

# Final report



International Federation  
of Red Cross and Red Crescent Societies

## RWANDA: POPULATION MOVEMENT

Final Report

Emergency Appeal n°  
MDRRW002

Glide no. FL-2006-00190-BDI

24 October 2008

Period covered by this Final Report: 17 October 2006 to 17 September 2007.

Appeal target (current): CHF 1,545,713 (USD 1,236,570 or EUR 978,300)

Final Appeal coverage: 10%; [<click here to go directly to the final financial report, or here to view the contact details>](#)

### Appeal history:

- [Emergency Appeal](#) was launched on 17 October 2006 for CHF 1,545,713 (USD 1,236,570 or EUR 978,300) to assist 30,000 beneficiaries for 12 months.
- Disaster Relief Emergency Funds (DREF) allocated: CHF 160,000 (USD 130,272 or EUR 101,552).



[A view of the Kiyanzi camp, Kirehe District.](#)

**Summary:** CHF 1,545,713 was allocated from the Federation's Emergency Appeal on 17 October 2003, to support the Rwanda Red Cross Society (RRC) to assist 30,000 repatriated beneficiaries including support to the host community through targeted shelter, food distribution, health, water and sanitation intervention as well as other basic social services.

CHF 160,000 was also allocated from Federation's Disaster Relief Emergency Fund (DREF) to initiate the response. Two Regional Disaster Response Team (RDRT) members were deployed to the site in addition to the National Disaster Response Team (NDRT) members and five RRC volunteers in place. The RRC availed a pick-up truck for full time use at the camp. The Red Cross volunteers together with local authorities in the camp were in charge of registration and distribution of immediate needs. They also participated in registering people for relocation to their areas of origin or to new resettlement camps. A total of 5,412 households (16,820 persons) were assisted by the RRC in transit camp and on site.

## The situation

In May 2006, the Tanzanian Government took the decision to repatriate thousands of Rwandese who had been living in Tanzania for many years, majority since 1959. Others had left their homes in 1987, 1994, 2000 and 2003. From 19<sup>th</sup> May 2006 Rwanda Red Cross received the returnees in transit camp in Kiyanzi and Kirehe districts. All the emergency assistance was provided on their arrival at the camp. Majority of the returnees were women, children and the aged. Prior to this, the women had gone through traumatizing experiences like rape or had their properties stolen. Based on this the Federation launched an Emergency Appeal on behalf of Rwandan Red Cross to enable the National Society assist the returnees. The Appeal was

developed on the assumption that only half of the people (6,000 families) or 30,000 people living along the border would return during the next 12 months.

All the returnees were taken to the resettlement sites; those who could recall their ancestral homes were taken back. Those who were taken to the sites are in resettlement in the districts of Kirehe, Kayonza, Ngoma, Bugesera, Gatsibo, Nyagatare, Nyamagabe and Ruzizi districts. The RRC still manages the Kiyanzi transit camp in collaboration with the Rwandan Ministry of Local Government, World Food Programme (WFP) and United Nations High Commission for Refugees (UNHCR) as at the end November 2007.

## Coordination and partnerships

The Rwandan Government was in charge of the general coordination and regular supply of information regarding repatriation situation. Local authorities in Kirehe District, where Kiyanzi camp is located, had invested heavily in material and moral support to the refugees. The Government supplied 500 plastic sheets and two buses to transport returnees from the borderline to the site.

The United Nations Children’s Fund (UNICEF) provided 50 square metres of plastic sheets, while WFP provided food items. The RRC established a focal point in the camp, ensuring continuous coordination of activities in liaison with partners involved in the operation in addition to daily reporting to the National Society’s headquarters. Regular updates were shared with the Federation’s regional disaster management department in Nairobi.

## Red Cross and Red Crescent action

**Goal:** To provide emergency relief assistance to Rwandese returnees during their transit period in the camps and re-settle them in their ancestral homes of origin or new locations as may be designated by Rwanda local authorities.

