

Appeal 2005



International Federation
of Red Cross and Red Crescent Societies

NIGERIA SUB-REGIONAL PROGRAMMES

[Benin, Ghana, Nigeria, Togo, Nigeria sub-regional office]

Appeal no. 05AA025

The International Federation's mission is to improve the lives of vulnerable people by mobilizing the power of humanity. The Federation is the world's largest humanitarian organization, and its millions of volunteers are active in over 180 countries. All international assistance to support vulnerable communities seeks to adhere to the Code of Conduct and the Humanitarian Charter and Minimum Standards in Disaster Response, according to the SPHERE Project.

This document reflects a range of programmes, objectives, and related activities to be implemented in 2005, and the corresponding funding requirements. These are based upon the broader, multi-year framework of the Federation's Project Planning Process (PPP). The PPP products are either available through hyperlinks in the text, or can be requested through the respective regional department.

For further information please contact the Federation Secretariat, Africa Department: Christophe GrosPierre, Acting Regional Officer for West and Central Africa, email christophe.grosPierre@ifrc.org, phone 41.22.730.43.13. Please also refer to the full contact list at the end of this Appeal, or access the Federation website at <http://www.ifrc.org>

[Click on the title below to go to the relevant text; click on the figure to go to the programme budget.](#)

	2005
Programme title	in CHF
Strengthening the National Society	
Health and care [Ghana] [Nigeria] [Togo]	3,541,953
Disaster management [Nigeria]	416,388
Organizational development [Benin] [Ghana] [Nigeria] [Togo]	1,106,886
Total	5,065,227¹

The following programmes are included in this Appeal narrative; however, their associated budgets are integrated within other programme budgets. Click the title to go to the text: [Nigeria Humanitarian Values – Coordination](#)

Please note that the above table presents the total Appeal budget per sector. The budget breakdown by country or office is shown at the end of each section. Click below to access the individual country or office narrative sections.

[Benin](#) [Ghana](#) [Nigeria](#) [Togo](#) [Nigeria sub-region](#)

¹ USD 4,023,200 or EUR 3,262,600.

Sub-Regional Context

Following the regionalization process of the Federation in West Africa, the National Red Cross Societies of Benin, Ghana, Togo and Nigeria were constituted under the Lagos Sub-Region in July 2002. This process is complete and the cooperation within the sub-region and between the national societies continues to be successful.

Despite the dominance of Nigeria within the sub-region, through its geographical size and large population, the four countries face and experience similar challenges. These include poverty and recurrent economic difficulties, inadequate infrastructure and limited health and social services. The main challenges to them all include the increasing prevalence of HIV/AIDS, food insecurity, communal and localized conflicts, and political instability. Still, each country has its own particular profile. The table below reflects the human development indicators for these countries and the wider continent.

Human Development Indicators at a Glance

Country (HDI Rank)	Benin (161)	Ghana (131)	Nigeria (151)	Togo (143)	Sub- Saharan Africa	World
Category						
Total population (millions)	6.6	20.5	120.9	4.8	641.0	6,225.0
GDP per capita (USD)	411	304	328	291	469	5,174
Life expectancy at birth (years) Female - Male	53.1 - 48.5	59.3 - 56.4	52.0 - 51.2	51.4 - 48.3	n.a.	n.a.
Infant mortality rate, per 1,000 live births	93	57	110	79	108	56
Maternal mortality per 100,000 live births (adjusted ratio)(2000)	850	540	800	570	n.a	n.a
Population (%) with sustainable access to an improved water source (2000)	63	73	62	54	57	82
HIV prevalence (% , ages 15-49) (2003)	1.9	3.1	5.4	4.1	7.7	01.1
Adult literacy rate (% , ages 15 and above) Female - Male	25.5 - 54.8	65.9 - 81.9	59.4 - 74.4	45.4 - 74.3	n.a	n.a

Source: UNDP Human Development Report, July 2004: Human Development Index (pages 139-250). Refer to http://hdr.undp.org/reports/global/2004/pdf/hdr04_HDI.pdf Note: Data is 2002 unless noted above. Countries ranked: 177.

The Sub-Regional Office supports the four countries in the sub-region within the core sectors and as defined in collaboration with the individual national societies. This Appeal reflects the central nature of that support. Since there is no Federation presence in Benin, Ghana and Togo, it is logical that their individual Appeals are combined into this single, central Appeal. As was done for the 2004 Annual Appeal, it also logically combines Nigeria with the sub-regional office (based in Lagos, Nigeria). It is expected this will achieve economies of scale in implementation and reporting, and that donors will agree with this holistic approach.

For ease of reference, the table below lists the standard abbreviations and references used throughout this Appeal.

IEC – Information, Education, Communication	PLWHA - Persons living with HIV/AIDS
IGP – Income-generating project	PNS - Partner National Society(ies)
ITN – Insecticide treated malaria bed nets	STI / STD - Sexually-transmitted infections / diseases
Movement - International Red Cross and Red Crescent Movement.	VCA - Vulnerability and Capacity Assessment
ARCHI 2010 – refer to http://www.ifrc.org/what/health/archi/	
Strategy 2010 – refer to http://www.ifrc.org/who/strategy.asp	
Ouagadougou Declaration – refer to http://www.ifrc.org/meetings/regional/africa/5thpac/5thpacde.asp	
Seville Agreement – refer to http://www.ifrc.org/meetings/statutory/ga/ga97/ga_97_8.asp	

Benin

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National Context

The Republic of Benin, with a population 6.6 million, has enjoyed a period of democratic stability and modest economic growth in recent years. Still, it remains one of the world's poorest countries, depending mainly on subsistence agriculture, cotton and palm oil production as well as regional trade with Nigeria, its dominant neighbour. There is also a flourishing media sector. French is the official language though a number of local languages such as Yoruba are widely used.

The increasing HIV/AIDS prevalence is a prime concern for the government. The rural areas are especially vulnerable to a range of health concerns with women and under-fives most at risk. The abduction of children to be exploited as servants has been a particular worry in recent years.



Red Cross Red and Crescent Priorities

National Society Strategy:

The Red Cross of Benin was founded in 1963 and joined the International Red Cross and Red Crescent Movement the same year. The national society has served as an auxiliary to the Government in primary health care, disaster preparedness (mainly first aid training) and disaster response.

Problems of governance, management and finance have lately hindered the effective implementation of programmes and services. The Red Cross of Benin² - with partners' support - is taking action to resolve its internal crisis and develop a strategy to restore a functioning governance and management structure. It intends to implement programmes on the basis of the Strategy 2010. Its strategy focuses on promotion of the Movement's fundamental principles and humanitarian values.

The strategy also aims to develop a credible national society which provides health services, care and support to HIV/AIDS victims, disaster management and capacity building through strengthening its volunteer system. Its disaster management objective is to set up emergency rescue teams in high-risk zones while establishing operational mechanisms for intervention such as first aid and team training.

A plan of action to deal with the Red Cross of Benin's restructuring challenges and problems has been developed with the assistance of its Movement partners, the government and stakeholders.

Movement Context:

The Federation supports the Red Cross of Benin HIV/AIDS programmes with funding, training and advice. The Federation Nigeria sub-regional office's health delegate continues to liaise with the Red Cross of Benin and extends Federation's cooperation to its health activities and programmes. It has also provided support in confronting the national society's governance problems and advised on strategies to improve its management capacity through the organizational development (OD) delegate.

