

# PROGRAMME UPDATE



International Federation of Red Cross and Red Crescent Societies  
Fédération Internationale des Sociétés de la Croix-Rouge et du Croissant-Rouge  
Federación Internacional de Sociedades de la Cruz Roja y de la Media Luna Roja  
الاتحاد الدولي لجمعيات الصليب الأحمر والهلال الأحمر

## EAST AFRICA SUB-REGIONAL PROGRAMMES

1 June 2005

The Federation's mission is to improve the lives of vulnerable people by mobilizing the power of humanity. It is the world's largest humanitarian organization and its millions of volunteers are active in over 181 countries.

For more information: [www.ifrc.org](http://www.ifrc.org)

### In Brief

**Appeal No. 05AA004; Programme Update no. 1; Period covered: January 2005; Appeal coverage: 52.9%; Outstanding needs: CHF 1,158,000 (USD 976,400 or EUR 753,200). (See below).**

[Click here to go directly to the attached Contributions List, also available on the website.](#)

**Appeal target: CHF 2,459,813 (USD 1,953,800 or EUR 1,584,400). This Programme Update revised the budget to CHF 2,624,305 to reflect the addition of Burundi activities. [Click here to go to the revised budget.](#) Adjusted appeal coverage is 49.6%; adjusted outstanding needs are CHF 1,322,493 (USD 1,061,600 or EUR 856,500).**

**Related Emergency or Annual Appeals: East Africa sub-regional programmes 2005 Annual Appeal no. 05AA004 – [http://www.ifrc.org/cgi/pdf\\_appeals.pl?annual05/05AA004.pdf](http://www.ifrc.org/cgi/pdf_appeals.pl?annual05/05AA004.pdf)**

**Programme summary:** Since the publishing of the Annual Appeal 2005 on 01 January 2005, support to the Burundi Red Cross<sup>1</sup> is being coordinated by the East Africa Sub Regional Office through the Organisational Development Delegate posted in mid January. It will be recalled from Programme Update No. 3 against Appeal No. 01/01/2004 that the support involved assisting the national society to carry out a country-wide restructuring of its organs to facilitate the convening of a General Assembly in April. In addition, it will also be recalled that based on the outcome of the General Assembly, an appeal for follow on activities (May – December 2005) which will be integrated into the existing Annual Appeal for the East Africa sub-region will be launched and communicated by means of a Programme Update. This Programme Update thus focuses on and is issued to amend the **Annual Appeal no. 05AA004** by the inclusion of an Organisational Development programme to be implemented by the Burundi Red Cross from May to December 2005.

**For further information specifically related to this operation please contact:**

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<sup>1</sup> Burundi Red Cross – <http://www.ifrc.org/where/country/check.asp?countryid=39>

*This Programme Update reflects activities to be implemented over a one-year period. This forms part of, and is based on, longer-term, multi-year planning (refer below to access the detailed logframe documents).*

*All International Federation assistance seeks to adhere to the Code of Conduct and is committed to the Humanitarian Charter and Minimum Standards in Disaster Response in delivering assistance to the most vulnerable. For support to or for further information concerning Federation programmes or operations in this or other countries, or for a full description of the national society profile, please access the Federation's website at <http://www.ifrc.org>*

## **Operational developments**

The long planned referendum on Burundi's constitution finally took place at the end of February with over 90.0% of registered voters voting in favour of a new constitution. A new constitution will provide for a proportional representation between the minority Tutsis and the majority Hutus in all institutions of government except the army and the police where the ratio will be 50:50. The results of the referendum pave the way for parliamentary and presidential elections in April. Despite this positive development, insecurity in the capital Bujumbura and the immediate environs remains a concern. During the first week of March, four civilians were killed in a rural neighbourhood north of the city when government forces came under attack; the attacks were blamed on a group that refused to take part in the referendum.

