

PROGRAMME UPDATE



International Federation of Red Cross and Red Crescent Societies
Fédération Internationale des Sociétés de la Croix-Rouge et du Croissant-Rouge
Federación Internacional de Sociedades de la Cruz Roja y de la Media Luna Roja
الاتحاد الدولي لجمعيات الصليب الأحمر والهلال الأحمر

PALESTINE RED CRESCENT SOCIETY APPEAL REVISION

Appeal No. MAAPS001
26 January 2007

The Federation's vision is to strive, through voluntary action, for a world of empowered communities, better able to address human suffering and crises with hope, respect for dignity and a concern for equity. Its mission is to improve the lives of vulnerable people by mobilizing the power of humanity. It is the world's largest humanitarian organization and its millions of volunteers are active in over 185 countries.

In Brief

Programme Update no. 1 (Appeal Revision)

Initial Appeal target 2006-2007: CHF 503,000

Revised Appeal target 2006-2007: CHF 19,019,488

Appeal budget for 2007:

Ø Annual programme: CHF 4,701,068 [<click here for the revised annual appeal budget>](#)

Ø Emergency programme: CHF 14,055,420 [<click here for the emergency appeal budget>](#)

Related Emergency or Annual Appeals:

- Palestine Red Crescent Society Emergency Appeal. For details, please go to the PRCS website at, <http://www.palestinercs.org/Arabic/Arabic%20Special%20Reports/Year%202007/PRCS%20Emergency%20Appeal%202007.pdf>
- Call for support to the Palestine Red Crescent Society. For details, please go to the website at, http://www.ifrc.org/cgi/pdf_appeals.pl?06/MDRPS001.pdf
- Annual Appeal 2006-2007 for Palestine Red Crescent Society. For details, please go to the website, http://www.ifrc.org/cgi/pdf_appeals.pl?annual06/MAAPS001.pdf
- Annual Appeal 2006-2007 for Middle East. For details, please go to the website at, http://www.ifrc.org/cgi/pdf_appeals.pl?annual06/MAA81001.pdf
- Humanitarian Crisis in the Middle East emergency appeal, For details, please go to the website at, http://www.ifrc.org/cgi/pdf_appeals.pl?06/MDR81001revised.pdf
- More information on Red Cross Red Crescent work in MENA can be found at, <http://www.ifrc.org/where/mena.asp>

Programme summary:

The International Federation is revising its appeal MAAPS001 to support the Palestine Red Crescent Society (PRCS) with two main objectives:

- to encourage support for PRCS Emergency Appeal, launched by the PRCS to avoid the collapse of its services that are threatened as a result of the financial crisis facing the Palestinian Authority.
- to support the PRCS core programmes that are in line with Strategy 2010 and contribute to the achievement of the Federation's Global Agenda.

The Operational Alliance terms and conditions agreed upon by the PRCS, Federation and International Committee of Red Cross (ICRC) for mobilizing resources will apply during the management and implementation of this appeal.

Therefore, support to PRCS may be contributed either through the Federation or directly to PRCS. If contributions are made directly to PRCS, the Federation is, for the sake of coordination, expecting to be kept informed of these contributions. The Federation aims to provide overall financial reports regarding all support provided to PRCS under this appeal, while emphasising the central role and responsibility of PRCS. For funds transferred through the Federation, the standard narrative and financial reports will be provided. Programme Support (PSR) will be paid only on multi-lateral contributions.

There are two main sections for this appeal:

1. Emergency appeal budget: these are resources needed to ensure support for recurrent expenditures (salaries and essential running cost) to maintain the most critical PRCS services to the Palestinian population.
2. Annual appeal to support core PRCS programmes.

Budget Summary for 2007 appeals

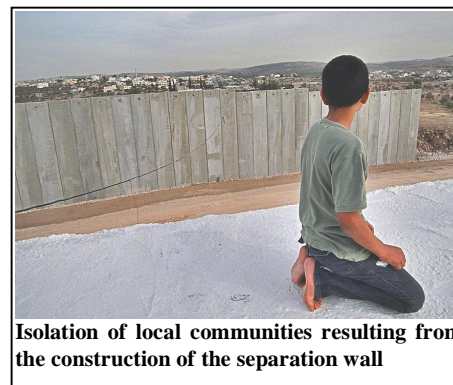
APPEAL SECTION	Monthly needs (CHF)	Annual needs (CHF)	For details
Emergency programme	1,171,285	14,055,420	<i>See table 1 in this document</i>
Annual programme		4,701,068	<i>See the attached budget.</i>

Country and regional context

The Middle East region in general, and the Occupied Palestinian Territory (oPt) in particular, is witnessing its worst humanitarian crisis for years. The aftermath of the hostilities in Lebanon and Israel is unfolding, and with it, mounting intensity of internal tensions, along with growing concerns about the prospect of further hostilities.

Social and economic prospects in oPt have been greatly impaired for the past six years. Further deterioration reached unprecedented levels with the worst economic crisis facing the Palestinian Authority (PA) to date following the financial embargo against the Hamas led government. Public services and functions in the Palestinian Authorities risk total collapse.

This unstable and economically difficult situation in the absence of law and order has escalated internal infighting and chaos, threatening to incapacitate the PA altogether. Public employees have not received their salaries for the eighth month in a row and a general strike, which is affecting all public sector services including education and health, is entering its fourth month with no resolution in sight. The PA's capacity to continue providing essential services for the increasingly vulnerable Palestinian population is therefore affected.