In July 2004, the Federation and ICRC provided technical and financial support for the successful holding of the Red Cross of Benin decree revalidation meeting at the Ministry of Health in Cotonou. The meeting reaffirmed the Red Cross of Benin's impartiality and neutrality in the delivery of humanitarian assistance to the most vulnerable. It has also clearly set the auxiliary role of the Red Cross of Benin to the government in humanitarian assistance.

² Red Cross of Benin – refer to <http://www.ifrc.org/where/country/check.asp?countryid=209>

The ICRC and the Federation collaborate to ensure that the Red Cross of Benin confront its internal problems, addresses its governance and management issues and rebuilds a dependable partnership with the Ministry of Health and external partners. Since 2003, the partners have been active members of the Federation's Mediation Committee to address conflicts within the governance body. Other components of the Movement are contributing to the process.

The ICRC assists the Red Cross of Benin in its information and dissemination capacity development and works with the national society in strengthening its tracing services and communication network.

Strengthening the National Society

Organizational Development

Background and Achievements

The Red Cross of Benin organizational development priority is to support the restructuring of its governance and management. It plans to build a strong and dynamic national society which can improve the situation of the most vulnerable. These priorities will be achieved through developing grassroots volunteer structures and dedicated senior governing and management bodies.

The financial resources need to be built up gradually through development of income-generating sources and an annual grant from the government. Its partnership strategy with private and business sector also needs to be developed. The Red Cross of Benin still faces challenges in implementing a distinctive role between its governance and management.

In July 2004, the Red Cross of Benin, with partners support, agreed on a plan of action to undertake an internal audit, revise its constitution and restructure its governance/management as well as pave the way for reformation. This plan of action brings on board the national society's partners in developing and implementing its business strategy and positioning it among the major national humanitarian players. Development of this business strategy will also ensure that the national society plays a visible role in preventing the HIV/AIDS, develops its emergency response and First Aid capacity and disseminates humanitarian principles and values.

Goal: The organizational capacity of the Red Cross of Benin is enhanced to provide effective and efficient services to improve the lives of vulnerable people.

Objective: The Red Cross of Benin implements its strategic plan, including the restructuring of its governance and management to provide leadership and direction, and moves closer to becoming a well-functioning national society.

Expected results:

- The Red Cross of Benin restructures its governance body:
 - The governing body is reconstituted reintegrating former members.
 - The revalidated decree establishing the Red Cross of Benin auxiliary role to government in emergency, health and disaster response confirms its impartiality and neutrality.
 - The Red Cross of Benin General Assembly approves the revised constitution, paving the way for strengthening volunteer structures at headquarters, regional and district levels.
- The Red Cross of Benin improves its management capacity:
 - The national society's management and financial audit enhances its management and finance status.
 - The Red Cross of Benin General Assembly acts on the audit findings, determining its future development.
 - The audit report is shared with partners and the focal point from the Ministry of Health who also participate in the audit workshop and in the Red Cross of Benin General Assembly.
 - An assessment of the national society's volunteer size, quality, capacity and opportunities are conducted with the view to providing a basis for present and future intervention.

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- An audit team establishes and implements management and financial regulations and procedures, enhancing management and finance at headquarters and in programme areas.
- A Strategic Development Plan of the Red Cross of Benin is developed for 2005-2007:
 - The national society's core business is clearly defined and implemented according to Federation's Strategy 2010, ARCHI 2010 and the Ouagadougou Declaration.
 - The Development Plan forms the basis for developing the national society's health and care and disaster management programmes.
- The Red Cross of Benin improves its resource mobilization:
 - A resource mobilization study including a commercial First Aid study and training for First Aid volunteers is conducted.
 - Three pilot income-generating projects are established and assisted to create local resources to cover the national society's core costs.

<Refer to the Logical Framework Planning Matrix: Benin Organizational Development>

<http://www.ifrc.org/cgi/pdf_appeals.pl?/annual05/logframes/africa/05AA025OD1.pdf>

Coordination, Cooperation, and Strategic Partnerships

The sub-regional office provided technical and financial assistance to the Red Cross of Benin's recently-concluded decree revalidation process. It also participates in various mediation missions to resolve the Red Cross of Benin's internal conflicts.

The sub-regional office with partners' support will monitor changes in plan and coordinate partners' resources towards the successful implementation of the Red Cross of Benin restructuring plan.

The Red Cross of Benin is also assisted in taking an active role in sub-regional meetings which are conducted bi-annually among the partner national societies to review health, disaster response, information and OD activities. The meetings also exchange and share experiences and design new ideas to improve sub-regional cooperation and partnership.

Effective Representation and Advocacy

The sub-regional office promotes the Red Cross of Benin's plans and activities in sub-regional and regional meetings.

Benin – Budget breakdown	2005
Programme title	in CHF
Strengthening the National Societies	
Organizational Development	120,022
Total	120,022

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Ghana

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National Context

Ghana was the first sub-Saharan nation to gain independence from colonial rule. It emerged from a long period of corruption and mismanagement to regain a respected place in international affairs. The current government endeavours to prioritize education, health services, economic growth and efficient administration. Ghana exports gold, bauxite, aluminium and manganese ore as well as cocoa and timber. Though largely peaceful, land disputes have caused disruption in some of the northern parts of Ghana in recent years. There is widespread poverty with limited health care, clean water and sanitation, especially in the rural areas.

More than 335,000 people in Ghana are diagnosed HIV-positive. In 2003, an estimated 64,316 AIDS cases were reported. The country's HIV/AIDS distribution is higher in densely populated areas in the southern regions, particularly in Accra and the regional capitals Kumasi, Takoradi, Tema and Koforidua.



The national HIV prevalence rate rose to 3.6% in 2004 with the effect worst felt among the economically active and reproductive age-group (15-45 years). Children aged 5-14 therefore present a 'window of hope' for the HIV/AIDS crisis prevention principally because they are yet to be sexually active. Inclusion of this age group in health education is critical to the future response to pandemic.

Tuberculosis infection rates are also on the increase. Other health problems of the populace include malaria, upper respiratory tract infections and water-borne diseases. An underlying cause of the persistence of these diseases is the widespread prevalence of poor nutrition, coupled with low income, inadequate housing and inaccessibility to potable water.

The National AIDS Commission is responsible for coordinating the activities of different sector ministries, private organisations and other bodies nationwide; Ghana has an HIV/AIDS policy to guide its national response to the epidemic. The country's president has personally demonstrated his commitment towards the issue and has nominated an adviser on HIV/AIDS at the seat of government.

Red Cross and Red Crescent Priorities

National Society Strategy

The Ghana Red Cross Society³ in recent years has experienced a decrease in partnership support. There has been some confusion between the roles of management and governance. Financial difficulties have also led to the staff departure. Still, the national society has a proud record of achievements and has launched some innovative programmes. The national society still needs to seriously address its current problems, which it is endeavouring to do with partners and stakeholders' support.

Following a management audit (2002-2003) an action plan was drawn up with Federation and ICRC assistance to strengthen the Ghana Red Cross capacity.

³ Ghana Red Cross – refer to <http://www.ifrc.org/where/country/check.asp?countryid=73>

The Ghana Red Cross has a volunteer network in 10 regions and 86 of the 138 districts in the country comprising mainly the youth and mothers' clubs. The national society pioneered the concept of mothers' clubs with a national network through which basic health care information is disseminated. Reluctance to discuss sexual issues, coupled with victims stigmatisation is a very real problem in Ghana. The mothers' clubs have an important role in tackling these issues.

