

Report 2006-2007



International Federation
of Red Cross and Red Crescent Societies

Zimbabwe

Appeal No. MAAZW001

This report covers the period of 01/01/2006 to 31/12/2006 of a two-year planning and appeal process.

In a world of global challenges, continued poverty, inequity, and increasing vulnerability to disasters and disease, the International Federation with its global network, works to accomplish its Global Agenda, partnering with local community and civil society to prevent and alleviate human suffering from disasters, diseases and public health emergencies.



A Zimbabwe Red Cross Society care facilitator counselling a client. International Federation.

In brief

Programme Summary:

Zimbabwe Red Cross Society (ZRCS) was functional in its 27 operational project areas implementing the following programmes;

- Integrated HIV and AIDS programme supported through the International Federation Regional Delegation and a consortium of donors;
- Livelihood and food security projects partly supported by the British and Japanese Red Cross and through the International Federation Regional Food Insecurity Emergency Appeal (05EA023);
- Disaster risk reduction (DRR) supported by the British government's Department for International Development (DFID), through the British Red Cross;
- Water and sanitation (WatSan) supported by European Union, Africa Caribbean Pacific (ACP) projects through the International Federation Global Water and Sanitation Initiative (GWIS);
- Community-based first aid services and training through bilateral support;
- Promotion of Fundamental Principles and Humanitarian Values with support from the International Committee of the Red Cross (ICRC) and the International Federation Regional Delegation;
- Institutional development mainly supported bilaterally and technical by the International Federation Regional Delegation.

All the above programmes were successfully implemented against a background of hyperinflation in the country, which made the operation environment very difficult.

For more detailed information on 2006 activities, please see Programme Update 1 and 2:

Programme Update no. 1: <http://www.ifrc.org/docs/appeals/annual06/MAAZW00101.pdf>

Programme Update no. 2: <http://www.ifrc.org/docs/appeals/annual06/MAAZW00102.pdf>

Goal: ZRCS is implementing an integrated programme with a goal of reducing the risk and effects of HIV and AIDS and its social, economic and psychological consequences amongst vulnerable people in Zimbabwe. The programme integration is designed to provide a holistic intervention through the strengthening of organizational capacity development and volunteer management, and by building efficient coordination, cooperation and strategic partnerships at all levels.

Needs: Total 2006-2007 budget CHF 6,851,274 (USD 5,634,271 or EUR 4,229,181), out of which 45.2 % covered. Through the International Federation Regional Delegation, ZRCS also benefited from the orphans and vulnerable children (OVC) programme funded by the Swedish Red Cross. Zimbabwe was among the seven southern African countries implementing the emergency food security operation ([O5EA023](#)), which was closed in September 2006. ZRCS continued with the livelihoods and the OVC feeding scheme projects, which are integrated into the long-term programmes namely HIV and AIDS home-based care (HBC) and disaster management. The HIV and AIDS programme is under the regional programme which was launched by the International Federation Regional Delegation ([MAA63003](#)) in November 2006. In order to cover the funding gap for Appeal 2006 – 2007, ZRCS requires CHF 3,348,925. [Click here to go directly to the attached financial report.](#)

No. of people we help:

Programme/ project Title	Target Population	Beneficiaries assisted	Total Female	Total Male
Community-based HIV and AIDS	HIV and AIDS affected and infected households	21,810 clients 44,537 OVC 1,500 on ART roll-out	12,698 clients 25,996 OVC	9,112 clients 18,541 OVC
Food security and livelihoods programme	HIV and AIDS affected and infected households		-	-
WatSan in five selected project areas (emergency response in cholera areas)	People in cholera endemic areas		14,432	10,234

The programmes are earmarked to continue in 2007, whilst scaling-up intervention in line with the Global Agenda.

Our partners:

Sector/category	Partners
Integrated community-based HIV and AIDS, food security and livelihoods approaches	Austrian, British, Danish, Finnish, Japanese, Swedish Red Cross Societies.
Organisational development, promotion of Fundamental Principles and Humanitarian Values, community-based HIV and AIDS,	Federation, ICRC.
Water and sanitation, disaster risk reduction	DFID, European Union.
Integrated community-based HIV and AIDS	UNICEF, WFP, UNAIDS, FAO
Integrated community-based HIV and AIDS,	Government relevant departments, National AIDS Council.