### Information management

<b>Objective 1: To improve the Kiyanzi camp management through provision of timely and accurate information on new arrivals for three months.</b>	
<b>Expected results</b>	<b>Activities planned</b>
<ul style="list-style-type: none"> <li>Information and data on the situation in the Kiyanzi camp is readily available.</li> <li>The health, social and psychological conditions of the most vulnerable, such as children, expectant women, the elderly and the unwell, are known.</li> </ul>	<ul style="list-style-type: none"> <li>To usher in and offer orientation to the new arrivals on the available camp facilities.</li> <li>To assist the local authorities in the registration of new arrivals.</li> <li>To administer counselling and psychosocial support to the new arrivals.</li> </ul>

### Achievements

Rwanda Red Cross improved the living conditions of returnees in the transit camp by constructing shelters, latrines, bathrooms, dust bins, hangers, and food and non food stocks. The distribution of these was done by Red Cross volunteers based in the transit camp. The Red Cross deployed a coordinator, an assistant coordinator, a logistic person, a social affairs person and 25 volunteers.

### Emergency relief

<b>Objective 1: To improve the shelter conditions of 2,000 families in Kiyanzi camp, through the provision of temporary shelter materials.</b>	
<b>Expected results</b>	<b>Activities planned</b>
<ul style="list-style-type: none"> <li>The Kiyanzi camp site is able to host at least 2,000 families.</li> <li>2,000 families are dwelling in temporary shelters.</li> </ul>	<ul style="list-style-type: none"> <li>To develop and expand the camp site.</li> <li>To conserve trees near the camp site population for shelter construction.</li> <li>To distribute at least 2,000 plastic sheets to 2,000 families.</li> </ul>
<b>Objective 2: To assist 2,000 families in Kiyanzi camp through the provision of basic non-food items for three months.</b>	
<b>Expected results</b>	<b>Activities planned</b>
<ul style="list-style-type: none"> <li>Improved distribution information and data management.</li> </ul>	<ul style="list-style-type: none"> <li>To develop distribution tools such as distribution cards, report forms and daily</li> </ul>

<ul style="list-style-type: none"> <li>• 2,000 families are living under acceptable conditions.</li> </ul>	<p>distribution sheets.</p> <ul style="list-style-type: none"> <li>• To procure NFIs such as blankets, kitchen sets, buckets, mats, jerry cans and soap.</li> <li>• To distribute NFIs according to SPHERE minimum standards.</li> <li>• To produce daily distribution reports.</li> </ul>
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### Water and sanitation

**Objective 1: To provide sufficient and safe drinking water to 2,000 returnees and improve their general sanitation facilities in the transit camp.**

Expected results	Activities planned
<ul style="list-style-type: none"> <li>• The transit camps have basic infrastructure and services, to ensure a dignified and safe life.</li> <li>• Beneficiaries in the transit camp have access to clean water and employ improved personal and household hygiene practices to sustain their health status.</li> <li>• Health and hygiene awareness messages produced.</li> <li>• Health and hygiene practices improved.</li> <li>• Beneficiaries in the transit camp have better knowledge and skills to manage sanitation needs.</li> <li>• Potable water is availed in adequate quantities, leading to the prevention of waterborne diseases.</li> <li>• 30 additional latrines and bathing facilities as well as eight waste disposal sites (for bio-degradable waste) are in use in the Kiyanzi camp.</li> <li>• Risk of waterborne diseases is reduced through improved hygiene practices.</li> </ul>	<ul style="list-style-type: none"> <li>• To reinforce the existing water supply in the Kiyanzi camp by maintaining two bladders.</li> <li>• To provide potable water in the Kiyanzi camp in accordance with SPHERE minimum standards.</li> <li>• To construct 30 latrines and bathing facilities.</li> </ul>

### Achievements

Rwanda Red Cross rehabilitated water point based in the transit camp and water taps were distributed accordingly. RRC established a temporary health post in the transit camp in collaboration with Ministry of Health. Medical kits were distributed to health post and the neighbouring communities. Rwanda Red Cross was in charge of camp management through coordination, logistic management, sensitization, distribution and hygiene promotion through out the operation period.