It also promotes children's health through the child survival project. Its youth programmes create awareness on first aid, HIV/AIDS/STI and general health issues. The national society plays a prominent role in immunization campaigns through house-to house and mass social mobilization. The Ghana Red Cross is a member of the state's International Coordinating Committee, as well as the guinea worm, immunization, HIV/AIDS, malaria and disaster committees.

The Ghana Red Cross expects to improve its health programmes by providing quality and better access to first aid services through mobilising resources and making services attractive and competitive. A key objective is to contribute to HIV/AIDS reduction particularly among women and improve the quality of life for PLWHA.

The Ghana Red Cross works closely with the government, UN agencies and NGOs in implementing health and disaster programmes. It also raises funds from private companies through its annual fund-raising games. Global 2000, UNICEF and WHO supported the Ghana Red Cross in guinea worm eradication activities in 15 endemic districts. The Rotary International donated ITNs to the Ghana Red Cross for distribution in Lawra district during the mass measles campaign. Currently, the youth peer education activities and a drop-in centre for female sex workers are supported by UNICEF and Family Health International, respectively.

Movement Context:

Federation

The Federation provides the Ghana Red Cross's main technical, financial and administrative support especially in HIV/AIDS and organizational development programmes. Since the Nigeria sub-regional office took responsibility for co-operation with the Ghana Red Cross, delegates have maintained close dialogue through frequent visits and missions. The Ghana Red Cross President and the acting Secretary General shared experiences with peers during the Lagos group meetings and benefited from advice from the other three national societies (Benin, Nigeria and Togo). National society staff also took part in meetings and training courses held in Accra.

The Federation, ICRC, American Red Cross, Swiss Red Cross and German Red Cross supported the Ghana Red Cross's Management Audit in 2003 and a partnership meeting in March 2004 to improve the national society's financial and management situation.

The Federation provides funding and technical assistance for the on-going youth HIV/AIDS peer education project in three regions and six districts, through its Nigeria sub-regional office.

ICRC

The ICRC supports the Ghana Red Cross in dissemination of International Humanitarian law (IHL), humanitarian values, tracing and training of emergency first aid teams as well as working closely with the Nigeria sub-regional office on the broader issues confronting the Ghana Red Cross.

Partner National Societies (PNS)

Several PNS support the Ghana Red Cross in its programme development and capacity building.

- The American Red Cross supports the Ghana Red Cross in strengthening of mothers' clubs capacities in implementing the child survival project, guinea worm eradication, mass measles campaign and ITN distribution.
- The EU/German Red Cross is involved in a national basic health promotion among women with children.
- The Swiss Red Cross provides the Ghana Red Cross with programme support focusing on primary and curative eye care in collaboration with the Ministry of Health.

Strengthening the National Society

Health and Care

Background and Achievements

The Ghana Red Cross targets the most vulnerable in communities with a view to improving their health status and quality of life. The national society will link its activities to ARCHI 2010 and the Ministry of Health five-year work programme, complementing the governments' efforts to improve the populations' general health.

The Ghana Red Cross seeks to develop effective project and programme management including reports and marketing of first aid services. These include health programmes to attract membership, increased visibility and recognition, and partnerships development in the national health delivery system.

Several social studies also indicate that a majority of Ghanaian rural women are faced with socio-cultural practices, which subject them to daily male subordination and lack of recognition making it difficult for them to control their own lives. Examples of such practices include widowhood rites, female genital mutilation, wife inheritance, high bride price, and polygamy. Stigmatizing and marginalizing of PLWHA and their associates further contribute to spread the disease by limiting voluntary testing and access to proper treatment and care. There is also inadequate knowledge on the mother-to-child transmission of HIV/AIDS among mothers. The high rate of exclusive breastfeeding makes it imperative to educate them on the possible transmission to the child and help them make informed choices.

The Ghana Red Cross uses a wide array of HIV/AIDS' preventive strategies to combat these hazards and reduce its spread. The national society builds on peer education activities as well as focusing on women who are at greater risk of HIV/AIDS infection and are mainly the household heads. The national society will strengthen the mothers' clubs programmes aimed at improving women's reproductive health and social conditions.

Areas of Intervention

- Peer Education on HIV/AIDS
- Condom Promotion and Distribution
- Campaign against Stigma and Discrimination through AIDS Action Clubs.

Goal: The spread of HIV/AIDS/STI, particularly among women has reduced and the quality of life of PLWHA in 10 Districts of the five targeted regions has improved by the end of 2007.

Objective: The capacity of the Ghana Red Cross to improve knowledge and understanding of HIV/AIDS/STI among 48,000 women and community members in 10 districts is enhanced by the end of 2007 through encouraging safe sex.

Expected Results:

- Identified peer educators trainers have reached youths through Peer Education.
- The community has been sensitized on the importance of the formed Home Based Care (HBC) Support Groups.
- Campaigns and activities to reduce stigma and discrimination of people living or affected with HIV/AIDS have improved awareness.
- Psychological, nutritional and educational support to PLWHA is ensured.
- Management of HIV/AIDS mothers' clubs program has ensured partnerships.

*<Refer to the Logical Framework Planning Matrix: Ghana Health and Care>
<http://www.ifrc.org/cgi/pdf_appeals.pl?annual05/logframes/afrika/05AA025HH2.pdf>*

Organizational Development

Background and Achievements

The Ghana Red Cross organizational development component includes strengthening the management and governance structure, volunteer capability, financial and reporting systems, fundraising and partnerships. The Ghana Red Cross has a nationwide branch network that covers all the regions. District committees are established in 86 of the 110 political districts. At the community level, these districts organize more than 400 chapters, 480 mothers' clubs and some 600 youth links.

Mechanisms used to monitor the operations and activities of the branches are:

- Regular reports from branches to headquarters.
- Financial statements of branches to headquarters.
- Regular visits by headquarters and regional staff to review branch operations and activities.
- Evaluation reports on branch operations by headquarters staff or external consultants.

Despite the mothers' clubs and volunteers' activities in health and nutrition programmes, the Ghana Red Cross faced serious financial, management and governance challenges affecting its image with partners in 2003-2004. The Ghana Red Cross programmes and activities have not been disseminated in the media. The national society carried out a management audit with financial and technical support from the Swiss Red Cross, Federation and other partners and the findings were presented during a Ghana Red Cross partnership meeting held in March 2004. The meeting proposed a 'way forward' plan of action to restructure the Ghana Red Cross's management, financial and reporting system. The Federation, through its Nigeria sub-regional office, has continued to work with the national society's governance and management to address its problems. Similarly, the Ghana Red Cross with other partners' support is encouraged to make further progress in implementing the 'way forward' plan of action and to raise funds locally to meet its core cost through government grants and fundraising activities.

Some of the resource mobilization challenges include:

- Inactive or non-functional resource development committees at all levels.
- Non-availability of capital for fund-raising and income-generating activities.
- Lack of training and refresher courses for resource development staff.

The Ghana Red Cross has recently taken steps to partly settle its long running and pressing debts by selling some of its assets.

Goal: The Ghana Red Cross Society becomes a well-functioning organization, mobilizing resources effectively and efficiently to contribute to the improvement of the lives of the most vulnerable in Ghana

Objective: The capacity to deliver and implement programs and projects to assist the vulnerable is strengthened.

