

ANNUAL REPORT



International Federation of Red Cross and Red Crescent Societies
Fédération internationale des Sociétés de la Croix-Rouge et du Croissant-Rouge
Federación Internacional de Sociedades de la Cruz Roja y de la Media Luna Roja
الاتحاد الدولي لجمعيات الصليب الأحمر والهلال الأحمر

FUNDAMENTAL PRINCIPLES AND HUMANITARIAN VALUES

May, 2001

This Annual Report is intended for reporting on the Federation's Annual Appeals only.

Appeal No. 01.74/2000

Appeal Target: CHF 360,000

The Context

Within the framework of the International Federation's *Strategy 2010*, four core areas were identified as a focus of programmes for individual Red Cross/Red Crescent Societies and for the Federation as a whole over the next ten-year period. The first of these core areas is: promotion of the Red Cross and Red Crescent Movement's Fundamental Principles and humanitarian values.

The plan of action adopted at the 27th International Conference (1999) also reflects the concern to revitalize the Movement's work with the principles. It calls on national societies to reassess programmes in light of the fundamental principles and to work within their communities to combat discrimination and promote a culture of non-violence in the resolution of disputes. It calls on governments to support the Movement's initiatives to promote the fundamental principles and facilitate its access to schools and universities.

Much work was done in the past by the International Committee of the Red Cross (ICRC) and other components of the Movement to disseminate the fundamental principles. This has often, but by no means exclusively, concentrated on the application of the principles in situations of conflict. This work is important and will continue. However, more work needs to be done on the application of the principles in situations of peace and in the everyday work of the Movement globally.

It was therefore evident that the Federation's Secretariat needed to strengthen existing training materials and methodologies in this core area and be a catalyst for both the development of new tools and a renewed commitment to the promotion of humanitarian values inside the Movement and in the communities within which it works.

Although the Federation and national societies were always involved in dissemination of the fundamental principles, *Strategy 2010* foresees lifting the level of importance given to their application. Indeed, the promotion of the fundamental principles and humanitarian values becomes one of the core areas of work for national societies and the Federation as a whole. The focus of the work which was foreseen in the first two years following the adoption of *Strategy 2010* was, therefore, on the identification and promotion of best practices from existing experience and the development of new ideas and new tools for additional work. The programme presented was

relatively modest. The intent was that, on the basis of the experiences gained through the first year of work with this programme, additional programmes would be launched and would be found in successive national society programmes supported by the Federation at the country and regional levels.

Objectives, Achievements and Constraints

The programme involved two interrelated objectives:

Objective 1: To develop knowledge on best practices and to build understanding of related work in the field by other organizations. This required research on best practices by national societies in promoting the fundamental principles, combating discrimination and promoting a culture of non-violence (as part of one of the main priorities related to influencing behaviour in the community) together with associated work to develop understanding of how the principles are understood in different cultures. It is also an opportunity to build links with other organizations working on the promotion of humanitarian values.

Objective 2: To develop the methodology and tools to promote the fundamental principles and the values deriving from them to the target groups identified above. Progress towards this objective can be achieved by more effective and extensive use of existing material, notably the “From Principles to Action” tool, but also other materials, methodologies and tools developed by national societies. It is also built on the relevant sections of the Plan of Action of the International Conference and on Council of Delegate resolutions. The training of trainers and the development of specific modules for use in different situations by national societies are important elements of this work.

Achievements

As the global programme was only effectively running for three months (since the set up of the new Secretariat structure), the training programme was one of the main objectives and achievements of the programme. Further work in this area will be pursued once the “From Principles to Action” training pack is available in prototype version (May 2001), as this will provide an opportunity to test it with trainees. The programme was also involved in preparations for the coming “UN World Conference Against Racism, Racial Discrimination, Xenophobia and Related Intolerance”, to be held in Durban in September 2001. This was an opportunity to position the Federation alongside existing programmes.

“From Principles to Action” kit

The main focus of the global programme was the preparation and production of a comprehensive, CD-ROM training pack for national societies and delegations, “From Principles to Action”, in English, French and Spanish. A first test run was carried out in December with a group of representatives from key humanitarian organizations, who gathered together for the first “Think Tank” on humanitarian values.

A test group of potential customers, both those from inside and outside the Movement, for this CD-ROM kit, which integrates ICRC’s approach, was set up to ensure it adequately identified and responded to the needs for training and self-training in the field. Following feedback, proposals for one, three and five-day courses were suggested, with each subject presented in modular form to allow for flexibility in the training.

As decided at the outset, the content and methodology for each module will be systematically presented with detailed facilitator’s notes, reference materials and exercises. A ‘take-away’ reference package will be available for participants. This project will be undertaken in three phases, the first of which will be a detailed outline of the concept, style, content and methodology, started in 2000. Phases two and three will be undertaken in 2001. An updated version will be provided at least every

two years based on the adoption of new Federation policies, Council of Delegates' resolutions and Plans of Action from the International Conference.

As part of the "From Principles to Action" training programme, the second CD for course participants will contain a bibliography of publications relating to the fundamental principles. This will allow wider access to information and research in this area.