Isolation of local communities resulting from the construction of the separation wall

This situation has as well created additional financial and humanitarian difficulties for the PRCS. The decision of the donor countries to suspend direct support to the PA has not only affected payments of salaries to PA employees, it has also stopped subsidies paid by the PA to the PRCS, which usually covers 60 percent of the salary bill of PRCS staff in oPt and the Diaspora. This subsidy, amounting to USD 850,000 each month, has not been paid since the beginning of 2006.

Being the two main providers of health and social services to the Palestinian population, the PA and PRCS are threatened by collapse as a result of shortage of funds unless swift and decisive action is taken. The general strike among the PA employees since the beginning of September 2006 has increased the demand on PRCS services. This challenging situation has forced PRCS to draw on existing resources to assist the populations affected by the closure and hardship cases in Gaza and the West Bank.

In Lebanon, the conditions of the Palestine refugees have been the worst among all Palestinian refugees residing in neighbouring countries. Restrictions on work outside the refugee camps, on mobility, and on products entering and exiting the refugee camps undermine the natural development and well being of the refugee population. The latest hostilities in Lebanon have worsened the conditions for all Lebanese in general, but the poor, the displaced, and the Palestinian refugees were the most affected.



PRCS staff and volunteers in action

The PRCS provides services to approximately 400,000 Palestinian refugees in Lebanon. Until March 2006, the PA supported these services, including five hospitals and nine Primary Health Care (PHC) Centres. The hospitals and the PHC Centres provide a wide range of specialized services.¹ PRCS, in cooperation with the United Nations Relief and Works Agency for Palestinian Refugees in the Near East (UNRWA) and other partners, works to improve the overall quality of medical services provided to the refugees.

There is an urgent need for support by the international community to the PRCS in order to facilitate humanitarian actions in an extremely difficult and volatile environment. The Federation and the PRCS acknowledge the extraordinary efforts of the PRCS staff and volunteers to maintain the PRCS services while on many occasions risking their personal safety. The Federation and PRCS also express their sincere gratitude to all partners who supported PRCS programmes during the past years.

Priorities for 2007

PRCS strives to maintain its vital role in oPt and the Diaspora in the areas of health, community development, ambulance services and disaster management. It employs around 4,200 people in the West Bank, Gaza, Lebanon, Syria and Egypt, in addition to a volunteer network of more than 20,000. PRCS is the largest health service provider in the occupied territories after the Ministry of Health (MoH), as well as for the Palestinian refugees in Lebanon and Syria. PRCS has earned a reputation as an effective organization delivering quality services to its beneficiaries. For additional information see http://www.ifrc.org/cgi/pdf_profile.pl?psprofile.pdf and <http://www.palestinercs.org/>.

To ensure continuation of essential life saving services, and in the absence of the PA monthly support, PRCS needs to guarantee adequate monthly external support that will cover salary payments and running costs. Without this external support PRCS services may collapse. The ongoing strike of the PA employees, affecting all sectors including health, is expected to have an adverse impact on the Palestinian population, such as reduction in the immunization coverage rates. PRCS understands that it cannot fully substitute for the Ministry of Health (MoH) services, but it needs to cope with the increasing demand on its services (see table 1).

Table 1: Emergency Appeal Budget Summary

Programme	Monthly needs (CHF)	Total (CHF)
Secondary health care (PRCS hospitals in West Bank & Gaza Strip)	256,106	3,073,272
Primary Health Care centres	83,162	997,944
Disaster Management & Blood Bank	13,277	159,324
Rehabilitation & Ability Development	103,456	1,241,472
Psychosocial Support	6,769	81,228

¹ PRCS hospital services in Lebanon include: Obstetric/gynaecology, internal medicine, general & specialty surgery, paediatrics, neo-natal intensive care, intensive care (adults), orthopaedic, cardiology, ophthalmology, dermatology, kidney dialysis, neurology, radiology, emergency care, out-patient, blood services, ambulance services.

Management and Coordination at PRCS Headquarters	79,854	958,248
Management and Coordination PRCS Gaza Strip	192,630	2,311,560
PRCS Lebanon Branch- salary support	271,575	3,258,900
Support from PRCS HQ towards Salaries (Syria & Egypt Branches)	164,456	1,973,472
Total (CHF)	1,171,285	14,055,420

Click here to see Palestine Red Crescent Society emergency appeal:

<http://www.palestinercs.org/Arabic/Arabic%20Special%20Reports/Year%202007/PRCS%20Emergency%20Appeal%202007.pdf>

PRCS is committed to aligning its programmes with the Federation Global Agenda to better assist the vulnerable people, facing a challenging humanitarian situation. To achieve this, PRCS needs technical and financial support of its partners in the core areas of health and care, humanitarian values, disaster management and organizational development (*reference to programme logical frameworks under each programme area*).

Achievements in 2006

Despite the current volatile and deteriorating humanitarian situation, the PRCS, in collaboration with its many partners, continued to mark major achievements and contributions to building a better humanitarian environment for the most vulnerable among the Palestinian people.