Expected results:

- The Ghana Red Cross management is improved through the appointment of key staff, including a Secretary General and Finance Administrative Officer. Skills of the management and programme staff is improved on strategic planning, finance, budgeting and reporting to improve performance and credibility. Financial and reporting procedure is established.
- Ghana Red Cross governance receives orientation to perform their roles and responsibilities. Separation of roles between governance and management is improved.
- The Ghana Red Cross's ability to generate financial resources is enhanced through debt resolution and improved financial position.
- A Ghana Red Cross strategic plan is developed focusing on core business, manpower reorganization and headquarters/regional structures.
- Dependable and sustainable partnerships are established with donors to rebuild confidence.

*<Refer to the Logical Framework Planning Matrix: Ghana Organizational Development>
<http://www.ifrc.org/cgi/pdf_appeals.pl?annual05/logframes/afrika/05AA025OD2.pdf>*

Nigeria sub-regional programmes; Annual Appeal 05AA025
(includes Benin, Ghana, Nigeria, Togo and sub-regional office)

Ghana – Budget breakdown	2005
Programme title	in CHF
Strengthening the National Societies	
Health and Care	130,116
Organizational Development	120,380
Total	250,496

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Nigeria

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National Context

Nigeria is the most populous nation in Africa with 121 million. Despite substantial oil revenues, decades of military rule have left the country with a poor infrastructure and a fragile economy. Seventy percent of Nigerians live on less than USD 1 per day. Politically-inspired communal violence has also plagued several states since the country returned to democratic rule in 1999.

The country's president, now serving his second term, faces a daunting task of further development and reconstruction. According to the UNDP HDI (see table on page 2), unemployment is 28% and the population growth rate is 2.9%; Nigeria ranks 151 out of 177 countries. This implies that many Nigerians have limited access to competent health services, potable water, health education and schooling.



Red Cross and Red Crescent Priorities

National Society Strategy:

The Nigerian Red Cross Society⁴ plays a vital role as an auxiliary to government and is a prime humanitarian player. It has a strong national representation through its Lagos headquarters and 37 branch offices. Their work has public acclaim and high visibility through the media, and they are present during emergencies: national society staff and volunteers are invariably the first to arrive at the scene of an accident or disaster.

The national society dealt with several emergencies in 2004 such as the Plateau and Kano States conflict in May-June 2004 during which the Nigerian Red Cross played an active role. The national society has impressive health programmes (HIV/AIDS, national vaccination, Mothers Clubs) and disaster preparedness activities. The Nigerian Red Cross' mission is to improve the situation of the vulnerable through the four core programmes of Strategy 2010. Its main challenges include fund raising and resource development for self-sustenance.

The national society aims to enhance its financial base through developing branch funding initiatives as well as promotion of corporate membership, commercial first aid and property development. It employs the Federation and Partners' evaluation and learning system to measure its programme's the progress and service delivery. In June 2004, an HIV/AIDS review was organized with British Red Cross and Federation technical support. The national society hopes to implement the recommendations which include improved management and branch/volunteer motivation as well as delegation of duties to zonal offices.

The health and OD departments jointly organize programme monitoring and field assessments to enhance zonal and branch programme implementation capacity. Similarly, the OD department carries out volunteer network expansion and on-the-job training for branches in 24 programme branches to integrate volunteers with programmes and to provide a sustainable pool of trained volunteers.

⁴ Nigerian Red Cross – refer to <http://www.ifrc.org/where/country/check.asp?countryid=128>

Movement Context:

Federation

The Federation sub-regional office in Lagos works alongside the Nigerian Red Cross and provides specialist help in health, organizational development, financial/administrative planning and monitoring. The sub-regional office also arranges training for national society staff, gives expert advice on programmes, supports emergency action and helps to ensure effective management. It plays a coordination and partnership role between the national society and its supporters.

ICRC

The ICRC in Nigeria received a new team of delegates in the second half of 2004. Collaboration is already good with the new team, reflected in the development of a partnership in disaster preparedness and organizational development to assist the Nigerian Red Cross in the spirit of the Seville Agreement.

The ICRC collaborates with the national society to promote knowledge and understanding of International Humanitarian Law. It also assists in developing its tracing strategy and information/dissemination capacity through its communications' network. It supports the national society's response in conflicts and runs an 'Alternative to Violence' campaign in 12 state branches. The national society's national prison sanitation programme is also sponsored by ICRC. A draft MOU is planned between Nigerian Red Cross, ICRC-Nigeria and the Federation sub-regional office to coordinate activities

Bilateral Partner National Societies

The British Red Cross/Nigerian Red Cross bilateral agreement (May 2002 - December 2006) covers HIV/AIDS, emergency preparedness/response, CBHP, first aid, and youth programmes. In 2004, the British Red Cross sponsored a pilot DP training of Nigerian Red Cross through an external consultant. It has also sponsored the Secretary General of the Nigerian Red Cross on a six-week study course in the UK. The Nigerian Red Cross is an implementing partner of UNHCR in the care and maintenance of refugees in Nigeria. The national society works with the Nigerian Ministries of Health, Education, Women Affairs and Youth Development, UNICEF, WHO, UNAIDS, UNFPA, USAID, DFID and Nestlé, as well as other corporate donors.

Strengthening the National Society

Health and Care

Background and Achievements

Health and Care is one of the national society's core programmes: the national society has the mandate to support the most vulnerable in the community. Deteriorating economic conditions and increasing health needs continue to place huge burdens on the country's health infrastructure. A recent demographic health survey reports increasing infant mortality rates at 100 per 1,000 live births with rates as high as 121 per 1,000 in rural areas⁵. Also, total fertility rates (5.7) are increasing, and vaccination rates stand at only 13%.⁶

The Health Department in 2004 had a total of five staff at the National Headquarters and six Zonal Health Officers being supported by a regional health delegate. Following a review of the HIV/AIDS programme in June 2004, the staffing and management of the health department will be focused at branch rather than zonal levels to strengthen both the new and existing structures of Nigerian Red Cross health programmes.

The national society's Health Programmes comprises of two main areas:

- The British Red Cross and Swedish RC-sponsored Community Based Health Programme (CBHP), which started in 1997 is designed to support basic health needs provided by the government. The CBHP comprises basic health care, social mobilization for immunization and control, malaria prevention, community-based first aid, school unit and road safety awareness campaigns, mothers clubs⁷ and emergency health care (epidemic response).
- HIV/AIDS Project: includes Youth Peer Education (YPE), Community Home-Based Care (CHBC), counselling and anti-stigma/discrimination campaigns.

⁵ NPC (2004) Nigeria Demographic and health survey 2003 – refer to www.measuredhs.com

⁶ Children aged 12- 23 months having received BCG, measles, three doses of DPPT

⁷ Network of female volunteers who promote maternal and child health within their own communities

Presently, over 300 Mothers' Clubs have been established in 30 Branches with 60 Mothers' Clubs formed in 2004 within the CBHP. So far, Branch Coordinators of 30 Mothers Clubs, 90 Facilitators and 420 leaders have been trained and are participating in mobilization programmes for immunization, breast-feeding, first aid, environmental sanitation, and health education.

Red Cross School Units have been established and strengthened in 300 schools. Eighteen School Unit Branch Coordinators and 450 leaders have been trained in first aid, Road Safety and school health interventions. Approximately 135,000 pupils and students are benefiting from these activities.

One hundred fifty (150) trained Health Action teams in six branches are already providing first aid at social events and emergencies. They respond to national epidemics, floods and ethno-religious conflicts. The national society's Polio Eradication Initiative mobilized over 35 million infants and children under five for polio immunization in 2001-2004. The Nigerian Wild Polio Virus (WPV) threatens the Global Polio Eradication Initiative. Cases of WPV in some West, Central and Southern Africa countries have been traced from Nigeria.