Health post

### Re-integration of returnees in their former communities/new sites/homes.

**Objective 1: To improve the livelihoods of 5,412 returnee families on different resettlement sites in different areas of the country.**

Expected results	Activities planned
<ul style="list-style-type: none"> <li>• The transit camps have basic infrastructure and services, to ensure a dignified and safe life.</li> <li>• The host community is supported in integrating the returnees.</li> <li>• Shelter and household items provided to returnees to begin new lives.</li> <li>• Potential diseases outbreaks in resettled areas are prevented.</li> </ul>	<ul style="list-style-type: none"> <li>• Construction of houses</li> <li>• Hygiene conditions promoted</li> </ul>

Rwanda Red Cross constructed houses for most vulnerable families at Bukora, Bugesera and Ngoma site.

## Health and hygiene

**Objective 1: To avert epidemics and disease outbreaks through the provision of health education and health promotion on prevention and control of diseases among the 2,000 families.**

Expected results	Activities planned
<p><b>Expected results</b></p> <ul style="list-style-type: none"> <li>• Information, education and communication (IEC) sessions are organized by Kirehe District volunteers and technical teams from RRC.</li> <li>• The risk of malaria infection is reduced.</li> <li>• The risk of infection due to hygiene and sicknesses linked to lack of vaccination is reduced.</li> </ul>	<p><b>Activities</b></p> <ul style="list-style-type: none"> <li>• IEC sessions on priority diseases in the region, notably malaria, diarrhoeal diseases, immunizable diseases, HIV and other epidemic-prone diseases such as cholera and yellow fever.</li> <li>• To sensitize the camp inhabitants on vaccination for children aged under five years.</li> <li>• To sensitize the camp inhabitants on the available health facilities in case of illness and maternal deliveries.</li> </ul>

Rwanda Red Cross constructed latrines, dustbins, bathrooms and sensitizations were carried out and health committees established.

### Achievements

- Rwanda Red Cross in partnership with IFRC, ICRC, SRC, GRC, BRC FL, WFP and local government constructed 360 houses. Each house had a hygiene facility: latrines, dustbins, bathroom and hangers. (Bukora :120 houses; Bugesera : 90 houses and Ngoma: 150 houses)
- Water collection was done in three main sites and PHAST training was carried out for the beneficiaries.
- Rwanda Red Cross assisted the returnees through distribution of non food items.
- Rwanda Red Cross branch gained experience and emergency equipments were given to support the branch.
- Returnees from 28 sites are relocated in Eastern Region; RC branch volunteers from those areas were trained in camp management and gained skill on psycho- social support.
- The strategic stock of Eastern Region received support of non food items for emergency response.
- Monthly coordination meetings for evaluation of well being of the returnees on the sites conducted.
- Cooperation between RC partners, local government and beneficiaries enhanced.



Distribution of non food items



Distribution of non food items

**Table 1: District resettlement sites**

Region	District	No of people	No of families
East	KIREHE	1,177	401
	KAYONZA	2,435	748
	GATSIBO	1,084	429
	BUGESERA	997	352
	NGOMA	671	182
	NYAGATARE	2,472	618
West	RUSIZI	2,240	320
North	MUSANZE	1,094	547
	GICUMBI	2,146	1,073
	BURERA	699	381
South	NYAMAGABE	1,805	361
	<b>TOTAL</b>	<b>16,820</b>	<b>5,412</b>

**Constraints**

Some resettlement sites are located far from basic infrastructures e.g. health care centres, schools, local authority markets and water points. Scarcity of food also affected children. Some firms are located far from resettlement. Most of the returnees were not used of farming life, so this jeopardized their chances of coping.