"Mystery Course"

As part of the new tools for sharing knowledge in promotion of the fundamental principles and humanitarian values, the "Mystery Course" course concept (discovery of the seven principles through a seven-step course) was designed as an opportunity to explore them from a different angle, proposing another way to think about and understand the Movement, arousing curiosity and stimulating discussion in a different, interactive way which is neither academic nor legal. This concept was developed and will be tested in 2001 in the regional context by national societies (volunteers and staff) as well as by external players. It is intended that all components of the Movement will be able to grasp the complexity and dimension of the founding principles in a different way with an unusual, interactive and amusing approach

Opinion Survey - "Your opinion interests us"

In October, an individual opinion identification approach, entitled "Your opinion interests us", was designed and tested within the Movement (Secretariat staff, regional delegations, national societies, youth leaders, etc.). The survey sought input on the areas that should or should not be covered by promotion activities and the expectations of respondents. Also, it sought to extend the network of contacts in this area. The first analysis of feedback underlines the new potential fields of intervention, but also the need for this kind of 'customer survey' to ensure up-to-date links between grassroots needs and the tools provided on a global level. In that context, the survey will be shared more widely across the Movement in 2001.

'Think Tank'

During the reporting period, a first meeting of the "Principles and Values Department - Think Tank" was held in Geneva in mid-December. Participants, including representatives from a variety of organizations - national societies, regional delegations, the Secretariat, the ICRC, the UN Peace Keeping Operations Division (UNDPKO), and the UN High Commission for Human Rights (UNHCR) - came together to discuss humanitarian principles, to present different interpretations of this *Strategy 2010* core area and to analyze its future scope. The group provided examples of issues that fell within this area and discussed possible responses. Feedback from the group provided inspiration for drawing up a strategic direction for the new department. An ExNet (an e-mail expert network) will be developed from this experience, once technology allows. Another 'think tank' will be organized in 2001 (and 2002) in the different languages of the Federation to ensure that different perspectives are included and shared.

The 'think tank' concept, as developed in 2000, opened new avenues for sharing experiences in working with the fundamental principles and best practices of this within the Federation and the Movement. New potential fields of intervention, as related to promotion of the fundamental principles and humanitarian values, were proposed and approached as new opportunities to capture knowledge and look at experiences provided by national societies and delegations as a basis for their future use.

Constraints

The main problem encountered during the period was the change of personnel and structure which meant this global programme was only running for three months. While this delayed the ongoing work of the programme, the hand-over was well prepared for and, as work for the training programme was with external consultants, major delays were avoided.

Conclusions

This core area will have a horizontal involvement across the organization which will provide it with many opportunities to interact with colleagues and to share knowledge with national societies, Federation delegations and the ICRC, among others. Potential areas for technical partnership were already identified with the ICRC to ensure better sharing of tools and networks. Joint training sessions are proposed for 2001.

Capturing and utilizing innovation within this core area will be the main challenges for this programme and its partners. The main focus of work for the coming months continues to be the completion of the training package. Also, work will continue to further clarify the role and *modus operandi* of the global programme to ensure it optimizes its impact, supports Red Cross and Red Crescent programmes to reflect the key values and develops relationships with other actors both inside and outside the Movement.

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All International Federation Operations seek to adhere to the Code of Conduct and are committed to the Humanitarian Charter and Minimum Standards in Disaster Response (SPHERE Project) in delivering assistance to the most vulnerable.

For further information concerning Federation operations in this or other countries, please access the Federation website at <http://www.ifrc.org>.

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Annual Financial Reports 2000

- Explanatory Note -

1. Consolidated Response to the Appeal

- This report provides a global picture on the funding situation of a specific appeal at a specific time.
- The cash column indicates all cash contributions channelled through the Federation, together with the balance carried forward from the previous year. Financial statements in support of the reported income are available upon request.
- The in-kind contributions (goods and services provided in response to the appeal objectives) are registered in a stand-alone system, based on the information provided by the respective donor. The values of these donations are based on information received from donors, and will be reported as such in the income and expenditure part of the consolidated report.
- Direct cash or in kind contributions made to Operating National Societies or in kind donations made to the Federation Delegations in response to the appeal are recorded as in-kind contributions in the report.

2. Balance of Funds - Cash Only

This report is a summary cash statement, providing the information on the balance carried forward from the previous year, cash income (including reallocations), cash expenditure (including reallocations - ref. part III of the consolidated report), and the closing balance at the end of the year.

3. Budget Analysis / Breakdown of Expenditures

This section of the report provides a comparative analysis of the total expenditures (cash and in-kind) versus the last approved budget of the appeal.

- The cash column reports on all expenditures booked against the Federation projects and cost centres . It relates only to the use of cash contributions received by the Secretariat for the specific appeal. Financial statements in support of the reported expenditure are available upon request.
- The in-kind columns (goods/services and personnel) report on the in-kind contributions donated in response to appeals, as per the information received from donors. This information is shown both as contribution and as expenditure against the specific appeal, and is consolidated, together with the cash expenses, against the appeal budget. As financial information is not always available from PNS, and for consistency reasons, a flat rate is applied for the calculation of personnel costs.
- The consumption rate represents the level of total expenditures (cash and in-kind) compared to the total income available (opening balance, cash and in-kind contributions),

4. Pledges vs. Contributions

Attached to this financial report is the list of pledges against the respective appeal.