The HIV/AIDS Project has reached 24 of the 37 branches with improvement and consolidation of the project in the existing branches. By the end of 2004, 24 branch coordinators will have received training in Youth Peer Education, CBHC and counselling, thus equipping 72 trainers, 2,640 Peer Educators, 720 Home-Based Care Facilitators and 72 Counsellors. It is estimated that over one million youths will be reached through the Peer Educators and 10,000 PLWHA families and communities will benefit from community home-based care and counselling.

Approximately 16 million people were reached through the nationwide anti-stigma campaign. A booklet on HIV/AIDS was launched during the World's AIDS Day on May 8.

The Nigerian Red Cross is a member of the Interagency Coordination Committee on Immunizations, and Epidemic Preparedness and Response. It is also a member of the National Action Committee on AIDS. It has established a National Task Force Committee on its Health Programme; the committee is comprised of representatives from the Ministries of Health, Women Affairs and Education, UNICEF, WHO, DFID, USAID and the Nigerian Red Cross's governance and health management.

Goal: The morbidity and mortality rate among the vulnerable people in Nigeria is reduced.

Objective: The capacity of the Nigerian Red Cross is enhanced in delivering efficient services in improving the Health of the vulnerable by the end of 2007.

Expected Results:

- The Nigerian Red Cross gains increased visibility, recognition and relevance to more people in the social context.
 - All active volunteers are trained in first aid
 - All the branches have been equipped with first aid training materials
 - All the branches adopt first aid quality assurance system and reliable records
- All the branches have established and benefited from the Mothers Clubs' community health activities.
 - Over 500 Mothers' Club Coordinators, Facilitators and Leaders have been trained in community-based first aid (CBFA) and standard first aid.
 - 20,000 families benefit from Insecticide Treated Nets and are using them as advised.
 - Awareness and sensitization campaign on malaria and female genital mutilation has been carried out in 12 Branches.
 - Mothers' Clubs have undertaken poverty alleviation projects.
- Red Cross School Units, Road Safety Clubs and Health Action Team have implemented Community-Based Health activities.
 - About 1,500 Red Cross School Units and Road Safety Clubs have been established and are functioning.
 - At least 150 Health Action Teams are established and equipped in 24 Branches.
 - Twelve branches increased in coverage of routine immunization with particular emphasis on measles.

- The Nigerian Red Cross capacity to effectively deliver assistance to vulnerable PLWHA or persons affected by HIV/AIDS and to reduce the HIV/AIDS spread among the general population is increased.
 - Over 4,000 trained Peer Educators have reached about 1.25 million youths on Peer Education.
 - Adequate and relevant HIV/AIDS IEC materials, Home Based Care and Counselors Kits have been produced, distributed and maintained by all 37 branches.
 - Seven hundred twenty (720) Home Based Care facilitators and 72 Counselors have undergone refresher training, equipped and provided support to 15,000 PLWHA and their families.
 - Campaigns and activities to reduce stigma have reached more than 32 million people.

<Refer to the Logical Framework Planning Matrix: Nigeria Community Based Health>
http://www.ifrc.org/cgi/pdf_appeals.pl?annual05/logframes/africa/05AA025HC3.pdf

<Refer to the Logical Framework Planning Matrix: Nigeria Health-HIV/AIDS>
http://www.ifrc.org/cgi/pdf_appeals.pl?annual05/logframes/africa/05AA025HH3.pdf

Disaster Management

Background and Achievements

The Nigerian Red Cross continues to ensure an improved humanitarian service nationwide to the most vulnerable. Disaster Management programme is one of the national society's core programmes, in line with the Federation Strategy 2010.

In 2002, the national society intervened in 64 conflicts. The rate of disaster occurrence, particularly the conflict-related ones, continues to increase in various parts of the country. Fires, floods, explosions and collapse of buildings were other non-conflict situations which resulted in the displacement of an estimated one million people last year.

The ICRC and the Federation assisted the national society to develop its emergency preparedness and response capacity through the training of headquarters staff and six Zonal DP Officers, resource mobilization, and advocating with the government, UN agencies, partner national societies and other partners.

The national society's Disaster Management Programme identifies the following main priorities for 2004-2007:

- Establishing National Emergency and Zonal Response Teams and training 70 team leaders and 420 volunteers in disaster management with Federation support. A total of 2,160 volunteers will be trained by 2006. The training will be done jointly with ICRC.
- Developing the national society's preparedness, planning and training of staff/volunteers in VCA techniques and utilization of tools to improve Disaster Management Planning.
- Pre-positioning of non-food emergency stock in strategic warehouses and dressing materials in zones and branches.
- Harmonization and coordination of Disaster Management activities with ICRC's Conflict Preparedness and the Federation's capacity building plans in non-conflict situations.
- Advocacy, partnership with Government and other actors

Goal: Vulnerable people receive sustainable, focused and responsive services.

Objective: The capacity of the Nigerian Red Cross to effectively reduce vulnerability, prepare and respond to disaster is increased.

Expected Results:

- The vulnerability of people affected by disaster(s) is reduced
 - Community/Branch/Zonal/National Contingency Plans are developed.
 - Non-food stock serving 4000 vulnerable families in emergency and dressing materials are pre-stocked and maintained in strategic warehouses and zonal offices.
 - Sixty Emergency and First Aid Teams constituting 720 trained volunteers are trained, equipped and functional in 2004.
- The efficiency and effectiveness of Nigerian Red Cross Society emergency response is increased
 - Trained, competent and dedicated staff and volunteers in Disaster Management.

- The National Society Integrated Disaster Preparedness and Response manual produced.
- Nigerian Emergency Relief Fund (NEREF) is in place.
- The national society attends and organizes meetings and workshops with governments and other partners.
- The national society participates in Regional and International Disaster Management meetings and workshops.
- The capacity of vulnerable people is strengthened
 - Communities have well developed community-based disaster management (CBDM) plans.
 - Adopted local IEC materials are available at community level.
 - Local authorities support CBDM plan/contingency plans.
 - Quarterly reports of Emergency First Aid Teams are done.

<Refer to the Logical Framework Planning Matrix: Nigeria Disaster Management>
http://www.ifrc.org/cgi/pdf_appeals.pl?annual05/logframes/africa/05AA025DM3.pdf

Humanitarian Values

Background and Achievements

In the last five years, Nigeria has witnessed a number of conflicts in which humanitarian values were ignored. The national society aims to support the Movement's work through contributing to the emergence of a more equitable society.

The humanitarian values programme is firmly rooted in the Movement's information strategy and aims to strengthen the national society's ability to communicate clear and consistent messages to the public. The Nigerian Red Cross has good relationships with the local press and consistently publicizes its activities through the electronic and print media. The national society works with the ICRC to develop information and dissemination programmes covering international humanitarian law, tracing, dissemination of Red Cross principles and humanitarian messages.

The core finance for the national society's dissemination programmes is secured within the existing dissemination budgets of the ICRC, with the National Headquarters' support and assistance.

Goal: The humanitarian values embedded in the Movement are widely shared and understood resulting in increased tolerance, mutual understanding and respect of the human dignity in Nigeria.

Objective: The Nigerian Red Cross capacity to promote the Fundamental Principles and humanitarian values is increased.

Expected Results:

- There is greater understanding of humanitarian values and of the Movement's Fundamental Principles within the national society.
- The profile and image of the national society as a national humanitarian organization are further increased.
- Commitment of Branches to tracing activities is increased.