**RRC Preparedness and Response capacity**

<b>Objective 1: Contribute to improvement of the Rwanda Red Cross headquarters and branch preparedness and response capacity for effective provision of necessary humanitarian assistance to the returnees</b>	
<b>Expected results</b>	<b>Activities</b>
<ul style="list-style-type: none"> <li>The strategic stocks used during the emergency phase are replenished.</li> <li>Monthly meeting for the joint committee (cross- border) are organised to assess the returnees' situation.</li> </ul>	<ul style="list-style-type: none"> <li>Staff and volunteer training</li> <li>Assessment of volunteer situations</li> </ul>

**Achievements**

The Rwanda Red Cross has managed to train branch volunteers in Disaster Management activities (camp management, water and sanitation, logistics and safe access) for better performance. The staff and volunteers of the RRC have gained more experience on coordination and management.

Different equipments were given to headquarters and branches for an effective response. Regular coordination meeting between Rwanda joint committee and Tanzanian joint committee helped in preventing the problems like overwhelming number of returnees in transit camp and better planning for resettlement on the sites.



Train branch volunteers

## Logistics

<b>Objective 1: To ensure adequate logistical support for the procurement and delivery of materials.</b>	
<b>Expected results</b>	<b>Activities planned</b>
<ul style="list-style-type: none"><li>The management of the Kiyanzi camp is well coordinated.</li></ul>	<ul style="list-style-type: none"><li>To transport food and non-food items to Kiyanzi camp.</li><li>To provide transport for RRC volunteers to the Kiyanzi camp for the daily management of the camp.</li><li>To procure a generator set.</li><li>To manage emergency stocks in the Kiyanzi camp.</li></ul>

### Constraints

Partners involved in this operation often changed their delegates resulting to difference in opinion and concepts. Some of the partners involved in the operation had no skills on humanitarian issues e.g. Norms on Sphere standards.

## CONCLUSION

### Lessons Learned

Good cooperation with partners in the operation helped RRC to come to the end of the operation. Experience was gained among the Red Cross staff in coordination with the operation and management. Good cooperation with partners, to have well trained and prepared volunteers and staff experience on camp management with an emergency stock available.

## How we work

*All International Federation assistance seeks to adhere to the [Code of Conduct for the International Red Cross and Red Crescent Movement and Non-Governmental Organizations \(NGO's\) in Disaster Relief](#) and is committed to the [Humanitarian Charter and Minimum Standards in Disaster Response \(Sphere\)](#) in delivering assistance to the most vulnerable.*

The International Federation's activities are aligned with its Global Agenda, which sets out four broad goals to meet the Federation's mission to "improve the lives of vulnerable people by mobilizing the power of humanity".

### Global Agenda Goals:

- Reduce the numbers of deaths, injuries and impact from disasters.
- Reduce the number of deaths, illnesses and impact from diseases and public health emergencies.
- Increase local community, civil society and Red Cross Red Crescent capacity to address the most urgent situations of vulnerability.
- Reduce intolerance, discrimination and social exclusion and promote respect for diversity and human dignity.

## Contact information

**For further information specifically related to this operation please contact:**

- **In Rwanda:** Karamaga Apollinaire, Secretary General, Rwandan Red Cross, Kigali; email: [rrc@rwandatel1.com](mailto:rrc@rwandatel1.com); Telephone:+250.58.54.46; Fax:+250.58.54.49;
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**[<Final financial report below; click here to return to the title page>](#)**

# International Federation of Red Cross and Red Crescent Societies

MDRRW002 - Rwanda - Population Movement

Final Financial Report

Selected Parameters	
Reporting Timeframe	2006/10-2008/4
Budget Timeframe	2006/10-2007/9
Appeal	MDRRW002
Budget	APPEAL

All figures are in Swiss Francs (CHF)

## I. Consolidated Response to Appeal

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	TOTAL
<b>A. Budget</b>		1,545,713				1,545,713
<b>B. Opening Balance</b>		8,967				8,967
<b>Income</b>						
<u>Cash contributions</u>						
<i>DREF</i>		-157,063				-157,063
<i>Finnish Red Cross</i>		79,500				79,500
<i>Japanese Red Cross</i>		51,000				51,000
<i>Swedish Red Cross (from Swedish Government)</i>		175,000				175,000
<b>C1. Cash contributions</b>		148,437				148,437
<b>C. Total Income = SUM(C1..C5)</b>		148,437				148,437
<b>D. Total Funding = B + C</b>		157,404				157,404
<b>Appeal Coverage</b>		10%				10%