- PRCS was in June 2006 officially recognized by the ICRC and the Federation as a full member of the RC/RC Movement, in a move that also recognized the Israeli Magen David Adom, and the Red Crystal emblem. This achievement contributes to the universality of the RC/RC Movement and strengthens the operational cooperation of the two National Societies with their international partners.
- Following the financial embargo on PA, the Federation issued in May 2006 the 'Call for Support to PRCS', calling on donors to ensure support for salaries and essential core costs to maintain critical PRCS services. The requested amount of CHF 6,589,593 as of December 5th was more than 80 per cent covered, with 68.1 per cent channelled through the Federation.
- In light of the current humanitarian crisis in oPt a rapid emergency assessment was conducted in June through a team approach including PRCS, ICRC and Norwegian Red Cross (NorCross). The assessment focused on practical and quick solutions based on a number of possible scenarios projected over a 3-12 month period. The outcomes were intended to better position PRCS services and management to cope with expected crisis, plan for various contingencies, as well as addressing potential new areas of operation. The assessment looked at basic health care, emergency, water/sanitation and related preparedness, emergency shelter, food and non-food distribution, and general relief issues. Additionally, the assessment team examined PRCS capacities and priorities with the view to ensure that current core services are maintained and reinforced, while exploring the need to reactivate and start up key programmes, targeting highly vulnerable communities that may temporarily provide life saving measures and minimize suffering and hardships.
- As a health and humanitarian organization serving the Palestinian refugees in Lebanon, PRCS Lebanon branch, in coordination with Lebanese Red Cross and other humanitarian players, responded to the humanitarian crisis resulting from the hostilities in Lebanon and Israel (July-August 2006). A total of 11,444 internally displaced people benefited from PRCS hospital services in Lebanon. The Municipality Council and the Lebanese Organizations of Saida presented an appreciation certificate to PRCS for their humanitarian aid and services carried out during the war.
- Similarly, the PRCS Syria branch coordinated its humanitarian activities to the people fleeing from Lebanon with the Syrian Arab Red Crescent Society. Special attention was given to hundreds of Palestinian refugees stranded at the Lebanese - Syrian border points.

Federation support to Palestine Red Crescent Society

Since being established in the Diaspora in 1968, PRCS has developed its extended capacity within a variety of programme areas. In agreement with the National Societies in neighbouring countries (Lebanon, Syria and Egypt) PRCS has been providing humanitarian services to the Palestinian refugees in the Diaspora. Only in 1994, the PRCS became operational as a national humanitarian organization in oPt, following the political developments between Israel and the Palestine Liberation Organization (PLO) in the early 1990s. In 1995, PRCS established its headquarters in Jericho, which later was moved to Ramallah. Those autonomous institutions, already since the late 1940s and early fifties working in oPt under the name Red Crescent, became branches of PRCS.

For many years, PRCS has received financial and technical support from the Federation Secretariat, administered through the Federation delegations in PRCS headquarters and in Lebanon, from ICRC and other Movement and non-Movement partners. In addition to extending programme support, the Secretariat has been more of a facilitator and fundraising partner. This is where the focus will remain in the years to come, based on the PRCS policy and programme documents as well as the PRCS Strategy 2005-2010 and Consolidated Plan of Action 2006-2008.

The Annual Appeal 2006 – 2007 for PRCS launched through the Federation did not cover any programme support for either of the years. In 2005, the PRCS prepared its own appeal which was presented to bilateral partners. Now, PRCS is displaying the bigger picture of its activities through this consolidated appeal for 2007, with funding from inside the RC/RC Movement as well as from outside.

This revised annual appeal is based on the PRCS Plan of Action 2006 – 2008, which is derived from the PRCS Strategy 2005 – 2010. Objectives and activities are within all the core areas of Strategy 2010 and Global Agenda goals. Due to its many bilateral partners, the Federation delegation will also be focusing on facilitating programme and project coordination around all sectors of operation, with emphasis on organizational development, in line with, and according to, the plan of action of PRCS, under a constant changing environment.

The Federation and PRCS plan to make efforts to improve performance. These efforts include:

- Using the Operational Alliances concept to better coordinate and cooperate with partners.
- Assisting PRCS in developing a fundraising strategy to provide a better overview of its own budget and resources and to coordinate better with other international fundraising efforts.
- Building up the capacity of all technical departments in planning, monitoring and reporting in order to meet the needs of partners and to improve performance in the field.
- Focusing on branch development and upgrading the financial systems to provide complete overall budgets and financial reports, with each technical department responsible for its own budgets.
- Working closely with the branches in the Diaspora in order to consolidate programmes and budgets.

Appeal Revision

Different actors are invited to contribute resources and expertise in order to meet the objectives of this appeal, thus contributing to achieving the goals of the Global Agenda. The PRCS Operational Alliance will allow better use of resources available to PRCS, and is a joint initiative of the PRCS and the Federation, supported by the ICRC. Contributions to this appeal can be made through multilateral and bilateral channels, while all partners commit to a joint information sharing and accountability framework.

PRCS Operational Alliance, Objective 1: Mobilise resources to cover outstanding costs of PRCS services delivered to the population in the area of health and emergency response for which funding has earlier been provided by the Palestinian Authority.

PRCS Operational Alliance, Objective 2: Mobilise support for PRCS regular programmes and activities as presented in this Annual Appeal, which include all PRCS programmes with partner National Societies.