At about the same time, the country's northeast was described as a "destitute zone" as a result of environmental degradation which the Ministry of the Environment attributed to a significant number of refugees and internally displaced persons (IDP) settling in the area since 1993.

The governor of the north eastern Province of Kirundo was reported as saying that in their desperate bid to survive, the estimated 57,000 IDP had been systemically destroying forests and stripped the land of all vegetation including papyrus and other grasses used to make mats. In addition, their cattle overgrazed further compounding the degree of environmental damage and such a phenomenon coupled with declining rainfall was a major cause for increasing food insecurity. So bad was the situation during the previous rainy season that the Burundian government declared famine in the northern Provinces of Kirundo and Muyinga in the middle of January 2005. WFP is providing food aid for half a million people in these two Provinces are at an advanced stage as at the end of February.

As can be seen from the foregoing, the challenges for the national society are multifaceted and this is the rationale for a programme of support for building the capacity of the national society once a constitutionally elected and functional leadership is in place following the General Assembly.

## **Organizational Development**

**Goal: To build the capacity of the Burundi Red Cross to enable it to meet the needs of vulnerable communities through the development and implementation of quality programmes and activities and in accordance with the Fundamental Principles and humanitarian values of the Movement.**

**Objective 1: The Burundi Red Cross national level has the capacity to support the growth and development of branch and local committees and turn them into well functioning operational organs of the national society thus enabling them to fulfil their mandate in terms of meeting the needs of the vulnerable within the communities they serve.**

### **Activities**

- To provide technical support for leadership training for the newly-elected national leadership and follow this up with continuous coaching.
- To continue to support the orientation of the new Secretary General through proven cost effective approach, peer supported capacity building by sponsoring two study visits to national societies which face comparable challenges but which are ahead with respect to successfully overcoming them.
- To employ a similar approach in respect of the newly appointed branch coordinator and to support the position up to the end of the year.

## **East Africa sub-regional programmes; Appeal no. 05AA004; Programme Update no. 1**

- To provide technical support for management structures and systems development at the headquarters and subsequently roll these out the branch level.

### **Expected results**

- The Burundi Red Cross governance is well versed in its duties, responsibilities and accountabilities and runs the affairs of the national society in accordance with the provisions of its constitution.
- The senior management are adequately equipped with the knowledge and skills for the efficient and effective delivery of technical support for the growth and development of the branches and the coordination of activities.

### **Objective 2: Growth and development of the branches to a level where the presence of the Red Cross is known and felt by both public authorities and grassroots communities at large.**

#### **Activities**

- Information dissemination through the mass media, reaching out to selected sectors of the community through structured targeting activities as well as taking advantage of any opportunity that presents itself (public gatherings etc.).
- Community social mobilisation, membership recruitment drive and supporting communities to establish local committees and service volunteer teams and networks.
- Leadership development programme for branch and local committee leadership and equipping them with appropriate tools to facilitate good governance.
- Development and/or consolidation of regional coordination focal points linking groups of branches to the Headquarters as an integral part of the part of the decentralisation process.

#### **Expected results**

- An increase in both the membership and volunteer corps of the national society.
- Branch and local committee leadership are well versed in their duties, responsibilities and accountabilities and run the affairs of their branches and local committees in accordance with the provisions of the national society's constitution and guidelines.
- The Burundi Red Cross consolidates its presence at the grassroots level where the most vulnerable are found needed most.

### **Objective 3: Increased capacity within the branches to a level where local committees are able to implement programmes and activities in a manner that reduces vulnerability within the communities they serve.**

#### **Activities**

- Promote the use of tools and guidelines for volunteer management: recruitment (from amongst the membership), training, deployment, monitoring/supervision and recognition.
- Use Community based First Aid as the entry point for all aspiring volunteers and service specific second level training which should include community needs diagnosis skills to ensure that recommended interventions meet the felt needs of communities effectively and efficiently.
- Design and develop innovative ways of maintaining high motivation levels amongst the volunteer corps (and not the unsustainable monetary approach) to prevent high volunteer attrition rates and continuity in service delivery.
- Establish effective and efficient communication systems (both hardware and software) to ensure that branch and local committees have ready access to communicate situation reports and can timely mobilise backup support from the Headquarters.