- The comparative analysis of the list of pledges and the list of actual contributions provides a clear insight into any outstanding pledges in response to the appeal.
- Any differences in values between the two reports are due to fluctuations in exchange rates at the time of booking and the time of reception of the contribution.

INTERNATIONAL FEDERATION OF RED CROSS AND RED CRESCENT SOCIETIES					
				Interim report	
				Annual report	x
				Final report	
Appeal No & title: 01.74/2000 Fundamental Principles and Humanitarian Values					
Period: year 2000					
Project(s): G34000, G34100, G34200					
Currency: CHF					
I - CONSOLIDATED RESPONSE TO APPEAL					
FUNDING	CASH		KIND & SERVICES		TOTAL
	Contributions	Reallocations	Goods/Services	Personnel	INCOME
Appeal budget	359'551				
less					
Cash brought forward	20'494				
TOTAL ASSISTANCE SOUGHT	339'057				
Contributions from Donors					
DFID - British Government (150'000.00				150'000
German RC (DNDE)	10'000.00				10'000
Swedish Govt. via RC (DGN)	2'780.62				2'781
Swedish Govt. via RC (DGN)	2'780.62				2'781
Swedish Govt. via RC (DGN)	3'742.00				3'742
Swedish Govt. via RC (DGN)	2'245.20				2'245
Swedish RC (DNSE)	4'263.38				4'263
Swedish RC (DNSE)	4'263.38				4'263
Swedish RC (DNSE)	16'464.80				16'465
Other income	65.00				65
TOTAL	196'605				196'605
Coverage	58.0%				58.0%
II - Balance of funds					
			Opening balance	20'494	
			CASH INCOME Rcv'd	196'605	
			CASH EXPENDITURE	-76'708	

			CASH BALANCE	140'391	

Appeal No & title: 01.74/2000 Fundamental Principles and Humanitarian Values						
Period: year 2000						
Project(s): G34000, G34100, G34200						
Currency: CHF						
III - Budget analysis / Breakdown of expenditures						
Description	Appeal Budget	CASH Expenditures	KIND & SERVICES		TOTAL	Variance
			Goods/services	Personnel	Expenditures	
SUPPLIES						
Shelter & Construction						
Clothing & Textiles						
Food/Seeds						
Water						
Medical & First Aid						
Teaching materials						
Utensils & Tools						
Other relief supplies						
Sub-Total						
CAPITAL EXPENSES						
Land & Buildings						
Vehicles						
Computers & Telecom equip.		6'017			6'017	-6'017
Medical equipment						
Other capital expenditures						
Sub-Total		6'017			6'017	-6'017
TRANSPORT & STORAGE		39			39	-39
Sub-Total		39			39	-39
PERSONNEL						
Personnel (delegates)		3'000			3'000	-3'000
Personnel (local staff)		601			601	-601
Training						
Sub-Total		3'601			3'601	-3'601
GENERAL & ADMINISTRATION						
Assessment/Monitoring/experts	70'000	42'951			42'951	27'049
Travel & related expenses	25'000	11'455			11'455	13'545
Information expenses	95'000	3'731			3'731	91'269
Administrative expenses	25'000	324			324	24'676
External workshops & Seminars	105'000					105'000
Sub-Total	320'000	58'461			58'461	261'539
PROGRAMME SUPPORT	39'551	8'590			8'590	30'961
OPERATIONAL PROVISIONS						
Transfer to National Societies						
TOTAL BUDGET	359'551	76'708			76'708	282'843
Consumption rate:	Expenditures versus income		39%			
	Expenditures versus budget		21%			

Fundamental Principles & H. values						ANNEX 1
APPEAL No. 01.74/2000		PLEDGES RECEIVED			12.06.2001	
DONOR	CATEGORY	QUANTITY	UNIT	VALUE CHF	DATE	COMMENT
CASH						
REQUESTED IN APPEAL CHF ----->				360'000		TOTAL COVERAGE
						57.8%
Balance carried forward from 1999				20'493		
BRITISH - GOVT				150'000	19.01.2000	DFID 2.2
SWEDISH - RC		200'000	SEK	37'540	21.07.00	
SUB/TOTAL RECEIVED IN CASH				208'033	CHF	57.8%
KIND AND SERVICES (INCLUDING PERSONNEL)						
DONOR	CATEGORY	QUANTITY	UNIT	VALUE CHF	DATE	COMMENT
SUB/TOTAL RECEIVED IN KIND/SERVICES				0	CHF	0.0%
ADDITIONAL TO APPEAL BUDGET						
DONOR	CATEGORY	QUANTITY	UNIT	VALUE CHF	DATE	COMMENT
SUB/TOTAL RECEIVED				0	CHF	
THE FOLLOWING PROJECTS ARE LINKED TO THIS APPEAL:						
G34000,G34100						