Organizational Development

Background and Achievements

The national society's main OD objective and emphasis is to integrate and provide more focused capacity building support to the expanding HIV/AIDS and Disaster Preparedness' programmes.

In 2004, branch development activity provided on-the job training to 12 Branch Secretaries which further strengthened volunteers' work at branch level. The Federation's volunteer guidelines have been an effective tool to train Branch Volunteer Coordinators and to extend volunteer structure down to community level. A coordinated OD and Branch Relations/Nigerian Red Cross training was organized for Branch Volunteer Coordinators in 24 branches, who in turn, will train respective Divisional Coordinators and Community Volunteers. The objective is to develop a pool of well-managed and trained community volunteers to serve as volunteers for the national society's various programmes and services such as HIV/AIDS, Mother Clubs and Disaster Response.

Branch Fund-Raising Advisors from six pilot branches have been trained in business planning skills to encourage and support branch volunteers in designing, producing and implementing income-generating projects (IGP) at branch level, using locally generated resources to benefit local communities and the branches.

Progress has also been made in the financial management of the national society at headquarters. A draft financial guideline and procedures manual has been completed with the financial support of the British Red Cross and the technical support of the Federation's Finance Development Delegate. The first stage of computerizing the headquarters Finance department has commenced. Similarly, seven branches of the Nigerian Red Cross have improved their reporting capacity through the provision of computers and computer training.

The national society still faces challenges such as weak financial position and late submission of branch quarterly reports. A well-managed resource development strategy is yet to be formulated to provide a sustainable solution to the national society's long running financial problems. Although some improvement has been made, the central council are still working on improving relations between some branch governing bodies and branch management.

The Nigerian Red Cross has reviewed the current zonal structures by providing clearer terms of reference reflecting operational, financial and capacity building responsibility to zonal offices.

Goal: Vulnerability of people is reduced due to an increased programme and services delivery capacity of the Nigerian Red Cross Society.

Objective: The Nigerian Red Cross capacity to provide sustainable, focused and responsive services to the vulnerable is improved.

Expected Results:

- Strategic planning, programming, budgeting, monitoring and reporting skills of headquarters, zonal and branch staff are improved.
 - The strategic management skill of headquarters senior management to monitor and support programmes in branches are improved. There is also an improved team work, communication, budget monitoring and information sharing between various departments reflecting better programmes management and reporting.
 - Zonal officers are re-established with clear terms of reference, reporting line and level of authority established by the headquarters.
 - The headquarters Finance Management is fully computerized and providing efficient accounting and reporting. The headquarters Finance department is strengthened with the employment of an accountant responsible for the HIV/AIDS project.
 - Technical and management training support is provided to staff to attend regional and international workshop/training to improve and gain new skills and knowledge and exchange experience in areas of strategic, budgeting and programme planning.
 - Youth services are integrated in the national society's various programmes. International youth camps and leadership development activities are conducted to promote youth services and exchange experiences.
- The national society's branch structure and its management are developed. The branch structure's capacity to deliver national services is improved.
 - Branches are directly supervised by zonal offices to effectively implement programmes and report.
 - Zonal Finance/Administrators employed in all six zonal offices. Transport allowance payments for HIV/AIDS, Branch Volunteer Coordinators, are monitored to ensure regular payments to motivate volunteers.
 - Six branches of the national society - Niger, Jigawa, Ogun, Edo, Yobe and Abia - are provided with basic office furniture and equipment to improve branch office administration.
 - A two-day staff annual general review meeting focusing on zonal and branch capacity building is conducted for all 37 branch Secretaries, 12 Zonal Officers and 12 headquarters Senior Management Staff.
 - The Reporting Officer Branch conducts monitoring visits to assist branches in their programme reporting.

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- On-the-job training is conducted for eight branches to improve the secretary's management and implementation capacity for better record keeping and reporting.
- Zonal and branch offices revise, reproduce and utilise branch manual.
- Branch computerization for 10 branches is implemented to improve branch reporting. Computer training is conducted for branch secretaries and zonal Finance/Admin Clerks in six zones to improve timely and quality reporting.
- On-the-job training is conducted for six branches to improve their managerial skill for better warehousing, record keeping and reporting.
- Leadership Training: The national society's governance better understands and practices their governance role.
 - A two-day Governance and Management workshop is organized in two phases for branch chairmen and secretaries for an effective teamwork, improved relations as well as better understanding of roles, responsibilities and accountabilities.
 - Branch election monitoring is carried out in 12 branches to ensure that the national society's election procedure and guideline has been observed.
 - National Officers conduct visits to two branches in each Zone to advocate local support for branch activity and create public awareness for appreciating and understanding the Red Cross Emblem.
 - Branch Divisional Advisers are trained for two days in two phases.
 - The Nigerian Red Cross Annual General Meeting is conducted in December 2005. By then the national society would have reviewed its 2004 activities.
 - A national seminar is organized to revise the Nigerian Red Cross's strategic plan. Participants include the National Officers, senior headquarters management staff, branch chairmen and secretaries, Federation and ICRC Delegates.
 - The national society's National Legal Adviser provides technical support for the revision of the Nigerian Red Cross constitution.
 - The leadership of the national society attend the Federation International Conference and statutory meetings.
- Volunteer management development: The ability of the national society to develop, manage and retain volunteers is developed.
 - The national society's volunteer structure is extended to division and community level in 24 HIV/AIDS programme branches in 2005 and to gradually cover all the 37 branches in 2006-2007. Three Divisions from each branch are targeted for volunteer training to provide a well-managed and motivated volunteer base for various programmes at branch level.
 - Volunteer Coordinators' activities in 24 programme branches are reviewed in a two-day national meeting aimed at updating knowledge and sharing experiences in the course of their volunteer activities.
 - Divisional Volunteer Coordinators' structure and activities are reviewed in a one-day zonal meeting. The zonal officers and headquarters programme officers undertake regular assessment of Volunteer Coordinators' activities while the headquarters provided technical guidance, zonal officers' training and the organizational development.
 - Training materials are provided for supporting several volunteer training by Branch Volunteer Coordinators.
 - Monthly transport allowance for 24 Branch Volunteer Coordinators and 72 Divisional Volunteer Coordinators is available.
- Financial resource development: the national society's ability to generate financial resources and broaden the range of sources of funding is developed.
 - Implementation of IGP for six pilot branches- one branch from each zone - to undertake small-scale community project and raise local funds to cover branch core costs.
 - Reproduction of the revised First Aid Manual.
 - A two-day training workshop is conducted in two phases for branch fund-raising advisers on income-generating activities for self reliance.
- Youth programme development: the national society youth programming/structure is improved.
 - International youth camps and leadership development activities are conducted to promote youth services and exchange experiences.
 - Branch Youth Advisers are trained for two days in two phases.

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<Refer to the Logical Framework Planning Matrix: Nigeria Organizational Development>
http://www.ifrc.org/cgi/pdf_appeals.pl?annual05/logframes/africa/05Aa025OD3.pdf

<Refer to the Logical Framework Planning Matrix: Nigeria Volunteer Management>
http://www.ifrc.org/cgi/pdf_appeals.pl?annual05/logframes/africa/05Aa025VM3.pdf

Nigeria – Budget breakdown	2005
Programme title	in CHF
Strengthening the National Societies	
Health and Care	3,111,700
Disaster Management	416,388
Organizational Development	766,481
Total	4,294,569

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Togo

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National Context

Togo has a population of less than five million people and an economy that is based mainly on agriculture; cocoa, phosphates, coffee and cotton are its main exports. Its rural population is predominantly subsistence farmers. Concerns about human rights and electoral manipulation have slowed international aid in recent years.