Current context

Zimbabwe faced serious economic and social challenges including hyperinflation, lack of basic commodities, fuel, power and foreign currency, high unemployment (over 80%) and high cost of medical services. By end of 2006, inflation was recorded over 1,000%, (*Economist Intelligence Unit*

Dec 2006) which made programming and budgeting exceptionally difficult in relation to projections and exchange rates controls. The cost of drugs, fuel, food items and education, went soaring high, making it almost impossible for humanitarian organisations to provide quality support to vulnerable people. In addition to the soaring operating environment, the late disbursement of funds from various donor agencies, resulted in activities being rushed and compromising quality of service to beneficiaries. For Zimbabwe Red Cross, this also affected the overall project management cycle especially reporting as per agreed timeframe.

In an effort to address the situation, ZRCS through its partners and the Federation regional delegation, worked towards identifying mechanisms to expanding resource base. Fortunately There is a potential for an increase of partnerships in 2007, with promising partners in favour of scaling-up the livelihood approaches.

Zimbabwe has experienced on-going food insecurity in the last few years as a result of erratic rainfall and economic challenges. The effects of HIV and AIDS have had a devastating impact on the lives and livelihoods of many Zimbabweans in both rural and urban areas. The HIV and AIDS pandemic is continuously having an adverse impact despite a drop in prevalence in 2006; from 26.1% to 18.1% (Ministry of Health - Zimbabwe). The 2006-2007 agricultural seasons is not promising as the country received below average rainfall.

The year 2006 also marked the end of the ZRCS community-based HIV and AIDS programme (2003-2006) and the beginning of the new five year HIV and AIDS programme under the Federation Global Alliance. The final evaluation assessment report highlighted the key achievements of the HIV and AIDS programme, and recommended to consolidate the programme, increase branch visibility and strengthen volunteer management.

Progress towards objectives

Health and Care

Goal: Health, water and sanitation related services to the vulnerable members of the community are improved.

Objective: Sound and sustainable environmental services, comprising of safe water supply, functional latrines and sanitation, as well hygiene promotion, developed for the vulnerable population of 100,000 in the Mount Darwin district.

Community-based HIV and AIDS programme:

Despite the difficult operating environment, the integrated approach to HIV and AIDS activities continued in all project areas. Networking and collaboration with relevant stakeholders contributed to the success and sustainability of the programme. The inception of the antiretroviral therapy (ART) and the livelihoods component through the protracted relief programme into the community-based HIV and AIDS programme has enhanced a comprehensive and holistic care, support and treatment to people living with HIV (PLHIV).

At the end of 2006, ZRCS had achieved the following under the community-based HIV and AIDS programme in 27 project areas.

- 21,810 HBC clients reached with care, treatment and support;
- 44,537 OVC reached with care, treatment and support;
- 1,402 care facilitators providing home-based care to clients and OVC. The average care facilitator to client ratio was 1 to 15, this excludes OVC;
- 1,457 peer educators worked with in and out-of-school youth in the peer education programme;
- 590 youth advisors; Two ART pilot projects in Chivi in Masvingo province and Mt. Darwin in Mashonaland Central. (1500 beneficiaries)

Most of the above activities were supported by the Danish and Japanese Red Cross societies and the Federation regional delegation in Harare. ZRCS also received medical and hygiene materials from the United Nations International Children Emergency Fund (UNICEF) for OVC activities. The Global Fund disbursed funds to three provinces; Mashonaland Central (Mt. Darwin), Mashonaland West (Kariba and Zvimba) and Matebeleland South (Beitbridge). A total of 400 HBC clients were supported through this initiative.

The three-year community-based HIV and AIDS programme was closed in 2006. An evaluation was conducted which reflected some successes and gaps in the programme. The gaps have since been well factored into the new five year HIV and AIDS country programme ([MAA63003ZW](#)) plans, while the successes will be reinforced as good practices.