## **East Africa sub-regional programmes; Appeal no. 05AA004; Programme Update no. 1**

### **Expected results**

- The Burundi Red Cross is perceived as truly auxiliary to the public authorities in Burundi in the delivery of services which improve the lives of the vulnerable and is perceived as an asset by both the said public authorities and the communities it serves.
- Such a perception is based on empirical evidence of impact whereby the national society makes a real difference in the lives of the vulnerable people it serves.
- In reciprocity, both public authorities and communities, increase their support for their National Red Cross Society.

### **Objective 4: To strengthen partnerships both within the Movement and outside to facilitate goal realization.**

#### **Activities**

- To hold regular quarterly technical, coordination and cooperation meetings with existing Movement partners.
- To exploit every available opportunity to foster and/or strengthen existing partnerships and cooperation relationships with institutions and agencies outside the Movement.

#### **Expected results**

- The image of the Burundi Red Cross amongst Movement partners is one of an open and trusted national society.
- The confidence so inspired in partners leads to an increase in the number and variety of the cooperation relationships with Movement partners.
- Likewise the confidence so inspired results in an increase in the number, scope and variety of external strategic partnerships at the local level.
- This programme of support by the Federation is targeting the strengthening of institutional capacity and given that capacity building is a cross cutting issue, the national society's ongoing activities in respect of health and care, disaster preparedness and response, principles and values programmes will benefit either directly or indirectly. As such, such interventions are not part of this revised appeal.

[Contributions list below; click here to return to the title page and contact information.](#)

# East Africa Sub-Regional

ANNEX 1

APPEAL No. 05AA004

## PLEDGES RECEIVED

14/06/2005

DONOR	CATEGORY	QUANTITY	UNIT	VALUE CHF	DATE	COMMENT
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### CASH

REQUESTED IN APPEAL CHF ----->				2,459,814	TOTAL COVERAGE 52.9%	
OPENING BALANCE				616,726		
BRITISH - RC		35,000	GBP	76,335	02.02.05	RWANDA, ORGANISATIONAL DEVELOPMENT, HEALTH PROGRAMME
BRITISH - GOVT/DIFD GRANT				118,000	01.01.05	DISASTER MANAGEMENT, HEALTH
BRITISH - GOVT/DIFD GRANT				36,000	01.01.05	ORGANISATIONAL DEVELOPMENT
NORWEGIAN - GOVT/RC		1,200,000	NOK	224,400	17.01.05	ORGANISATIONAL DEVELOPMENT, HEALTH HIV/AIDS
NORWEGIAN - GOVT/RC		100,000	NOK	18,900	27.04.05	ORGANISATIONAL DEVELOPMENT
SWEDISH - GOVT		215,000	SEK	36,765	31.01.05	HEAD SUB-REGIONAL
SWEDISH - GOVT		300,000	SEK	51,300	26.04.05	ORGANISATIONAL DEVELOPMENT IN KENYA AND UGANDA
CAPACITY BUILDING FUND				80,111	28.02.05	RWANDA
CAPACITY BUILDING FUND				43,275	28.02.05	UGANDA
SUB/TOTAL RECEIVED IN CASH				1,301,812	CHF	52.9%

### KIND AND SERVICES (INCLUDING PERSONNEL)

DONOR	CATEGORY	QUANTITY	UNIT	VALUE CHF	DATE	COMMENT
SUB/TOTAL RECEIVED IN KIND/SERVICES				0	CHF	0.0%

# East Africa Sub-Regional

ANNEX 1

APPEAL No. 05AA004

## PLEDGES RECEIVED

14/06/2005

DONOR	CATEGORY	QUANTITY	UNIT	VALUE CHF	DATE	COMMENT
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### ADDITIONAL TO APPEAL BUDGET