The main health problems in Togo are malaria, tuberculosis and increasingly HIV/AIDS. An estimated 6% of its population live with HIV/AIDS; local 2003 reports indicate higher figures. Urban population growth is also expected to rise to 42.7% by 2015, placing further strain on the country's already limited urban health care and educational capacity. The main age groups affected by HIV/AIDS are between 20 and 49 years, representing the main workforce. It is estimated that over 25,000 children have been orphaned as a result of HIV/AIDS.

Red Cross and Red Crescent Priorities

National Society Strategy:

The Togolese Red Cross, established in 1959, has expanded to become a nationwide organisation with a strong and highly regarded volunteer network successfully implementing ARCHI 2010. Its main aim includes capacity development of the organisation's staff and volunteer network to enhance effective programmes implementation and response across the country. The Togolese Red Cross-supported programmes comprise health and care as well as HIV/AIDS and disaster response/preparedness.



The Togolese Red Cross⁸ has a wide range of activities in health, including mother and child health, nutrition, water and sanitation (WatSan), and community-based first aid training. In 2004, the Togolese Red Cross was involved in a national malaria prevention and measles vaccination campaign, and has received Federation support for the expansion and intensification of its HIV/AIDS programme. These activities also include a programme for PLWHA care-givers.

Recent measures taken by Togolese health authorities in the fight against HIV/AIDS will provide much needed support for the Togolese Red Cross in strengthening and scaling up its activities.

The Togolese Red Cross has a network of 209 local branches covering all the national administrative regions. Activities in the health sector range from HIV/AIDS prevention to care, advocacy for treatment, support and anti discrimination/anti-stigmatisation.

In collaboration with the Ministry of Health (MoH) and other partners, the Togolese Red Cross has been actively involved in the measles vaccination campaign for children aged nine months to five years, provision of vitamin A supplements, administration of mebendazole (to reduce effects of hookworms) and provision of ITN to households where children are at risk, as well as mother and child health care. It also operates income-generation projects to cover its core costs.

The Togolese Red Cross works closely with the MoH through the National Anti-AIDS Programme and the Youth and Sports Ministry. It collaborates with WHO and other UN agencies. The national society and UNDP, in collaboration with local organizations in Togo, work together on a project to support and care for PLWHA.

⁸ Togolese Red Cross – refer to <http://www.ifrc.org/where/country/check.asp?countryid=170>

Movement Context:

International Federation

The Federation supports the Togolese Red Cross HIV/AIDS programmes and continues to strengthen volunteer structure at all levels and in expanding regions as required. It also supports a sustained impact from the national measles and malaria campaign in 2004 through the mothers' club programmes and other volunteer networks.

In addition, the Federation supports the Togolese Red Cross in expanding and strengthening its volunteer network, and integrating and co-ordinating financial management at all levels. This is being done through its HIV/AIDS/STI awareness and prevention scheme and community home-based care.

ICRC

The ICRC supports the national society in the dissemination of International Humanitarian Law, humanitarian values, tracing and training of emergency first aid teams.

Partners

The Togolese Red Cross works with PNS and other partners in the development of its programmes. These PNS include the Swiss Red Cross, German Red Cross, Spanish Red Cross, Danish Red Cross, Norwegian Red Cross and Canadian Red Cross. The Swiss Red Cross and Danish Red Cross have bilateral representatives in country to support the development of the Togolese Red Cross's comprehensive measles, malaria and HIV/AIDS preventive campaign.

The Togolese Red Cross also works in collaboration with GTZ and Care International.

Strengthening the National Society

Health and Care

Background and achievements

The Togolese Red Cross HIV/AIDS project is built on the national health programme and the Federation ARCHI 2010 strategy. The national society's HIV/AIDS efforts date back to 1991 when the Federation, in partnership with the World Scouts Movement, initiated the project 'AIDS Action with Youths'. Following this, the Togolese Red Cross, with GTZ and Care International support, carried out dissemination programmes on social marketing and condoms sale through IEC materials and awareness-raising sessions.

In late 1998, the Togolese Red Cross National AIDS Committee and the Ministry of Health started a Peer Education Programme in two urban centres. With financial support from the Swiss Red Cross, peer education activities were extended to the Central and Plateau Regions of Togo. In 2001, the German Red Cross provided technical and financial support for peer educators' training and a number of workshops.

With financial assistance from the Federation, Danish Red Cross and Swiss Red Cross, the Togolese Red Cross increased its preventive campaign activities among youth, women and other vulnerable groups in approximately 185 localities in the Maritime, Kara and Central Regions. It also contributed towards the PLWHA programme development. The Togolese Red Cross is currently the only organisation in Togo whose peer educators work in and out of school groups as well as in all localities. Since 2000, the national society, in collaboration with other regional partners, has continued active anti-stigma and anti-discrimination campaigns as well as the World AIDS Day and World Red Cross Red Crescent Day celebrations with effective events and information sessions.

The national society's targets are to build more efficient and effective programmes aimed at reducing morbidity linked to HIV/AIDS/STI as well as develop its community and home-based care for PLWHA and affected families. The following persons are targeted under HIV/AIDS programme by the Togolese Red Cross for 2004-2007, according to their plan of action⁹.

⁹ More than 102,498 persons between the ages of 12-24, sixty (60) Mother Clubs, and 46% of targeted population of 2.39 million are covered from 2004-2007.

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Target group, HIV/AIDS programme	Estimated number of beneficiaries per year
Vulnerable young persons, aged 12-35 years	42,400
Women (for economic improvement activities)	4,000
Sex workers	3,000
Pregnant women	1,000
Persons living with HIV/AIDS (PLWHA)	2,000
Blood donors	10,000

Goal: To contribute towards improving the health status among the most vulnerable populations in Togo through health promotion and prevention.

Objective: The national society's efforts to combat morbidity and mortality related to HIV/AIDS/STI, malaria, water-borne, and potential epidemic diseases are reinforced.

Expected results:

- The prevalence of HIV/AIDS/STI among the country's vulnerable population is reduced.
 - Increased awareness of youth and women of reproductive health and prevention of HIV/AIDS/STI.
 - The Togolese Red Cross capacity is enhanced through improved volunteer network and HIV/AIDS management programme, to provide effective and focused services to reduce mortality and morbidity to HIV/AIDS/STI in Kara and Maritime regions.
 - Target groups are sensitized about HIV/AIDS/STI through community campaigns.
 - Increased support, including psychosocial support to PLWHA and affected families including the vulnerable children and community home based care facilitators is assured
 - Nutritional support is provided for PLWHA
 - More psychosocial, nutritional and educational support to orphans and vulnerable children (OVC) is assured
 - The number of volunteers for voluntary testing and counselling is increased by 50% in the target districts.
 - The management of the HIV/AIDS program is assured and the partnerships with other actors is reinforced
- The prevalence of malaria, water-borne and potential epidemic diseases are reduced.
 - Community-based health activities are scaled-up and intensified in the Maritime region/Lomé community, through the Togolese Red Cross volunteer network, contributing to reduced morbidity and mortality linked to malaria, waterborne, and other potential epidemic diseases.
 - Increased knowledge about malaria, water-borne and other potential epidemic diseases resulting in improved personal and community preventive practices.
 - Vaccination cards of all children are updated, in the target communities based on the Expanded Immunization Programme standards.
 - The national society's capacity to manage health projects is reinforced.
- The number of volunteer blood donors is increased
 - Togolese Red Cross continues its support for volunteer blood donor recruitment and the national centre of blood transfusion. This support is extended to the other districts.
 - Sixty per cent of recruited blood donors continue to volunteer.