Disaster Management

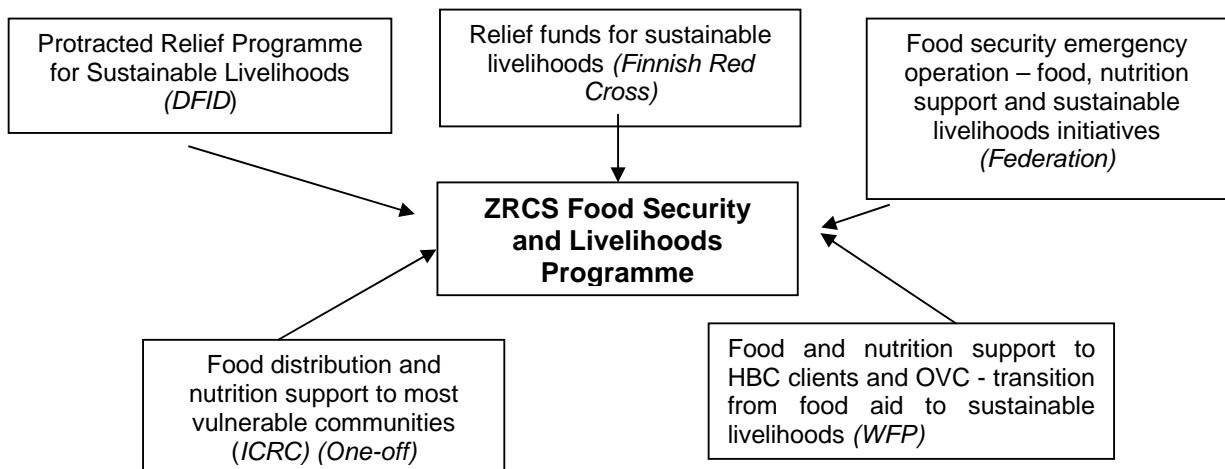
Goal: Communities are empowered and capacities strengthened to predict, prevent, respond and reduce the impact of disasters.

Objective: Disaster preparedness and response capacities of Red Cross structures and target communities are strengthened through capacity building by 2007.

Food security and livelihood approaches

The food security and livelihoods programme provides a comprehensive package of support to PLHIV and OVC, mainly through the HBC projects. The programme aims to reduce levels of vulnerability and supports vulnerable people to develop stronger coping mechanisms through income generating project such as small irrigation projects and livestock farming. The livelihood projects are run by the support groups which are community-based and created by HBC clients. Some of the products were sold to generate income, which was used to cover other household requirements such as medical bills, basic goods and school fees.

Diagram No. 1: ZRCS food security and livelihoods programme



With support from the British government's Department for International Development (DFID), Finnish Red Cross, Federation regional delegation in Harare, ICRC and WFP, ZRCS distributed food and agricultural inputs in 27 project sites across Zimbabwe. These distributions were integrated within ZRCS' community home-based care (CHBC) programme, which also includes water and sanitation, basic health care, psychosocial support, material and financial support to PLHIV and OVC. The small scale irrigation scheme in Mashonaland West province provides sustainable means of securing food supply for HBC clients. OVC feeding project, which is part of the HBC programme in Mashonaland West province (Bindura) feeds 200 children – 180 of them being pre-school age. There is a flourishing nutrition garden but the centre itself is in a poor state and needs urgent attention. A new shelter for the children will be built with support from the Swedish Red Cross.

Disaster response

An outbreak of cholera in south-eastern Zimbabwe recorded 171 cases and claimed at least seven lives. With the onset of the rain season, there was an outbreak of cholera in Gundo Village in Sadza communal area in Chikomba district of Mashonaland East province. ZRCS conducted a rapid assessment to identify the needs and the local Red Cross branch continued monitoring the situation in conjunction with the Ministry of Health. Red Cross volunteers conducted health and hygiene education in the affected areas. The Federation regional delegation supported the ZRCS with the provisions of relief items for distribution. In 2006, a total of 65 deaths were reported and 985 cases were reported country-wide.

Humanitarian Values

Goal: Awareness on Humanitarian Values amongst all stakeholders and partnerships are built and sustained with the corporate sectors, diplomatic community and the general public.