The overall aim of all PRCS programmes is to improve and enhance the lives of the Palestinian people, particularly vulnerable groups such as the disabled, sick, elderly and injured, as well as women and children. In all technical departments the goal is to maintain and develop services whilst being prepared to deal with emerging situations

within the context of occupation and conflict. Emphasis will continue to be on community involvement, as the PRCS programmes will focus on empowering vulnerable groups towards improving their lives, which will in the long term make it possible for the PRCS to direct resources to more vital areas and therefore benefiting the vulnerable communities even further. [<click here for PRCS Operational Alliances 2007 document>](#)

Health and Care

The political and economic context surrounding the Palestinian people in oPt and the Diaspora has a negative impact on the health situation of the most vulnerable people. This includes:

- Many Palestinians who live in rural areas are prevented by closures from accessing health care.
- Much of the infrastructure in many communities has deteriorated resulting in increased environmental hazards (e.g. problems in solid waste disposal and water and sanitation).
- The ongoing hostilities has increased the number of deaths and injured and caused a continuing psychological trauma to the affected communities.
- Increasing burden on the health care system as a result of the increasing number of injured and disabled and worsened health situation resulting from poverty.
- Increasing threat of the spread of preventable diseases as a result of disruption in the immunization system (due to the ongoing strike of MoH employees).

Accordingly, PRCS has to intensify, spread and improve its health services in oPt and Diaspora in order to contribute to alleviating the negative effects on health. Such services include pre-hospital emergency services, primary and secondary health care services, psychosocial support services, blood bank, disaster preparedness and response and long term programmes for people with disabilities. The PRCS contributes to the social development process, which results in transforming social structures. Staff and volunteers target the most vulnerable in the Palestinian society through activities in the field of rehabilitation, psychosocial support and community health.



PRCS services for children with hearing disabilities

PRCS provides Primary Health Care (PHC) services through 30 centres in Gaza and the West Bank as well as nine centres located in Palestinian refugee camps in Lebanon. The PHC activities include preventive services, as well as curative, such as community development and participation, health education, school health, home based care, outreach activities and CBFA and safe motherhood. The curative component includes medical and nursing care, laboratory and X-Ray services and dental care.

The Psychosocial Support Programme (PSP) offers services particularly to marginal groups, dealing specifically with cognitive and behavioural issues, often resulting from the pressures of living under occupation. PRCS is operating six centres throughout oPt. However, services are widespread through fieldwork and mobile units.

The Rehabilitation and Ability Development services include special education, physiotherapy, speech-language therapy, occupational therapy, assistive devices and prostheses, art, educational and sports activities; in addition to awareness programmes. The PRCS operates 27 rehabilitation centres of varying specializations, and three outreach programmes carried out in conjunction with other international NGOs.

The Emergency Medical Service (EMS) provides emergency treatment from 31 stations and sub-stations throughout oPt. The department has a total of 296 Emergency Medical Technicians (EMT) and 83 ambulances. Its community role involves First Aid trainings and information workshops for the public, in addition to training volunteers and EMTs in its Ramallah-based Emergency Education Centre. In the EMS field, the PRCS has strong cooperation with the ICRC, which will support EMS activities for 2007 with a total budget of CHF 8,685,000.

Overall Goal: Improved general health and well being of the most vulnerable of the Palestinian population, with a shared responsibility for health care and health issues between the National Society, local authorities and community members.

Primary Health Care (PHC) Programme objective: Affordable and quality primary health care services and health education were regularly delivered to an increased number of beneficiaries. [<click here for 2007 PHC logical framework>](#)

Expected results:

- An effective mechanism was put in place to transfer health knowledge to PHC health professionals and to community groups and individual beneficiaries in oPt.
- Beneficiaries benefited from the upgraded skills of PHC staff.
- The capacity of the PHC programme covered additional target groups in response to current or expected emergency situations.
- PHC centres have provided essential curative and routine diagnostic services in the 30 locations.
- Quality of health service provided to beneficiaries from 30 centres was improved by introducing a health information system and database.
- People affected by the current conflict and other patients in need benefited from regular home based care provided by PRCS community health teams in 30 local communities in oPt.
- School children in 30 locations benefited from screening and health education services.

Rehabilitation and Ability Development Programme objective: Improved quality of life of the persons with disabilities and their families in the Palestinian Community through rehabilitation and development of their abilities for better integration. [<click here for 2007 Rehabilitation and Ability Development logical framework>](#)

Expected results:

- People in the West Bank and Gaza Strip have benefited from Early Intervention through screening and diagnostic activities.
- Improved rehabilitation services were made available to people with disabilities through upgraded PRCS rehabilitation centres.
- People with disabilities who cannot reach the rehabilitation services in West Bank cities benefited from the Emergency Rehabilitation Outreach Programmes.
- Children with severe mental retardation in oPt benefited from the Community Based Special Education Programme (Home Enrichment Programme).
- Community needs for rehabilitation specializations are met through PRCS Ability Development College.

Psychological Support Programme (PSP) Programme objective: Individuals from PRCS staff and volunteers, beneficiaries, and selected underserved groups were equipped with skills and individualized tools that aid in the reduction of personal damages and negative external effects and behaviours.

Expected results:

- Raised awareness of the Palestinian population on psychosocial issues
- Palestinian children and families affected by the current humanitarian crisis benefit from the PRCS psychosocial diagnostic and counselling services.
- Two Psychosocial Centres, one in Ramallah and one in Bethlehem, became available to the community.
- PRCS has improved and integrated psychosocial support services in its programmes as a result of professional psychosocial supervision and training.
- Improved cooperation and coordination with local, national, and international organizations.
- Developed fundamental and practical (experimental) documentation research system in the field of psychosocial support.

Total number of expected beneficiaries of the PSP programme is 37,350

Support to PRCS secondary health care in Lebanon Programme objective: The PRCS branch in Lebanon continues to provide secondary health care services to the Palestinian refugee population.