DONOR	CATEGORY	QUANTITY	UNIT	VALUE CHF	DATE	COMMENT
SUB/TOTAL RECEIVED				0	CHF	

# BUDGET 2005

## PROGRAMME BUDGETS SUMMARY

Appeal no.: 05AA004

Name: EAST AFRICA SUB-REGIONAL PROGRAMMES

PROGRAMME:

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	Emergency	Total
	CHF	CHF	CHF	CHF	CHF	CHF	CHF
Shelter & construction	3,493	0	0	0	0	0	3,492
Clothing & textiles	0	0	0	0	0	0	0
Food	0	0	0	0	0	0	0
Seeds & plants	0	40,345	0	0	0	0	40,344
Water & Sanitation	17,122	0	0	0	0	0	17,122
Medical & first aid	0	0	0	0	0	0	0
Teaching materials	0	0	0	1,650	0	0	1,650
Utensils & tools	36,084	33,180	0	0	0	0	69,264
Other relief supplies	0	0	0	0	0	0	0
<b>SUPPLIES</b>	<b>56,699</b>	<b>73,525</b>	<b>0</b>	<b>1,650</b>	<b>0</b>	<b>0</b>	<b>131,873</b>
Land & Buildings	0	0	0	0	0	0	0
Vehicles	0	0	0	11,220	0	0	11,220
Computers & telecom	2,167	0	0	57,180	0	0	59,347
Medical equipment	27,750	0	0	0	0	0	27,750
Other capital exp.	0	0	0	2,500	0	0	2,500
<b>CAPITAL EXPENSES</b>	<b>29,917</b>	<b>0</b>	<b>0</b>	<b>70,900</b>	<b>0</b>	<b>0</b>	<b>100,817</b>
Warehouse & Distribution	11,831	0	0	0	0	0	11,830
Transport & Vehicules	52,428	10,488	0	23,678	0	0	86,594
<b>TRANSPORT &amp; STORAGE</b>	<b>64,259</b>	<b>10,488</b>	<b>0</b>	<b>23,678</b>	<b>0</b>	<b>0</b>	<b>98,424</b>
Programme Support	86,118	10,364	0	74,098	0	0	170,579
<b>PROGRAMME SUPPORT</b>	<b>86,118</b>	<b>10,364</b>	<b>0</b>	<b>74,098</b>	<b>0</b>	<b>0</b>	<b>170,579</b>
Personnel-delegates	0	0	0	220,600	0	0	220,599
Personnel-national staff	281,662	7,051	0	169,604	0	0	458,317
Consultants	45,517	0	0	77,050	0	0	122,566
<b>PERSONNEL</b>	<b>327,179</b>	<b>7,051</b>	<b>0</b>	<b>467,254</b>	<b>0</b>	<b>0</b>	<b>801,483</b>
W/shops & Training	249,326	15,864	0	242,855	0	0	508,044
<b>WORKSHOPS &amp; TRAINING</b>	<b>249,326</b>	<b>15,864</b>	<b>0</b>	<b>242,855</b>	<b>0</b>	<b>0</b>	<b>508,044</b>
Travel & related expenses	87,483	8,158	0	94,575	0	0	190,215
Information	273,793	14,817	0	63,678	0	0	352,288
Other General costs	150,112	19,183	0	101,283	0	0	270,577
<b>GENERAL EXPENSES</b>	<b>511,388</b>	<b>42,158</b>	<b>0</b>	<b>259,536</b>	<b>0</b>	<b>0</b>	<b>813,081</b>
<b>TOTAL BUDGET:</b>	<b>1,324,886</b>	<b>159,450</b>	<b>0</b>	<b>1,139,971</b>	<b>0</b>	<b>0</b>	<b>2,624,305</b>