2006/1-2006/9
Budget Timeframe	2006/1-2007/12
Appeal	MAAYE001
Budget	APPEAL

All figures are in Swiss Francs (CHF)

I. Consolidated Response to Appeal

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	TOTAL
A. Budget	1'016'436	782'437	0	935'494	571'582	3'305'950
B. Opening Balance	150'769	178'881	0	139'455	0	469'105
Income						
Cash contributions						
British Red Cross		0				0
Danish Red Cross				685		685
DFID Partnership		31'433				31'433
Saudi Arabian Red Crescent S	110'970					110'970
Swedish Red Cross	0	0		50'526	53'289	103'815
C1. Cash contributions	110'970	31'433		51'211	53'289	246'903
Outstanding pledges (Revalued)						
Danish Red Cross				100'000		100'000
Saudi Arabian Red Crescent S	-118'080					-118'080
Swedish Red Cross	34'220			51'330	51'330	136'880
C2. Outstanding pledges (Revalued)	-83'860			151'330	51'330	118'800
Inkind Personnel						
Danish Red Cross				17'566		17'566
Swedish Red Cross					42'500	42'500
C5. Inkind Personnel				17'566	42'500	60'066
C. Total Income = SUM(C1..C6)	27'110	31'433	0	220'107	147'119	425'769
D. Total Funding = B + C	177'879	210'314	0	359'563	147'119	894'874

II. Balance of Funds

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	TOTAL
B. Opening Balance	150'769	178'881	0	139'455	0	469'105
C. Income	27'110	31'433	0	220'107	147'119	425'769
E. Expenditure	-140'634	-129'505		-209'778	-89'815	-569'732
F. Closing Balance = (B + C + E)	37'245	80'809	0	149'785	57'303	325'142

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Reporting Timeframe	2006/1-2006/9
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III. Budget Analysis / Breakdown of Expenditure

Account Groups	Budget	Expenditure					TOTAL	Variance
		Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation		
A		B					A - B	
BUDGET (C)		1'016'436	782'437	0	935'494	571'582	3'305'950	
Supplies								
Shelter - Relief	38'200		25				25	38'175
Construction Materials	66'480	16'792	8'562				25'355	41'125
Clothing & textiles	59'941		9'436		616		10'051	49'889
Water & Sanitation	48'708		8				8	48'700
Medical & First Aid		49'633	1'559				51'192	-51'192
Teaching Materials	37'066							37'066
Utensils & Tools	7'200							7'200
Total Supplies	257'595	66'425	19'590		616		86'631	170'964
Land, vehicles & equipment								
Vehicles	86'315							86'315
Computers & Telecom	99'488				488		488	99'000
Office/Household Furniture & Eq	2'500							2'500
Medical Equipment	38'610							38'610
Total Land, vehicles & equipment	226'913				488		488	226'425
Transport & Storage								
Storage	10		437				437	-427
Transport & Vehicle Costs	96'136	19'127	7'224		4'010		30'361	65'775
Total Transport & Storage	96'146	19'127	7'661		4'010		30'798	65'348
Personnel Expenditures								
Delegates Payroll	287'300		251		730	30'267	31'248	256'052
Delegate Benefits	180'813	3'082	7'144		31'763	54'187	96'176	84'636
Regionally Deployed Staff	20'000							20'000
National Staff	123'541	1'818	8'234		10'421		20'472	103'069
National Society Staff	392'272	3'499	25'808		56'419		85'726	306'546
Consultants	135'133							135'133
Total Personnel Expenditures	1'139'058	8'399	41'437		99'333	84'454	233'623	905'436
Workshops & Training								
Workshops & Training	1'009'268	33'176	42'156		67'669		143'001	866'268
Total Workshops & Training	1'009'268	33'176	42'156		67'669		143'001	866'268
General Expenditure								
Travel	96'861	3'292	15'793		17'379	3	36'466	60'394
Information & Public Relation	162'530	7'540	885		1'507		9'932	152'597
Office Costs	40'003	420	1'699		5'874		7'993	32'010
Communications	27'734	383	2'159		3'834		6'375	21'359
Professional Fees	16'254				9'005		9'005	7'249
Financial Charges	3'230	9'123	10'239		-1'838	-300	17'223	-13'994
Other General Expenses	9'000	69	38		534		642	8'358
Total General Expenditure	355'611	20'826	30'813		36'295	-297	87'637	267'974
Depreciation								
Depreciation	17'263							17'263
Total Depreciation	17'263							17'263
Program Support								
Program Support	214'887	9'141	8'418		13'561	5'658	36'779	178'108
Total Program Support	214'887	9'141	8'418		13'561	5'658	36'779	178'108
Operational Provisions								
Operational Provisions	-10'791	-16'462	-20'569		-12'193		-49'224	38'433
Total Operational Provisions	-10'791	-16'462	-20'569		-12'193		-49'224	38'433
TOTAL EXPENDITURE (D)	3'305'950	140'634	129'505		209'778	89'815	569'732	2'736'218
VARIANCE (C - D)		875'802	652'933		725'716	481'767	2'736'218	