The PRCS branch in Lebanon (PRCS/L) is operating one referral and four district hospitals. All PRCS/L health facilities are within or next to Palestinian refugee camps. These facilities serve both registered and unregistered refugees as well as any other people seeking medical assistance. During the last decade, the Federation and a few partner National Societies and non-governmental organizations supported PRCS/L to improve the quality of hospital care, upgrade equipment, provide essential medicines and medical supplies, and train medical staff.

Since February 1999, the UNRWA has been contracting 75 out of the 200 PRCS/L hospital beds via annual agreements. The UNRWA re-imburement does not, however, cover the full cost of the contracted beds. Maintenance, upgrading of hospital equipment, quality improvement and sustainability of the five PRCS/L hospitals remain the priority of PRCS/L. The estimated number of beneficiaries of the programme is based on the Palestinian refugees living in Lebanon, which is estimated at 400,000 people.

The Federation is aware of the need to continuously upgrade the hospital equipment in the PRCS hospitals in Lebanon as well as those in PRCS hospitals in Syria. As such, interested bilateral partners are invited to extend their support to the sustainability of hospital care for the Palestinian refugee population in Lebanon and Syria. (*Detailed information is available upon request.*)

Expected results

- Palestinian refugees who were treated by the PRCS/L health facilities benefited from subsidized medicines and medical supplies.
- PRCS/L health and administrative staff in the five hospitals demonstrated competence in maintaining and upgrading professional standards.
- Palestinian refugees who were treated by the PRCS/L health facilities benefited from the upgraded hospital equipment and furniture.

Disaster management [<click here for 2007 DM logical framework>](#)

The Disaster Management Unit was initiated in 2001 during the second Intifada, following a Vulnerability and Capacity Assessment (VCA) facilitated by the Federation. Since then, the unit has been dedicated to preparing for potential crises through providing equipment and mobile medical posts, maintaining a contingency stock of non-food relief items and coordinating with other PRCS departments to assist in integrating the concept of disaster preparedness.

Focus in 2007 will be on community involvement and community based risk reduction activities. There will be more coordination with other providers to promote their involvement in the disaster preparedness programme. Volunteers will continue to receive training in a variety of fields including relief, rapid damage assessments, camp management, water and sanitation, logistics support and medical Emergency Response Unit support. Vulnerable local communities will be increasingly targeted through public awareness campaigns.

Plans are underway to further decentralize the disaster management services including warehousing and emergency situation rooms. PRCS will continue to increase its stock levels of needed relief and shelter items as well as all-terrain vehicles for distribution.

Overall Goal: The efficiency and effectiveness of the response to community needs in times before, during and after disasters and/or conflicts were maximized by working with and through the communities and stakeholders.

Programme objective: Effective operational linkages between Disaster Management and other programmes were established thus contributing to improved PRCS disaster management capacities and adjustments to organizational structure.

Expected results:

- PRCS is able to deploy Advanced Medical Posts (AMP) for speedy crisis response.

- Increased disaster preparedness through the deployment of basic health unit and referral hospital modified modules of national health ERU, and training of the National Intervention Team.
- A well functioning surveillance and early warning system, covering the entire catchments area of PRCS in Gaza and West Bank is in place.
- Reduced impact of earthquake hazard on communities and properties through the establishment of disaster management systems.

Humanitarian values

The PRCS has a number of well-established projects that contribute to the dissemination of Humanitarian Values and Principles. These projects include the PRCS website, monthly magazine (Balsam) and newsletter, the International Humanitarian Law (IHL) programme, the Information unit and the Youth and Volunteers programme. All other technical departments were able to integrate the dissemination of Humanitarian Values in their regular and routine activities.

The PRCS Youth and Volunteers programme is a main vehicle for the promotion of the Humanitarian Values and Movement principles. The volunteers' network is expanding its number of available volunteers to participate in the growing number of interventions. Activities are coordinated with other PRCS departments, providing new activities and training courses for volunteers. Disaster Preparedness training, Mines and UXO awareness campaigns and Community Based First Aid (CBFA) training have all been added to existing activities.

In oPt, PRCS has 60 Volunteers Committees and five new community centres. More than half of the committees are linked to PRCS branches, while the others are located in places without a branch. A committee coordinator is in charge of coordinating the volunteer work in each committee, under the supervision of the branch, to which the committee is linked. A variety of activities are organized on a regular basis including social, cultural and environmental activities, in addition to fundraising and disseminating humanitarian values. The aim is to give the community opportunities to increase their potential and act positively in the development of the Palestinian society.

In Lebanon, the branch is currently implementing a project that entails training in CBFA and dissemination of Humanitarian Values in cooperation with the Lebanese Red Cross. Additionally, the two PRCS branches in Lebanon and Syria foresee cooperation in organizing the volunteer networks, exchange of volunteers and HIV/AIDS awareness campaigns.

The Dissemination and International Humanitarian Law programme promotes and supports the dissemination of knowledge and awareness of the fundamental principles of the RC/RC Movement and IHL among PRCS staff, volunteers, local health providers and the general public, throughout the oPt. This programme also contributes to improving the PRCS profile and promoting the society through the use of all forms of media.

Overall Goal: Serving the Palestinian community according to the RC/RC Movement's fundamental principles of humanity, impartiality, neutrality, independence, voluntary service, unity, and universality, by supporting and developing the voluntary spirit within the Palestinian community.

Youth and volunteers programme objective: Promoted potentials and deepened knowledge about PRCS principles and goals among volunteers, which bring about investment in social development.