Objectives: Increased knowledge of Humanitarian Values and Fundamental Principles amongst key stakeholders, while positioning the ZRCS as a highly competent and regarded humanitarian organization within the public and private sector.

The promotion of Humanitarian Values is a fundamental component of the national society's focus, as this communicates the intention of the Red Cross Movement, as well as Red Cross priorities to key stakeholders, such as government departments, local companies, diplomatic missions and civil society. Dissemination of Humanitarian Values remains one of the most powerful tools used by the national society to raise awareness on the plight of vulnerable groups.

ZRCS commemorated the Red Cross Day through a public event attended by, government sector agencies, and local companies' representatives as well as Red Cross partners. The activities of the Red Cross in the country were highlighted through a series of presentations from the management and governance of the national society.

The year 2006 also marked the Silver Jubilee (25 years) for the ZRCS. The event was commemorated through celebrating the role of the volunteers in service delivery to the most vulnerable people. ZRCS presented awards to local companies, PNS, embassies and other non-governmental organizations who have supported humanitarian work over the past 25 years. A total of 75 institutions were honoured with the awards. At the same event, ZRCS had an opportunity to disseminate the Fundamental Principles and Humanitarian Values to a wider group of people in attendance and through media coverage.

Organizational Development

Goal: ZRCS has met all the requirements and indicators of a well-functioning National Society which satisfies the humanitarian needs of the most vulnerable groups.

Objective: Improved capacity of the ZRCS to design and implement its programmes in a strategic direction in all the eight provinces through volunteer management by 2007.

Branch development was not well addressed due to lack of human and financial resources. Focus was on improving service delivery and less on capacity building. The membership base has declined and some of the branches have become inactive and hardly any new branches being established. These mainly due to the increased cost of operation.

ZRCS reviewed its Constitution with financial support from the Federation regional delegation. To start the review process, a national workshop was held and facilitated by the legal and policy committees. The provincial chairpersons and committees held consultative processes with their members and comments were compiled into the new draft which will be discussed and reviewed at

national level with the ICRC and Federation regional delegation.

A human resources officer was recruited on full time basis and the Human Resource Regulation and Policy was also reviewed. The national society engaged a consultant, on recommendations from the Federation regional delegation for the establishment of a monitoring and evaluation unit. Monitoring and support visits at provincial level were conducted regularly and reports forwarded to headquarters.

Working in partnership

In February 2006, ZRCS hosted a successful partnership meeting with the theme “*Joining Hands to Make a Difference to the Lives of Vulnerable Groups*”. This was the first such initiative in which the ZRCS hosted 19 potential and existing partners. The national society was well represented by volunteers and staff, and attended by the following partners; Danish, Finnish, Hellenic, Japanese, Norwegian, Spanish and Swedish Red Cross Societies, Federation regional delegation, ICRC, World Health Organisation (WHO), UNICEF and government of Zimbabwe representatives.

ZRCS and WFP partnership was affected by erratic food pipeline and logistical challenges which led to inefficiencies in targeted food distribution. The Federation regional delegation and ZRCS engaged the WFP to find a lasting solution for the provision of food component for various programmes. Limited resources have been the greatest challenge; however if potential partners come on board, the resource base for the food security and livelihood projects will be improved.

Contributing to longer-term impact

To alleviate human suffering and supporting the most vulnerable, ZRCS managed to reach its intended objective in line with the Global Agenda. The HIV and AIDS prevention, care support and treatment activities and general improvement of health and care in the community through expanding first aid, psychological support, provision of safe water and adequate sanitation, vector control, improved livelihoods for improved food security – all contributed to the Federation Global Agenda.

ZRCS had a deliberate focus on gender mainstreaming in its programming, by including 50% participation of female volunteers in training and subsequent activities such as relief distribution, HBC and educational support for OVC.

During the food relief programme, ZRCS complied with the SPHERE minimum standards, and contributed towards the Millennium Development Goals (MDGs). The food security programme contributed to the sustainable livelihoods of the vulnerable as a deliberate effort to reduce vulnerability.