<Refer to the Logical Framework Planning Matrix: Togo Health and Care>
http://www.ifrc.org/cgi/pdf_appeals.pl?/annual05/logframes/africa/05AA025HC4.pdf

Organizational Development

Background and achievements/lessons to date

The national society continues to make significant efforts to develop a resource development policy to become more financially independent. It continues to diversify its resource base and recognises the value of developing its organizational capacity in line with increased programme activities.

Goal: The Togolese Red Cross is a well-functioning national society.

Objective: The management and volunteer structure of the Togolese Red Cross enhances its capacity to deliver the HIV/AIDS/STI and health and care programmes services and improve the lives of the most vulnerable in Togo.

Expected Results:

- The senior management’s planning, budgeting and programming capacity is enhanced.
 - Staff capacity develops through regional and international meetings in planning, budgeting, programme monitoring skills and resource development.
- Governance is enhanced.
 - Recruitment, management and volunteers’ retention are improved.
 - The General Assembly conducts its meeting.
 - Members of the governing body attend sub-regional, regional and international RC/RC meetings.
- Volunteer recruitment, management and motivation improve.
 - First aid training is given and emergency simulations are conducted
 - Volunteer network is further developed integrating trained volunteers to various activities and programmes of the society
- The Togolese Red Cross’s financial resources improve.
 - Resource development activities increase and diversify.
 - Pilot income-generating projects are supported in three localities and seed money provided.

<Refer to the Logical Framework Planning Matrix: Togo Organizational Development>
http://www.ifrc.org/cgi/pdf_appeals.pl?annual05/logframes/africa/05AA025OD4.pdf

Togo – Budget breakdown	2005
Programme title	in CHF
Strengthening the National Societies	
Health and Care	300,138
Organizational Development	100,000
Total	400,138

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Sub-Regional Context

All four member National Red Cross Societies – Benin, Ghana, Nigeria and Togo - continually face the challenges of increasing HIV/AIDS prevalence rates and related deteriorating economic situations affecting all health indicators. The national societies in the region thus play a vital auxiliary role in providing support through health and care, as well as HIV/AIDS and disaster response services. The focus of the sub-regional office in Lagos is to strengthen member national societies' capacity in improving and developing disaster preparedness, organizational development, community health services and HIV/AIDS activities. This has led to more effective cross-regional experience sharing and development of regional initiatives including mothers' club¹⁰ guidelines. The sub-region hosts the Regional AIDS network for West and Central Africa (RANWAC¹¹) in Togo.

The community-based health care programme in Nigeria promotes the training and equipping of first aid and health action volunteers for an effective and timely response. It also aims at developing the mothers clubs' potential to improve maternal, child and community health. It continues to work actively in the polio eradication campaign.

The HIV/AIDS programme was internally reviewed in June 2004 and recommendations from this are being implemented to ensure an improved and effective programme. In Togo, the HIV/AIDS programme continues to develop while the planned 2004 national integrated campaign against measles and malaria highlights the national society's capacity and strength.

Coordination, Cooperation, and Strategic Partnerships

The Nigeria sub-regional office in Lagos collaborates with member National Red Cross Societies in providing specialized technical support in health, disaster preparedness, organizational development/capacity building, financial and administrative planning and monitoring. The sub-regional office organized and facilitated organizational reviews for the Ghana Red Cross Society and the Red Cross of Benin to address critical issues of governance, management and finance. It has also successfully facilitated partners' meetings which clarified the regulatory status of government and re-established the Benin Red Cross' neutrality and impartiality. Recently, the sub-regional office provided technical help in reviewing the Nigerian Red Cross Society zonal offices to strengthen their capacities.

In Ghana, a plan was agreed upon to address financial and management crisis of the Ghana Red Cross. The sub-regional office organized the 'West and Central Africa Partnership' meeting in Accra, Ghana, in which 24 regional National Red Cross and Red crescent Societies were represented on March 2004.

The sub-regional office has established cordial and mutually-beneficial working relationships with government ministries, regional organizations like ECOWAS¹², the EU, the UN and other humanitarian organizations.

Goal: Focused development and management of agreements, MOU and other coordination mechanisms are achieved.

Objective: The Nigeria sub-regional office works with the four National Red Cross Societies, the ICRC and other partners to develop regional meetings.

Expected Results:

- The capacity of the four National Red Cross Societies to work with its partners is increased.
 - Sub-regional group meetings have been held twice a year.
 - Regular liaison meetings have been held with the ICRC.

¹⁰ Mothers clubs were founded in Ghana in 1974 and have since developed across the sub region they primarily involve a network of volunteers, mostly female adults, who voluntarily promote maternal and child health in their communities.

¹¹ Until June 2004 the network involved 16 countries; it now encompasses all 24 countries in West and Central Africa

¹² ECOWAS - Economic Community of West African States

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BUDGET 2005

PROGRAMME BUDGETS SUMMARY

Appeal no.: 05AA025

Name: NIGERIA SUB-REGIONAL PROGRAMMES

PROGRAMME:	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	Emergency	Total
	CHF	CHF	CHF	CHF	CHF	CHF	CHF
Shelter & construction	0	0	0	0	0	0	0
Clothing & textiles	0	0	0	0	0	0	0
Food	0	0	0	0	0	0	0
Seeds & plants	0	0	0	0	0	0	0
Water & Sanitation	0	0	0	0	0	0	0
Medical & first aid	145,071	40,263	0	0	0	0	185,334
Teaching materials	0	0	0	0	0	0	0
Utensils & tools	0	51,411	0	0	0	0	51,411
Other relief supplies	0	0	0	0	0	0	0
SUPPLIES	145,071	91,674	0	0	0	0	236,745
Land & Buildings	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Computers & telecom	3,412	0	0	66,368	0	0	69,780
Medical equipment	0	0	0	0	0	0	0
Other capital exp.	0	0	0	0	0	0	0
CAPITAL EXPENSES	3,412	0	0	66,368	0	0	69,780
Warehouse & Distribution	0	0	0	0	0	0	0
Transport & Vehicules	76,110	10,200	0	13,110	0	0	99,420
TRANSPORT & STORAGE	76,110	10,200	0	13,110	0	0	99,420
Programme Support	230,227	27,065	0	71,948	0	0	329,239
PROGRAMME SUPPORT	230,227	27,065	0	71,948	0	0	329,239
Personnel-delegates	399,554	55,825	0	149,645	0	0	605,023
Personnel-national staff	237,854	70,180	0	91,715	0	0	399,749
Consultants	0	0	0	0	0	0	0
PERSONNEL	637,408	126,005	0	241,360	0	0	1,004,772
W/shops & Training	1,240,686	69,737	0	384,415	0	0	1,694,837
WORKSHOPS & TRAINING	1,240,686	69,737	0	384,415	0	0	1,694,837
Travel & related expenses	551,696	44,969	0	139,694	0	0	736,359
Information	536,276	20,422	0	57,761	0	0	614,459
Other General costs	121,067	26,316	0	132,230	0	0	279,613
GENERAL EXPENSES	1,209,039	91,707	0	329,685	0	0	1,630,432
TOTAL BUDGET:	3,541,953	416,388	0	1,106,886	0	0	5,065,227