Expected results

- Numbers of motivated and trained volunteers have increased by 20 per cent.
- Local communities in 60 locations benefited from the promoted voluntary work in environment protection, social, cultural and relief activities.
- PRCS programmes and branches have been supported by trained and motivated volunteers.
- PRCS community, social and cultural programmes have been promoted through regional and international volunteer exchange.
- Increased knowledge of Humanitarian Values and CBFA among Palestinian refugees in Lebanon.

Information, Dissemination and IHL Programme objective: All PRCS staff and volunteers were sensitized and trained on humanitarian values according to PRCS code of conduct and the knowledge of public about humanitarian values increased. [<click here for 2007 Information, Dissemination & IHL logical framework>](#)

Expected results

- The awareness of the target group (Public, PRCS staff and volunteers) about Humanitarian Values has been increased.
- Skills of PRCS staff and volunteers in disseminating the Humanitarian Values have been improved.
- PRCS medical teams were better protected through increased knowledge among the target groups about IHL provisions, documentation, and follow up of violation cases.
- Knowledge level of respect and protection of RC/RC emblem increased among Ministry of Health and major health providers & health professionals.
- PRCS profile has been improved at local and international level through the use of available media tools.

Organizational development [<click here for 2007 OD logical framework>](#)

To facilitate the rapid growth of PRCS services over the past six years, while ensuring quality, PRCS has developed and started implementation of its Organizational Development (OD) strategy, to streamline its operations while ensuring effective management of services. PRCS launched in the course of 2006 several OD initiatives, focusing on leadership, capacity building and system improvement/development (finance, human resources and logistics). The objectives included strengthening PRCS leadership, branch capacity and management systems, promoting and improving programme efficiency, and enhancing communication and information technology throughout the organization. PRCS continues to strive for better internal management, monitoring and coordination of activities in order to achieve its overall goal and mission objectives.

In 2007 efforts will be directed towards promoting effective communication and branch development, improving management among PRCS leadership and senior management to unify the vision and mission of PRCS at all levels. This will further improve branch and field access to information, swift detection of difficulties and will contribute to more effective assessments, problem solving, monitoring and follow-up. Planning capacity at all management levels will be improved by strengthening assessments, reporting and project development efforts.

Overall Goal: Improved organizational capacity of PRCS has a direct positive impact on the quality and the quantity of the services provided to the most vulnerable.

Programme objective: The PRCS' organizational systems are increasingly efficient, effective and able to contribute proportionally to the well being of the most vulnerable in oPt and Diaspora.

Expected results

- Strengthened leadership of the PRCS at governance and executive levels, including branches.
- Improved management systems including human and financial systems are in place.
- Increased coordination between branches and departments resulting in branch development and integration.
- Promoted capacity of branches in contributing to community development.
- PRCS programmes have long-term plans with annual plans of actions based on PRCS strategy and targeting quality improvement, improved marketing and performance.
- PRCS Partnership Programmes are guided and rationalized to meet PRCS strategic objectives.
- The PRCS/L has improved programme coordination, planning, monitoring and reporting mechanisms.

Implementation and management <click here for PRCS Operational Alliances 2007 document>

With the Israeli/Palestinian conflict still not settled, and in particular due to the insecurity and instability following the outbreak of the second Intifada in September 2000, the ICRC is, according to Seville Agreement, the Lead Agency in Israel and oPt. As a tool and a working modality to encourage further cooperation between PRCS and all its main partners, as well as good coordination of programme and project support and implementation, the PRCS has decided that the **Operational Alliance** concept be introduced and adopted by all for 2007. The Federation Secretariat will have clear roles in this concept, such as donor support mobilization, coordination of support, monitoring and reporting, align programme planning and objectives of projects, and enhance performance management. The Federation will also support the PRCS to provide regular updates on the funding and administration of the PRCS Operational Alliance to its partners.

As part of a consolidated annual appeal 2007, where PRCS is including all its programmes and projects run and managed from the headquarters, the Federation will support further development of coordination tools including all partners within and outside the Movement in alignment with Global Agenda goals. The Federation is also facilitating the coordination of emergency support of core cost to the National Society following the international economical embargo imposed on the Palestinian Government.

As part of the organizational development programme of PRCS the Federation will place emphasis on improving and further developing the branches in oPt and Diaspora. The main focus in this process is expected to be on improving governance and management capacity, further implementation of financial management tools and mechanisms, as well as management of human and material resources.

Overall Goal: Improved capacity of Palestine Red Crescent Society for good coordination and implementation of all its programmes and projects for the most vulnerable of the Palestinian population, in accordance with its long term strategy and the Global Humanitarian Agenda Goals, and in close cooperation with all its partners from within as well as outside of the RC/RC Movement.

Programme objective: Enhanced coordination of PRCS programmes and projects, supported by multilateral as well as bilateral partners from within the RC/RC Movement and from outside, was carried out by PRCS, and programme implementation and service delivery was followed up by comprehensive reports in line with the need of the PRCS and all its partners.

Expected results

- Effective coordination mechanisms were introduced and followed by all departments of PRCS headquarters, with regular sectoral as well as cross-sectoral meetings.
- PRCS branches in the West Bank and Gaza Strip as well as in the Diaspora were to a growing extent involved in the programme implementation, monitoring and reporting.
- The financial system of PRCS is producing monthly financial reports to all budget holders and the top management of the society.
- The annual report for 2006 was produced with complete narrative and financial information about the whole National Society.