The Federation regional delegation launched the HIV prevention, care, treatment and support training package for community based volunteers on 2 October 2006 and ZRCS participated in the pre-test and launching of the package. This a generic training package developed by the International Federation of Red Cross in conjunction with WHO and (SAfAIDS). Following the launch, there was an orientation of 50 HIV and AIDS coordinators from Southern, East, West and Central Africa, Asia and Europe from 3 – 6 October 2006. ZRCS continued to train volunteers using the training package and so far 87 care facilitators have been trained and are already providing information on treatment, literacy and preparedness to households.

ZRCS developed a five-year Integrated HIV and AIDS Programme for 2006 to 2010 ([MAA63003ZW](#)). The HIV and AIDS programme is part of the Southern Africa Regional HIV and AIDS programme which is a component of the International Federation Global HIV and AIDS Alliance. The Southern Africa: Regional HIV and AIDS Programme ([MAA63003](#)) was launched on 1 November 2006. The Federation is scaling-up its response to HIV and is committed to reducing

vulnerability to HIV and its impact through:

- Preventing further infections;
- Expanding care, treatment, and support;
- Reducing stigma and discrimination.

The ZRCS HIV and AIDS programme targets five million people with HIV prevention, and 34,000 PLHIV and 71,000 OVC with care, treatment and support by 2010. The integrated HIV and AIDS five year (2010) programme is seeking a total of CHF 32,381,103 for a period of five years.

Looking Ahead

ZRCS is committed to improving the welfare of the vulnerable hence, the need for continued programme integration. Networking and collaboration with other humanitarian agencies will also ensure that the ZRCS is a team player and contributes to the significant improvement of the lives of the vulnerable people in Zimbabwe.

Now that the ZRCS is starting a new phase of a five year HIV and AIDS programme, in line with Federation strategy to scale up interventions, the national society is adapting its strategy to its operating environment, capacity and needs on the ground. In order to improve programming and visibility, ZRCS will complete the decentralisation of operations to districts. This will enhance organizational development and strengthen programme capacity at implementation level.

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International Federation of Red Cross and Red Crescent Societies

MAAZW001 - ZIMBABWE

Financial Report 2006

Selected Parameters	
Reporting Timeframe	2006/1-2006/12
Budget Timeframe	2006/1-2007/12
Appeal	MAAZW001
Budget	APPEAL

All figures are in Swiss Francs (CHF)

I. Consolidated Response to Appeal

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	TOTAL
A. Budget	2,059,993	4,294,450	0	496,831		6,851,274
B. Opening Balance	0	642,198	0	0		642,198
Income						
<u>Cash contributions</u>						
<i>British Red Cross</i>		0				0
<i>European Commission</i>	575,096					575,096
<i>Finnish Red Cross</i>		7,955		135,235		143,190
<i>German Red Cross</i>		10,548				10,548
C1. Cash contributions	575,096	18,503		135,235		728,834
<u>Outstanding pledges (Revalued)</u>						
<i>Austrian Red Cross</i>	17,683					17,683
<i>European Commission</i>	1,718,350					1,718,350
<i>German Red Cross</i>		-10,866				-10,866
C2. Outstanding pledges (Revalued)	1,736,033	-10,866				1,725,166
C. Total Income = SUM(C1..C6)	2,311,128	7,637	0	135,235		2,454,001
D. Total Funding = B + C	2,311,128	649,835	0	135,235		3,096,199

II. Balance of Funds

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	TOTAL
B. Opening Balance	0	642,198	0	0		642,198
C. Income	2,311,128	7,637	0	135,235		2,454,001
E. Expenditure	-17,691	-561,061		-135,235		-713,987
F. Closing Balance = (B + C + E)	2,293,438	88,774	0	-0		2,382,212

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MAAZW001 - ZIMBABWE

Financial Report 2006 - 2007

Selected Parameters	
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Appeal	MAAZW001
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All figures are in Swiss Francs (CHF)