## II. Balance of Funds

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	TOTAL
<b>B. Opening Balance</b>		8,967				8,967
<b>C. Income</b>		148,437				148,437
<b>E. Expenditure</b>		-157,404				-157,404
<b>F. Closing Balance = (B + C + E)</b>		0				0

International Federation of Red Cross and Red Crescent Societies

MDRRW002 - Rwanda - Population Movement

Final Financial Report

Selected Parameters	
Reporting Timeframe	2006/10-2008/4
Budget Timeframe	2006/10-2007/9
Appeal	MDRRW002
Budget	APPEAL

All figures are in Swiss Francs (CHF)

### III. Budget Analysis / Breakdown of Expenditure

Account Groups	Budget	Expenditure					TOTAL	Variance
		Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation		
A							B	A - B
<b>BUDGET (C)</b>		<b>1,545,713</b>					<b>1,545,713</b>	
<b>Supplies</b>								
Shelter - Relief	256,695						256,695	
Clothing & textiles	253,635						253,635	
Food	4,740						4,740	
Water & Sanitation	275,357						275,357	
Medical & First Aid	2,340						2,340	
Teaching Materials	70,403						70,403	
Utensils & Tools	141,120						141,120	
Other Supplies & Services	104,247						104,247	
<b>Total Supplies</b>	<b>1,108,537</b>						<b>1,108,537</b>	
<b>Land, vehicles &amp; equipment</b>								
Computers & Telecom	13,785						13,785	
Others Machinery & Equipment			5			5	-5	
<b>Total Land, vehicles &amp; equipment</b>	<b>13,785</b>		<b>5</b>			<b>5</b>	<b>13,780</b>	
<b>Transport &amp; Storage</b>								
Transport & Vehicle Costs	57,200		855			855	56,345	
<b>Total Transport &amp; Storage</b>	<b>57,200</b>		<b>855</b>			<b>855</b>	<b>56,345</b>	
<b>Personnel</b>								
International Staff Payroll Benefits			2,845			2,845	-2,845	
National Staff	148,934		484			484	148,450	
Consultants			58			58	-58	
<b>Total Personnel</b>	<b>148,934</b>		<b>3,388</b>			<b>3,388</b>	<b>145,546</b>	
<b>Workshops &amp; Training</b>								
Workshops & Training	28,177		3,518			3,518	24,659	
<b>Total Workshops &amp; Training</b>	<b>28,177</b>		<b>3,518</b>			<b>3,518</b>	<b>24,659</b>	
<b>General Expenditure</b>								
Travel	19,788		938			938	18,850	
Information & Public Relation			5			5	-5	
Office Costs	68,821		489			489	68,332	
Professional Fees			7,000			7,000	-7,000	
Other General Expenses			974			974	-974	
<b>Total General Expenditure</b>	<b>88,609</b>		<b>9,406</b>			<b>9,406</b>	<b>79,203</b>	
<b>Contributions &amp; Transfers</b>								
Cash Transfers National Societies			130,000			130,000	-130,000	
<b>Total Contributions &amp; Transfers</b>			<b>130,000</b>			<b>130,000</b>	<b>-130,000</b>	
<b>Programme Support</b>								
Program Support	100,471		10,231			10,231	90,240	
<b>Total Programme Support</b>	<b>100,471</b>		<b>10,231</b>			<b>10,231</b>	<b>90,240</b>	
<b>TOTAL EXPENDITURE (D)</b>	<b>1,545,713</b>		<b>157,404</b>			<b>157,404</b>	<b>1,388,310</b>	
<b>VARIANCE (C - D)</b>			<b>1,388,310</b>			<b>1,388,310</b>		