Table 2: Coordinated Movement programme support in 2006 to PRCS at a glance²

PARTNER	Health & care	Disaster Management	Organizational Development	Humanitarian Values
Danish Red Cross				
Federation				
French Red Cross				
German Red Cross				

² Donors supporting the PRCS Emergency Appeal 2006 (Federation: Call for Support): American RC, Belgium RC, British RC, Canadian RC, Danish RC, Federation, French Govt, German RC, Hellenic RC, Icelandic RC, ICRC, Japanese RC, Libyan RC, Monaco RC, Netherlands RC, Netherlands Govt, Norwegian RC, Qatar RC, Spanish RC, Swedish Govt, Swedish RC, Swiss private donor, UAE RC.

ICRC				
Italian Red Cross				
Netherlands Red Cross				
Norwegian Red Cross				
Qatari Red Crescent				
Spanish Red Cross				
Swiss Red Cross				
Other donors ³				

Table 3: Funding plan 2007 in CHF

	Health & Care	Disaster Management	Humanitarian Values	Organizational Development	Cooperation & Administration	TOTAL (CHF)
Emergency programme	5,393,926	159,324			8,502,173	14,055,423
Annual programme	6,853,118	734,371	134,319	782,458	417,918	8,922,184
TOTAL appeals	12,247,044	893,695	134,319	782,458	8,920,091	22,977,607
Expected funding (see individual Logframe budgets, where amounts are given in USD)	3,495,432	76,524		491,663	157,500	4,221,119
Outstanding funding needs (both Emergency and Annual programmes)	8,751,612	817,171	134,319	290,795	8,762,591	18,756,488
TOTAL	12,247,044	893,695	134,319	782,458	8,920,091	22,977,607
ICRC contribution (outside the appeal and OA)	8,685,000	76,000	363,000	20,000		9,144,000

For further information please contact:

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This appeal seeks to fund programmes to be implemented in 2007. These programmes are aligned with the International Federation's Global Agenda, which sets out four broad goals to meet the Federation's mission to "improve the lives of vulnerable people by mobilizing the power of humanity".

Global Agenda Goals

³ Other PRCS external partners include: ACP, Care International, CISP, Karl Kahane S., NORWAC/Norwegian Palestine Committee, UNICEF.

1. *Reduce the numbers of deaths, injuries and impact from disasters.*
2. *Reduce the number of deaths, illnesses and impact from diseases and public health emergencies.*
3. *Increase local community, civil society and Red Cross Red Crescent capacity to address the most urgent situations of vulnerability.*
4. *Reduce intolerance, discrimination and social exclusion and promote respect for diversity and human dignity.*

The International Federation's is the world's largest humanitarian organization, and its millions of volunteers are active in over 185 countries. Our aim is to build safer communities, able to prevent and respond to human suffering in times of crises and distress, and where people work together to promote hope, dignity and equity. We work to support vulnerable communities through neutral, impartial, independent humanitarian action, in accordance with our Fundamental Principles and in line with the Red Cross Red Crescent Code of Conduct, the Humanitarian Charter and Minimum Standards in Disaster Response, and the SPHERE Project.

[Interim financial report and revised budget attached below; click here to return to the title page and contact information](#)

International Federation of Red Cross and Red Crescent Societies

MAAPS001 - PALESTINE RED CRESCENT SOCIETY

Interim financial report

Selected Parameters	
Reporting Timeframe	2006/1-2006/9
Budget Timeframe	2006/1-2007/12
Appeal	MAAPS001
Budget	APPEAL

All figures are in Swiss Francs (CHF)

I. Consolidated Response to Appeal

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	TOTAL
A. Budget	3'357'687	657'849	134'320	814'421	0	4'964'277
B. Opening Balance	48	0	0	52'467	0	52'515
Income						
Cash contributions						
Australian Red Cross				8'841		8'841
British Red Cross		0	0	0		0
Canadian Government	1'982					1'982
Irish Red Cross Society				11'765		11'765
Japanese Red Cross Society	0			53'500		53'500
Norwegian Red Cross	0			73'860		73'860
Swedish Red Cross	0	0		0		0
United States - Private Donors				617		617
C1. Cash contributions	1'982	0	0	148'582		150'564
Outstanding pledges (Revalued)						
Canadian Government	-1'968					-1'968
Irish Red Cross Society				-11'792		-11'792
C2. Outstanding pledges (Revalued)	-1'968			-11'792		-13'760
Inkind Personnel						
Norwegian Red Cross				51'900		51'900
C5. Inkind Personnel				51'900		51'900
C. Total Income = SUM(C1..C6)	14	0	0	188'690	0	188'704
D. Total Funding = B + C	61	0	0	241'158	0	241'219

II. Balance of Funds

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	TOTAL
B. Opening Balance	48	0	0	52'467	0	52'515
C. Income	14	0	0	188'690	0	188'704
E. Expenditure	-61			-136'638		-136'699
F. Closing Balance = (B + C + E)	0	0	0	104'520	0	104'520

International Federation of Red Cross and Red Crescent Societies

MAAPS001 - PALESTINE RED CRESCENT SOCIETY

Interim financial report

Selected Parameters	
Reporting Timeframe	2006/1-2006/9
Budget Timeframe	2006/1-2007/12
Appeal	MAAPS001
Budget	APPEAL

All figures are in Swiss Francs (CHF)