III. Budget Analysis / Breakdown of Expenditure

Account Groups	Budget	Expenditure					TOTAL	Variance
		Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation		
A		B					A - B	
BUDGET (C)		2,059,993	4,294,450	0	496,831		6,851,274	
Supplies								
Construction Materials	88,000		11,051				11,051	76,949
Clothing & textiles			4,516				4,516	-4,516
Food			13,658				13,658	-13,658
Seeds,Plants	1,795,200		34,583				34,583	1,760,617
Water & Sanitation	948,525		42,548				42,548	905,977
Teaching Materials	4,000							4,000
Utensils & Tools	14,007		12,539				12,539	1,468
Other Supplies & Services			16,992				16,992	-16,992
Total Supplies	2,849,732		135,888				135,888	2,713,844
Land, vehicles & equipment								
Vehicles	214,943							214,943
Computers & Telecom	36,888		1,160				1,160	35,728
Office/Household Furniture & Equipm.	16,440							16,440
Total Land, vehicles & equipment	268,271		1,160				1,160	267,111
Transport & Storage								
Storage	265,200		2,750				2,750	262,450
Distribution & Monitoring	144,000		47,331				47,331	96,669
Transport & Vehicle Costs	260,137	2,073	83,235				85,308	174,830
Total Transport & Storage	669,337	2,073	133,316				135,389	533,948
Personnel Expenditures								
Delegates Payroll	470,931	2,861	-6,619				-3,758	474,689
Delegate Benefits	210,452	7,823	554				8,376	202,076
Regionally Deployed Staff	15,480		7,242				7,242	8,238
National Staff	311,524		53,513				53,513	258,011
National Society Staff	716,230		145,250				145,250	570,980
Consultants	45,483							45,483
Total Personnel Expenditures	1,770,100	10,684	199,940				210,623	1,559,477
Workshops & Training								
Workshops & Training	226,046		22,226				22,226	203,820
Total Workshops & Training	226,046		22,226				22,226	203,820
General Expenditure								
Travel	100,301	1,526	14,837				16,364	83,938
Information & Public Relation	147,788		6,150				6,150	141,637
Office Costs	125,642	2,196	12,174				14,370	111,271
Communications	32,400	62	5,448				5,510	26,890
Professional Fees	70,831		338				338	70,493
Financial Charges	4,680		192,257		446		192,703	-188,023
Other General Expenses	140,814		2,901		0		2,901	137,913
Total General Expenditure	622,456	3,785	234,105		446		238,336	384,120
Program Support								
Program Support	445,333	1,150	36,469		8,790		46,409	398,924
Total Program Support	445,333	1,150	36,469		8,790		46,409	398,924
Operational Provisions								
Operational Provisions			-202,043		125,998		-76,045	76,045
Total Operational Provisions			-202,043		125,998		-76,045	76,045
TOTAL EXPENDITURE (D)	6,851,274	17,691	561,061		135,235		713,987	6,137,287
VARIANCE (C - D)		2,042,302	3,733,389		361,596		6,137,287	

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Selected Parameters	
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IV. Project Details

Project	Name	Opening Balance	Income	Expenditure	Closing Balance	Budget	Variance
		A	B	C	A + B + C	D	D - C
Health & Care							
G00030	GLOBAL WATER & SANITATI	0	230,331	-3,339	226,992	97,982	94,643
PZW403	Health	0	0		0		0
PZW405	WatSan Phase II	0	2,080,798	-14,351	2,066,446	1,962,010	1,947,659
Sub-Total Health & Care		0	2,311,128	-17,691	2,293,438	2,059,993	2,042,302
Disaster Management							
PZW162	DP/DR	0	0		0		0
PZW514	Red Cross	642,198	7,637	-561,061	88,774	4,294,450	3,733,389
Sub-Total Disaster Management		642,198	7,637	-561,061	88,774	4,294,450	3,733,389
Humanitarian Values							
PZW301	Humanitarian Values	0	0		0		0
Sub-Total Humanitarian Values		0	0		0		0
Organisational Development							
PZW006	Org. Development	0	135,235	-135,235	-0	496,831	361,596
Sub-Total Organisational Development		0	135,235	-135,235	-0	496,831	361,596
Total	ZIMBABWE	642,198	2,454,001	-713,987	2,382,212	6,851,274	6,137,287