III. Budget Analysis / Breakdown of Expenditure

Account Groups	Budget	Expenditure					TOTAL	Variance
		Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation		
A							B	A - B
BUDGET (C)		3'357'687	657'849	134'320	814'421	0	4'964'277	
Supplies								
Shelter - Relief	60'350							60'350
Clothing & textiles	47'556							47'556
Water & Sanitation	24'140							24'140
Medical & First Aid	931'201							931'201
Teaching Materials	17'502							17'502
Total Supplies	1'080'749							1'080'749
Land, vehicles & equipment								
Computers & Telecom	94'581							94'581
Office/Household Furniture & Equipment	1'328							1'328
Medical Equipment	697'755							697'755
Total Land, vehicles & equipment	793'664							793'664
Transport & Storage								
Transport & Vehicle Costs	459'223				8'356		8'356	450'867
Total Transport & Storage	459'223				8'356		8'356	450'867
Personnel Expenditures								
Delegates Payroll	216'400							216'400
Delegate Benefits	133'830				79'381		79'381	54'449
National Staff	28'350				9'020		9'020	19'330
National Society Staff	448'566							448'566
Consultants	25'181							25'181
Total Personnel Expenditures	852'327				88'402		88'402	763'925
Workshops & Training								
Workshops & Training	757'519				4'232		4'232	753'287
Total Workshops & Training	757'519				4'232		4'232	753'287
General Expenditure								
Travel	42'305				18'938		18'938	23'367
Information & Public Relation	69'314				486		486	68'828
Office Costs	76'328				2'314		2'314	74'014
Communications	31'813				4'561		4'561	27'252
Professional Fees	364'911				-1'495		-1'495	366'406
Financial Charges	120				1'255		1'255	-1'135
Other General Expenses	113'326	57			379		436	112'890
Total General Expenditure	698'117	57			26'439		26'496	671'621
Depreciation								
Depreciation					422		422	-422
Total Depreciation					422		422	-422
Program Support								
Program Support	322'678	4			8'662		8'666	314'012
Total Program Support	322'678	4			8'662		8'666	314'012
Operational Provisions								
Operational Provisions					125		125	-125
Total Operational Provisions					125		125	-125
TOTAL EXPENDITURE (D)	4'964'277	61			136'638		136'699	4'827'578
VARIANCE (C - D)		3'357'625	657'849	134'320	677'783		4'827'578	

BUDGET 2007

PROGRAMME BUDGETS SUMMARY

Appeal no.: AAPS001 - 2007

Name: Palestine - 2007

PROGRAMME:

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	Emergency	Total
	CHF	CHF	CHF	CHF	CHF	CHF	CHF
Shelter	0	60,350	0	0	0	0	60,350
Construction	0	0	0	0	0	0	0
Clothing & Textiles	21,243	24,140	2,173	0	0	0	47,556
Food	0	0	0	0	0	0	0
Seeds & Plants	0	0	0	0	0	0	0
Water & Sanitation	0	24,140	0	0	0	0	24,140
Medical & First Aid	930,597	0	604	0	0	0	931,201
Teaching Materials	17,502	0	0	0	0	0	17,502
Utensils & tools	0	0	0	0	0	0	0
Other Supplies & Services	0	0	0	0	0	0	0
SUPPLIES	969,342	108,630	2,777	0	0	0	1,080,749
Land & Buildings	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Computers & Telecom	29,813	4,828	1,811	59,457	0	0	95,909
Medical equipment	365,830	331,925	0	0	0	0	697,755
Other Equipment	0	0	0	0	0	0	0
LAND, VEHICLES & EQUIPMEN	395,643	336,753	1,811	59,457	0	0	793,664
Storage	0	0	0	0	0	0	0
Distribution & Monitoring	0	0	0	0	0	0	0
Transport & Vehicles cost	394,086	4,828	2,836	54,873	0	0	456,623
TRANSPORT & STORAGE	394,086	4,828	2,836	54,873	0	0	456,623
International Staff	0	0	0	157,530	0	0	157,530
Regionally Deployed Staff	0	0	0	0	0	0	0
National staff	0	0	0	17,550	0	0	17,550
National Society Staff	401,613	12,191	20,278	14,484	0	0	448,566
Consultants	4,490	12,070	0	3,621	0	0	20,181
PERSONNEL	406,103	24,261	20,278	193,185	0	0	643,827
Workshops & Training	520,194	106,820	65,342	63,163	0	0	755,519
WORKSHOPS & TRAINING	520,194	106,820	65,342	63,163	0	0	755,519
Travel & related expenses	0	0	0	38,705	0	0	38,705
Information & Public Rela	12,070	12,070	21,062	21,712	0	0	66,914
Office Running Costs	53,059	1,811	4,043	12,615	0	0	71,528
Communication Costs	16,898	4,225	0	4,690	0	0	25,813
Professional Fees	312,667	1,207	2,535	33,502	0	0	349,911
Other General Expenses	59,375	14,484	4,905	33,482	0	0	112,246
GENERAL EXPENDITURE	454,069	33,797	32,545	144,706	0	0	665,117
Asset Depreciation	0	0	0	0	0	0	0
DEPRECIATION	0	0	0	0	0	0	0
Contributions & Transfers	0	0	0	0	0	0	0
CONTRIBUTIONS & TRANSFERS	0	0	0	0	0	0	0
Programme Support	218,250	42,760	8,731	35,829	0	0	305,569
PROGRAMME SUPPORT	218,250	42,760	8,731	35,829	0	0	305,569
TOTAL BUDGET:	3,357,687	657,849	134,320	551,213	0	0	4,701,068